

# REGULAR MEETING OF COUNCIL MONDAY, APRIL 24<sup>TH</sup>, 2023 6:00 P.M.

# 3. PETITIONS & DELEGATIONS

- 3.1 THEO MARGARITIS, TWG COMMUNICATIONS RE: LOGO DESIGN
- 3.2 LOUISE VAILLANCOURT, CANADIAN RED CROSS RE: EMERGENCY MANAGEMENT SERVICES

# 4. CORRESPONDENCE

DR. S. F. MONESTIME MUNICIPAL COUNCIL CHAMBERS 160 WATER STREET MATTAWA, ONTARIO

# TOWN OF MATTAWA

**BRANDING EXERCISE - APRIL 2023** 



1.





Pantone Yellow

Pantone Black

PMS 306

PMS 287

PMS 7738

PMS 376

PMS 485

2.





Pantone Yellow

Pantone Black

PMS 306

PMS 7738

PMS 485

3.





Pantone Yellow

Pantone Black

PMS 306

PMS 7738

PM\$ 485

# Info

From:

becky ortiz <ortizbecky143@gmail.com>

Sent:

April 17, 2023 12:45 PM

To:

Info

Subject:

water issues

copy to agerda copy to Barry /

4.1

Dear Mayor and Council,

I am reaching out to bring attention to a recurring water issue at the top of Eighth street, just past Rankin. The residence in question belongs to me, Rebecca Ortiz, 411 Eighth Street, Mattawa, On.

Firstly, I love our town of Mattawa and would like to commend our mayor and council for doing all they do to make it the town that it is!

Secondly, the issue at hand.

I call it recurring because it happens over and over again, particularly in the spring with the snow melt and heavy rains during our fall, summer and spring.

During the winter, the plow does a fantastic job of clearing the snow and piling it across the street (west side of eighth). However, as there are NO ditches/culverts on EITHER side of Eighth, St. just past Rankin, when the snow melts or when it rains, I watch the water flow across the street to my driveway and uses my drive as a culvert. The houses in question are at the top of Eighth, on the East side, and there are no houses on the west side.

As we are all aware, water only runs downhill but needs to be guided so as to not affect residents properties.

I had the road maintenance come over to have a look at it last year (I basically had a 4" lake in my driveway from the graveyard, snowbank and heavy rain). He advised me to write a letter to council but unfortunately I ran into challenges and never got around to it.

I am currently living out of town because I lost my home by fire last September and I could not live in it. They have been rebuilding it and it is almost ready for me to come home. I went to see it on Saturday, April 15 and that is when I noticed the rather large rivets in my driveway from the melt coming clearly across the road and down my drive. You can see the trail the water took from across the street to my driveway. Because my driveway is on a bit of a downhill slope the water is going to take the path of least resistance.

Last year, my basement flooded because of the excess amount of water that I had in my driveway from the rain and snowmelt.

If the water was diverted at the road level (primary source) it would never make it to my driveway.

Because of that flood in my driveway last year, I had a load of gravel brought in and graded hoping this year would be better. While I don't have a lake, the direction of water flow has not changed and now the water coming down my driveway is carrying away my gravel (\$).

Surely, our mayor and council want to ensure that the taxpayers properties are considered when water issues could occur.

I am confused as to why there are ditches starting at Rankin (below my house and my neighbours) and they continue all the way down to Brydges and past. But, the few houses north of Rankin, (mine and a few others) have no ditches in front to carry water away.

Why do the ditches not start at the top of Eighth, where the gated entrance to the cemetery is?

I would think that our homes at the top of the street are just as important as the homes below Rankin. I am not insinuating that council feels this way at all so how can this be addressed?

I spoke with the Clerk, Amy, at the town office today and she kindly guided me as to what I should do; Hence, this email. She was contacting the road maintenance employee (Barry?) to go over today and have a visual of what I am talking about.

I am proposing that please, could something be done to keep the water from travelling across the road and infecting my precious property! I also speak for my neighbours whose homes are also affected by this.

I trust that this will be mentioned and discussed at the next council meeting on April 24th.

I have never addressed council before so I am unsure as to how I will find out if this gets addressed next meeting and what comes out of it. Please, if you could keep me informed on the path this will take.

Have a fantastic day,

Rebecca Ortiz

I can be reached at 705-776-1340 or ortizbecky143@gmail.com



**News Release** 

For Immediate Release

copy to agenda 4.2

# FONOM and Police Services meet again to discuss Bail Reform and impacts of Property Damage on Northern Communities

April 14, 2023, Timmins, Ontario

Citizens expect to live in safe and vibrant communities. Bill C75 is negatively affecting many neighbourhoods across Northern Ontario. At the second meeting of the Northern Ontario Bail Reform Working Group, a Resolution was discussed that will be used to advocate for Federal Legislative change. The taskforce agrees the Resolution will be shared at the FONOM AGM in Parry Sound on May 10<sup>th</sup>. It will be shared not only with the FONOM Membership for support, but with all Municipal Associations in Ontario and their membership. President Whalen commented, "the Resolution stands for itself, and we will leverage our relationship with other Municipal Caucus' to get Province wide support". With Province wide support, FONOM will work with the Association of Municipalities of Ontario to bring forward to the Federation of Canadian Municipalities.

The four main points of the Resolution are as follows.

- 1. Create a Designation of a chronic persistent offender.
- 2. Allow community impact statements at bail and at bail hearings.
- 3. Creating reverse onus in bail for all firearms offences.
- 4. All bail-related gun charges go to the superior court for bail release.

The Taskforce also discussed the impact property crime, sometimes with violence, is having on the people of Northern Ontario. "We have businesses and homes that are repeatedly targeted" commented Chief Foy, "it can lead to defeatism and cause one to lose faith in the justice system".

In some communities a small number of individuals are responsible for a significant percentage of the Break and Enters. The Court System is releasing many offenders back into the community without spending time incarcerated. "Violent crime is up 80% in the last five years," stated Sault Ste Marie Police Service Chief Hugh Stevenson, "this cyclical issue costs municipalities on EMS, police, fire, bail hearings, and correction services."

The Taskforce discussed the cost to governments for those offenders and discussed ways to quantify the number in Northern Ontario. This information would aid Municipalities in Budget discussions, but also the empirical data will help FONOM, and the Province determine the best path to help the Region.

The next Taskforce meeting will be held in North Bay in June. Chief Foy, from the Timmins Police Service, will participate in a Bail Reform Session during the May FONOM Conference in Parry Sound.

FONOM is an association of some 110 districts/municipalities/cities/towns in Northeastern Ontario mandated to work for the betterment of municipal government in Northern Ontario and strive for improved legislation respecting local government in the North. It is a membership-based association that draws its members from Northeastern Ontario and is governed by an 11-member board.



Some of the Participants at the April 12th, 2023, Bail Reform Task Force meeting.

Kramer Grenke – Timmins Police Services Board Chair
Chief Hugh Stevenson – Sault Ste. Marie Police Service
Deputy Chief Robert MacLachlan – Sault Ste. Marie Police Service
Chief Daniel Foy – Timmins Police Service
Inspector Darren Dinel – Timmins Police Service
Deputy Chief Henry Dacosta – Timmins Police Service
Inspector Richard Blanchett – Timmins Police Service
Corporate Communications Coordinator Marc Depatie – Timmins Police Service
Mayor Michelle Boileau – City of Timmins
Sandra Hollingsworth – SSM City Council Ward 1
Lynn Watson – Mayor Echo Bay
John Curly – Timmins Councillor
Danny Whalen –Temiskaming Shores Councillor – FONOM President

Mac Bain - FONOM, Executive Director

Danny Whalen FONOM President 705-705-622-2479

# **Bail Reform Resolution**

WHEREAS the cost of Policing and Emergency Services in Northern Communities is harming a community's ability to support local Social and Health issues

WHEREAS a small percentage of those affected by an Addiction in the communities of Northern Ontario are committing crimes

WHEREAS many of those committing crimes are not housed in the correctional system, therefore, remain in our communities, often those that do require treatment for their Addiction issue receive none.

WHEREAS some committing crimes become violent, but are released back into the community, due to the negative impacts Federal Bill C75

WHEREAS the Federation of Northern Ontario Municipalities (FONOM) believes that more must be done by the Federal Government on Bail Reform

THEREFORE BE IT RESOLVED THAT the Federation of Northern Ontario Municipalities (FONOM) requests the Federal Government make these Legislative changes

- 1. Create a Designation of a chronic persistent offender.
- Allow community impact statements at bail and at bail hearings.
- 3. Creating reverse onus in bail for all firearms offences.
- 4. All bail-related gun charges go to the superior court for bail release.

**BE IT FURTHER RESOLVED THAT** a copy of this resolution be sent to the Prime Minister, Federal Justice Minister, Premier of Ontario, The Attorney General, the Solicitor General, Minister of Infrastructure, Minister of Municipal Affairs, Northeastern MPs and MPPs, Leaders of the Opposition, and the Association of Municipalities of Ontario.

# Info

From:

Katy Macpherson <a href="mailto:kmacpherson@greaternapanee.com">kmacpherson@greaternapanee.com</a>

copy to agenda

Sent:

April 13, 2023 2:58 PM

Subject: Support Resoluti

Support Resolution for Town of Essex re Retaining Surplus Proceeds from Tax Sales

Good afternoon,

4.3

At the regular meeting of the Town of Greater Napanee held on April 11, 2023, the following resolution was passed:

Moved by Councillor Pinnell Jr., seconded by Councillor Hicks

That Council support the motion from the Town of Essex and direct Administration to send a letter to all relevant taxation bodies, including the Ministry of Municipal Affairs, the Ministry of Finance, Lennox and Addington Council, MPP Rick Bresee, Association of the Municipalities of Ontario and all other municipalities in Ontario urging them to re-instate previous legislation that permitted a Municipality to apply for and retain the surplus proceeds from a tax sale in their jurisdiction. CARRIED.



Katy Macpherson Deputy Clerk 99A Advance Ave K7R 3Y6 T: 613-776-1159 www.greaternapanee.com

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# **Amy Leclerc**

From:

ROMA Zone 9 Representative < roma@roma.on.ca>

Sent:

April 13, 2023 8:01 AM

To:

Amy Leclerc

Subject:

ROMA Insider: Focus on rural access to services

Copy to agenda

# ROMA ROMA ROMA Bud Ontario Maric Del Association

April 2023

# **Welcoming ROMA's New Board**

Following a successful election and ROMA Conference in January, the newly elected ROMA Board of Directors met for the first time in February. Following the conference, the seat for Zone 7 remained vacant. In March, the Board welcomed the new Zone 7 Representative, Carma Williams, Deputy Mayor, Township of North Glengarry, who was selected through an application process.

# ROMA's 2023-2027 Board of Directors are:

- Chair, AMO Rural Caucus Robin Jones, Mayor of Westport
- First vice chair, Zone 8 Christa Lowry, Mayor, Municipality if Mississippi Mills
- Second vice chair, AMO Rural Caucus Sandra Datars Bere, City Manager, City of St. Thomas
- AMO Rural Caucus Peter Emon, Reeve, Town of Renfrew
- AMO Rural Caucus, Rainey Weisler, Deputy Mayor, Municipality of Bayham
- Zone 1 Jaime McGrail, Councillor, Municipality of Chatham-Kent
- Zone 2 Steve McCabe, Councillor, Township of Wellington North
- Zone 3 Dave Beres, Deputy Mayor, Town of Tillsonburg
- Zone 4 Christina Early, Councillor, Town of Caledon
- Zone 5 Pam Sayne, Councillor, Township of Minden Hills
- Zone 6 Jennifer Murphy, Councillor, County of Renfrew
- Zone 7 Carma Williams, Deputy Mayor, Township of North Glengarry
- Zone 9 Mark Wilson, Councillor, City of Temiskaming Shores

Zone 10 – Janet Hager, Councillor, Municipality of Red Lake

Check ROMA's Zone map to find your zone.

# **Upcoming Advocacy Work**

Last year, the Board released its advocacy paper, <u>Opportunities for Rural Ontario in a Post-COVID World.</u> As a plan for action, <u>Opportunities for Rural Ontario largely guided ROMA's advocacy work in 2022, with a focus on the need for housing. ROMA's first priority was to convene an Attainable Housing Task Force comprised of housing industry experts, municipal staff and ROMA Board members. Informed by a member survey and other work, the <u>Task Force Report</u> identified practical steps to address the rural housing crisis.</u>

In 2023, the plan will continue to guide Board priorities. At its March meeting, the Board endorsed further work to address the challenges of rural access to services, This work will explore the challenges, opportunities and solutions to providing reliable and accessible services to people in rural communities across the province, with plans to present this work at the 2024 ROMA Conference.

# 2023 Provincial Budget

In March, the Ontario Budget was released. It included some investments that are important to rural municipalities.

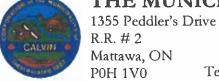
The government announced \$202 million annually to the Homelessness Prevention Program (HPP) and Indigenous Supportive Housing Program. The intent is to help those experiencing or at risk of homelessness, and those escaping intimate partner violence, as well as to support community organizations that deliver supportive housing.

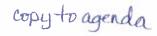
More than 40 municipalities, as well as ROMA, passed AMO's resolutions calling for the Province to end the homelessness crisis. The eastern and western wardens caucuses and the Northwestern Ontario Municipal Association also passed the resolution. This support was invaluable and demonstrates how effective municipal governments can be when they work together.

As well, there is \$425 million committed over three years to support mental health and addictions. It includes a five per cent increase in the base funding of community-based mental health and addiction service providers that are funded by the Ministry of Health.

The budget included \$174 million over two years to continue the Community Paramedicine for Long-Term Care Program. This pilot program has played a critical role in providing care at home for seniors. Rural paramedic services have been leaders in developing these innovative and highly effective programs.

# THE MUNICIPALITY OF CALVIN





Telephone 705.744.2700 Fax 705.744.0309 E-Mail: clerk@calvintownship.ca

4.5

Support of Papineau-Cameron & City of North Bay's Resolution re Construction Funding Subsidy Ministry of Long Term Care Resolution 2023-082

Moved by: Councillor Moreton Seconded by: Councillor Manson

**NOW THEREFORE BE IT RESOLVED THAT** Council for the Corporation of the Municipality of the Calvin is in agreement to support the City of North Bay's Resolution 2023-082 and The Corporation of the Township of Papineau-Cameron's Resolution 2023-038 in regard to the construction funding subsidy by the Ministry of Long-Term Care, **and** 

**THAT** a copy of this motion and theirs be provided to the Ministry of Long-Term Care, Treasury Board, MPP Victor Fedeli, and Member Municipalities of Casselholme.

**Carried: Mayor Gould** 



**Development and Legislative Services** 

Municipal Offices: 66 Charlotte Street
Port Colborne, Ontario L3K 3C8 • www.portcolborne.ca

т 905.835.2900 ext 106

¥ 905.834.5746

charlotte.madden@portcolborne.ca

copy to agenda

4.6

April 11, 2023

Municipality of Trent Lakes 760 Peterborough County Road 36 Trent Lakes, ON K0M 1A0

To: The Honourable Steve Clark, Minister of Municipal Affairs and Housing minister.mah@ontario.ca

The Honourable Doug Ford, Premier of Ontario

premier@ontario.ca

The Honourable Dave Smith, MPP Peterborough-Kawartha

dave.smithco@pc.ola.org

The Honourable Michelle Ferreri, MP Peterborough-Kawartha

michell.ferreri@parl.gc.ca

**Curve Lake First Nation** 

audreyp@curvelake.ca

The Association of Municipalities Ontario

amo@amo.on.ca

Re: Municipality of Trent Lakes - Oath of Office

Please be advised that, at its meeting of March 14, 2023 the Council of The Corporation of the City of Port Colborne resolved as follows:

That correspondence received from the Municipality of Trent Lakes regarding Oath of Office, be supported.

A copy of the above noted resolution is enclosed for your reference.

Sincerely,

Charlotte Madden Acting City Clerk

C. Madden

Cc: All Ontario Municipalities



760 Peterborough County Road 36, Trent Lakes, ON K0M 1A0 Tel 705-738-3800 Fax 705-738-3801

February 28, 2023

Via email only

To: The Honourable Steve Clark, Minister of Municipal Affairs and Housing

minister.mah@ontario.ca

The Honourable Doug Ford, Premier of Ontario

doug.fordco@pc.ola.org

The Honourable Dave Smith, MPP Peterborough-Kawartha

dave.smithco@pc.ola.org

The Honourable Michelle Ferreri, MP Peterborough-Kawartha

michelle.ferreri@parl.gc.ca

Curve Lake First Nation

audreyp@curvelake.ca

The Association of Municipalities Ontario

amo@amo.on.ca

Re: Oath of Office

Please be advised that during their Regular Council meeting held February 21, 2023, Council passed the following resolution:

Resolution No. R2023-119

Moved by Councillor Franzen Seconded by Deputy Mayor Armstrong

Whereas most municipalities in Ontario have a native land acknowledgement in their opening ceremony; and

Whereas a clear reference to the rights of Indigenous people is the aim of advancing Truth and Reconciliation; and

Whereas Call to Action 94 of the Truth and Reconciliation Commission of Canada called upon the Government of Canada to replace the wording of the Oath of Citizenship to include the recognition of the laws of Canada including Treaties with Indigenous Peoples; and

Whereas on June 21, 2021 an Act to amend The Citizenship Act received royal assent to include clear reference to the rights of Indigenous peoples aimed at advancing the Truth and Reconciliation Commission's Calls to Action within the broader reconciliation framework; and

Whereas the Truth and Reconciliation Commission of Canada outlines specific calls to action for municipal governments in Canada to act on, including education and collaboration:

Therefore be it resolved that Council request to the Minister of Municipal Affairs and Housing that the following changes be made to the municipal oath of office: I will be faithful and bear true allegiance to His Majesty King Charles III and that I will faithfully observe the laws of Canada including the Constitution, which recognizes and affirms the Aboriginal and treaty rights of First Nations, Inuit and Metis peoples; and further

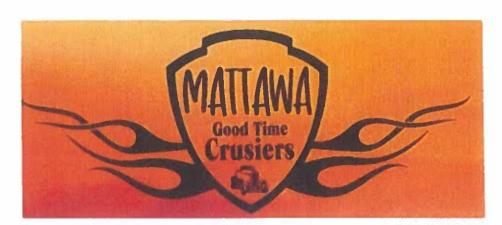
That this resolution be forwarded to the Association of Municipalities of Ontario (AMO), all Ontario municipalities, MPP Dave Smith, MP Michelle Ferreri, Premier Doug Ford and Curve Lake First Nation.

Carried.

Sincerely,

Mayor and Council of the Municipality of Trent Lakes

Cc: All Ontario municipalities



RECEIVED
NAR 2 8 2023

copy to agenda

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March 28, 2023

To Mattawa Council,

With Canada Day in sight, the Mattawa Good Time Cruisers, once again, would like to host another Canada Day Parade. The same as last year, but following with a car meet and greet at Explorers Point to join with the Vendors market, then a cruise through town by the retirment complexes, and heading to the Mike Rodden Arena for an indoor drive-in movie, car show, BBQ, and music.

With the approval of the Town of Mattawa, The cost of using the Mike Rodden arena, and entree fees for the movie would have to be discussed, as to Canada Day is a free to all event.

Our group, to host a Canada Day event, would provide the movie and license, parade permisions, advise local authorities, equipment, insurance, and car show. The town of Mattawa would run the cantine to serve drinks and snacks and Vendors Market, along with 4 prizes for the car show, and a request will be sent out on our behalf to the Mattawa fire Dept. to host a BBQ.

This events would start at 10am and finish around 7pm, can be adapted for rain or shine or other in town events, and open to all surrounding communities.

An invitation to vendors and local businesses to join us in the parade or at the arena.

Any questions or suggestions can be fowarded by e-mail at mattgoodtimecruisers@gmail.com or Call or text me at (705) 303-5699 ask for Super Dave

Thank you, awaiting response

Dave Thibault





# FLOOD WARNING — Lake Talon, Mattawa River watershed; North Bay Urban Creeks: Chippewa Creek, Parks Creek, others

# **FLOOD WATCH - Other Areas**

Message Number:

2023-06

Issued: From: April 18, 2023 at 12:00 PM EDT

NBMCA Duty Officer, Angela Mills

**FLOOD WARNING** notifies that flooding is imminent or already occurring in specific watercourses or municipalities. Municipalities and individuals should take action to deal with flood conditions. This may include road closures and evacuations.

**FLOOD WATCH** notifies that the potential for flooding exists within specific watercourses and municipalities. Municipalities, emergency services and individual landowners in flood-prone areas should prepare.

If you have a flood emergency, please contact your municipality. If you live in an unincorporated township, please contact the Ministry of Natural Resources and Forestry – North Bay District.

This is an update to the previous Message Number 2023-05.

**FLOOD WARNING** is now in effect for the Lake Talon and Mattawa River subwatersheds; and remains in effect for the urban creeks in the City of North Bay including Chippewa Creek, Parks Creek, and others. **FLOOD WATCH** remains in effect for the remaining areas of the North Bay-Mattawa watershed. Flooding is not expected from the Lake Nipissing shoreline at this time.

# **Current Conditions:**

Recent warm temperatures have caused significant snowmelt across the North Bay-Mattawa watershed; however, a considerable snowpack remains, especially in forested areas with an average of 81 mm water storage (as measured on April 14). Ice cover on area lakes is beginning to melt. Water levels in creeks and rivers are now high, responding to the substantial snowmelt over the last week.

The Ministry of Natural Resources and Forestry operates several dams within the Mattawa River watershed. The outlet of Lake Talon is one of those dams and is currently above maximum water levels. Lake Talon water level increased by 115 cm since April 10. Flows are expected to increase

downstream of Lake Talon on the Mattawa River. Other watercourses and lakes in the Mattawa River watershed, including Boom Creek, Amable du Fond River, Chant Plein Lake and Smith Lake are very high. Mattawa River water level at Hurdman Dam is 67 cm higher than it was on April 10.

Note that the Ottawa River water levels are managed by upstream dams and reservoirs operated by provincial and federal governments. The Ottawa River water level at Mattawa has started to increase.

Chippewa Creek water levels increased by 95 cm from April 11 to its peak on April 13 and has remained high for the past 6 days. The water level on the La Vase River increased by 76 cm since April 10, before peaking on April 14. It has receded by 30 cm in the past four days. High water on the La Vase River has closed the trails in the Corbeil Conservation Area in the Municipality of East Ferris. The water level on the Wasi River increased by 40 cm starting April 10 and peaked on April 14. The Wasi River water level receded by 14 cm from the peak, but has now risen again by 10 cm in response to the rain on April 17.

The water level on Lake Nipissing is regulated by dams operated by the federal government. Although the water level on Lake Nipissing has increased by 57 cm since April 10, this level is normal for this time of year, and remains well below flood criteria.

# **Forecasted Conditions:**

Weather conditions forecasted for this week have daytime highs between 3 and 10 °C, and overnight lows expected to be near 0 °C. Rain is forecasted to taper off on Tuesday (April 18), before another rain event Thursday into Saturday (April 22) brings an expected 20 to 40 mm of rain.

# **Historic Flood Conditions:**

For comparison, when flooding occurred in the watershed around April 18, 2019, the snowpack water content was 123 mm (measured April 15, 2019). Daytime temperatures were between 3 and 12 °C, with overnight temperatures above freezing. Actual precipitation measured on April 18, 2019 was 31.8 mm. When combined with snowmelt, the daily average water level on Chippewa Creek, in North Bay, increased by 57.6 cm in that one day.

## Risk:

Very warm temperatures over the past week triggered significant snowmelt. River and creek water levels in the North Bay-Mattawa watershed are high due to spring freshet. Water levels are expected to continue to remain high over the next few days, as snowmelt continues. Rain forecasted for later this week is expected to contribute to, or maintain, the existing high water levels on area watercourses and lakes.

Flooding is imminent or occurring in low-lying areas along some watercourses, notably: Lake Talon and Mattawa River subwatersheds; and creeks in the urban areas of the City of North Bay including Chippewa Creek, Parks Creek, and others. The potential for flooding exists along watercourses in other areas of the North Bay-Mattawa watershed.

Water levels and flows on the main stem of the Ottawa River are increasing due to the rapid melt of the snowpack in the central and southern parts of the basin, per the Ottawa River Regulating Committee (https://ottawariver.ca/latest-news/).

Duty Officer: Angela Mills

The water level in Lake Nipissing is expected to rise due to snowmelt and forecasted rain. Lake-based flooding around Lake Nipissing is not expected at this time. Localized flooding may occur in low lying areas around other watershed lakes, as the snowmelt progresses.

All residents, especially those in low lying areas and along shorelines, are encouraged to monitor the conditions that are developing and prepare for potential high water levels. Banks adjacent to rivers and creeks are very slippery at this time and when combined with cold open water, pose a serious hazard. The public is encouraged to keep children and pets away from watercourses and shorelines.

Municipalities are encouraged to monitor shorelines and water crossings and respond to high water levels. A close watch on local conditions and updated forecasts and warnings from Environment Canada is also recommended. Staff at the North Bay-Mattawa Conservation Authority will continue to monitor weather and watershed conditions and provide updates if conditions change.

The general public is advised of these messages through the <a href="www.nbmca.ca">www.nbmca.ca</a> website with the flood status icon and a link to information about current conditions. NBMCA also circulates these messages to local media and social media, posting on Twitter (@theNBMCA), Instagram (nbmcainfo), and Facebook (NBMCA).

The public is invited to share photos of watershed conditions on social media using #NBMCAFlood.

This message will be in effect until (or updated before) Monday, April 24, 2023 at 4:00 PM EDT.

# **Terminology: Notification Levels**

Water Safety

Flood Outlook

**WATERSHED CONDITIONS STATEMENT**: general notices of potential flooding or other conditions that pose a safety risk. There are two kinds of statements:

Water Safety: indicates that high flows, unsafe banks, melting ice or other factors could be dangerous for users such as anglers, boaters, swimmers, children or pets. Flooding is not expected.

Flood Outlook: gives early notice of the potential for flooding based on weather forecasts calling for heavy rain, snow melt, high wind or other conditions that could lead to high runoff, cause ice jams, lakeshore flooding or erosion.

### **FLOOD WATCH**

FLOOD WATCH: notifies that the potential for flooding exists within specific watercourses and municipalities. Municipalities, emergency services and individual landowners in flood-prone areas should prepare.

Duty Officer: Angela Mills P: (705) 474-5420

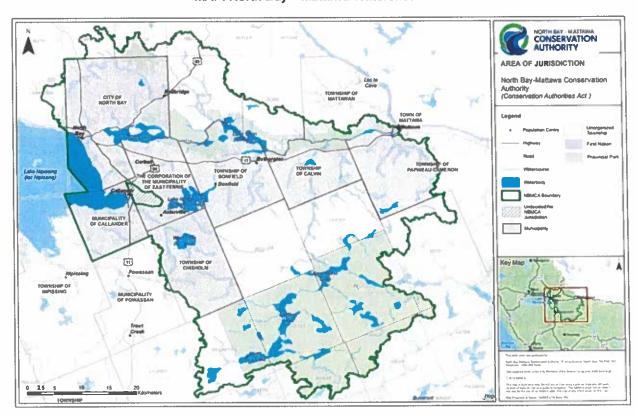
F: (705) 474-9793

email: nbmca@nbmca.ca

www.nbmca.ca

# **FLOOD WARNING**

FLOOD WARNING: notifies that flooding is imminent or already occurring in specific watercourses or municipalities. Municipalities and individuals should take action to deal with flood conditions. This may include road closures and evacuations.



MAP: North Bay - Mattawa Watershed

March 29, 2023

Francine Desmormeau
CAO
THE CORPORATION OF THE TOWN OF MATTAWA
160 Water Street
Post Office Box 390
Mattawa, Ontario
P0H 1V0

copy to agenda

Title: Celebrate Canada Funding Application

Dear Francine Desmormeau:

On behalf of the Minister of Canadian Heritage, it is my pleasure to inform you that your application for funding has been approved.

A grant in the amount of \$3,360 will be awarded to help your organization carry out its activities, under the Celebration and Commemoration Program, Celebrate Canada Component. This funding will be allocated over one government fiscal year 2023-2024 and will be subject to certain terms and conditions, the appropriation of funds by Parliament, and the budget levels of the Program.

One of our program representatives may contact you in the near future to review the terms and conditions and answer any questions you may have related to this funding.

In closing, I would like to take this opportunity to wish you and the members of your organization the greatest success in your endeavours.

Sincerely,

David R. Burton Regional Director General Canadian Heritage





# AFFORDABLE SENIOR HOUSING COMMITTEE

# **MEETING AGENDA**

DATE:

THURSDAY, APRIL 20<sup>TH</sup>, 2023

TIME:

4:00 P.M.

S. F. Monestime Municipal Council Chambers

LOCATION:

Teleconference Number: 1-647-374-4685

Meeting ID: 865 9169 7816

Passcode: 084993

1. Call to Order

**Adoption of Minutes** 2.

- Update from Descon Management Group 3.
- Financial Statements First Year 4.
- 5. Review of Rental Fees
- 6. **Future Status of Rosemount Suites**
- 7. **New Business**
- 8. **Next Steps**
- Adjourn Meeting 9.



The minutes of the committee meeting of the Affordable Senior Housing Committee held Wednesday, August 10th, 2022 at 4:00 p.m. The meeting was held in Dr. S. F. Monestime Council Chambers also available via teleconference, and via videoconference due to the COVID-19 pandemic.

Members Present:

Garry Thibert, Chair, Councillor of Town of Mattawa

Laura Ross, Councillor of Town of Mattawa Vala Monestime-Belter, Member at Large

Noella Burke, Member at Large Kevin Bittner, Member at Large

Development Team: John Demeis, Descon Management Team David Butler, Descon Management Team

Keith Harriman, Descon Management Team

Support Staff:

Francine Desormeau, CAO/Treasurer

Amy Leclerc, Clerk/Revenue Services Clerk Brittany Belanger, Executive Assistant

Members Absent:

Loren Mick, Councillor of Town of Mattawa

1. Call to Order

> Chair Thibert called the meeting to order at 4:04 p.m. and welcomed everyone to the meeting.

2. Adoption of Minutes

> Resolution Number ASH22-11 Moved by Councillor Laura Ross Seconded by Vala Monestime-Belter

BE IT RESOLVED THAT the minutes of the Affordable Senior Housing Meeting of Wednesday, June 1st, 2022 be adopted as circulated. Carried

### Descon Management Team Update 3.

Mr. Demeis provided the Committee with a brief update on the current occupancy. As of July 31st, 2022, a total of 70 applications have been received of which 30 tenants have been selected. There are no vacant units, all 30 units are fully leased and occupied. Currently 27 people on the waiting list which have submitted applications and 7 are approved and processed. Rental inquiries continue to be received on a regular basis.

Since occupancy a few deficiencies were received and corrected. The washers and dryers were not programmed correctly and needed to be restarted on a regular basis by the superintendent. A technician was contacted and all machines were reprogrammed. In a couple of units the flooring was lifting, the flooring company was contacted and returned on a few occasions to make necessary repairs. King glass has also done some replacements for thermal glass a few screen replacements. The team discovered a gas meter malfunction and the gas bills have been higher then expected. The utility company was contacted and replaced the unit. All repairs performed were covered under warranty.

Communications with tenants is ongoing through the Management Team and the Superintendent. They have requested more garden beds and storage space have been requested.

# 4. Phase 2 Project Discussion

The Committee discussed Phase 2 and was determined it is not feasible at the time. Research into more background information needs to happen before further discussion. The Committee will make a recommendation to Council for approval to be given Descon Construction Ltd. to apply for funding for rapid housing initiatives.

Resolution Number ASH22-12 Moved by Vala Monestime-Belter Seconded by Kevin Bittner

BE IT RESOLVED THAT the Affordable Senior Housing Committee request that Council of the Corporation of the Town of Mattawa authorize Descon Construction Ltd. to apply for the CMHC seed funding application to assist with the development and preservation of affordable housing.

Carried

# 5. New Business

Inquiries regarding storage have been received. The tenants at Rosemount Valley Suites would like to have somewhere to store seasonal items and have that extra space for whatever they may need it for. There is a c-can on site that we could be turned into 30 storage units. Mailboxes are scheduled to arrive sometime in August and will advise if a longer wait time will be required.

# 6. Next Steps

Discussed making a recommendation to Council regarding seed funding.

Discussed designs on wings.

Discuss comprehensive accounting budget.

7. Adjourn Meeting (Next Meeting Date Wednesday, October 5th, 2022)

Resolution Number ASH22-13

Moved by Noella Burke
Seconded by Councillor Laura Ross

BE IT RESOLVED THAT the Affordable Senior Housing Committee adjourn the meeting at 5:07 p.m.

Carried

Chair

# ROSEMOUNT VALLEY ESTATES YEAR IN REVIEW DISCUSSION POINTS



- 1. Property Management Report Annual Operation Summary/Review
- 2. Year 1 Financial Performance 2022 Operating Statement (Preliminary)
- 3. Year 2 Projections 2023 Projected Operating Budget
- 4. Year 2 Projected Rents 2023 Projected Rent Increases
- 5. 10 Year Projected Operating Proforma & Cashflow
- 6. Options for Divestment
- 7. Property Management Contract



# PROPERTY MANAGEMENT REPORT



# PROPERTY LOCATION:

231 Tenth Street, Mattawa, ON

# PROPERTY OWNER:

Corporation of the town of Mattawa

# **REPORTING PERIOD:**

April 15th, 2022, to April 15th, 2023

# PREPARED BY:

Descon Management Group Ltd.



# OCCUPANCY & LEASING

- VACANT UNITS Suite 125 is vacant, applicants have been selected, waiting for approval, 29 units are fully leased and are occupied.
- 34 people are currently on the waitlist which have submitted applications. 7 of those applications have been processed and approved, an additional 24 applications are on hold for processing pending unit availability or determination of second phase, in contacting applicants 5 were no longer interested, 13 wanted 2 bedrooms only, 7 wanted 1 bedroom plus den only, 3 wanted studios only, 3 wanted 1 bedroom only, 3 were from out of town.
- 128 was given notice due to cleanliness of the unit, tenant chose to leave October 31, 2022, the suite was rented to an approved applicant for November 1, 2022.
- Suite 107 was vacant March 31, 2023, tenants from 125 took occupancy April 1, 2023.

# MAINTENANCE

- The washers and dryers were not programmed correctly, a technician was called and reprogrammed equipment under warranty.
- King glass supplied and replaced thermal in suite 105 under warranty.
- Suites 108 and 117 reported heat constantly running, technician repaired issue under warranty
- The valves in thermostats in every suite were checked by a technician, technician replaced the valves if needed, under warranty.
- Flooring in some suites in the north end continues to lift, waiting for new flooring to repair under warranty.
- Warranties on Fridges were extended 2 years with Francine's approval, total cost for extension was \$4,151.20.
- fridges in suites 115,109, and 118 all had the compressor seize, replacements were approved by the warranty. The fridges have now arrived in the distribution center, they are awaiting delivery to North Bay.
- Suite 127 dropped a bottle of poly grip into the toilet resulting in a clog, The plumber removed the clog for a total of \$384.20, the tenant paid half for a total of \$192.20, on Francine's approval.
- In Suite 125, a bird flew into the window, which had to be replaced. Total cost was \$1073.50.
- Minor roof leaks were reported when it rained, maintenance repaired seam, leaks were located on the older part of the roof that was not replaced, leaks have continued to be monitored and patched when they reoccur.



# MAINTENANCE CONTINUED

- The generator was refilled twice due to multiple power outages, costing \$1034.19 per fill.
- Mailboxes were installed and approved by the post office.
- Annual Fire inspection and fire drill is scheduled for early May 4th, 2023.

## **TENANT COMMUNICATIONS**

- In April of 2023, Marc Gauthier was the superintendent; however, he no longer desired the position. Francine Brazeau has agreed to act as the point of contact for fire alarms, security, as well as documenting and reporting any issues associated with the building or tenants.
- Kim Duchesne is the current cleaner for the building and lives on site.
- Notices have been given out for tenants smoking by the front door, smoking receptacle will be moved further from the entrance.
- Suite 127 had been given notice to clean suite, performed an inspection, suite was cleaned, follow up will be performed end of April.
- Tenants have requested more garden beds.

# FINANCIAL

- DELIQUENCIES None
- PROPERTY INCOME STATEMENT See attached
- PROPERTY CASH FLOW STATEMENT See attached

Income Misc Fee Income	April	May	June	April	August	September 2022	October 2022	November 2022	December 2022	January 2023	February 2023	March 2023	TOTAL
Misc Fee Income													
				50.00		240.10				20.00		120.00	460.10
	100 00)	36 306	60 033	575 AB	707.77	641.97	548.84	696.61	574.77	702.34	550.59	725.93	5,718.64
Laundry Income	(20.00)	97.607	999.00	00000	630.00	350.00							1,850.65
Air Conditioning Fee		30.03	400.00	940.00	20000	00000	2000	400.00	400.00	400 00	400.00	400.00	4.007.57
Parking Income	12.00	78.23	437.34	360.00	360.00	300.00	380.00	2000	33 062 10	32 062 10	22 100 00	22 GG3 OO	247 619 65
Rent Income	3,844.31	13,526.58	22,743.56	23,063.00	23,064.00	23,063.00	23,063.00	23,063.00	73,003.10	01.000,00	23,400,00	44,5005.00	
Total Income	3,806.31	13,920.72	24,249.98	24,488.48	24,851.77	24,675.07	23,991.84	24,159.61	24,037.87	24,215.44	24,050.59	24,208.93	260,656.61
Bank Conc	0.47	9.82	11.70	8.92	0.52	11.88	15.39	14.46	13.52	13.52	14.52	17.57	132.29
	:												
Repairs and induitionalise		200				687.10							1,492.14
Repairs		805.08	90000	0000	400,000	400.00	400 00	400.00	400.00	400.00	400.00	400.00	4,000.00
Cleaning			400.00	3.53	20:00	26.2 6.3	366.02	359 20	359.20	359.12	359.12	277.14	2,443.42
Alarm, Tel, internet		1				20.000	10000		11 789 57				12,151.71
Legal, Audit & Misc		362.14			10000	4 603 03	1 500 00	1 500 79	1 590 79	1.590.79	1.590.79	1.590.79	12,727.69
Management Fees					1,591.47	1,392.63	L,303.	1,000,1					
Utilities							20.000	0 010 0	1 175 08	250525	2.253.00	2 249 79	17,739.31
Gas		(534.86)	(110.95)	14.67	300.00	51.500	4,142.40	3,013.04	1 919 16	1 974 01	1 786 87	1.853.97	19,631,64
Hydro			1,700.18	1,953.09	2,444.39	2,131.25	2,045.23	L,565.43	7,045.40	2.061.28			4,039.24
Water						1,577.30	40.000	0 201 70	17 149 23	9 OCB 97	6 404 30	6 389 26	74.357.44
Total Expenses	0.47	642.14	2,000.93	2,376.68	4,736.38	1,829.77	8,559.04	3,301.70	77,047,17				
Net Operating thoome	3,805.84	13,278.58	22,249.05	22,111.80	20,115.39	16,845.30	15,433.30	14,857.83	6,889.65	15,246.47	17,646.29	17,819.67	186,299.17
LESS: Mortgage interest				26,760.11	10,675.52	20,465.00	15,938.38	15,938.38	15,938.38	15,938.38	15,938.38	15,938.38	153,530.91
LESS: Capital Reserves 0%													
	0 0 0	07 07.0	32 340 AE	(4 648 21)	0 479 87	(3.619.70)	(505.08)	(1,080.55)	(9,048.73)	(691.91)	1,707.91	1,881.29	30,886.97

NOTES:

£ 62 £

One-time cost or non-typical item included
Capital reserves not taken for year 1 at request of Town
Final costs for this period to be finalized once all income/expenses reconciled

DISCLAIMER

The figures in this table are preliminary and not complete and final representation of actual income and expenses

		guera chojectes oberaturg												
		April 2023	May 2023	June 2023	July 2023	August 2023	September 2023	October 2023	Movember 2023	December 2023	Jenuary 2024	February 2024	March 2024	TOTAL
Income							,	0 0	76.96	20.24	90 90	20 37	70 00	AE0 10
Misc Fee Income		30.34	38.34	\$4.0K	42.34	45.44	36.36	70.00	20.00	90.00	1000	1		
Laundry Income		639.72	639.72	639.72	639.72	639.72	639.72	639.72	639.72	639.72	639.72	639.72	639.72	7,676.60 (2)
Air Conditioning Lan		154.22	154.22	154.22	154.22	154.22	154.22	154.22	154.22	154.22	154.22	154.22	154.22	1,850.65 (2)
An Continue and a sec		420.00	420.00	420 00	420.00	420.00	420.00	420.D0	420.00	420.00	420.00	420.00	420.00	
Parting income		25,007,00	25.007.00	75 007 00	25.097.00	25 097 00	25 097 00	25.097.00	25.097.00	25.097.00	25,097,00	25,097,00	25,097.00	301,164,00 (1)
FEE VACANCY ALLOWANCE	100	(250.97)	(250.97)	(250.97)	(250.97)	(250.97)	(250.97)	(250.97)	(250.97)	(250.97)		(250.97)	(250.97)	(3,011.64)
Total Income		26,098.31	26,098.31	26,098.31	26,098.31	26,098.31	26,098.31	26,098.31	26,098.31	26,098.31	26,098.31	26,098.31	26,098.31	313,179.71
Expense Bank Fees Bassics and Maintenance		11.58	11.58	11.58	11.58	11.58	11.58	11.58	11.58	11.58	11.58	11.58	11.58	138.90
2,000		400 00	400 00	400 00	400.00	400.00	400.00	400.00	400.00	400.00	400.00	400.00	400.00	4,800.00 ((3)(4)
On Clas Change		420.00	00 0CA	420.00	420.00	420.00	420.00	420.00	420.00	420.00	420.00	420.00	420.00	5,040.00
Alexan Tel Internet		279 10	379.10	379.10	379.10	379.10	379.10	379.10	379.10	379.10	379.10	379.10	379.10	4,549.20
Lacel Andle & Mice		400.00	400.00	400.00	400.00	400.00	400.00	400.00	400.00	400.00	400.00	400.00	400.00	4,800.00
Management Fees	8	1,565.90	1,565.90	1,565.90	1,565.90	1,565.90	1,565.90	1,565.90	1,565.90	1,565.90	1,565.90	1,565.90	1,565.90	18,790.78
Cas	We we	2,000.00	2,000.00	1,000.00	300.00	300.00	300 00	2,403.80	2,403.80	3,094.91	3,094.91	2,411.63	2,411.63	21,720.66 (3)
Hydro	ili i	2,074.06	2,074.06	2,074.06	2,074.06	2,074.06	2,074.06	2,074.06	2,074.06	2,074.06	2,074.06	2,074.06	2,074.06	24,888.74
Water Total Expenses	M/	9,371.24	7,250.64	6,250.64	7,671.24	5,550.64	5,550.64	9,775.03	7,654.43	8,345.55	10,466.15	7,662.26	7,662.26	93,210.69 (5)
Net Operating Income		16,727.07	18,847.67	19,847.67	18,427.07	20,547.67	20,547.67	16,323.28	18,443.88	17,752.76	15,632.16	18,436.05	18,436.05	219,969.02
LESS: Mortgage Interest LESS: Capital Reserves	*	15,938.38	15,938.38	15,938.38	15,938.38	15,938.38	15,938.38	15,938.38	15,938.38	15,938.38	15,938.38	15,938.38	15,938.38	191,260.56
SOVERS ACTED BESTER		(255.24)	1 865 36	2.865.36	1.444.76	3.565.36	3,565,36	(659.03)	1,461.57	770.45	(1,350.15)	1,453.74	1,453.74	16,181,27

NOTES:

DISCLAIMER

Rent income based on Projected Rent Roll with estimated rent increases Fees to remain the same as previous year

Expenses in Yellow are estimated 3555 255 255

Costs of groundskeeping, snow removal and waste not included and covered by Town of Mattawa Reakty Taxes are not included in expenses due to Town determined exemption status, taxes to be added if status changes.

The figures provided in this table are estimates and projections for budgeting purposes, the reader must satisfy itself as to completeness and accuracy to ensure all projected/expected income/expenses are included and suitable for its intended purpose.

# 2023 PROJECTED RENTS & UTILITY CHARGES

2.02	CHANGE	\$33	3	\$36	\$25		-	30% (2)	CHANGE	\$35	\$45	\$39	2			-	CHANGE	20 1	20 to	2/2	\$55											
A	_	\$684	\$847	\$737	\$523		ŀ			\$150	\$182	5169	5130				+	5834	\$1,029	2800	\$653											
SUMPTION	2022			\$701	\$498			<b>ASSUMPTIO</b>					\$100			NCRES	1		isi		\$598											
RENT INCREASE ASSUMPTION	LYPE			1BR Den	Studio			UTILITY INCREASE ASSUMPTION	TYPE			ç	Studio			-48	4			£	Studio											
Z Z		1BR	4 2BR			Ø)				1BR			_	4	_	and .					_	4	4	4	4 '	4	4	m	m	m i	mT	
IEU	TOTA	\$834	\$834	\$1,029	\$906	\$1,029	\$906	\$834	\$1,029	\$834	\$834	\$834	\$834	\$834	\$834	\$834	\$834	\$906	\$834	\$834	\$834	\$834	\$834	\$834	\$834	5834	\$834	\$653	\$653	\$653	\$653	\$25,097
2023/2024 PROJECTED	отпитея	\$150	\$150	\$182	\$169	\$182	\$169	\$150	\$182	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$169	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$130	\$130	\$130	\$130	\$4,573
7/57/07	RENT	\$684	\$684	\$847	\$737	\$847	\$737	\$684	\$847	\$684	\$684	\$684	\$684	\$684	\$684	\$684	\$684	\$737	\$684	\$684	\$684	\$684	\$684	\$684	\$684	\$684	\$684	\$523	\$523	\$523	\$523	\$20,524
The state of the	TOTAL	\$766	\$766	\$946	\$831	\$946	\$831	\$766	\$946	\$766	\$766	\$766	\$766	\$766	\$766	\$766	\$766	\$831	\$766	\$766	\$766	\$766	\$766	\$766	\$766	\$766	\$766	\$298	\$598	\$598	\$598	\$23,043
2022/2023 ACTUAL	отпите	\$115	\$115	\$140	\$130	\$140	\$130	\$115	\$140	\$115	\$115	\$115	\$115	\$115	\$115	\$115	\$115	\$130	\$115	\$115	\$115	\$115	\$115	\$115	\$115	\$115	\$115	\$100	\$100	\$100	- 1	\$3,510
2022/2	RENT	651	\$651	\$806	\$701	\$806	\$701	\$651	2806	\$651	\$651	\$651	\$651	\$651	\$651	\$651	\$651	\$701	\$651	\$651	\$651	\$651	\$651	\$651	\$651	\$651	\$651	\$498	\$498	\$498	\$498	\$19,533
	Type	188	18R	28R	1BR Den	2BR	1BR Den	1RR	28R	188	188	18R	18R	1BR	18R	18R	18R	1BR Den	1BR	1BR	188	18R	18R	18R	1BR	1BR	1BR	Studio	Studio	Studio	Studio	Fotal Monthly
	tion!		102	103	104	105	106	10.7	108	501	110	111	112	113	114	115	116	117	118	119	120	121	122	123	124	125	126	127	128	129	130	Total

(2)

See 10year projected opearting budget See 2022 and 2023 Actual/Projected Operating Budget for Utilities (projected increase from approx \$42k to \$55k)

YCAMBRI         YCAMBRI <t< th=""><th></th><th>10 Year Project</th><th></th><th></th><th>al projecceu in</th><th>icolme/expensi</th><th>e mareases)</th><th></th><th></th><th></th><th></th></t<>		10 Year Project			al projecceu in	icolme/expensi	e mareases)				
YEANET         YEANET<	ESTIMATED RENT INCREASE %		8.00%	5.00%	8.00%	5.00%	5.00%	8.00%	8:00%	5.00%	5.00%
460.1 460.10 4483.11 507.26 532.62 559.25 559.25 57.86 57.86 57.86 57.86 57.86 57.86 57.86 57.86 57.86 57.86 57.86 57.86 57.86.00 8,060.43 8,463.45 8,866.62 9,330.96 9,73 57.86 57.86 57.86 57.86 50.00 5,292.00 5,526.60 5,844.3 6,126.15 6,43 5,972.22 332,033.31 346,53.98 366,066.72 334,31 57.95 5,940.00 316,222.20 332,033.31 346,53.98 366,066.72 334,31 57.95 138.90 145.85 138.30 345,230.63 362,44.66 380,671.89 399,77 328,838.70 345,230.63 362,44.66 380,671.89 399,77 328,838.70 5,240.00 5,292.00 5,292.00 5,596.00 5,834.4 66 136,60.67] (3.46.00 5,940.00 5,292.00 5,596.00 5,834.4 66 136,11.89 399,77 37.72,69 18,790.78 19,730.32 20,716.84 21,752.69 25,834.4 66 126,11.89 399,77 37.72,69 18,790.78 19,730.32 20,716.84 21,752.69 25,834.4 38 26,401.60 27,77 39.31 21,720.69 18,790.78 19,730.32 20,716.84 21,752.69 25,840.31 23,941.33 30,252.42 31,77 39.31 21,720.69 27,77 24,325.20 5,834.4 38 26,401.60 27,77 24,325.4 39,200.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000		YEARET	VEARY	YEARKS	YEARS	YEARS	YEARMS	YEARS7	YEARIB	YEAR#9	YEARITO
460.11         460.10         483.11         507.26         532.52         559.25           6718.64         7,676.60         8,060.43         8,463.45         8,886.62         9,330.96           1850.65         1,850.65         1,840.63         1,846.34         2,142.36         2,249.86           1850.65         1,850.65         1,840.20         5,556.60         5,834.43         6,126.15           2476.19.65         310,164,00         316,222.20         332,033.31         348,634.99         366,066.72           26065.61         313,179.71         328,833.70         345,280.63         362,646.66         386,671.89         38           360         132,29         138.90         145.85         153.14         160.80         168.84           132,24         4,549.20         5,292.00         5,292.00         5,556.60         5,834.43         6,126.15           2443.42         4,549.20         5,040.00         5,292.00         5,556.60         5,834.43         6,126.15           12727.69         18,790.78         1,750.66         5,834.43         6,126.15         36,040.00         5,292.00         5,556.60         5,834.43         6,126.15           17739.31         21,776.66         5,040.00         5,0		2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
560.1         460.10         483.11         507.26         532.62         559.25           6718.64         7,676.60         8,060.43         8,463.45         8,886.62         9,330.96           1850.65         1,850.65         1,943.18         2,040.34         2,146.36         2,249.48           4007.57         5,040.00         5,556.60         5,884.43         6,126.12         31,216.22           260656.61         313,179.71         328,338.70         345,280.63         362,544.66         380,671.89         36,606.71           260656.61         313,179.71         328,338.70         345,280.63         362,544.66         380,671.89         36,520.60           2443.42         4,890.00         5,040.00         5,292.00         5,556.60         5,834.43         6,126.15           2443.42         4,549.20         4,776.66         5,015.49         5,526.60         5,834.43           12727.69         18,790.78         19,730.32         20,716.84         21,752.68         22,840.31           17739.31         21,720.66         5,040.00         5,292.00         5,556.60         5,834.43         6,126.15           17739.31         21,720.66         20,400.00         5,040.00         5,040.00         5,040.00 <t< td=""><td>Income</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>	Income										
\$\frac{6718.64}{1850.65} 1,50.66 0 8,060.43 8,463.45 8,886.62 9,330.96 \$\frac{1850.65}{1,943.18} 1,943.18 2,040.34 2,142.36 2,249.48 \$\frac{40071.57}{2400.00} 316,222.0 312,033.31 346,63.59 365,066.72 \$\frac{1301.64}{2400.164} 1313,179.71 328,833.70 345,280.63 362,544.66 380,671.89 \$\frac{132.29}{2400.00} 138,90 145.85 153.14 160.80 188.84 \$\frac{1492.14}{4000} 4,800.00 5,040.00 5,292.00 5,556.60 5,834.43 \$\frac{1212.77}{24342} 4,800.00 5,040.00 5,292.00 5,556.60 5,834.43 \$\frac{1212.77}{24342} 4,800.00 5,040.00 5,292.00 5,556.60 5,834.43 \$\frac{1212.77}{24342} 4,800.78 19,730.32 20,716.84 21,752.68 22,840.31 \$\frac{132.29}{120.29} 18,790.78 19,730.32 20,716.84 21,752.68 22,840.31 \$\frac{132.29}{243.64} 8,882.40 8,906.52 9,351.85 9,819.44 10,310.42 \$\frac{132.29}{243.65} 131,200.50 23,967.47 242,515.85 246,641.64 267,373.72 2 \$\frac{123.29}{243.65} 131,250.56 191,260.56 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.	Misc Fee Income	460.1	460.10	483.11	507.26	532.62	559.25	587.22	616.58	647,41	679.78
\$\begin{array}{c ccccccccccccccccccccccccccccccccccc	I sundow factorine	6718.64	7,676,60	8,060.43	8,463.45	8,886.62	9,330.96	9,797.50	10,287.38	10,801.75	11,341.83 (2)
5%  247619.65  247619.65  247619.65  247619.65  247619.65  247619.65  247619.65  247619.65  247619.65  247619.65  247619.65  247619.65  247619.65  247619.65  247619.65  247619.65  247619.65  247619.65  247619.65  247619.65  247619.65  247619.65  247619.65  247619.65  247619.65  247619.65  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.69  247619.	Air Conditioning See	1850.65	1.850.65	1.943.18	2,040,34	2,142.36	2,249.48	2,361.95	2,480.05	2,604.05	2,734.25 (2)
\$\frac{1}{260656.61} \text{310,1164,00} \text{316,222,0} \text{332,033,31} \text{346,634,98} \text{36,066,72} \text{31} \\ \tag{560556.61} \text{313,179,71} \text{328,838,70} \text{345,280,63} \text{362,544,66} \text{380,671,89} \text{38} \\ \tag{560556.61} \text{313,179,71} \text{328,838,70} \text{345,280,63} \text{362,544,66} \text{380,671,89} \text{38} \\ \tag{560556.61} \text{313,179,71} \text{328,838,70} \text{345,280,63} \text{362,544,66} \text{380,671,89} \text{38} \\ \tag{560656.61} \text{313,179,71} \text{328,838,70} \text{345,280,63} \text{362,544,66} \text{380,671,89} \text{38} \\ \tag{560656.71} \text{3132,29} \text{313,179,71} \text{328,000} \text{5,040,00} \text{5,292,00} \text{5,556,60} \text{5,556,60} \text{5,534,43} \\ \tag{5606,72} \text{5,434,43} \text{5,166,13} \text{5,166,13} \\ \tag{512,727,69} \text{18,790,78} \text{19,730,32} \text{20,716,84} \text{21,752,68} \text{5,144,38} \text{5,640,50} \\ \tag{512,40} \text{24,888,74} \text{26,133,17} \text{27,439,83} \text{28,811,83} \text{30,252,42} \\ \tag{512,40} \text{24,988,74} \text{26,133,17} \text{27,439,83} \text{28,811,83} \text{30,252,42} \\ \tag{513,734,4} \text{39,210,69} \text{39,210,69} \text{39,210,69} \text{24,515,85} \text{24,641,64} \text{26,100,00} \text{264,000,00} \te	Breting breams	4007.57	5.040.00	5,292.00	5.556.60	5,834.43	6,126.15	6,432,46	6,754,08	7,091.79	7,446.38 (2)
\$5% 132.29 138.90 145.85 153.14 160.80 168.84 136.22 138.70 145.85 153.14 160.80 168.84 168.84 160.80 168.84 160.80 168.84 160.80 168.84 160.80 168.84 160.80 168.84 160.80 168.84 160.80 168.84 160.80 168.84 160.80 168.84 160.80 168.84 160.80 168.84 160.80 168.84 160.80 168.84 160.80 168.84 160.80 168.84 160.80 168.84 160.80 168.84 160.80 168.84 160.80 168.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.84 169.8	Party Street	59 619 65	101 164.00	316 222 20	332,033,31	348,634.98	365,066.72	384,370.06	403,588.56	423,767.99	444,956.39 (1)
5% 132.29 138.90 145.85 153.14 160.80 168.84 1492.14 4,800.00 5,040.00 5,292.00 5,556.60 5,834.43 4000 5,040.00 5,292.00 5,556.60 5,834.43 6,126.15 12727.69 18,790.78 19,730.32 127739.31 21,7739.31 21,770.66 22,806.69 23,947.03 25,144.38 25,144.38 25,144.38 25,140.31 21,720.69 23,969.02 23,947.03 24,541.64 24,888.74 26,133.17 27,7439.33 25,144.38 26,401.60 19,730.32 20,776.78 10,790.30 113,298.18 21,250.56 21,060.50 22,000.00 22,947.03 22,144.38 22,141.63 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142.60 22,142	I FCS VACANCY ALLOWANCE		(3.011.64)	(3,162,22)	(3,320.33)	(3,486.35)	(3,660.67)	(3,843.70)	(4,035.89)	(4,237.68)	(4,449.56)
1492.14 4,800.00 5,040.00 5,292.00 5,556.60 5,834.43 4000 5,040.00 5,292.00 5,566.0 5,834.43 1215.171 4,800.00 5,292.00 5,556.60 5,834.43 6,126.15 1215.171 4,800.00 5,040.00 5,292.00 5,556.60 5,834.43 12727.69 18,790.78 19,730.32 20,716.84 21,752.68 22,840.31 17739.31 21,720.66 22,806.69 23,947.03 25,144.38 26,401.60 19631.64 24,888.74 26,133.17 27,439.83 28,811.83 30,252.42 4039.24 8,482.40 8,906.52 9,351.85 9,819.44 10,310.42 4039.24 93,210.69 97,871.22 102,764.78 107,903.02 113,298.18 1585299.17 219,569.02 230,967.47 242,515.85 254,641.64 267,373.72 1585299.17 219,569.02 230,267.47 242,515.85 254,641.64 267,373.72 1585299.17 219,569.02 230,267.47 242,515.85 254,641.64 267,373.72	Total Income	260656.61	313,179.71	328,838.70	345,280.63	362,544.66	380,671.89	399,705.49	419,690.76	440,675.30	462,709.07
132.29 139.90 145.85 153.14 160.80 168.84  1492.14 4,800.00 5,292.00 5,556.60 5,834.43  4000 5,040.00 5,292.00 5,556.60 5,834.43  1215.171 4,800.00 5,292.00 5,556.60 5,834.43  12727.69 18,790.78 19,730.32 20,716.84 21,752.68 22,840.31  17739.31 21,720.66 22,806.69 23,947.03 25,144.38 26,401.50  19631.64 24,888.74 26,133.17 27,439.83 28,811.83 30,252.42  4039.24 8,482.40 8,906.52 9,351.85 9,819.44 10,310.42  4039.24 93,210.69 97,871.22 102,764.78 107,903.02 113,298.18  186299.17 219,969.02 230,967.47 242,515.85 254,641.64 267,373.72  186299.17 219,569.02 230,967.47 242,515.85 254,641.64 267,373.72  186299.17 219,569.02 130,967.47 242,515.85 254,641.64 267,373.72  186299.17 219,569.02 130,967.47 242,515.85 13,811.33 14,501.79 15,226.88							;		1 1		e d L
1492.14 4,800.00 5,292.00 5,556.60 5,834.43 6,126.15 2443.42 4,549.20 4,776.66 5,015.49 5,256.60 5,834.43 12151.71 4,800.00 5,040.00 5,292.00 5,556.60 5,834.43 12727.69 18,790.78 19,730.32 20,716.84 21,752.68 22,840.31 17739.31 21,720.66 22,806.69 23,947.03 25,144.38 26,401.60 19631.64 24,888.74 26,133.17 27,439.83 28,811.83 30,252.42 4039.24 8,482.40 8,906.52 9,351.85 9,819.44 10,310.42 74357.44 93,210.69 97,871.22 102,764.78 107,903.02 113,298.18 186299.17 219,969.02 230,967.47 242,515.85 254,641.64 267,373.72 153530.91 131,250.56 191,260.56 264,000.00 264,000.00 15,226.88 12,527.19 13,153.55 13,811.23 14,501.79 15,226.88	Bank Fees	132.29	138.90	145.85	153,14	160.80	168.84	1//.28	186.15	195.45	205.23
1492.14 4,800.00 5,040.00 5,322.00 5,556.60 5,834.43 4000 5,040.00 5,222.00 5,556.60 5,834.43 6,126.15 12151.71 4,800.00 5,040.00 5,292.00 5,596.60 5,834.43 12151.71 4,800.00 5,040.00 5,292.00 5,596.60 5,834.43 12727.69 18,790.78 19,730.32 20,716.84 21,752.68 22,840.31 17739.31 21,720.66 22,806.69 23,947.03 25,144.38 26,401.60 19631.64 24,888.74 26,133.17 27,439.83 28,811.83 30,252.42 4039.24 8,482.40 8,906.52 9,351.85 9,819.44 10,310.42 74357.44 93,210.69 97,871.22 102,764.78 107,903.02 113,298.18 186299.17 219,969.02 230,967.47 242,515.85 254,641.64 267,373.72 153530.91 131,250.56 191,260.56 264,000.00 264,000.00 153530.91 131,250.56 191,260.56 264,000.00 264,000.00 15,226.88	Repairs and Maintenance							4		00100	90 0
4000 5,040,00 5,292,00 5,556.60 5,834.43 6,126.15 2443.42 4,549.20 4,776.66 5,115.49 5,266.27 5,529.58 12151.71 4,800.00 5,040,00 5,292.00 5,556.60 5,834.43 12777.69 18,790.78 19,730.32 20,716.84 21,752.68 22,840.31 19631.64 24,888.74 26,133.17 27,439.83 28,111.83 30,252.42 4039.24 8,482.40 8,906.52 9,331.85 9,819.44 10,310.42 74357.44 93,210.69 97,871.22 102,764.78 107,903.02 113,298.18 186299.17 219,969.02 230,967.47 242,515.85 254,641.64 267,373.72 186299.17 219,260.56 264,000,00 264,000.00 15,226.88 12,527.19 13,153.55 13,811.23 14,501.79 15,226.88	Repairs	1492.14	4,800.00	5,040.00	5,292.00	2,556.60	5,834.43	6,126.15	0,432.4D	0,734.00	(*)(c) 67.750'/
12151.71 4,800.00 5,040.00 5,292.00 5,556.60 5,834.43 12727.69 18,790.78 19,730.32 20,716.84 21,752.68 22,840.31 17739.31 21,720.66 22,806.69 23,947.03 25,144.38 26,401.60 19631.64 24,888.74 26,133.17 27,439.83 28,811.83 30,252.42 4039.24 8,482.40 8,906.52 9,351.85 9,813.44 10,310.42 74357.44 93,210.69 97,871.22 102,764.78 107,903.02 113,298.18 186299.17 219,969.02 230,967.47 242,515.85 254,641.64 267,373.72 186299.17 219,260.56 191,260.56 264,000.00 264,000.00 153530.91 191,260.56 191,260.56 264,000.00 266,000.00 15,226.88 12,527.19 13,153.55 13,811.23 14,501.79 15,226.88	On Site Cleaner	4000	5,040.00	5,292.00	5,556.60	5,834.43	6,126.15	6,432.46	6,754.08	7,091.79	7,446.38
12727.69 18,790.78 19,730.32 20,716.84 21,752.68 22,840.31 17739.31 21,720.66 22,806.69 23,947.03 25,144.38 25,144.38 25,40.31 21,730.31 21,720.66 22,806.69 23,947.03 25,144.38 25,401.50 29,631.64 24,838.74 26,133.17 27,439.83 228,118.3 30,252.42 4039.24 8,482.40 8,906.52 9,551.85 9,813.84 30,252.42 74357.44 93,210.69 97,871.22 102,764.78 107,903.02 113,298.18 136299.17 219,969.02 230,967.47 242,515.85 254,641.64 267,373.72 153530.91 191,260.56 191,260.56 264,000.00 264,000.00 264,000.00 15,226.88 12,527.19 13,123.55 13,811.23 14,501.79 15,226.88	Alam Tel lutemet	2443.42		4,776.66	5,015.49	5,266.27	5,529.58	5,806.06	6,096.36	6,401.18	6,721.24
12727.69 18,790.78 19,730.32 20,716.84 21,752.68 22,840.31 17739.31 21,720.66 22,806.69 23,947.03 25,144.38 25,401.60 19631.64 24,888.74 26,133.17 27,439.83 26,811.83 30,252.42 4039.24 8,462.40 8,906.52 9,351.85 9,819.44 10,310.42 74357.44 93,210.69 97,871.22 102,764.78 107,903.02 113,298.18 136239.17 219,969.02 230,967.47 242,515.85 254,641.64 267,373.72 25350.91 131,260.56 264,000.00 264,000.00 264,000.00 15,226.88 13,511.23 14,501.79 15,226.88 13,511.23 14,501.79 15,226.88	I need Audit & Mice	12151.71		5,040.00	5,292.00	5,556.60	5,834.43	6,126.15	6,432.46	5,754.08	7,091.79
17739.31 21,720.66 22,806.69 23,947.03 25,144.38 25,401.60 19631.64 24,888.74 26,133.17 27,439.83 28,811.83 30,252.42 4039.24 8,482.40 8,906.52 9,351.85 9,819.44 10,310.42 74357.44 93,210.69 97,871.22 102,764.78 107,903.02 113,298.18 186299.17 219,969.02 230,967.47 242,515.85 254,600.00 264,000.00 153530.91 191,260.56 191,260.56 264,000.00 264,000.00 264,000.00 12,527.19 13,153.55 13,811.23 14,501.79 15,226.88	Management Fees	12727.69	18,790.78	19,730.32	20,716.84	21,752.68	22,840.31	23,982.33	25,181.45	26,440.52	27,762.54
17739.31 21,720.66 22,806.69 23,947.03 25,144,38 26,401.60 19631.64 24,888.74 26,133.17 27,439.83 28,811.83 30,557.42 4039.24 8,482.40 8,906.52 9,351.85 9,819.44 10,310.42 74357.44 93,210.69 97,871.22 102,764.78 107,903.02 113,298.18 186299.17 219,969.02 230,967.47 242,515.85 254,641.64 267,373.72 153530.91 191,260.56 191,260.56 264,000.00 264,000.00 264,000.00 12,527.19 13,153.55 13,811.23 14,501.79 15,226.88	Utilides						1		100		
19631.64 24,888.74 26,133.17 27,439.83 28,811.83 30,252.42 4039.24 8,482.40 8,906.52 9,351.85 9,819.44 10,310.42 74357.44 93,210.69 97,871.22 102,764.78 107,903.02 113,298.18 186299.17 219,969.02 230,967.47 242,515.85 254,641.64 267,373.72 153530.91 191,260.56 191,260.56 264,000.00 264,000.00 15,527.19 13,153.55 13,811.23 14,501.79 15,226.88	Gas	17739.31	21,720.66	52,806.69	23,947,03	25,144.38	25,401.50	20,127,12	29,107.76	50,505.15	(E) 45.450,26
4039.24 8,482.40 8,906.52 9,351.85 9,819.44 10,310.42 74357.44 93,210.69 97,871.22 102,764.78 107,903.02 113,298.18 186299.17 219,969.02 230,967.47 242,515.85 254,641.64 267,373.72 153530.91 191,260.56 191,260.56 264,000.00 264,000.00 264,000.00 12,527.19 13,153.55 13,811.23 14,501.79 15,226.88	Hydro	19631.64	24,888.74	26,133.17	27,439.83	28,811.83	30,252.42	31,765.04	33,353.29	35,020.95	36,772.00
74357.44         93,210.69         97,871.22         102,764.78         107,903.02         113,298.18           186299.17         219,969.02         230,967.47         242,515.85         254,641.64         267,373.72           153530.91         1191,260.56         191,260.56         264,000.00         264,000.00         264,000.00           12,527.19         13,153.55         13,811.23         14,501.79         15,226.88	Water	4039.24	8,482.40	8,906.52	9,351.85	9,819.44	10,310.42	10,825.94	11,56/.25	11,933.33	12,332,37
186299.17 219,969.02 230,967.47 242,515.85 254,641.64 267,373.72 153530.91 191,260.56 191,260.56 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 26	Total Expenses	74357.44	93,210.69	97,871.22	102,764.78	107,903.02	113,298.18	118,963.08	124,911.24	131,156.80	137,714.64 (5)
153530.91 191,260.56 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 264,000.00 2	Net Operating Income	186299.17	219,969.02	230,967.47	242,515.85	254,641.64	267,373.72	280,742.41	294,779.53	309,518.50	324,994.43
12,527.19 13,153.55 13,811.23 14,501.79 15,226.88 15,		163630 01	101 250 56	191 260 56	264,000,00	264.000.00	264,000.00	264,000.00	264,000.00	264,000.00	264,000.00 (6)
(31.863.16) (31.863.16) (32.965.26) (32.863.16)	LESS: Capital Reserves	45.255	12,527.19	13,153.55	13,811.23	14,501.79	15,226.88	15,988.22	16,787.63	17,627.01	18,508.36
		30896 97	16 181 27	26 553 36	(35,295,32)	(23,860.15)	(11,853.16)	754.19	13,991.90	27,891.49	42,486.06
47.068.24 73.621.61 38,326.23 14,466.08 2,612.92	CHECKING AND	30886.97	47.068.24	73,621.61	38,326.23	14,466.08	2,612.92	3,367.11	17,359.00	45,250.49	87,736.56

Rent income based on Projected Rent Roll with estimated rent increases fees to remain the same as previous year Expenses in Yellow are estimated

DISCLAIMER

(2) Reat income based on Projected Rent Roll with estimated rent increases

(2) Fees to remain the same as previous year

(3) Expenses in Yellow are estimated

(4) Costs of groundskeeping, snow removal and waste not included and covered by Town of Mattawa

(5) Realty Taxes are not included in expenses due to Town determined exemption status, taxes to be added if status changes.

(5) Principal & Interest payments as per loan term sheet.

(6) Principal a Interest payments and projections for budgeting purposes, the reader must satisfy itself as to completeness and accuracy to ensure all projected income/expenses are included and suitable for its intended purpose.

# OPTIONS FOR DIVESTMENT OF ROSEMOUNT ESTATES HOUSING PROJECT

# **Purpose/Reasons to Divest**

- 1. Municipal good will and strength required to assist their communities in creating short term housing initiatives, however, municipalities not typically directly involved in the business of operating housing facilities over the long term.
- 2. Dedicated private sector or non-profit housing providers can be more efficient in operating housing stock.
- 3. Municipal borrowing capacity affected by direct housing loan, however, may not be as significantly impacted by providing 3<sup>rd</sup> party guarantee.

# **Options for Divestment**

- 1. Sale to the PRIVATE sector
  - a. Income and capitalization rate requirements.
  - b. Rental Rates.
  - c. Sustainability of initial intended purpose.
- 2. Sale to EXISTING non-profit sector
  - a. Financial stability of non-profit.
  - b. Successful governance and track record of existing non-profit.
  - c. Sustainability of initial intended purpose (local focus can me lost).
  - d. Loan guarantee requirements (min 10years).
  - e. Oversight agreements (reporting, board appointments, etc.).
- 3. Sale to NEW non-profit
  - a. Cost of startup (minimal).
  - b. Financial stability of non-profit.
  - c. Governance and new board for the non-profit.
  - d. Sustainability of initial intended purpose (local interests maintained).
  - e. Loan guarantee requirements (min 10years).
  - f. Oversight agreements (reporting, board appointments, etc.).
- 4. Formation of MUNICPAL Non-profit
  - a. Cost and duration time for setup (long time and more costly).
  - b. Complete control over governance.
  - c. Greater sustainability however often greater operational cost.
  - d. May still have significant impacts on overall borrowing capacity.