



**REGULAR MEETING OF COUNCIL  
MONDAY, JUNE 13<sup>TH</sup>, 2022  
7:00 P.M.**

**3. PETITIONS & DELEGATIONS**

**4. CORRESPONDENCE**

**DR. S. F. MONESTIME MUNICIPAL  
COUNCIL CHAMBERS  
160 WATER STREET  
MATTAWA, ONTARIO**



MAYOR DEAN BACKER  
PO BOX 390 160 WATER ST.  
MATTAWA ON P0H 1V0

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Ottawa, June 2022

Dear MAYOR DEAN BACKER and Council,

The economic contributions from rural communities are integral to Canada's success. Rural areas are home to many key industries such as manufacturing, forestry, agriculture, and energy.

Yet, municipalities under 20,000 residents receive less support from the federal government in comparison to their much larger counterparts. Red tape duplications and certain application requirements disproportionately burden small rural communities with very few staff.

This is unfair, unjust, and needs to be addressed urgently. As such, Conservative Shadow Minister for Rural Economic Development and Rural Broadband Strategy, M.P. Shannon Stubbs, Deputy Shadow Ministers M.P. Damien Kurek and M.P. Jacques Gourde, are seeking to convene a townhall with you to address federal funding for rural communities.

Rural Canadians must band together for fairer and more robust funding for communities all over rural Canada.

It is integral to our economy that the federal government works for everyone no matter where they live. The voices of rural Canadians need to be heard. We kindly ask you to express the three most important issues impacting your economic development as a rural community. We will use this feedback to ensure our work for rural Canada is as productive as possible and will determine the agenda for our proposed townhall. This is an opportunity to network, share your priorities, and solutions to the challenges we face.

We value hearing from you and should you wish to attend our forum, please email M.P. Stubbs at [shannon.stubbs@parl.gc.ca](mailto:shannon.stubbs@parl.gc.ca), M.P. Kurek at [damien.kurek@parl.gc.ca](mailto:damien.kurek@parl.gc.ca), or M.P. Gourde at [jacques.gourde@parl.gc.ca](mailto:jacques.gourde@parl.gc.ca).

Thank you for your time.

Shannon Stubbs, M.P.  
Shadow Minister for Rural Economic Development  
and Rural Broadband Strategy  
Lakeland

Damien C. Kurek, M.P.  
Deputy Shadow Minister for Rural Economic  
Development and Rural Broadband Strategy  
Battle River—Crowfoot

Jacques Gourde, M.P.  
Deputy Shadow Minister for Rural Economic  
Development and Rural Broadband Strategy  
Lévis—Lotbinière

## Info

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**From:** AMO Events <events@amo.on.ca>  
**Sent:** June 4, 2022 7:02 AM  
**To:** Info  
**Subject:** Municipal Trailblazers Share Their Journey

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# AMO 2022



June 4, 2022

## Municipal Trailblazers Share Their Journey

AMO's *We All Win* campaign is all about building representative municipal councils. The Campaign is focused on encouraging more diversity in the 2022 municipal election and building awareness around the important role of municipal leadership and governance.

AMO 2022 will feature a conversation with municipal trailblazers who will share their stories. **Steve Anderson**, Deputy Mayor for the Town of Shelburne and a Regional Councillor for the County of Dufferin and **Senator Bernadette Clement**, former Mayor of Cornwall, will speak to their motivation for seeking municipal election, their experiences once they joined council and important insight and learning that will help you attract and mentor future municipal leaders to strengthen your local council and communities. They will be joined by **Velma Morgan**, Chair of Operation Black Vote Canada, an organization that supports and promotes leadership and governance roles in the black community.

Haven't registered for AMO 2022? Do so [today](#).

### There is Still Time to Request a Delegation Meeting

Delegation meetings with Cabinet Ministers are a key feature of the AMO Conference experience. These meetings are a unique opportunity for your council to engage with Ministers, Parliamentary Assistants and senior Ontario Government officials on local matters that impact your municipality.

You can now request an in-person meeting with a minister or parliamentary assistant at the AMO conference. **The deadline to submit your request is June 24, 2022.**

To request a meeting [click here](#).

Disclaimer: The Association of Municipalities of Ontario (AMO) is unable to provide any warranty regarding the accuracy or completeness of third-party submissions. Distribution of these items does not imply an endorsement of the views, information or services mentioned.



Votre bonheur est capital  
Your happiness is capital

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Corporation Town of Mattawa  
160 Water Street, Box 390  
Mattawa, Ontario  
POH 1V0

June 03, 2022

To whom it may concern,

The Caisse Alliance Mattawa Branch is planning a Customer Appreciation Day for our members. We would like to host a BBQ on Thursday June 30, 2022 from 11-2.

We will be serving some hot dogs, hot dog buns, condiments and water.

Hoping this information is satisfactory,

Thank you for your time,

Vicky Wilson

Customer Service Representative

The Honourable Doug Ford,  
[premier@ontario.ca](mailto:premier@ontario.ca)

**Re: Retirement Home Funding**

Please be advised the Council of the Municipality of Chatham-Kent, at its regular meeting passed the following resolution:

"Whereas there are 700 retirement homes in Ontario regulated by the Retirement Homes Regulatory Authority in accordance with the Retirement Homes Act; this includes the Residential Tenancies Act, the Occupational Health and Safety Act, the Ontario Fire Protection Act, the Personal Health Information Protection Act and College of Nurses standards;

And Whereas Retirement Homes are privately owned, renting private accommodation to seniors without access to public funding by the government the same way home care services and long term care homes do;

And Whereas currently 60% of these Ontario Retirement Homes, that are small facilities under 70 beds, are failing financially and/or are facing imminent closure risking loss of supportive, safe and secure environments for 60,000 retirement home residents in Ontario, as per Ontario Retirement Communities Association (ORCA);

And Whereas the cost of living in a retirement home is \$1500 - \$6000 a month which is significantly more expensive versus the cost of homecare services and/or long term care homes, as most assisted living/retirement homes do not provide personal care as a part of the basic fee; instead requiring residents to pay full cost of accommodation and any care services they require;

And Whereas home care services may be provided at no cost to resident "only if" appropriate level(s) of community service provider staffing is available;

And Whereas many Retirement Home residents or individuals in the community, who do not require long term care levels of service, are forced into long term beds due to extinguishing funds and/or lack of adequate financial means to pay for Retirement Home and/or required extra personal care services, inappropriately burdening limited long term care bed or acute hospital bed capacity;

And Whereas many seniors living in Retirement Homes and who experience worsening medical conditions, increased number of falls and overall increased frailty, often do "not" move onto long term care due to lack of long term bed availability and/or family preference, placing significant stress on Retirement Home staffing complements and financial resources;

And Whereas Retirement Homes have not been afforded recent government Nursing and/or PSW staff subsidies as provided to home care service providers and long term care homes;

And Whereas Retirement Homes have not been included in recent reduction of resident activity restrictions.

Therefore Be It Resolved that the Municipality of Chatham-Kent request that the Ontario Government:

1. Enable individuals in the community opportunity to apply for financial assistance from the Ministry of Seniors and Accessibility to help cover accommodation costs and/or required personal care service costs at Retirement Home level, similar to available funding assistance for home care services and long term care homes.
2. Recognize Retirement Homes as an essential community health care partner and implement an equitable service funding program that facilitates/enables Retirement Homes to safely care for residents who require significant personal care assistance while awaiting a long term care bed.
3. Afford equitable Nursing and PSW staffing subsidies retroactively across all divisions of the community health care provision sector, including Retirement Homes.
4. Allow for equitable resident activity levels across all divisions of the community health care provision sector, including Retirement Homes.

And further that this resolution be forwarded to the Premier of Ontario, the Ministry of Seniors and Accessibility and all Ontario municipalities.

If you have any questions or comments, please contact Judy Smith at [ckclerk@chatham-kent.ca](mailto:ckclerk@chatham-kent.ca)

Sincerely,



Judy Smith, CMO  
Director Municipal Governance  
Clerk /Freedom of Information Coordinator

C

Ministry of Seniors and Accessibility  
Ontario Municipalities



Office of the District Chair

45

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SENT VIA EMAIL ([premier@ontario.ca](mailto:premier@ontario.ca))

June 1, 2022

The Honourable Doug Ford  
Premier of Ontario  
Legislative Building  
Queen's Park  
Toronto, ON M7A 1A1

Dear Premier Ford,

**RE: Annual Emergency Exercise Exemption**

On behalf of The District Municipality of Muskoka, I am writing to express key concerns regarding the requirement for Ontario municipalities to conduct an annual practice exercise for a simulated emergency incident as prescribed by Regulation 380/04. The simulations aim to validate response plans and procedures, train staff and identify areas of improvement to ensure emergency response is delivered at optimal levels. Exemptions are not currently permitted under this legislation. While the District of Muskoka acknowledges and supports the need for emergency exercises, Muskoka District Council strongly encourages the amendment of Regulation 380/04 to permit exemptions for municipalities who have responded to an actual emergency during the respective calendar year. A copy of the District's Health Services Committee resolution, as adopted by Muskoka District Council, is attached as Appendix I.

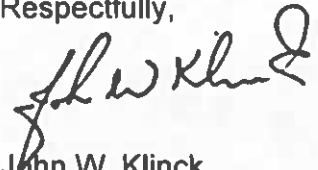
In 2021, The District's Emergency Control Group (ECG) convened twenty-four (24) times amounting to approximately 435 hours spent on emergency related activities. One of these incidents involved a watermain break in the Town of Bracebridge. Murray Advisory Services performed a critical analysis of the event and confirmed that the goals of an emergency exercise were achieved. The firm's final report included twelve (12) recommendations that helped improve the outcomes of a second water disruption event in the Town of Gravenhurst a few weeks later.

Despite the volume of actual emergencies managed by the ECG, the District of Muskoka must still conduct an annual exercise to remain compliant with the Regulation. This is not an efficient use of municipal resources and does not serve as a useful training mechanism for staff who have been over-extended by the emergency situations they have managed over the past year.

The Solicitor General granted a one-time exemption to municipalities in 2020 recognizing that municipalities were actively engaged in and managing various COVID-19 related initiatives. If pandemic management warrants an exemption to the annual simulation, surely there must be grounds to grant an exemption for the management of other emergency situations.

On behalf of Muskoka District Council, your consideration of this matter is appreciated.

Respectfully,



John W. Klinck  
District Chair  
**THE DISTRICT MUNICIPALITY OF MUSKOKA**

Cc: Honourable Steve Clark, Minister of Municipal Affairs and Housing  
Honourable Sylvia Jones, Solicitor General  
Norm Miller, MPP Parry Sound-Muskoka  
All Municipalities in Ontario



Appendix I

R10/2022-HS

**The District Municipality of Muskoka**

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Health Services Committee  
February 24, 2022

Moved By: J. Klinck

Seconded By: R. Nishikawa

WHEREAS Ontario Regulation 380/04: Standards under the Emergency Management and Civil Protection Act sets the municipal standards for emergency management programs in Ontario and requires municipalities to conduct an annual exercise with their Emergency Control Group in order to evaluate the municipality's emergency response plan and procedures, O. Reg. 380/04, s. 12 (6);

AND WHEREAS Emergency Management Ontario previously granted municipalities exemption for the annual exercise requirement when the municipality experienced an actual emergency with documented proof of the municipality actively engaging their emergency management procedures and plan in response to the emergency;

AND WHEREAS on August 5, 2021 the Chief, Emergency Management Ontario (EMO) issued a memo to Community Emergency Management Coordinators stating that effective immediately, the Chief, EMO would no longer be issuing exemptions to the O. Reg. 380/04 requirement to conduct an annual exercise;

AND WHEREAS municipalities experience significant costs and burden to staff resources when faced with the response to an actual emergency and activation of their Emergency Control Group and/or Emergency Operations Centre;

AND WHEREAS a municipality's response to an actual emergency is more effective than an exercise in evaluating its emergency response plan and procedures as mandated by O. Reg. 380/04;

Appendix I

**The District Municipality of Muskoka**

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AND WHEREAS planning, conducting and evaluating an emergency exercise requires significant time and effort for the Community Emergency Management Coordinator and Municipal Emergency Control Group that is duplicated when the municipality experiences a real emergency;

NOW THEREFORE, BE IT RESOLVED THAT Muskoka District Council hereby **requests** the Province of Ontario to amend Ontario Regulation 380/04 under the Emergency Management and Civil Protection Act to provide an exemption to the annual exercise requirement for municipalities that have activated their Emergency Control Group and/or Emergency Response Plan in response to an actual emergency that year in recognition of the significant resources used to respond to the emergency and the effectiveness of such response in evaluating the municipality's emergency response plan and procedures;

AND THAT a copy of this resolution **be forwarded** to the Honourable Doug Ford, Premier of Ontario; the Honourable Norm Miller, MPP for Parry Sound-Muskoka; the Honourable Steve Clark, Minister of Municipal Affairs and Housing; the Honourable Sylvia Jones, Solicitor General; and all other municipalities of Ontario.

Carried

✓

Defeated

\_\_\_\_\_

*Charlene H. S.*

Deputy Clerk

copy to agenda  
**Espanola**  
 4.6

Resolution Number 22-100  
 Title: Support Resolution re Russian Sanctions  
 Date: Tuesday, May 10, 2022

Moved By VanAlstine  
 Seconded By Dufour

**WHEREAS** the country of Ukraine has experienced a premeditated and unprovoked invasion by Russia;  
**AND WHEREAS** silence is complicity;  
**AND WHEREAS** Canada imports hundreds of million of dollars' worth of good from Russia each year;  
**AND WHEREAS** negative financial impacts upon a country can be used as a means to deter further conflict  
**BE IT THEREFORE RESOLVED THAT** The Town of Espanola unequivocally denounces Russia's unjustifiable war against Ukraine;  
**AND THAT** the Town of Espanola supports the sanctions which the Federal government of Canada has thus far imposed on Russia;  
**AND THAT** effective immediately and until a time when the sovereignty of Ukraine is once again unchallenged, the Town of Espanola will: 1) Not purchase any products (ie plywood, fertilizer, steel, furniture or machinery) which can be easily traced to have originated from Russia; and 2) Insist that any future contracts for services for the Town of Espanola abide by these same limitations within our municipality;  
**AND THAT** upon confirmation that the Belarusian military is engaged within Ukraine that the Town of Espanola apply these limitations upon goods from that country as well;  
**AND THAT** this decision of Espanola Council be forwarded to all other municipalities within Ontario requesting they enact similar measures so that as a united front we can make a noticeable difference.

Carried

Defeated                      Deferred

RECORDED VOTE Bill Foster

DECLARATION OF PECUNIARY INTEREST

CHAIR

	For	Against
Mayor J. Beer	_____	_____
R. Dufour	✓_____	_____
K. Duplessis	✓_____	_____
S. Hayden	✓_____	_____
B. Foster	✓_____	_____
H. Malott	✓_____	_____
M. Van Alstine	✓_____	_____

Mayor J. Beer	_____
R. Dufour	_____
K. Duplessis	_____
S. Hayden	_____
B. Foster	_____
H. Malott	_____
M. Van Alstine	_____

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MUNICIPALITY OF SHUNIAH

# COUNCIL RESOLUTION

4.7

Resolution No.: 173-22

Date: May 24, 2022

Moved By: RON GIARDETTI

Seconded By: MEGHAN CHOMUT

THAT Council hereby supports the resolution from the Town of East Hawkesbury for the Funding Support for Infrastructure Projects - Bridge and Culvert Replacements in Rural Municipalities; and

BE IT RESOLVED that a copy of this resolution be forwarded to Ontario municipalities, AMO, Premier of Ontario, Provincial Minister of Finance.

Carried

Defeated

Amended

Deferred

Wendy Landy  
Signature

Municipality of Shuniah, 420 Leslie Avenue, Thunder Bay, Ontario, P7A 1X8

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MUNICIPALITY OF SHUNIAH

# COUNCIL RESOLUTION

# 4.8

Resolution No.: 174-22

Date: May 24, 2022

Moved By: MELGAN CHOMUT

Seconded By: DON SMITH

THAT Council hereby receives the Community Schools Alliance Action Plan and Social and Economic Impact for Small Communities in Ontario Study;

WHEREAS all students should have the opportunity to attend elementary and secondary school in their home community;

THEREFORE, BE IT RESOLVED THAT:

1. The province increase the Rural and Northern Education Fund (RNEF) to \$50 million;
2. Should the current moratorium on accommodation reviews and school closures be lifted, we ask that the moratorium remain in place for schools that qualify for the RNEF until a thorough review of the education funding formula is completed;
3. Before templates required by the 2018 Pupil Accommodation Review Guide (PARG) are developed, there be consultation with school boards and community groups including the Community Schools Alliance.

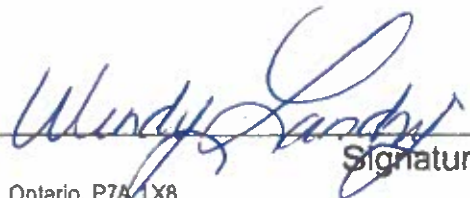
AND FURTHER THAT a copy of this resolution be forwarded to Ontario municipalities, Community Schools Alliance, local MP's and MPP's and the Premier of Ontario.

Carried

Defeated

Amended

Deferred

  
 \_\_\_\_\_  
 Signature

Municipality of Shuniah, 420 Leslie Avenue, Thunder Bay, Ontario, P7A 1X8



The Town of The Blue Mountains  
Council Meeting

4.9

**Title:** Mayor Soever Notice of Motion May 10, 2022

**Date:** Tuesday, May 24, 2022

*copy to agenda*

**Moved by:** Mayor Soever

**Seconded by:** Councillor Hope

WHEREAS it is in the best interest of good government and the democratic process that all Ontarians have access to candidate information during the upcoming municipal elections; and,  
WHEREAS the clerks of some municipalities do not supply the mailing addresses of voters on the voters list to candidates, thereby limiting the access of voters who have mailing addresses outside the municipality to candidate information, effectively disenfranchising them;  
BE IT RESOLVED THAT the Council of the Town of The Blue Mountains expresses its support for the inclusion of the mailing addresses of voters on voter's lists provided to candidates;  
AND THAT a copy of this resolution be sent to all municipalities in Ontario to ask for their support;  
AND THAT a copy of this resolution be sent to the Premier of Ontario and the Minister of Municipal Affairs and Housing;  
AND THAT a copy of this resolution be sent to the Canadian Civil Liberties Association

**YES: 6**

**NO: 0**

**CONFLICT: 0**

**ABSENT: 1**

**The motion is Carried**

**YES: 6**

Mayor Soever

Deputy Mayor Bordignon Councillor Hope

Councillor Matrosovs

Councillor Sampson

Councillor Bill Abbotts

**NO: 0**

**CONFLICT: 0**

**ABSENT: 1**

Councillor Uram



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4.10

May 24, 2022

Ministry of Municipal Affairs and Housing  
College Park, 17<sup>th</sup> Floor  
777 Bay Street  
Toronto, Ontario  
M7A 2J3

**ATTENTION: Honorable Minister Steve Clark**

Dear Minister Clark:

**RE: Ontario Must Build it Right the First Time**

Please be advised that the Council of the Corporation of the Township of Lanark Highlands passed the following resolution at their regular meeting held May 10<sup>th</sup>, 2022:

*Moved by Councillor Jeannie Kelso*

*Seconded by Reeve Peter McLaren*

***THAT, the Council of the Township of Lanark Highlands support the City of Waterloo's resolution re: Ontario Must Build it Right the First Time;***

***AND THAT, this resolution be provided to the Minister of Municipal Affairs and Housing and to all Ontario Municipalities.***

*Carried*

Sincerely,

*Amanda Noël*

Amanda Noël,  
Clerk

Encl.

c. c. All Ontario Municipalities

March 23, 2022

Hon. Steve Clark  
Minister of Municipal Affairs and Housing  
College Park, 17<sup>th</sup> Floor  
777 Bay St.  
Toronto, ON M7A 2J3

**RE: Resolution from the City of Waterloo passed March 21<sup>st</sup>, 2022 re: Ontario Must Build it Right the First Time**

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Dear Minister Clark,

Please be advised that the Council of the Corporation of the City of Waterloo at its Council meeting held on Monday, March 21<sup>st</sup>, 2022 resolved as follows:

WHEREAS the Province of Ontario adopted greenhouse gas reduction targets of 30% by 2030, and emissions from buildings represented 22% of the province's 2017 emissions,

WHEREAS all Waterloo Region municipalities, including the City of Waterloo, adopted greenhouse gas reduction targets of 80% below 2012 levels by 2050 and endorsed in principle a 50% reduction by 2030 interim target that requires the support of bold and immediate provincial and federal actions,

WHEREAS greenhouse gas emissions from buildings represent 45% of all emissions in Waterloo Region, and an important strategy in the TransformWR community climate action strategy, adopted by all Councils in Waterloo Region, targets new buildings to be net-zero carbon or able to transition to net-zero carbon using region-wide building standards and building capacity and expertise of building operators, property managers, and in the design and construction sector,

WHEREAS the City of Waterloo recently adopted a net-zero carbon policy for new local government buildings and endorsed a corporate greenhouse gas and energy roadmap to achieve a 50% emissions reduction by 2030 for existing local government buildings and net-zero emissions by 2050 (provided the provincial electricity grid is also net-zero emissions),

WHEREAS the draft National Model Building Code proposes energy performance tiers for new buildings and a pathway to requiring net zero ready construction in new buildings, allowing the building industry, skilled trades, and suppliers to adapt on a predictable and reasonable timeline while encouraging innovation;



WHEREAS the Ministry of Municipal Affairs and Housing is consulting on changes for the next edition of the Ontario Building Code (ERO #: 019-4974) that generally aligns with the draft National Model Building Code except it does not propose adopting energy performance tiers, it does not propose timelines for increasing minimum energy performance standards step-by-step to the highest energy performance tier, and, according to Efficiency Canada and The Atmospheric Fund, it proposes adopting minimum energy performance standards that do not materially improve on the requirements in the current Ontario Building code;

WHEREAS buildings with better energy performance provide owners and occupants with lower energy bills, improved building comfort, and resilience from power disruptions that are expected to be more common in a changing climate, tackling both inequality and energy poverty;

WHEREAS municipalities are already leading the way in adopting or developing energy performance tiers as part of Green Development Standards, including Toronto and Whitby with adopted standards and Ottawa, Pickering, and others with standards in development;

WHEREAS the City of Waterloo is finalizing Green Development Standards for its west side employment lands and actively pursuing Green Development Standards in partnership with the Region of Waterloo, the Cities of Kitchener and Cambridge, and all local electricity and gas utilities through WR Community Energy;

WHEREAS while expensive retrofits of the current building stock to achieve future net zero requirements could be aligned with end-of-life replacement cycles to be more cost-efficient, new buildings that are not constructed to be net zero ready will require substantial retrofits before end-of-life replacement cycles at significantly more cost, making it more cost-efficient to build it right the first time.

THEREFORE BE IT RESOLVED THAT Council request the Province of Ontario to include energy performance tiers and timelines for increasing minimum energy performance standards step-by-step to the highest energy performance tier in the next edition of the Ontario Building Code, consistent with the intent of the draft National Model Building Code and the necessity of bold and immediate provincial action on climate change;

THAT Council request the Province of Ontario to adopt a more ambitious energy performance tier of the draft National Model Building Code as the minimum requirement for the next edition of the Ontario Building Code than those currently proposed;

THAT Council request the Province of Ontario provide authority to municipalities to adopt a specific higher energy performance tier than the Ontario Building Code, which would provide more consistency for developers and homebuilders than the emerging patchwork of municipal Green Development Standards;

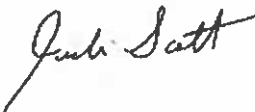
THAT Council request the Province of Ontario to facilitate capacity, education and training in the implementation of the National Model Building Code for municipal planning and building inspection staff, developers, and homebuilders to help build capacity; and

THAT this resolution be provided to the Minister of Municipal Affairs and Housing, to area MPPs, and to all Ontario Municipalities.

Please accept this letter for information purposes only.

If you have any questions or require additional information, please contact me.

Sincerely,



Julie Scott  
City Clerk, City of Waterloo

CC (by email):

Catherine Fife, M.P.P (Waterloo)  
Laura Mae Lindo, M.P.P (Kitchener Centre)  
Belinda C. Karahalios, M.P.P (Cambridge)  
Amy Fee, M.P.P (Kitchener-South Hespeler)  
Mike Harris, M.P.P (Kitchener-Conestoga)

**Info**

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**From:** Back Roads Bill Steer <wilstonsteer@gmail.com>  
**Sent:** May 24, 2022 9:58 AM  
**To:** Garry Thibert; James Butti; Michael Philbin; Randy McLaren; Robert Corriveau; wayne brown; Laura Kielpinski; chiefcliffordbastien@hotmail.com; Jim Butti; John Pineau; lee@canadianecology.ca; Coral Mason; Wendy Robidas; backerdean@hotmail.com; Silveri, David; Deschamps.Denise@ic.gc.ca; info@mattawan.info; lise@bonfield.org; murphp@sympatico.ca; Spooner.Gerry@ic.gc.ca; Aaron Staples; Canadian Ecology Centre; Christopher Rees; Dave Roscoe; Dominique Marleau (MNDM); Fedeli, Vic; Guy.Paquette@ic.gc.ca; Info; Jeff McGirr; Karen Cox-Gurdon; Loewen, Jonathan; Loiselle, Caroline; Lucie Viel; Moe Dorie (NDM); Papineau-Cameron Township; Tom Palangio; Verina, Warren (MECP); McNabb, Joe (MECP); Ierullo, Angelo (MECP)  
**Subject:** CEC Matters - May 24 - Steer  
**Attachments:** play.jpg; work.jpg; kl schoolbigjoe.jpg

**CEC Matters May 24 - May 29, 2022**

**The weather:** [https://weather.gc.ca/city/pages/on-139\\_metric\\_e.html](https://weather.gc.ca/city/pages/on-139_metric_e.html) - the spring weather is improving.

The roofers are now above me on the Main building.

**This week at the CEC:** On Tuesday, about one hundred Grade 7/8 students from across the Nipissing-Parry Sound Catholic District School for a day program. From Wednesday through to Saturday, Wilderness First Aid courses...almost all cabins are taken. Forest Practicioners certification on the weekend.

Weekend training occurred with the new and returning teachers for the summer secondary school credit programs. Here is a couple shots of the group at work and play.

Laura will lead today's programming. Then more details for the packages to be sent to summer credit course families.

Coral is leading OWL - outreach programs in North Bay.

Here is a shot of the Kirkland Lake high school group from last week in Mattawa at the Big Joe statue at Explorers Point.

Court is finishing off a floor in Cabin 11 and painting of the door side of the cabins will begin with pressure washing.

**Bill's Schedule**

M – here and North Bay

T – here

W – here- wilderness first aid welcome

Th-here

Fri-here

Weekend - here

Working on roof accounting matters and new project.

Bill Steer  
Head of School  
General Manager  
Canadian Ecology Centre  
Director - Canadian Ecology Centre Foundation

[www.canadianecology.ca](http://www.canadianecology.ca)

GPS Coordinates  
WGS Zone 17 T  
E 663576  
N 5129113  
Lat. N 46 17.870'  
Long. W 78 52.567'

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POH 1V0; 705-744-1715, ext. 570; Cell - 705-840-0848  
1-888-747-7577  
FAX 705-744-1716  
[bill@canadianecology.ca](mailto:bill@canadianecology.ca) ; [wilstonsteer@gmail.com](mailto:wilstonsteer@gmail.com)  
Facebook - Canadian Ecology Centre

Back Roads Bill - [www.steerto.com](http://www.steerto.com); Facebook - Steer to Northern Ontario







4.12

May 25, 2022

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CL 10-2022, May 19, 2022

**DISTRIBUTION LIST**

**SENT ELECTRONICALLY**

**Re: Motion - Voluntary Russian Sanction Request**

Whereas Russia's unprovoked and brazen invasion of the sovereign nation of Ukraine has been unequivocally condemned by the majority of the free world, including by those living and working in Niagara;

Whereas the death and destruction caused by Russia's senseless invasion will have a lasting impact on the innocent and independent citizens of Ukraine;

Whereas Russia has placed sanctions on many Canadian premiers, mayors, journalists, military officials as well as senior staff in the federal government, "indefinitely" banning these individuals from entering Russia;

Whereas those Russian sanctions include Toronto Mayor John Tory and Ottawa Mayor Jim Watson;

Whereas the residents and businesses of Niagara stand in solidarity with the people of Ukraine and the proud Ukrainian-Canadian community who call our region home;

Whereas Niagara Region continues to be a willing host to those Ukrainian citizens fleeing their homeland during this challenging time, providing support through the Region's Community Services Department as well as number of other local agencies;

Whereas silence may be interpreted as complicity; and

Whereas any sanctions placed on Niagara's elected officials be considered wholly ineffective and be received as a demonstration of Niagara's steadfast commitment to support Ukraine during this time.

**NOW THEREFORE BE IT RESOLVED:**

1. That Niagara Regional Council unequivocally **DENOUNCES** Russia's unjustifiable invasion of the sovereign nation of Ukraine;



- 
2. That Niagara Regional Council **SUPPORTS** all of the sanctions that the Federal Government of Canada has thus far imposed on Russia;
  3. That any Regional Councillor who wishes to be voluntarily sanctioned **INDICATE** their support by advising the Regional Chair's Office by phone or email by no later than Friday, May 20 at 4:30 p.m.;
  4. That the Regional Chair **BE DIRECTED** to send correspondence to the Consulate General of the Russian Federation with the names of the Regional Councillors who have indicated their support to be voluntarily sanctioned, resulting in their "indefinite" ban from entering Russia;
  5. That the Regional Clerk **BE DIRECTED** to circulate this motion to Niagara's 12 local councils, local area MPs, MPPs, AMO, and FCM; and
  6. That this motion **BE FORWARDED** to all other municipalities in Ontario, requesting they consider enacting similar measures in order to present a united front and support the citizens of Ukraine.

Yours truly,



Ann-Marie Norio  
Regional Clerk  
CLK-C 2022-079

Distribution List

Local Area Councils

Chris Bittle, Member of Parliament, St. Catharines  
Vance Badawey, Member of Parliament, Niagara Centre  
Tony Baldinelli, Member of Parliament, Niagara Falls  
Dean Allison, Member of Parliament, Niagara West  
Jennie Stevens, Member of Provincial Parliament, St. Catharines  
Jeff Burch, Member of Provincial Parliament, Niagara Centre  
Wayne Gates, Member of Provincial Parliament, Niagara Falls  
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**From:** AMO Communications <Communicate@amo.on.ca>  
**Sent:** May 26, 2022 3:01 PM  
**To:** Info  
**Subject:** Nominations for 2022 - 2024 AMO Board of Directors

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May 26, 2022

## Nominations for 2022 - 2024 AMO Board of Directors

Please be advised that nominations to the 2022 – 2024 AMO Board of Directors are due Monday, June 27, 2022 at 12:00 p.m. As a member of the AMO Board of Directors, you will be part of the governance of one of Canada’s most influential public policy and advocacy organizations.

The 2022 – 2024 AMO Board of Directors nomination package includes:

- A summary of the qualifications to serve on the Board of Directors;
- A summary of the offices for which elections will be held at the 2022 Annual Meeting;
- An estimate of the annual time commitment required to serve on the AMO Board of Directors and for those who will then serve on the AMO Executive Committee; and
- Nomination Form

Please forward a completed Nomination Form to the Association via email [amoelections@amo.on.ca](mailto:amoelections@amo.on.ca) or fax at (416) 971-6191 or mail to the attention of Brian Rosborough, Executive Director. Scans and photographic images of documents are acceptable.

All candidates will be contacted to confirm receipt of their nominations and at that time will receive further information on the election process.

If you have any questions regarding this information, please contact Brian Rosborough, Executive Director at (416) 971-9856, ext. 362, e-mail [brosborough@amo.on.ca](mailto:brosborough@amo.on.ca) or Adam Garcia, Manager, Executive Office, ext. 356, email [agarcia@amo.on.ca](mailto:agarcia@amo.on.ca).

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SAVE THE DATE

4.14

**Where:** Highview Golf Course

**When:** Friday, August 26, 2022

**Fee:** \$100 / golfer (18 holes / cart / dinner)

**Reserve your space early - first 20 teams accepted!**

*For more information or to register your team, call 705-497-5555 #507 or*

*Email: [kim@nearnorthcrimestoppers.com](mailto:kim@nearnorthcrimestoppers.com)*



*Crime Stoppers is a non-profit, charitable organization that relies on fundraising for its operating budget. As such, it relies on events such as this golf tournament to carry on this essential community-based, Crime-Prevention Program.*

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**From:** Marianne Zadra <Marianne.Zadra@dnssab.ca>  
**Sent:** May 26, 2022 4:35 PM  
**To:** jdupuis@westnipissing.ca; Melanie Ducharme; Suzie; Admin@mattawan.ca; Alisa Craddock, Dir of Corp Services/Treasurer; Beverley Hillier; Brent Kalinowski; Bryan Martin CAO Clerk/Treasurer; Calvin Township - Lynda Kovacs - Clerk Treasurer; Craig.D; David Euler; Diane Francouer; Francine Desormeau; Ian Kilgour; Info; Jason McMartin Clerk Treasurer; Jason Trottier CAO; Jenny Leblond; Peter Johnston (Bonfield); 'West Nipissing Municipality - Jean Pierre Barbeau - CAO'  
**Cc:** Catherine Matheson; Stacey Cyopeck  
**Subject:** DNSSAB Board and Committee Meeting Packages for May  
**Attachments:** DNSSAB Board Package May 25, 2022.pdf; Draft Agenda Finance And Admistration May 25 2022.pdf; NDHC Meeting Package May 25 2022.pdf; DNSSAB Auditor Package.pdf; NDHC Auditor Package.pdf; HS19-22- Ontario Affordability Task Force Report.pdf

Hi everyone

Attached are the meeting packages from DNSSAB, Finance and Administration Committee, and NDHC meetings on Wednesday this week. At this meeting the Auditor also presented financial statements, which I've also attached. I have been asked to share with you a report (HS19-22 Ontario Affordability Task Force Report from April, attached), that highlights expert recommendations for additional measures to increase the supply of market housing to address the housing crisis, as well as AMO's response to the Task Force report, as this may be of interest to your municipalities.

Marianne



**Marianne Zadra**  
 Communications & Executive Coordinator | Communications et Coordonatrice exécutive  
 District of Nipissing Social Services Administration Board (DNSSAB) |  
 Conseil d'administration des services sociaux du district de Nipissing (CASSDN)

**Healthy, Sustainable Communities | Des communautés saines et durables**

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BDO Canada LLP  
101 McIntyre Street West  
Suite 301  
North Bay, Ontario  
P1B 2Y5

May 25, 2022

Members of the Board of Directors  
Nipissing District Housing Corporation

Dear Members of the Board of Directors:

We have been engaged to audit the financial statements of Nipissing District Housing Corporation (the "Organization") for the year ended December 31, 2021.

Canadian generally accepted auditing standards require that we communicate at least annually with you regarding all relationships between the Organization and our Firm that, in our professional judgment, may reasonably be thought to bear on our independence.

In determining which relationships to report, the standards require us to consider independence rules and interpretations of the CPA profession and relevant legislation.

We have prepared the following comments to facilitate our discussion with you regarding independence matters arising since May 26, 2021, the date of our last letter.

We are not aware of any relationships between the Organization and us that, in our professional judgment, may reasonably be thought to have influenced our independence that have occurred from May 26, 2021 to May 25, 2022.

The total fees charged to the Organization for audit and non-audit services were \$12,000 and \$Nil.

This letter is intended solely for the use of the Board of Directors, management and those charged with governance of the Organization and should not be used for any other purpose.

Yours truly,

*BDO Canada LLP*

Chartered Professional Accountants, Licensed Public Accountants

Financial Statements of

**Nipissing District Housing  
Corporation**

Year ended December 31, 2021

DRAFT - Discussion Purposes Only

**Nipissing District Housing Corporation**  
**Financial Statements**  
For the year ended December 31, 2021

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**Contents**

<b>Independent Auditors' Report</b>	<b>2 - 4</b>
<b>Financial Statements</b>	
Statement of Financial Position	5
Statement of Operations	6
Statement of Changes in Net Assets	7
Statement of Cash Flows	8
Notes to Financial Statements	9-22
<b>Unaudited Supplementary Financial Information</b>	
2021 and 2020 Segmented Information Schedule	23-24

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## Independent Auditor's Report

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To the Shareholder of Nipissing District Housing Corporation

### Opinion

We have audited the financial statements of Nipissing District Housing Corporation (the Organization), which comprise the statement of financial position as at December 31, 2021, the statements of operations, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Organization as at December 31, 2021, and its results of operations and cash flows for the year then ended in accordance with Canadian public sector accounting standards for government not-for-profit organizations.

### Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Other Information

Management is responsible for the other information. The other information comprises:

- The information, other than the financial statements and our auditor's report thereon, included in the Unaudited Supplementary Financial Information

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

We obtained the Unaudited Supplementary Financial Information prior to the date of this auditor's report. If, based on the work we have performed on this other information, we conclude that there is a material misstatement of this other information, we are required to report that fact in this auditor's report. We have nothing to report in this regard.



## **Responsibilities of Management and Those Charged with Governance for the Financial Statements**

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards for government not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

## **Auditor's Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Chartered Professional Accountants, Licensed Public Accountants

North Bay, Ontario  
May 25, 2022

DRAFT - Discussion Purposes Only

# Nipissing District Housing Corporation

## Statement of Financial Position

December 31, 2021, with comparative information for 2020

	2021	2020
<b>Assets</b>		
Current assets:		
Cash and cash equivalents	\$ 4,279,037	\$ 3,477,386
Short-term investments (Note 3)	1,413,244	1,455,465
Accounts receivable (Note 4)	603,932	792,835
Prepaid expenses	242,643	219,830
	<u>6,538,856</u>	<u>5,945,516</u>
Capital assets (note 5)	28,562,770	30,299,031
	<u>\$ 35,101,626</u>	<u>\$ 36,244,547</u>
<b>Liabilities and Net Assets</b>		
Current liabilities:		
Accounts payable and accrued liabilities	\$ 864,627	\$ 1,777,716
Deferred revenue	10,044	10,044
Deposits payable	199,867	210,508
Current portion of long-term debt (Note 6)	804,399	903,715
	<u>1,878,937</u>	<u>2,901,983</u>
Long-term debt (Note 6)	2,883,843	3,688,242
Deferred capital subsidy (Note 7)	1,343,430	1,539,611
Deferred capital contributions (Note 8)	6,972,892	7,069,426
	<u>11,200,165</u>	<u>12,297,279</u>
	<u>13,079,102</u>	<u>15,199,262</u>
Net assets:		
Share capital (Note 10)	100	100
Internally restricted - Invested in capital assets (Note 12)	17,901,636	18,637,648
Internally restricted - Capital replacements (Note 13)	983,121	848,014
Internally restricted - Software acquisitions	60,000	60,000
Internally restricted - New build	1,299,079	344,099
Unrestricted (Note 14)	1,778,588	1,155,424
	<u>22,022,524</u>	<u>21,045,285</u>
Uncertainty due to COVID-19 (Note 15)		
	<u>\$ 35,101,626</u>	<u>\$ 36,244,547</u>

The accompanying notes are an integral part of these financial statements.

On behalf of the Board:

\_\_\_\_\_  
Director

\_\_\_\_\_  
Director

# Nipissing District Housing Corporation

## Statement of Operations

Year ended December 31, 2021, with comparative information for 2020

	2021 Budget (Note 16)	2021 Actual	2020 Actual
<b>Revenue:</b>			
Rent geared to income	\$ 3,192,508	\$ 3,165,698	\$ 3,199,441
Market tenants rent	1,158,213	1,225,677	1,191,259
Commercial rent	543,687	544,918	518,112
Subsidies from the District of Nipissing			
Social Services Administration Board:			
- Operations	3,679,366	3,679,366	3,717,461
- Capital	825,578	530,141	427,407
Grants	-	108,895	14,137
Interest and other	195,140	732,538	651,118
Investment income (loss)	-	(42,221)	98,626
(Loss) gain sale of capital assets	-	(252,969)	327,601
Amortization of deferred capital contributions	-	697,160	544,348
	<b>9,594,492</b>	<b>10,389,203</b>	<b>10,689,510</b>
<b>Expenses:</b>			
Salaries and benefits (Note 11)	2,073,042	2,110,426	1,926,759
Municipal tax	1,579,782	1,491,567	1,555,897
Utilities	1,146,116	1,109,562	1,117,270
Maintenance, materials and services	1,435,604	1,236,939	1,341,861
Capital operations	1,145,578	663,500	609,392
Administrative overhead	625,791	505,640	407,103
Bad debts and collection costs	55,631	58,091	267,458
Insurance	258,876	258,553	204,016
Interest on long-term debt	116,654	114,744	140,549
Professional fees	18,211	28,452	34,181
Bank charges and interest	16,345	9,730	13,224
Amortization	-	1,824,760	1,778,680
	<b>8,471,630</b>	<b>9,411,964</b>	<b>9,396,390</b>
<b>Excess of revenues over expenses</b>	<b>\$ 1,122,862</b>	<b>\$ 977,239</b>	<b>\$ 1,293,120</b>

The accompanying notes are an integral part of these financial statements.

# Nipissing District Housing Corporation

## Statement of Changes in Net Assets

Year ended December 31, 2021, with comparative information for 2020

2021	Internally restricted - investment in capital assets (note 12)	Internally restricted - capital replacements (note 13)	Internally restricted - software acquisitions	Internally restricted - new build	Unrestricted (note 14)	Total 2021
Balance, beginning of year	\$ 18,637,648	\$ 848,014	\$ 60,000	\$ 344,099	\$ 1,155,424	\$ 21,045,185
Excess of revenue over expenses	(1,127,600)	(9,703)	-	-	2,114,542	977,239
Interfund transfers	-	144,810	-	954,980	(1,099,790)	-
Change in net invested in capital assets	391,588	-	-	-	(391,588)	-
<b>Balance, end of year</b>	<b>\$ 17,901,636</b>	<b>\$ 983,121</b>	<b>\$ 60,000</b>	<b>\$ 1,299,079</b>	<b>\$ 1,778,588</b>	<b>\$ 22,022,424</b>

2020	Internally restricted - investment in capital assets (note 12)	Internally restricted - capital replacements (note 13)	Internally restricted - software acquisitions		Unrestricted (note 14)	Total 2020
Balance, beginning of year	\$ 18,125,104	\$ 699,714	\$ 60,000	\$ -	\$ 867,247	\$ 19,752,065
Excess of revenue over expenses	(1,234,332)	25,659	-	-	2,501,793	1,293,120
Interfund transfers	-	122,641	-	344,099	(466,740)	-
Change in net invested in capital assets	1,746,876	-	-	-	(1,746,876)	-
<b>Balance, end of year</b>	<b>\$ 18,637,648</b>	<b>\$ 848,014</b>	<b>\$ 60,000</b>	<b>\$ 344,099</b>	<b>\$ 1,155,424</b>	<b>\$ 21,045,185</b>

The accompanying notes are an integral part of these financial statements.

# Nipissing District Housing Corporation

## Statement of Cash Flows

Year ended December 31, 2021, with comparative information for 2020

	2021	2020
<b>Cash flows from operating activities:</b>		
Annual surplus	\$ 977,239	\$ 1,293,120
<b>Items not involving cash:</b>		
Amortization of capital assets	1,824,760	1,778,680
Amortization of deferred capital contributions	(697,160)	(544,348)
(Loss) gain sale of capital assets	252,969	(327,601)
Deferred capital subsidies recognized as revenue	(530,141)	(427,407)
	<u>1,827,667</u>	<u>1,772,444</u>
<b>Change in non-cash working capital:</b>		
Accounts receivable	188,903	24,003
Prepaid expenses	(22,813)	(45,619)
Accounts payable and accrued liabilities	(913,089)	664,256
Deferred revenue	-	-
Deposits payable	(10,641)	1,896
	<u>1,070,027</u>	<u>2,416,980</u>
<b>Cash flows from investing activities:</b>		
Purchase of capital assets	(1,300,203)	(1,520,023)
Cash received on disposal of capital assets	958,735	367,185
Net purchase of short-term investments	42,221	(98,625)
	<u>(299,247)</u>	<u>(1,251,463)</u>
<b>Cash flows from financing activities:</b>		
Repayment of long-term debt	(903,715)	(918,473)
Capital subsidies received	934,586	1,249,616
	<u>30,871</u>	<u>331,143</u>
<b>Increase in cash and cash equivalents during the year</b>		
	801,651	1,496,660
<b>Cash and cash equivalents, beginning of year</b>		
	3,477,386	1,980,726
<b>Cash and cash equivalents, end of year</b>		
	<u>\$ 4,279,037</u>	<u>\$ 3,477,386</u>

The accompanying notes are an integral part of these financial statements.

# Nipissing District Housing Corporation

Notes to Financial Statements

Year ended December 31, 2021

---

The Nipissing District Housing Corporation is a non-profit corporation with share capital incorporated under the laws of the province of Ontario. The organization provides housing facilities for individuals and families of low and moderate income. On January 1, 2006 the organization amalgamated with North Bay Municipal Non-Profit Housing Corporation (NBMNPHC). On January 1, 2010 the organization purchased the assets of Shibelith (Family Homes) Inc.

## 1. Significant accounting policies:

The financial statements of Nipissing District Housing Corporation have been prepared by management in accordance with Canadian public sector accounting standards for government not for profit organizations, including the 4200 series of standards, as issued by the Public Sector Accounting Board ("PSAB for Government NPOs").

### (a) Basis of accounting:

Revenues and expenses are recorded according to the accrual basis of accounting which recognizes revenues as they become available and measurable. Expenses are recognized as they are incurred and measurable as result of receipt of goods or services and the creation of a legal obligation to pay.

### (b) Financial instruments:

Cash and equity instruments quoted in an active market are measured at fair value. Accounts receivable, accounts payable, and long-term debt are measured at cost or amortized cost. The carrying amount of each of these financial instruments is presented on the statement of financial position.

Unrealized gains and losses from changes in the fair value of financial instruments are recognized in the statement of remeasurement gains and losses. Upon settlement, the cumulative gain or loss is reclassified from the statement of remeasurement gains and losses and recognized in the statement of operations. Interest and dividends attributable to financial instruments are reported in the statement of operations.

When investment income and realized and unrealized gains and losses from changes in the fair value of financial instruments are externally restricted, the investment income and fair value changes are recognized as revenue, in the period in which the resources are used for the purpose specified.

For financial instruments measured using amortized cost, the effective interest rate method is used to determine interest revenue or expense.

All financial assets are tested annually for impairment. When financial assets are impaired, impairment losses are recorded in the statement of operations.

Transaction costs are added to the carrying value for financial instruments measured using cost or amortized cost. Transaction costs are expensed for financial instruments measured at fair value.

# Nipissing District Housing Corporation

Notes to Financial Statements

Year ended December 31, 2021

## 1. Significant accounting policies (continued):

### (c) Capital Assets:

Capital assets are stated at cost less accumulated amortization. Pre 2001 land and buildings have been recorded at values based upon their respective market value assessments used for municipal assessment purposes as at December 31, 2000. This basis of valuation was used since the historical cost information for these capital assets were not available nor reasonably determinable. Pre 2001 land and buildings have been segregated from each other using a ratio of 80% for buildings and 20% for land. Betterments which extend the estimated life of the buildings are capitalized. Amortization based on the estimated useful life of the asset is calculated on a straight line basis over the following number of years:

Asset	Useful Life - Years
Computers	4
Furniture and fixtures	5
Vehicles	7
Machinery and equipment	10
Buildings	40 to 60

### (d) Contributed assets:

Tangible capital assets received as contributions are recorded at their fair value at the date of receipt and are recorded as revenue.

### (e) Income taxes:

As a non-profit, the organization is not subject to income taxes under the Canadian Income Tax Act.

### (f) Use of estimates:

The preparation of the financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts in the financial statements and accompanying notes. These estimates are based on management's best knowledge of current events and actions that the corporation may undertake in the future. Significant items subject to such estimates and assumptions include allowance for doubtful accounts, useful lives of capital assets and other accrued liabilities and/or obligations.



# Nipissing District Housing Corporation

Notes to Financial Statements

Year ended December 31, 2021

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## 1. Significant accounting policies (continued):

### (g) Revenue recognition:

The organization follows the deferral method of accounting for restricted capital subsidies. Capital subsidies are recognized as revenue in the year in which the related expenses are incurred. Unrestricted subsidies are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Unrestricted subsidies received which pertains to prior periods and any repayment of excess unrestricted subsidies are adjusted through net assets.

Rent is recognized when earned each month.

Interest and other revenue are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

### (h) Interfund transfers:

Certain amounts, as approved by the Board, are set aside in reserves or reserve funds for future operating and capital purposes. Transfers to and/or from the reserves and reserve funds are an adjustment to the respective fund when approved.

### (i) Contributed materials and services:

Contributed materials and services which are used in the normal course of the organization's operations and would otherwise have been purchased are recorded at their fair value at the date of contribution.

# Nipissing District Housing Corporation

Notes to Financial Statements

Year ended December 31, 2021

---

## 2. Financial instruments:

### (a) Fair Values:

The organization's financial instruments are comprised of cash and cash equivalents, short-term investments, accounts receivable, accounts payable and accrued liabilities and long-term debt.

Cash and cash equivalents are reported at fair value on the balance sheet date. Accounts receivable, accounts payable and accrued liabilities are reported at amortized cost which approximates fair value due to their short-term nature.

The fair values of short-term investments and long-term debt are disclosed in the respective notes to the financial statements.

### (b) Risks arising from Financial Instruments:

#### Credit Risk

The organization's cash and cash equivalents are all held at a major institution. The organization maintains cash and cash equivalents with its financial institution in excess of the federally insured limits and is therefore exposed to credit risk from this concentration of cash and cash equivalents. The organization's accounts receivable are made up of a large number of small balances from tenants and other organizations in a number of different industries.

#### Interest Rate Risk

The organization manages its portfolio investments based on Social Housing Act requirements.

The long-term debt bears fixed interest rates and the organization expects to repay these loans in full when they mature. Consequently, the long-term debt risk exposure is minimal.

# Nipissing District Housing Corporation

Notes to Financial Statements

Year ended December 31, 2021

### 3. Short-term investments:

Investments consist of the following:

	2021	2020
Social Housing Canadian Short Term Bond Fund		
Series A (at cost \$1,438,630)	\$ 1,413,244	\$ 1,455,465
	\$ 1,413,244	\$ 1,455,465

### 4. Accounts receivable:

	2021	2020
District of Nipissing Social Services		
Administration Board:		
- Employee statutory entitlements	\$ -	\$ 132,924
- Capital	81,840	14,136
- Rent	4,800	-
- Other	-	6,593
Rents and other charges to tenants	417,464	481,432
GST/HST rebate	97,428	155,350
Other	2,400	2,400
	\$ 603,932	\$ 792,835

# Nipissing District Housing Corporation

Notes to Financial Statements

Year ended December 31, 2021

## 5. Capital assets:

Cost	Balance at December 31, 2020	Additions	Disposals	Balance at December 31, 2021
Land	\$ 9,555,281	-	(304,264)	9,251,017
Buildings	48,451,094	1,032,549	(1,385,668)	48,097,975
Machinery and equipment	3,608,876	197,040	(105,761)	3,700,155
Furniture and fixtures	84,363	-	-	84,363
Vehicles	241,921	42,641	-	284,562
Computers	84,251	27,973	-	112,224
<b>Total</b>	<b>\$ 62,025,786</b>	<b>1,300,203</b>	<b>(1,795,693)</b>	<b>61,530,296</b>

Accumulated Amortization	Balance at December 31, 2020	Disposals	Amortization expense	Balance at December 31, 2021
Land	\$ -	-	-	-
Buildings	29,429,683	(496,985)	1,458,289	30,390,987
Machinery and equipment	2,044,660	(87,004)	313,339	2,270,995
Furniture and fixtures	65,273	-	7,920	73,193
Vehicles	126,810	-	37,715	164,525
Computers	60,329	-	7,497	67,826
<b>Total</b>	<b>\$ 31,726,755</b>	<b>(583,989)</b>	<b>1,824,760</b>	<b>32,967,526</b>

	Net book value, December 31, 2020	Net book value, December 31, 2021
Land	\$ 9,555,281	9,251,017
Buildings	19,021,411	17,706,988
Machinery and equipment	1,564,216	1,429,160
Furniture and fixtures	19,090	11,170
Vehicles	115,111	120,037
Computers	23,922	44,398
<b>Total</b>	<b>\$ 30,299,031</b>	<b>28,562,770</b>

# Nipissing District Housing Corporation

Notes to Financial Statements

Year ended December 31, 2021

## 5. Capital assets (continued):

Cost	Balance at December 31, 2019	Additions	Disposals	Balance at December 31, 2020
Land	\$ 9,555,281	-	-	9,555,281
Buildings	47,613,390	1,068,701	(230,997)	48,451,094
Machinery and equipment	3,221,221	387,655	-	3,608,876
Furniture and fixtures	76,236	8,127	-	84,363
Vehicles	218,994	36,445	(13,518)	241,921
Computers	65,156	19,095	-	84,251
<b>Total</b>	<b>\$ 60,750,278</b>	<b>1,520,023</b>	<b>(244,515)</b>	<b>62,025,786</b>

Accumulated Amortization	Balance at December 31, 2019	Disposals	Amortization expense	Balance at December 31, 2020
Land	\$ -	-	-	-
Buildings	28,197,380	(193,028)	1,425,331	29,429,683
Machinery and equipment	1,738,367	-	306,293	2,044,660
Furniture and fixtures	57,354	-	7,919	65,273
Vehicles	105,475	(11,903)	33,238	126,810
Computers	54,430	-	5,899	60,329
<b>Total</b>	<b>\$ 30,153,006</b>	<b>(204,931)</b>	<b>1,778,680</b>	<b>31,726,755</b>

	Net book value, December 31, 2019	Net book value, December 31, 2020
Land	\$ 9,555,281	9,555,281
Buildings	19,416,010	19,021,411
Machinery and equipment	1,482,854	1,564,216
Furniture and fixtures	18,882	19,090
Vehicles	113,519	115,111
Computers	10,726	23,922
<b>Total</b>	<b>\$ 30,597,272</b>	<b>30,299,031</b>

# Nipissing District Housing Corporation

Notes to Financial Statements

Year ended December 31, 2021

## 6. Long-term debt:

	2021	2020
Mortgage repayable in monthly instalments of \$31,482 including interest at 2.68%, maturing February 1, 2025, secured by land and buildings with a carrying value of \$3,912,133.	\$ 1,794,135	\$ 2,119,388
Mortgage repayable in monthly instalments of \$21,709 including interest at 3.15%, maturing October 1, 2027, secured by land and buildings with a carrying value of \$2,660,934.	1,387,288	1,600,744
Mortgage repayable in monthly instalments of \$21,694 including interest at 2.61%, maturing December 1, 2023, secured by land and buildings with a carrying value of \$2,496,651.	506,819	750,559
Mortgage repayable in monthly instalments of \$13,530 including interest at 0.96%, repaid during the year.	-	121,266
	3,688,242	4,591,957
Less: amounts due within one year included in current liabilities	804,399	903,715
	<b>\$ 2,883,843</b>	<b>\$ 3,688,242</b>

Principal repayments for the next five years and thereafter are as follows:

2022	\$ 804,399
2023	826,947
2024	586,734
2025	1,006,656
2026	249,562
Thereafter	213,944
	<b>\$ 3,688,242</b>

# Nipissing District Housing Corporation

Notes to Financial Statements

Year ended December 31, 2021

## 7. Deferred capital subsidy:

The deferred capital subsidy represents externally restricted capital funding received from the service manager but not yet expended. The changes in the deferred capital subsidy balance are as follows:

	2021	2020
Balance, beginning of year	\$ 1,539,611	\$ 1,369,438
Add: Capital subsidy received in the year	934,586	1,249,616
Deferred capital contributions disposal	-	1,614
Less: Amount recognized as revenue in the year	(530,141)	(427,407)
Amount transferred to deferred capital contributions	(600,626)	(653,650)
Balance, end of year	\$ 1,343,430	\$ 1,539,611

## 8. Deferred capital contributions:

Deferred capital contributions represent unamortized capital subsidies received from the service manager which were used towards the acquisition of capital assets. The deferred capital contributions are recognized as income at the same rate as the amortization expenses are incurred on the capital asset to which it pertains. The capital contribution subsidies are received from the District of Nipissing Social Services Administration Board. The changes in the deferred capital contributions balance are as follows:

	2021	2020
Balance, beginning of year	\$ 7,069,426	\$ 6,961,738
Add: Amount transferred to deferred capital contributions	600,626	653,650
Less: Amount recognized as revenue in the year	(697,160)	(544,348)
Disposal	-	(1,614)
	\$ 6,972,892	\$ 7,069,426

# Nipissing District Housing Corporation

Notes to Financial Statements

Year ended December 31, 2021

## 9. Related party transactions:

Nipissing District Housing Corporation is a wholly-owned subsidiary of the District of Nipissing Social Services Administration Board (DNSSAB). DNSSAB is a funding agency of the Corporation as separately disclosed on the statement of operations. Total funding received from DNSSAB for the year was \$4,613,952 (2020 - \$4,967,077). \$3,679,366 (2020 - \$3,717,461) received from DNSSAB is recognized as revenue in the statement of operations. \$934,586 (2020 - \$1,249,616) received from DNSSAB as capital funding is recognized on the statement of financial position. Other related party transactions with the DNSSAB are apparent in the financial statements and thus not separately disclosed.

## 10. Share capital:

The authorized common share capital of the organization is an unlimited number of shares without par value.

	2021	2020
Issued		
100 Common shares	\$ 100	\$ 100

## 11. Pension agreements:

The organization makes contributions to the Ontario Municipal Employees Retirement Fund (OMERS), which is a multi-employer plan, on behalf of full-time and part-time members of its staff. The plan is a defined benefit plan which specifies the amount of the retirement benefit to be received by the employees based on the length of service and rates of pay. The OMERS Board of Directors, representing plan members and employers, is responsible for overseeing the management of the pension plan, including investment of the assets and administration of the benefits. OMERS provides pension services to nearly half a million active and retired members and approximately 1,000 employers.

Each year an independent actuary determines the funding status of OMERS Primary Pension Plan (the Plan) by comparing the actuarial value of invested assets to the estimated present value of the all pension benefits that members have earned to date. The most recent actuarial valuation of the plan was conducted at December 31, 2021. The results of this valuation disclosed total actuarial liabilities of \$120,796 million in respect of benefits accrued for service with actuarial assets at the date of \$117,665 million indicating a going concern actuarial deficit of \$3,131 million. Because OMERS is a multi-employer plan, any pension plan surpluses or deficits are a joint responsibility of Ontario municipal organizations and their employees. As a result, the organization does not recognize any share of the OMERS pension surplus or deficit. Contributions made by the organization to OMERS for 2021 were \$128,011 (2020 - \$118,314).



# Nipissing District Housing Corporation

Notes to Financial Statements

Year ended December 31, 2021

## 12. Internally restricted – invested in capital assets:

(a) Investment in capital assets is calculated as follows:

	2021	2020
Capital assets	\$ 28,562,770	\$ 30,299,031
Amounts financed by:		
Deferred capital contributions	(6,972,892)	(7,069,426)
Long-term debt	(3,688,242)	(4,591,957)
	<u>\$ 17,901,636</u>	<u>\$ 18,637,648</u>

(b) Change in net assets invested in capital assets is calculated as follows:

	2021	2020
Excess of revenues over expenses:		
Amortization of deferred capital contributions related to capital assets	\$ 697,160	\$ 544,348
Amortization of capital assets	(1,824,760)	(1,778,680)
	<u>\$ (1,127,600)</u>	<u>\$ (1,234,332)</u>
Net change in investment in capital assets:		
Purchase of capital assets	\$ 1,300,203	\$ 1,520,023
Amounts funded by deferred capital contributions	(600,626)	(653,650)
Repayment of loan and mortgage	903,715	918,473
Disposals	(1,211,704)	(37,970)
	<u>\$ 391,588</u>	<u>\$ 1,746,876</u>

# Nipissing District Housing Corporation

Notes to Financial Statements

Year ended December 31, 2021

## 13. Internally restricted - capital replacements

	Phase I	Phase II	Phase III	Phase IV	Phase V	Balance at December 31, 2021
Balance, beginning of year	\$ 184,503	\$ 321,549	\$ -	\$ 268,542	\$ 73,420	\$ 848,014
Excess of revenue over expenses	(1,381)	(4,867)	-	(3,455)	-	(9,703)
Interfund transfers	29,493	85,169	-	59,115	(28,967)	144,810
Balance, end of year	\$ 212,615	\$ 401,851	\$ -	\$ 324,202	\$ 44,453	\$ 983,121

	Phase I	Phase II	Phase III	Phase IV	Phase V	Balance at December 31, 2020
Balance, beginning of year	\$ 191,072	\$ 307,766	\$ -	\$ 200,876	\$ -	\$ 699,714
Excess of revenue over expenses	3,653	12,870	-	9,136	-	25,659
Interfund transfers	(10,222)	913	-	58,530	73,420	122,641
Balance, end of year	\$ 184,503	\$ 321,549	\$ -	\$ 268,542	\$ 73,420	\$ 848,014

## 14. Unrestricted net assets

	Phase I	Phase II	Phase III	Phase IV	Phase V	Balance at December 31, 2021
Balance, beginning of year	\$ 68,867	\$ 636,593	\$ 1,409,914	\$ 297,485	\$ (1,257,435)	\$ 1,155,424
Excess of revenue over expenses	147,904	951,145	811,610	147,015	56,868	2,114,542
Interfund transfers	(29,493)	(85,169)	-	(59,115)	(926,013)	(1,099,790)
Change in net invested in capital assets	(121,266)	(782,449)	(682,730)	(16,847)	1,211,704	(391,588)
Balance, end of year	\$ 66,012	\$ 720,120	\$ 1,538,794	\$ 368,538	\$ (914,876)	\$ 1,778,588

	Phase I	Phase II	Phase III	Phase IV	Phase V	Balance at December 31, 2020
Balance, beginning of year	\$ 61,800	\$ 624,557	\$ 824,432	\$ 263,249	\$ (906,791)	\$ 867,247
Excess of revenue over expenses	157,203	771,064	956,803	439,046	177,677	2,501,793
Interfund transfers	10,222	(913)	-	(402,629)	(73,420)	(466,740)
Change in net invested in capital assets	(160,358)	(758,115)	(371,321)	(2,181)	(454,901)	(1,746,876)
Balance, end of year	\$ 68,867	\$ 636,593	\$ 1,409,914	\$ 297,485	\$ (1,257,435)	\$ 1,155,424

# Nipissing District Housing Corporation

Notes to Financial Statements

Year ended December 31, 2021

## 15. Uncertainty due to COVID-19:

The impact of COVID-19 in Canada and on the global economy has been significant. As the impacts of COVID-19 continue, there could be further impact on the Organization, its employees, suppliers and other third party business associates that could impact the timing and amounts realized on the Organization's assets and future ability to deliver services and projects. At this time, the full potential impact of COVID-19 on the Organization is not known. Although the disruption from the virus is expected to be temporary, given the dynamic nature of these circumstances, the duration of disruption and the related financial impact cannot be reasonably estimated at this time. The Organization's ability to continue delivering non-essential services and employ related staff will depend on the legislative mandates from the various levels of government. The Organization will continue to focus on collecting receivables, managing expenditures, and leveraging existing reserves and available credit facilities to ensure it is able to continue providing essential services to the area.

## 16. Budget data:

The budget data presented in these non-consolidated financial statements is based upon the budget approved by the board of directors (Board) on December 16, 2020 which was prepared on a cash basis. The budget established does not include a budgeted amount for amortization of capital assets.

The budget figures in the statement of operations have been restated to be comparable with the Canadian public sector accounting standards for government not-for-profit organizations. A reconciliation of the Board approved budget and the budget figures presented in the statement of operations is presented below:

	Budget Amount
Adopted budget:	
Budgeted annual surplus (deficit) for the year	\$ -
Adjustments to adopted budget:	
Long-term debt repayments	903,736
Transfer to capital replacement reserve	496,126
Transfer from capital replacement reserve	(277,000)
<b>Budget surplus per statement of operations</b>	<b>\$ 1,122,862</b>

## Nipissing District Housing Corporation

Unaudited - 2021 Segmented Information Schedule

Year ended December 31, 2021

	Phase 1	Phase 2	Phase 3	Phase 4	Phase 5	Total 2021
<b>Revenue:</b>						
Rent geared to income	\$ 68,683	344,586	2,752,429	-	-	3,165,698
Market tenants rent	208,004	491,526	-	526,147	-	1,225,677
Commercial rent	-	-	-	-	544,918	544,918
Subsidies from the District of Nipissing Social Services Administration Board:						
- Operations	183,221	1,297,826	2,198,319	-	-	3,679,366
- Capital	-	-	530,141	-	-	530,141
Grants	-	-	108,895	-	-	108,895
Interest and other	1,370	5,531	717,746	1,908	5,983	732,538
Investment income (loss)	(1,381)	(4,887)	(32,518)	(3,455)	-	(42,221)
Gain (loss) on disposal of assets	-	-	3,754	-	(256,723)	(252,969)
	459,897	2,134,602	6,278,766	524,600	294,178	9,692,043
<b>Expenses:</b>						
Salaries and benefits (Note 11)	-	-	2,074,674	-	35,752	2,110,426
Municipal tax	90,027	286,380	951,780	100,389	62,991	1,491,567
Utilities	53,823	173,653	819,958	37,923	24,205	1,109,562
Maintenance, materials and services	101,294	261,196	691,728	111,237	71,484	1,238,939
Capital operations	15,160	53,317	530,140	42,449	22,434	663,500
Administrative overhead	1,751	5,490	476,753	12,617	9,029	505,640
Bad debt and collection costs	3,081	25,600	26,175	3,235	-	58,091
Insurance	14,982	71,999	139,624	20,553	11,415	268,553
Interest on long-term debt	385	114,359	-	-	-	114,744
Professional fees	186	641	27,625	-	-	28,452
Bank charges and interest	750	1,787	6,424	769	-	9,730
	281,419	994,422	5,744,881	329,172	237,310	7,587,204
Excess of revenue over expenses before the undemoted items	178,478	1,140,180	533,885	195,428	56,868	2,104,839
<b>Other revenue (expenses):</b>						
Amortization of deferred capital contributions	37,219	37,656	447,802	1,755	172,728	697,160
Management fees (recovered)	(31,955)	(193,902)	277,725	(51,868)	-	-
Amortization	(151,577)	(636,745)	(858,509)	(76,566)	(101,363)	(1,824,760)
<b>Excess of revenues over expenses for the year</b>	<b>\$ 32,165</b>	<b>347,189</b>	<b>400,903</b>	<b>68,749</b>	<b>126,233</b>	<b>977,239</b>

## Nipissing District Housing Corporation

Unaudited - 2020 Segmented Information Schedule

Year ended December 31, 2021

	Phase 1	Phase 2	Phase 3	Phase 4	Phase 5	Total 2020
<b>Revenue:</b>						
Rent geared to income	\$ 80,520	350,462	2,768,459	-	-	3,199,441
Market tenants rent	197,451	479,328	-	514,480	-	1,191,259
Commercial rent	-	-	-	-	518,112	518,112
Subsidies from the District of Nipissing Social Services Administration Board:						
- Operations	231,559	1,248,193	2,237,709	-	-	3,717,461
- Capital	-	-	427,407	-	-	427,407
Grants	11,925	-	2,212	-	-	14,137
Interest and other	1,119	4,991	827,978	2,116	14,914	651,118
Investment income (loss)	3,653	12,870	72,867	9,138	-	98,626
Gain (loss) on disposal of assets	-	-	(16,498)	344,099	-	327,601
	526,227	2,095,844	6,120,234	869,831	533,026	10,145,162
<b>Expenses:</b>						
Salaries and benefits (Note 11)	-	-	1,857,919	-	68,840	1,926,759
Municipal tax	87,622	278,731	934,533	97,764	157,247	1,555,897
Utilities	53,194	169,744	809,734	40,085	44,513	1,117,270
Maintenance, materials and services	97,341	341,707	714,644	114,069	74,100	1,341,861
Capital operations	86,895	72,403	429,618	23,320	17,056	609,392
Administrative overhead	1,537	5,885	370,494	14,276	14,911	407,103
Bad debt and collection costs	17,854	56,597	132,374	60,633	-	267,458
Insurance	11,524	56,922	111,887	18,578	5,105	204,016
Interest on long-term debt	1,865	138,684	-	-	-	140,549
Professional fees	321	-	30,205	-	3,655	34,181
Bank charges and interest	1,073	3,106	6,445	2,600	-	13,224
	339,326	1,123,779	5,397,853	371,325	385,427	7,617,710
<b>Excess of revenue over expenses before the undemoted items</b>						
	186,901	972,065	722,381	498,506	147,599	2,527,452
<b>Other revenue (expenses):</b>						
Amortization of deferred capital contributions	37,219	37,656	429,947	1,565	37,961	544,348
Management fees (recovered)	(26,045)	(188,131)	234,422	(50,324)	30,078	-
Amortization	(151,577)	(637,437)	(811,226)	(77,077)	(101,363)	(1,778,680)
<b>Excess of revenues over expenses for the year</b>	<b>\$ 46,498</b>	<b>184,153</b>	<b>575,524</b>	<b>372,670</b>	<b>114,275</b>	<b>1,293,120</b>

**BRIEFING NOTE HS19-22**

For Information or  For Approval

**Date:** April 27, 2022  
**Purpose:** Ontario Affordability Task Force Report  
**Prepared by:** Stacey Cyopeck, Director, Housing Services  
**Reviewed by:** Justin Avery, Manager of Finance  
**Approved by:** Catherine Matheson, Chief Administrative Officer

**Alignment with Strategic Plan: Healthy, Sustainable Communities**

Maximize Impact  Removed Barriers  Seamless Access  Learn & Grow

Report HS19-22 provides details of the Ontario Housing Affordability Task Force report highlighting expert recommendations for additional measures to increase the supply of market housing to address the housing crisis, as well as AMO's response to the Task Force report and furthermore, that the report will be shared with District municipalities.

**BACKGROUND:**

- The Housing Affordability Task Force is part of Ontario's ongoing three-part consultation with industry, municipalities, and the public to help identify and implement solutions to address the housing supply crisis.
- The [Task Force report](#) published on February 8<sup>th</sup>, 2022, sets out recommendations that would set bold goals and clear direction for the province to increase density, remove exclusionary rules that prevent housing growth, prevent abuse of the appeals process, and ensure municipalities are treated as partners in this process by incentivizing success.

**CURRENT STATUS/STEPS TAKEN TO DATE:**

The Task Force report includes five sections and a total of 55 recommendations. Below are highlights from the report:

1. Focus on getting more homes built
  - a. Set a goal of building 1.5 million new homes in ten years.
2. Making land available to build

- a. Stop using exclusionary zoning that restricts more housing.
- b. Align investments in roads and transit with growth.
- c. Start saying "yes in my backyard".
- 3. Reduce red tape to build faster and reduce costs
  - a. Adopt a common sense approach that saves construction costs.
  - b. Prevent abuse of the appeal process.
- 4. Reduce the costs to build, buy and rent
  - a. Align government fees and charges with the goal of building more housing.
    - i. Improve the municipal funding model.
    - ii. Modernize HST thresholds.
  - b. Make it easier to build rental units.
  - c. Make homeownership possible for more Ontarians
- 5. Support and incentivize scaling up housing supply
  - a. Invest in municipal infrastructure.
  - b. Create the Labour Force to meet the housing supply need.
  - c. Create a large Ontario Housing Delivery Fund to align efforts and incent new housing supply.
    - i. Build alignment between governments to enable builders to deliver more homes.
    - ii. Mirror policy changes with financial incentives aligned across governments.
  - d. Sustain focus, measure, monitor, improve
    - i. Digitize and modernize the approvals and planning process.
    - ii. Improve the quality of housing data to inform decision-making.
    - iii. Monitor the crisis and change the conversation around housing.

**AMO Response:**

Following the publishing of the report, the Association of Municipalities Ontario (AMO) released a [report response](#) submission to the Government of Ontario. AMO believes that the Task Force report focuses on solutions primarily at the local level and do not include government interventions through planning and financial instruments. For instance, the Task Force report includes several recommendations pertaining to municipal planning and development approvals but does not focus on other major development holdups such as the Ontario Land Tribunal.

AMO also seeks to clarify several beliefs stated in the Task Force report. Firstly, the notion that increasing any sort of housing supply will address affordability. AMO calls for more targeted action to effectively meet the needs of Ontarians of all income levels. Secondly, AMO addresses the concept that development charges increase housing costs, pointing out that there is no guarantee that developers would provide more affordable housing as a result of the savings on development charges.

Finally, AMO acknowledges the promising policy outcomes in the report that merit further investigation. AMO believes that policy objectives should be achieved by establishing intensification targets paired with funding and support for municipalities.

**RESOURCES REQUIRED:**

The report focuses primarily on how the provincial government can support municipalities to create more housing to meet the demand. The recommendations contained in the report attempt to further encourage housing growth by reducing barriers, incentivizing, and prioritizing housing development. Locally, no resources are required at this time, however, the implementation of the recommendations will have an impact on local planning and development.

**RISK IDENTIFICATION AND MITIGATION:**

The full impact of the implementation of the report's recommendations will be realized once the recommendations are put into action. The availability of "shovel-ready" projects will be an advantage with the potential roll-out of incentives for housing development.

**CONCLUSION:**

The recommendations contained in the Task Force report recognizes the current housing crisis, and demonstrates that the province is focused on a solution. The major highlight of the report is the goal of building 1.5 million homes in the province in the next ten years. This along with the removal of municipal rules that prevent or delay new housing, the addition of financial supports to municipalities, and improvements to the housing approval process and housing appeals system all align with DNSSAB's goals to increase affordable housing as per the 10-Year Housing and Homelessness Plan. The implementation of these recommendations should now be a focal point for the Province.



**Info**

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4.16

**From:** Sue Buckle <Sue.Buckle@nbmca.ca>  
**Sent:** May 27, 2022 12:18 PM  
**To:** Sue Buckle; Brian Tayler  
**Subject:** NBMCA Appoints Chitra Gowda as new CAO  
**Attachments:** NBMCA Announces Chitra Gowda as new CAO (Municipalites).docx

To Municipal Clerks, CAOs, Mayors and Councils of  
NBMCA Member Municipalities and NBM Source Protection Municipalities

The North Bay-Mattawa Conservation Authority Board Members are pleased to announce the selection of Chitra Gowda as the new CAO of NBMCA.

Chitra brings more than 20 years of experience in collaboration, strategic planning, administration, governance, water program and policy, science and communications. She has worked in consulting, academic, municipal and conservation authority realms.

Chitra succeeds Brian Tayler, retiring June 30, 2022, whose career in conservation spanned 40 years, including the last 19 years with NBMCA.

Please find attached the announcement from Board Chair Dave Britton.

Regards,  
Sue

Sue Buckle (she/her)  
Manager, Communications & Outreach  
North Bay-Mattawa Conservation Authority  
15 Janey Avenue  
North Bay, ON P1C 1N1  
Cell: 705-497-4999  
Office: 705-474-5420 ext 2010  
Fax: 705-474-9793  
Web: [www.nbmca.ca](http://www.nbmca.ca)

***Celebrating 50 years of Watershed Management!  
1972-2022***

NBMCA offices are now open to the public by appointment. Staff can be reached by email or cell phone. For updates, visit [www.nbmca.ca](http://www.nbmca.ca)

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# Chitra Gowda appointed new CAO at NBMCA



The North Bay-Mattawa Conservation Authority Board Members are pleased to announce the selection of Chitra Gowda as the new CAO of NBMCA.

Chitra brings more than 20 years of experience in collaboration, strategic planning, administration, governance, water program and policy, science and communications. She has worked in consulting, academic, municipal and conservation authority realms.

Chitra was the provincial Source Water Protection Lead at Conservation Ontario for about six years, and more recently was the Senior Manager, Watershed Planning and Source Protection at Conservation Halton. She led and co-led numerous multi-stakeholder initiatives such as knowledge management, communication strategies, climate change assessments and low impact development.

Chitra has worked with public and private sectors, Indigenous peoples, all levels of government and others towards integrated watershed management to meet socio-economic needs and environmental protection.

In 2020, Chitra was awarded the Water's Next Leader Award of the Canadian Water Summit, for demonstrated significant leadership, innovation, and influence in the Canadian water sector. Chitra embraces thinking outside the box, managing change, innovation, data driven actions, and digital transformation.

"I am very excited to begin working in the vibrant North Bay-Mattawa watershed, with its ongoing growth and opportunities surrounded by abundant natural resources. NBMCA is celebrating its 50th anniversary this year, and the significant achievements of the staff and Board are commended. I look forward to our new path ahead!"

Chitra succeeds Brian Tayler, retiring June 30, 2022, whose career in conservation spanned 40 years, including the last 19 years with NBMCA.

Dave Britton  
Chair

May 26, 2022

Contact:  
Sue Buckle, Manager  
Communication & Outreach  
[sue.buckle@nbmca.ca](mailto:sue.buckle@nbmca.ca)  
Cell: 705-497-4999

Info

4.17  
copy to agenda

**From:** Page, Shannon (NDMNRF) <Shannon.Page@ontario.ca>  
**Sent:** May 27, 2022 4:07 PM  
**To:** Ward, Dave (MECP); Ellis, Kelly (NDMNRF); Etzel, Heidi (NDMNRF); Mewett, Graham (NDMNRF); Boesche, Jennifer (NDMNRF); Carr, Ryan (NDMNRF); Mills, Marilyn (NDMNRF); Tremblay, Kim (NDMNRF); Bannister, Allison (NDMNRF); Page, Shannon (NDMNRF); Rainville, Michel (NDMNRF); Fuller, Craig (NDMNRF); Elliott, Ashley (NDMNRF); MacLean, Lindsay (NDMNRF); Mazzetti, Mike (NDMNRF); Walker, Shaun (NDMNRF); Pisapio, John (NDMNRF); HOLMES, Elizabeth (NDMNRF); Stewart, Robin (NDMNRF); Breton, Carol (NDMNRF); Surface Water (NDMNRF); Duquette, Kelly (MECP); mike.clarke@opg.com; kate.cantin@opg.com; bill.whelan@opg.com; tyler.venne@opg.com; matthew.mulvihill@opg.com; jennifer.gardiner@opg.com; jordan.hughes@opg.com; Melissa.vogl@opg.com; eric.potvin@tpsgc-pwgsc.gc.ca; John.lkonomopoulos@tpsgc-pwgsc.gc.ca; kyle.jansson@tpsgc-pwgsc.gc.ca; Eric.Saumure@tpsgc-pwgsc.gc.ca; jroy@kebaowek.ca; kmclaren@kebaowek.ca; robin.koistinen@temagamifirstnation.ca; landsresources@mfrez.ca; Tara.Dantouze@hotmail.com; chiefjoanisse@rogers.com; chiefcliffordbastien@hotmail.com; Kurtis Romanchuk; manon.lalonde@ottawariver.ca; michael.sarich@ottawariver.ca; cchartrand@colemantownship.ca; donlaitinencolfire@hotmail.com; danc@ntl.sympatico.ca; mayordandcleroux@gmail.com; ckidd@temiskamingshores.ca; slangford@temiskamingshores.ca; coslund@temiskamingshores.ca; tuttley@temiskamingshores.ca; elklake@ntl.sympatico.ca; gothmer@cobalt.ca; glefevre@Latchford.ca; shasonje@gmail.com; jallen@latchford.ca; latchfordfd@gmail.com; lgadoury@latchford.ca; lorrainvalleyfd@gmail.com; clerktreasurer@matachewan.ca; deputyclerktreasurer@matachewan.ca; publicworks@matachewan.ca; admin@mattawan.ca; murphp@sympatico.ca; Mayor Backer; Info; Francine Desormeau; mayorbob@hotmail.com; clerk@papineaucameron.ca; Jacob, Sarah (SOLGEN); Stothers, John (SOLGEN); Murphy, Grant (SOLGEN)  
**Subject:** UOR Committee May 27 Meeting Minutes  
**Attachments:** UOR\_Freshet\_Meeting\_Minutes\_2022-05-25.docx

Hi Folks,

Please find attached the minutes from this morning's meeting.  
If any edits are needed, please let me know.

Thank you,

*Shannon Page* (she, her, hers) | Resource Management Coordinator

875 Gormanville Rd, North Bay, ON P1B 8G3

Ministry of Northern Development, Mines, Natural Resources and Forestry | North Bay District

☎ 705-493-0632 | ✉ shannon.page@ontario.ca

In order for us to serve you better, please call to make an appointment with our staff, and please remember this is a fragrance-free workplace.

Please Note: As part of providing accessible customer service, please let me know if you have accommodation needs, require communication supports or alternate formats.

For General Inquiries: Call 705-475-5501 and leave a message or email: mnrf.northbay@ontario.ca

## **Upper Ottawa River (UOR) Freshet Call**

### **Meeting Minutes**

**May 27, 2022**

**10:30am – 11:30pm**

**Conference Call Attendance:** NDMNRF (Northeast Region Office, North Bay District, Kirkland Lake District, Pembroke District, Surface Water Monitoring Centre (SWMC)), MECP (Finlayson Provincial Park), Ottawa River Regulation Secretariat (ORRS), Ontario Power Generation (OPG – Northeast and Southeast), Public Services and Procurement Canada (PSPC), Township of Matachewan, North Bay-Mattawa Conservation Association (NBMCA), Municipality of Mattawan, Town of Latchford, Town of Mattawa.

### **Minutes**

#### **1) Welcome**

- NDMNRF welcomed committee members and shared that the meeting was to provide an opportunity for dam operators to inform the committee of the current status of levels and flows along the river as well as their water management strategies moving forward.
- North Bay District shared that they will be releasing a Watershed Conditions Statement – Water Safety bulletin for the Mattawa area later today.

#### **2) Operator Updates**

- a. Current conditions**
- b. Forecasted strategy**

### **PSPC**

- Increase in water flows/levels is due to large quantities of water coming down from the northern Ottawa River Watershed reservoirs which have received a significant amount of rain (75-100mm) over the last couple of weeks. Water is being passed at the Timiskaming Dam so the lake will not build up too much and also provide room to hold rain from future events.
- Currently discharging 1500cms out of the dams at Timiskaming. The lake level is currently sitting at 179.15m.
- Over the next few days, it's expected that the lake level will rise, however during the last rain event less precipitation was received than expected (30mm vs. 40mm) and there is no significant precipitation expected over the next several days.
- If more inflows are expected, it's possible that a further increase will occur tomorrow morning. This will be confirmed once an Ottawa River Regulating Committee model is run this afternoon.

### **OPG Northeast**

- OPG has a weather station for the Montreal and Matabitchuan Rivers at Chute Generating Station, it recorded approximately 31-32mm of rain which occurred mostly yesterday. It is consistent with other local gauges.
- On the Montreal River at Lower Notch water levels were sitting at 170m, today they are approximately sitting at 185m. Significant increases in water levels are not expected at this time. Scheduled discharge over the next five days will be approximately 190cms.
- On the Matabitchuan River 18cms is currently being passed and the conditions will be evaluated to determine if an increase on Monday or before if needed.

### **OPG Southeast**

- Inflows arriving to Otto Holden from upstream at Timiskaming are about 30-40cms. This is putting inflows and discharge at approximately 1530cms. The strategy is to pass flows.
- Des Joachims has seen inflows pick up overnight. After an increase of 200cms yesterday, discharge is currently 1800cms. The strategy was to lower the forebay elevation to assist with water levels at Mattawa, however the increased inflows prevented this from occurring. Attempts to lower the forebay will continue.
- The current strategy is to maintain 1800cms. If inflows increase from Timiskaming, discharge at Des Joachims will also increase. Levels are currently at 152.18m with hopes to reduce them to 152.0m. Inflows have stabilized over the last couple of hours.
- Levels at Mattawa are currently 153.62m with trends not showing an increase at this time. Will adjust as needed once afternoon model results are in.

### **NDMNRF – North Bay District**

- The district will be pulling logs at Lake Talon and Turtle Lake Dams causing additional flows from the Mattawa River into the Ottawa River. A 10-12cms increase is expected. Will let things run like this for the weekend and likely replace logs on Monday based on the current forecast.
- Rainfall recorded at the North Bay Airport was over 40mm of rain from the last rain event.

### **3) Discussion/Questions**

- NBMCA asked if Hydro Quebec inflows will increase in the north. PSPC shared that there are no plans in the short-term to increase discharge from the upper reservoirs.
- PSPC asked if there were any impacts at Mattawa with the current water levels. Town of Mattawa shared that there are currently no issues, but that they will continue to monitor.

### **4) Next Meeting**

- Another meeting will be scheduled if needed.

**Info**

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**From:** Rebecca Morrow <Rebecca.Morrow@nbmca.ca>  
**Sent:** May 30, 2022 3:21 PM  
**Subject:** Invitation - Brian Tayler's retirement

Please forward  
email to all of  
Council ✓  
+ copy to agenda ✓

4.18

Hi everyone,

Please see the invitation below for Brian Tayler's retirement celebration planned for Thursday June 16<sup>th</sup>, 2022.

Please don't hesitate to contact Sue Buckle at [sue.buckle@nbmca.ca](mailto:sue.buckle@nbmca.ca) if you have any questions.

Kind regards,

Rebecca Morrow (she/her)  
Administrative Assistant  
**North Bay-Mattawa Conservation Authority**  
15 Janey Avenue  
North Bay, ON P1C 1N1  
Cell: 705-303-8434  
Office: 705-474-5420  
Fax: 705-474-9793  
Web: [www.nbmca.ca](http://www.nbmca.ca)

***Celebrating 50 years of Watershed Management!  
1972-2022***

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# Happy Retirement, Brian!

HELP US CELEBRATE BRIAN TAYLER'S RETIREMENT!

Drop in to the Natural Classroom at 15 Janey Ave, North Bay, ON  
Thursday June 16th anytime between 1:00 p.m. and 3:30 p.m.

Questions? [Sue.buckle@nbmca.ca](mailto:Sue.buckle@nbmca.ca). See you then!





Copy to agenda  
4.19  
Legislative Services  
Michael de Rond  
905-726-4771  
clerks@aurora.ca  
Town of Aurora  
100 John West Way, Box 1000  
Aurora, ON L4G 6J1

May 31, 2022

Delivered by email  
justin.trudeau@parl.gc.ca  
karina.gould@parl.gc.ca

The Right Honourable Justin Trudeau, P.C., M.P.  
Prime Minister of Canada  
80 Wellington Street  
Ottawa, ON K1A 0A2

The Honourable Karina Gould, P.C., M.P.  
Minister of Families, Children and Social Development  
House of Commons  
Ottawa, ON K1A 0A6

Dear Prime Minister Trudeau and Minister Gould:

**Re: Town of Aurora Council Resolution of May 24, 2022  
Motion 10.1 - Councillor Humfries; Re: Private Member's Bill C-233 "Keira's Law"**

Please be advised that this matter was considered by Council at its meeting held on May 24, 2022, and in this regard, Council adopted the following resolution:

**Whereas violence against women is a Canadian public health crisis that demands urgent action; and**

**Whereas one in four women experience domestic violence in their lifetime. One woman or girl is killed every other day, on average, somewhere in our country; and**

**Whereas the most dangerous time for a victim of abuse is when she separates from her partner. According to research from the U.S. Centre for Disease Control and Prevention, when there is a history of coercive control, violence and a recent separation, a woman's risk of domestic homicide goes up 900 times; and**

**Whereas the current Canadian court system is not equipped to protect women. According to the National Judicial Institute, there is no mandatory education for Judges on domestic violence. Judges need education on what constitutes domestic violence or coercive control. A formal education program would ensure**



**another line of defense for victims, as well as preventing violence and abuse before it happens; and**

**Whereas the COVID-19 pandemic has only exacerbated the domestic violence crisis. Women's shelters and crisis centres have reported a marked increase in requests for services this year. The concerns for children are significant.**

**According to recent research from The Children's Hospital of Eastern Ontario, doctors have seen more than double the number of babies with serious injuries as this time last year. These include head injuries, broken bones or in some cases death. Institutions across the country are reporting a similar trend; and**

**Whereas, according to Article 19 of the UN Convention on the Rights of the Child, children must be protected from "all forms of physical or mental violence, injury or abuse, neglect or negligent treatment, maltreatment or exploitation, including sexual abuse, while in the care of parent(s), legal guardian(s) or any other person who has care of the child." Our current family justice system often fails our children in this regard; and**

**Whereas, in worst case scenarios, children are killed by a violent parent. As reported by the Canadian Domestic Homicide Prevention Initiative, recent separation and domestic violence are the two biggest risk factors for domestic violence related child homicides; and**

**Whereas custody disputes are an additional risk factor. Each year in Canada, about 30 children are killed by a parent. Mothers are responsible about 40 per cent of the time, often due to postpartum depression or mental illness. In the 60 per cent of cases where fathers are the murderers, anger, jealousy or post-separation retaliatory revenge are the usual motivations; and**

**Whereas Keira's Law is named after four-year-old Keira Kagan, who was killed while in the custody of her father, in 2020; and**

**Whereas many cases of domestic violence are inappropriately labelled as "high conflict" in the family court system. According to research by Rachel Birnbaum, a Social Work Professor at the University of Western Ontario who specializes in child custody, approximately one third of cases called "high conflict" by the court had substantiated evidence of valid concerns about domestic violence. These cases must be recognized and treated differently by judges; and**

**Whereas voting in favour of "Keira's Law", contained in Private Member's Bill C-233, will not only protect victims of violence and children, it will save lives by**

**amending the *Judges Act* to establish seminars for judges on intimate partner violence and coercive control;**

- 1. Now Therefore Be It Hereby Resolved That Aurora Town Council calls upon the House of Commons to support Member of Parliament Anju Dhillon's Private Member's Bill C-233, that will raise the level of education on domestic violence and coercive control for federally appointed Judges; and**
- 2. Be It Further Resolved That a copy of this resolution be sent to: The Right Honourable Justin Trudeau, Prime Minister of Canada; The Honourable Karina Gould, MP, Minister of Families, Children and Social Development; The Honourable Candice Bergen, Interim Leader of the Conservative Party of Canada; Yves-Francois Blanchet, MP, Leader of the Bloc Quebecois; Jagmeet Singh, MP, Leader of the New Democratic Party; MP Tony Van Bynen; and MP Leah Taylor Roy; and**
- 3. Be It Further Resolved That a copy of this resolution be circulated to all Ontario municipalities and the Federation of Canadian Municipalities (FCM).**

The above is for your consideration and any attention deemed necessary.

Yours sincerely,



Michael de Rond  
Town Clerk  
The Corporation of the Town of Aurora

MdR/lb

Copy: Hon. Candice Bergen, M.P., Interim Leader of the Conservative Party of Canada  
Yves-François Blanchet, M.P., Leader of the Bloc Québécois  
Jagmeet Singh, M.P., Leader of the New Democratic Party of Canada  
Tony Van Bynen, M.P. Newmarket—Aurora  
Leah Taylor Roy, M.P. Aurora—Oak Ridges—Richmond Hill  
Federation of Canadian Municipalities (FCM)  
All Ontario municipalities



copy to agenda

4.20

Legislative Services  
Michael de Rond  
905-726-4771  
clerks@aurora.ca

Town of Aurora  
100 John West Way, Box 1000  
Aurora, ON L4G 6J1

May 31, 2022

**Delivered by email**  
**sylvia.jones@ontario.ca**

The Honourable Sylvia Jones  
Solicitor General of Ontario  
Ministry of the Solicitor General  
25 Grosvenor Street, 18<sup>th</sup> Floor  
Toronto, ON M7A 1Y6

Dear Solicitor General Jones:

**Re: Town of Aurora Council Resolution of May 24, 2022**  
**Motion 10.3 - Councillor Thompson; Re: Mandatory Firefighter Certification**

Please be advised that this matter was considered by Council at its meeting held on May 24, 2022, and in this regard, Council adopted the following resolution:

**Whereas municipal governments provide essential services to the residents and businesses in their communities; and**

**Whereas the introduction of new provincial policies and programs can have an impact on municipalities; and**

**Whereas municipal governments are generally supportive of efforts to modernize and enhance the volunteer and full-time fire services that serve Ontario communities; and**

**Whereas the Association of Municipalities of Ontario (AMO) believes in principle that fire certification is a step in the right direction, it has not endorsed the draft regulations regarding firefighter certification presented by the Province; and**

**Whereas municipalities and AMO are concerned the thirty-day consultation period was insufficient to fully understand the effects such regulations will have on municipal governments and their fire services; and**

**Whereas fire chiefs have advised that the Ontario firefighter certification process will create additional training and new costs pressures on fire services; and**

**Whereas the Ontario government has not provided any indication they will offer some form of financial support to deliver this service; and**

**Whereas AMO, on behalf of municipal governments, in a letter to Solicitor General Jones dated February 25, 2022, made numerous comments and requests to address the shortcomings in the draft regulations;**

- 1. Now Therefore Be It Hereby Resolved That the Town of Aurora does hereby support AMO's recommendations; and**
- 2. Be It Further Resolved That the Town of Aurora does hereby call on the Solicitor General of Ontario to work with AMO, municipal governments and fire chiefs across Ontario to address the concerns raised so that municipalities can continue to offer high quality services to their communities; and**
- 3. Be It Further Resolved That a copy of this Motion be sent to the Association of Municipalities of Ontario (AMO), the Ontario Small Urban Municipalities (OSUM), and all Ontario municipalities for their consideration.**

The above is for your consideration and any attention deemed necessary.

Yours sincerely,



Michael de Rond  
Town Clerk  
The Corporation of the Town of Aurora

MdR/lb

Copy: Association of Municipalities of Ontario (AMO)  
Ontario Small Urban Municipalities (OSUM)  
All Ontario municipalities



4.21  
copy to agenda

May 24, 2022

Columbarium Information

FONOM Follow-Up Town of Mattawa

Loren,

Following up on our chat in North Bay, in this document you will find some more information on Nelson Granite and the columbariums we offer. With seven out of ten people being cremated in Ontario, the need for a columbarium is undeniable. A columbarium is an excellent way for a municipal cemetery to; increase revenue, conserve existing land, and reduce care and maintenance costs. All this while accommodating the growing trend of cremation.

Nelson Granite was established in 1909 and currently has the fourth and fifth generation of Nelson family members operating the company; Nevin Nelson as company President and his two sons, Scott and Ryan, as Vice Presidents. We are proud to be Canada's largest quarrier and manufacturer of memorial products and the 3<sup>rd</sup> largest in North America. We are located in Vermilion Bay, ON and provide columbariums, mausoleums, dies and bases, bases for bronze and other cemetery products to customers all over North America. Locally, we have installed units in North Bay, Nipissing First Nation, French River, Cochrane, and Iroquois Falls with many on order from other FONOM members.

Our quarry and manufacturing plant operate 12 months of the year and we are the largest employer in our local community of Vermilion Bay, ON. Our company is growing and expanding our operations and we are pleased to support our community and country by hiring local employees, using local products and supporting local industries.

What separates Nelson Granite from all our competitors is our commitment to value and quality for our clients. We manufacture an All-Canadian, 100% Granite Columbarium, assembled by Canadian workers, using only granite directly quarried out of Northwestern Ontario's 2.9-billion-year-old Precambrian Shield. This results in a columbarium that is not only Canadian, beautiful and durable, but is also made entirely of the finest memorial product material of our time: Granite.

I am located in Elmira, ON and would be willing to meet sometime in the future and display the show model I travel around with. On behalf of Nelson Granite Ltd., thank you for giving us the opportunity to provide information and pricing

Sincerely,

Kevin Young

Sales Representative

Southern Ontario-Elmira

519-807-9198

kevin.young@nelsongranite.com

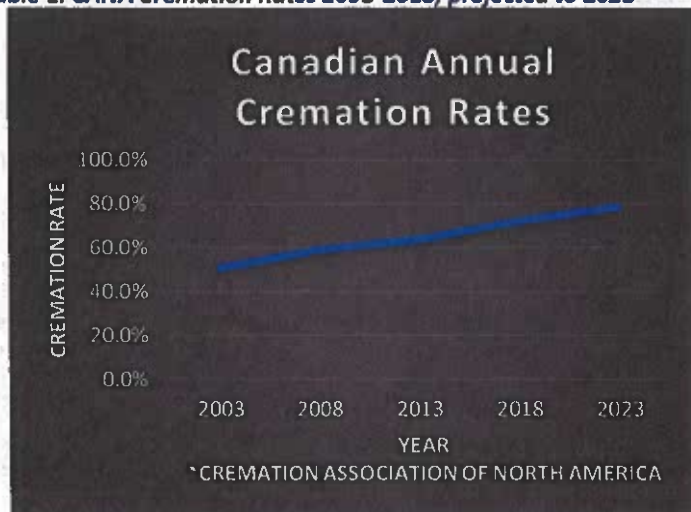
[www.nelsongranite.com](http://www.nelsongranite.com)



## Why Install a Columbarium in Your Cemetery?

- Cremation rates are approaching 80% Ontario wide and with these increasing numbers, it's important to offer a variety of inurnment options. Cremation is the number one choice of the baby boomers, a generation with the largest demographic in the country. (Table 1)
- Columbariums provide a respectable inurnment option, they are more visible than traditional flat marker plots, they offer above-ground niches that won't be covered up by grass, weeds or snow.
- Columbarium niches provide a desired lower cost alternative to traditional burial. Table 2 displays the typical cost differences with traditional vs columbarium interment. Purchasing a columbarium niche is much cheaper than a traditional plot, with the number of associated costs.
- Care and Maintenance costs are almost zero. As per the Bereavement Authority of Ontario only 15% of each niche sale is required for care and maintenance funds, much less than the 40% required for traditional plots. Based on a niche or plot price of \$1,000, this frees up \$250 for the upkeep of the cemetery.
- Efficiency. A 48-niche columbarium's footprint is about the same size as a traditional burial plot. This has capacity for 96 urns, conserving valuable cemetery land. Columbariums also reduce fuel costs due to less time needed for mowing and trimming around monuments.
- A 48-niche columbarium can conservatively profit over \$40,000 for the cemetery, this allows cemeteries to bring in added revenue and helps offset ever-increasing maintenance costs.
- Columbariums often become focal points in cemeteries. With well-manicured landscaping, columbarium gardens can become tranquil settings for loved ones to reflect and remember. They provide a place and give a reason to move a loved one's urn, from the mantel to your cemetery.

**Table 1: CANA Cremation Rates 2003-2018, projected to 2023**



**Table 2: Traditional Burial vs Columbarium Niche Interment Costs (Estimated)**

	Traditional Burial (1 Plot)	Columbarium Niche (2 Urns)
<b>Plot/Niche</b>	\$ 600.00	\$ 1,275.00
<b>Care + Mntnce</b>	\$ 400.00	\$ 225.00
<b>Interment</b>	\$ 650.00	\$ 150.00
<b>Monument or Plaque (Avg)</b>	\$ 5,000.00	\$ 625.00
<b>Total</b>	<b>\$ 6,650.00</b>	<b>\$ 2,275.00</b>

Care & Maintenance portions of Interment rights are 40% or a min. of \$250 for traditional plots and 15% for niches

\* Not including markers, vaults, caskets, urns, etc.



### Why a Nelson Granite Columbarium?

- Nelson Granite is a Canadian company, located in Vermilion Bay, ON.
- Nelson Granite uses 100% Canadian granite that we quarry ourselves in Northwestern Ontario. Nelson Granite recommends against using black granite as it's imported from overseas, and quality can often be an issue.
- Our columbariums are made entirely of granite. No concrete, aluminum, plywood or other inferior materials that can lead to columbarium failure down the road.
- The Nelson family has been quarrying granite since 1909. The 4th and 5th generations currently run the operation. We have a century of expertise.
- Our niche size is 12.5" x 12.5" x 14" large enough for two standard urns, and amongst the largest in the industry.
- Our niche doors are 1.25" thick, the thickest in the industry. This strengthens security.
- Nelson Granite Door Identification and Memory Wall plaques offer a sharp, clean, respected way of memorialization, while giving the cemetery an element of control as well as increased revenue.
- Visit <https://nelsongranite.com/operations.asp> where you can find more information and watch a short video about our company.





As a tool to help see the financial impacts a columbarium can have for a cemetery, I've included a worksheet that shows the estimated costs associated with purchasing a 48-niche columbarium, and the potential revenues that can be generated from niche, plaque and memory wall sales. A 48-niche columbarium is one of our smaller designs and are quite common units.

A 48-niche columbarium is double sided, with 24 niches on each side. A niche is a 12.5" x 12.5" x 14" granite compartment that will hold two standard sized urns. Granite niche doors are at 1.25" thick, the thickest in the industry. Optional locking stainless-steel inner niche doors can be purchased for added comfort and security. Most columbariums are predrilled to accept bronze plaques, on the doors for identification, and on the sides for a memory wall program.

Our plaque program is a popular memorialization option that streamlines and simplifies the memorialization process. Niche doors would come pre-drilled for bronze plaques at no additional cost. There is no cash outlay by the cemetery, as the plaques are ordered as they are paid for by the customer. Any extra revenue from plaque sales stays with the cemetery, and this simplifies the process by reducing suppliers. Plaques are cast when ordered and the matching hardware would be shipped to ensure easy installation. If bought pre-need, end date plaques can be ordered when a death occurs.

Our memory wall program is growing in popularity, it is a great way to memorialize members of the community who are interred elsewhere or have had their ashes scattered on the family farm or at the cottage. Cemeteries contain the history of a town, and memory walls help preserve that history in the town cemetery for future generations. At no additional cost Nelson Granite would predrill room for 24 memory wall plaques per exterior wall of the columbarium, for a total of 48. When a plaque is ordered, it is shipped to the cemetery with installation hardware.

The next few pages walk through the associated costs and revenues for a 48-niche columbarium





### **48-Niche Columbarium**

#### **COST**

- The approximate cost for a 48-niche columbarium including delivery is \$18,480.  
*- this is the cost to purchase a 100% granite columbarium, manufactured and delivered to your cemetery*
- The cost of a concrete foundation will vary, but on average may approach up to \$4,000  
*- this cost is left to the cemetery, you will get a better deal on local concrete/contracting work than us*
- The cost of a crane to meet us at the cemetery to lift the columbarium into place will be about \$1,000  
*- A 48-niche columbarium weighs about 11,000 lbs. We can coordinate crane, cost is covered by cemetery*

**Total upfront investment to purchase and install is approximately \$23,480**

#### **REVENUE**

- Niche prices would be set by the customer, but a typical price would be \$1,200.  
Multiplied by 48 niches = \$57,600.
- Door Plaques cost \$475-\$525. The example has a cemetery markup per plaque of \$200.  
Multiplied by 48 niches = \$9,600
- Memory Wall Plaques cost \$250. The example has a markup per plaque of \$200.  
Multiplied by room for 48 = \$9,600

**The total revenue at these prices could be \$76,800**

**Reinvestment back into the cemetery (Revenue-Cost) could be \$53,320**

---

As the worksheet will show, columbariums can be used as an investment tool, generating money for the cemetery and helping keep them viable for the years to come. Many cemeteries are being abandoned to municipalities due to lack of funds or being subsidized by taxpayers. A columbarium is a great way for cemeteries to plan for the future. It provides a desirable interment option while at the same time conserves land, reduces care and maintenance, and increases revenues for the cemetery. This allows more money to be set aside, ensuring your cemetery will remain a viable option for the community for centuries to come!



## 24-Niche Columbarium

### COST

- The approximate cost for a 24-niche columbarium including delivery is \$9,240.  
*- this is the cost to purchase a 100% granite columbarium, manufactured and delivered to your cemetery*
- The cost of a concrete foundation will vary, but on average may approach up to \$3,000  
*- this cost is left to the cemetery, you will get a better deal on local concrete/contracting work than us*
- The cost of a crane to meet us at the cemetery to lift the columbarium into place will be about \$1,000  
*- A 24-niche columbarium weighs about 7000 lbs. We can coordinate crane, cost is covered by cemetery*

**Total upfront investment to purchase and install is approximately \$13,240**

### REVENUE

- Niche prices would be set by the customer, but a typical price would be \$1,200.  
Multiplied by 24 niches = \$28,800.
- Door Plaques cost \$475-\$525. The example has a cemetery markup per plaque of \$200.  
Multiplied by 24 niches = \$4,800
- Memory Wall Plaques cost \$250. The example has a markup per plaque of \$200.  
Multiplied by room for 48 = \$9,600

**The total revenue at these prices could be \$43,200**

**Reinvestment back into the cemetery (Revenue-Cost) could be \$29,960**

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As the worksheet will show, columbariums can be used as an investment tool, generating money for the cemetery and helping keep them viable for the years to come. Many cemeteries are being abandoned to municipalities due to lack of funds or being subsidized by taxpayers. A columbarium is a great way for cemeteries to plan for the future. It provides a desirable interment option while at the same time conserves land, reduces care and maintenance, and increases revenues for the cemetery. This allows more money to be set aside, ensuring your cemetery will remain a viable option for the community for centuries to come!



## Columbarium Potential Revenue Worksheet

*(Example: 48 Niche Columbarium standard price as of Jan. 2022 with Nelson colours, plaques and memory walls.  
 \*\*This is an illustration only. Prices must be set by the customer. This does not include incidentals, such as freight and end date plaques, which will vary from unit to unit)*

### **COST**

Total cost of columbarium unit (with any and all delivery costs):	<b>\$18,480</b>
Cost of cement foundation poured in cemetery (estimated):	<b>\$4,000</b>
Cost of crane to set columbarium in cemetery (estimated):	<b>\$1,000</b>
<b>A. Total upfront cost of purchase and install:</b>	<b>Total: \$23,480</b>
Cost per niche (Total upfront cost ÷ number of niches):	<b>Per niche: \$489.17</b>

### **REVENUE**

#### Niche Sales

Niche sale:	<b>Per niche: \$1,200</b>
Number of niches:	48
<b>B. Total revenue from niche sales:</b>	<b>\$57,600</b>

#### Door Identification or Personalization

Door plaque sale – cost: \$675 - \$475 (illustration for year dates)	\$200 profit
Number of doors plaques:	48
<b>C. Total revenue from door plaque sales:</b>	<b>\$9,600</b>

#### Memory Wall

Memory Wall plaque sale – cost: \$450 - \$250	\$200 profit
Number of Memory Wall plaques:	48
<b>D. Total revenue from memory wall plaque sales:</b>	<b>\$9,600</b>

Reinvestment back into the cemetery:  $(B + C + D) - A =$  \$53,320  
**POSSIBLE ROI = 227%**



**Photos of some Nelson Granite Columbariums**



*Figure 1: 48-Niche Columbarium Canadian Mahogany with Arctic Grey Doors, French River, ON*



*Figure 2: (2) 64-Niche Columbariums, Morning Rose with Arctic Grey Doors, Floradale, ON*



**Figure 3: 72 Niche Columbarium Canadian Mahogany with Arctic Grey Doors, Beamsville ON**



**Figure 4: 32 Niche Columbarium with Extra Base, Morning Rose with Arctic Grey Doors, St Patrick's Stayner, ON**



**Figure 5: 2-24 Niche Columbariums Arctic Grey with Canadian Mahogany Doors, Grand Valley, ON**



**Figure 6: 48 Niche Curved Columbarium Arctic Grey with Canadian Mahogany Doors, Eden Church Cemetery, Cambray, ON**



*Figure 7: 72 Niche Columbarium: Morning Rose with Arctic Grey Doors, North Bay, ON*



*32 Niche Columbarium, Arctic Grey with Morning Rose Doors,  
Kettleby Cemetery, Kettleby, ON*



*Demo Unit on Truck available for presentation*

## AN ESSENTIAL SERVICE FOR CEMETERIES?

What would prevent a municipality, a church or cemetery board from purchasing a columbarium? Here are some of the common misconceptions or myths about above-ground interment vs traditional burial:

### Myth #1: We have lots of space left for traditional burial

Fact: While space may not be an issue, being interred in the ground is a big issue for many people. Of the 70% or more of Canadians who wish to be cremated, most of them are looking for above-ground options. If these options are not available, many will keep their loved ones at home or inter them in another cemetery.

### Myth #2: Our burial plots are cheap and a niche would be too expensive

Fact: There is more to traditional burial than simply purchasing a plot. There are also the casket costs, headstone, future engraving for the second interment, funeral costs and interment fees. Cremated remains, however, need only an urn and the engraving or bronze options are smaller for a niche door and priced accordingly. Winter interments are also much easier and more economical. There is also flexibility on timing as loved ones' urns can be taken home and interred in a columbarium at a later date.

### Myth #3: It would take too long for a return on investment

Fact: Some cemeteries only sell plots at-need. In the case of a columbarium, it needs to be treated differently. The percentage of people who pre-plan their funerals is now over 50% and the percentage of niches that will sell immediately for those who are already deceased and sitting at home on a mantle is about 25%. That leaves a small percentage of people who will actually wait to purchase a niche at need. Even at a conservative mark up for maintenance and perpetual care, the return on investment should happen fairly quickly if marketed appropriately.

### Myth #4: We allow in-ground interment of cremated remains

Fact: This goes back to myth #1; not everyone wants to be in the ground.

### Myth #5: Our community/cemetery is too small for a columbarium

Fact: No cemetery is too small for a columbarium. If you have an active cemetery, you need an above-ground interment option. Columbariums come in all sizes. In order for Nelson Granite to be successful, the columbarium has to be successful in your cemetery. A smaller unit would be more economical for a small cemetery while providing the above-ground interment option people want. As an example, the smallest community with a Nelson Granite columbarium has a population of 58 residents.

### Myth #6: Our community doesn't own or administer any cemeteries

Fact: While that is often not the case, there may be the odd community that isn't responsible for managing a cemetery. You should keep in mind, however, that in most provinces, municipalities or counties are required to take over any cemetery in their jurisdiction that becomes abandoned or neglected. If there were no perpetual care

funds given to the municipality, taking over the maintenance and financial responsibilities of a cemetery can be a financial burden. Encouraging all cemeteries to invest in a columbarium now, or having one installed after the municipality has taken over, can greatly reduce the cost of adding a new cemetery to your budget.

As cremation rates are expected to climb above 80% in the next 10 years, 90% in some places, above-ground interment options are no longer just nice to have but an absolute necessity in your cemetery. Cemeteries generally date back to when a municipality was incorporated, sometimes even earlier. They were considered essential to building a community. As traditional burial makes way for cremation, columbariums must be considered an essential service in your cemetery.



For more information visit:  
[nelsongranite.com](http://nelsongranite.com)



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**NELSON  
GRANITE**

Mausoleums & Columbariums  
Vermillion Bay, ON







**THE CORPORATION OF THE TOWN OF MATTAWA**  
**CORE ASSET MANAGEMENT STUDY 2022**  
**NOTICE OF PUBLIC INFORMATION CENTER**

4.22

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The Corporation of the Town of Mattawa is currently working on an updated Core Asset Management Plan which was originally prepared in 2013.

- Core Assets include:
- Roads (including street lights)
  - Bridges
  - Culverts
  - Water Supply and Distribution
  - Sanitary Sewage Collection and Treatment

The purpose of an Asset Management Plan is to provide Council and Government funding agencies with a sound basis to make decisions that will provide maximum cost benefit and level of service for infrastructure expenditures.

The purpose of this Public Information Center is to provide Town of Mattawa ratepayers with an update on the existing condition of core infrastructure, identify potential priority for improvements and obtain public input and comment with regard to desired level of service.

**Public Information Center (Open House format)**

**Date: Thursday, June 23, 2022**

**Time: 7:00 PM to 9:00 PM**

There will be a short presentation by Project Team at 7:00 PM which will be video-taped and posted on the Town of Mattawa website.

**Location: Town of Mattawa Municipal Office**

**160 Water Street, Mattawa, Ontario**

**Telephone: 705-744-5611**

A Working Draft of the Core Asset Management Plan has been posted on the Town of Mattawa website:

[www.mattawa.ca](http://www.mattawa.ca)

For further information on this project or to provide your comments in writing, please contact

**Ms. Amy Leclerc**

**Clerk/Revenue Services Clerk**

**Town of Mattawa**

**160 Water Street, Mattawa, Ontario P0H 1V0**

**Telephone: 705-744-5611, Ext. 205**

**e-mail: [amy.honen@mattawa.ca](mailto:amy.honen@mattawa.ca)**

or

**Mr. James Hunton, BES, MCIP**

**Senior Vice President**

**Jp2g Consultants Inc.**

**Engineers · Planners · Project Managers**

**12 International Drive, Pembroke, Ontario K8A 6W5**

**Telephone: 613-735-2507, Ext. 122**

**e-mail: [jhunton@jp2g.com](mailto:jhunton@jp2g.com)**



# F.J. McELLIGOTT INTERMEDIATE SECONDARY SCHOOL

370 Pine Street, Box 100, Mattawa, ON P0H 1V0 • Phone (705) 472-5720 Fax: (705) 744-0786

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Thursday May 26, 2022

Mattawa Town Council,

FJ's Blooming Greenhouse in cooperation with FJ McElligott Intermediate Secondary School have a proposal for the Town Council of Mattawa to consider as we would like to have permission before we proceed.

There is a steel storage container at the back of the school sitting on the basketball court that is used for storage but is being under-utilized in its current location and of course being on the basketball court is not an ideal situation.

The proposal is to move the steel storage unit which measures 8.5 feet by 16.5 feet to the front of the school but situated towards the back of the greenhouse (see attached site map for the layout). The steel storage shed would be sitting on town property thus the need for permission from the Town of Mattawa.

There is also the issue regarding ownership of the steel storage unit which we will need to clarify as there are some repairs required to make the unit serviceable again. From our understanding it was brought to the school many years ago to store football equipment. We would also like to ask the town with some potential heavy equipment assistance in terms of the placement and leveling of the steel structure in the new location.

*Martha Goodfellow*

Martha Goodfellow

*Frank Salesio*

Frank Salesio

*Judy Dupuis*

Judy Dupuis

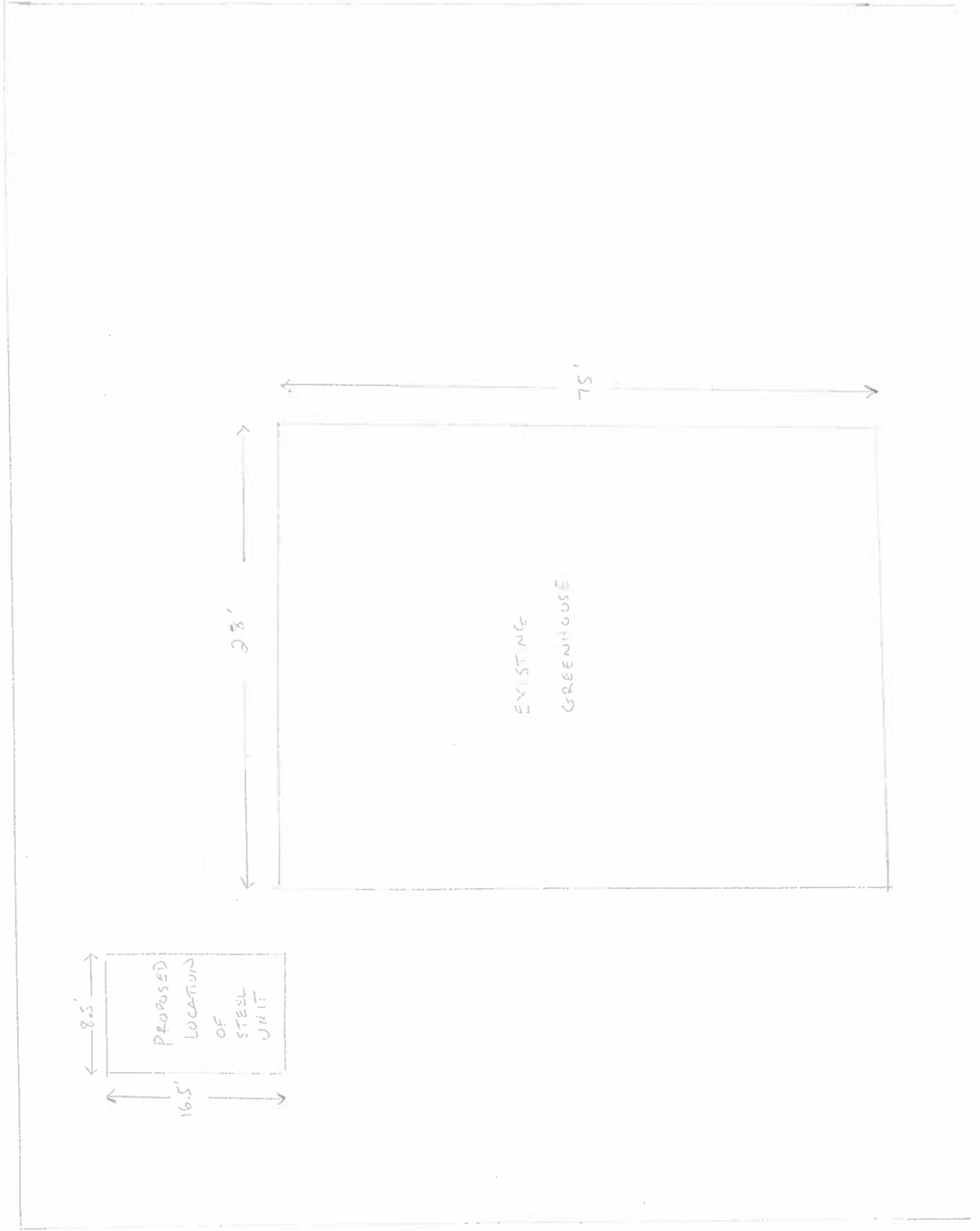
*Tracy Bellaire*

Tracy Bellaire

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MAY 27 2002

SITE MAP  
(FJ'S GREENHOUSE)  
370 PINE ST.



EXISTING SCHOOL

EXISTING SCHOOL