



**REGULAR MEETING OF COUNCIL  
MONDAY, NOVEMBER 8<sup>TH</sup>, 2021  
7:00 P.M.**

**3. PETITIONS & DELEGATIONS**

**4. CORRESPONDENCE**

**DR. S. F. MONESTIME MUNICIPAL  
COUNCIL CHAMBERS  
160 WATER STREET  
MATTAWA, ONTARIO**

**Francine Desormeau**

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copy to agenda  
Orig. to Fran ✓

**From:** Info  
**Sent:** November 2, 2021 9:35 AM  
**To:** Backer, Dean (OPP); Dean Backer; Francine Desormeau  
**Subject:** FW: Letter to Mayors and Cassellholme Petition  
**Attachments:** Mr Richard Gould Letter to Mayors - October 25 2021.pdf; Cassellholme Petition - Richard Gould and Ratepayers - Municipality of Calvin.pdf

4.1

**From:** Ian Pennell <mayorpennell@gmail.com>  
**Sent:** Tuesday, October 26, 2021 9:28 AM  
**To:** Linda Cook <Linda.Cook@northbay.ca>  
**Cc:** Info <info@mattawa.ca>; Francine Desormeau <francine.desormeau@mattawa.ca>; g.degagne@chisholm.ca; Jenny Leblond <j.leblond@chisholm.ca>; Randy McLaren <rcmclaren@sympatico.ca>; cao.clerk@bonfieldtownship.org; Pauline Rochefort <pauline.rochefort@eastferris.ca>; Jason Trottier (Jason.trottier@eastferris.ca) <Jason.trottier@eastferris.ca>; Peter Murphy <murphp@sympatico.ca>; JoAnne Montreuil <admin@mattawan.ca>; clerk@calvintownship.ca; Robert Corriveau <mayor@papineaucameron.ca>; clerk@papineaucameron.ca; Mayor Jane Dumas <mayor@southalgonquin.ca>; clerk@southalgonquin.ca; David Euler <David.Euler@northbay.ca>; Al McDonald <mayor@northbay.ca>  
**Subject:** Letter to Mayors and Cassellholme Petition

Good Morning Everyone:

For some time now my ratepayers have been expressing very strong concerns about the Cassellholme project in general but more specifically the current overall cost of the project, the financing, the length of the construction period, the location of build and how this is going to adversely affect their taxes and the finances of our municipality. My ratepayers are afraid. Because of this they have joined together and gathered 232 signatures from our municipality who oppose the project as it is currently being proposed. Considering we only have a little over 400 adult residents in our municipality that seems quite impressive and illustrates the concerns of a majority of my ratepayers. Could you please review the attached documents which show just a few of the concerns of our residents and myself.

Thank you

Ian Pennell  
Mayor  
Municipality of Calvin

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Richard

Petition to remove Calvin Twp from the Casselholme rebuild plan

Petition summary and background	The proposed Casselholme expansion will create severe hardships for Calvin Twp. and its residents. \$1,422,500 financed over 25 years. (adding many hundreds of thousands in interest) is an absurd burden for a township of 205 households. This will significantly increase taxes and impede the township's ability to borrow. Many necessary capital improvements may be unavailable in the future. Calvin is 10km from the Mattawa Nursing Home, but over 35km from Casselholme, however larger communities like Powassan, Collander and Redbridge which are closer to Casselholme are excluded from paying. The Casselholme Board must be forced to find less expensive alternatives, they should be fundraising to offset a significant amount of the costs, and these lower costs should be divided on a more equitable basis. Richard Gould, Calvin Township resident.
Action petitioned for	We, the undersigned, are concerned citizens who urge our leaders to act now to: 1. Allow Calvin Township to exit from the Casselholme commitment. Or at the very least: 2. Stop the Casselholme project from moving forward until they have found more equitable and less expensive solutions.

Printed Name	Signature	Address	Comment	Date
Richard Gould	[Signature]	2158 [Address]		Oct 11
Doreen Bedot	[Signature]	575 [Address]		
Vernon Bedot	[Signature]	8 [Address]	Stop it now	Oct 12
K. Duquette	[Signature]	131 [Address]		
Angela Gauthier	[Signature]	251 [Address]		Oct 12/21
Winnie Doucette	[Signature]	256 [Address]		Oct 17/21
Ken Wood	[Signature]	240 [Address]		Oct 23/21
James Childs	[Signature]	1282 [Address]		Oct 21/21
Richard Gould	[Signature]	111 [Address]	Particular	Oct 11/21

11/1/21

Petition to remove Calvin Twp from the Cassellholme rebuild plan

Printed Name	Signature	Address	Comment	Date
Debi Wunsch	[Signature]	403 FENDLER'S DR. CALVIN	I AGREE	12/10/21
DOANNA DEMAREO	[Signature]	403 FENDLER'S DR.	I AGREE	12/10/21
Grand Neerbo	[Signature]	188 peddler's Dr	I Agree	12/10/21
Molly McMillan	[Signature]	152 peddler's Dr	I Agree	12/10/21
Amanda Whalley	[Signature]	8 Solway (650)	I Agree	12/10/21
Frank Sillipat	[Signature]	905 Hwy 130	I Agree	12/10/21
1k Curious	[Signature]	921 Hwy 130	I Agree	12/10/21
[Name]	[Signature]	708 Hwy 130	I Agree	12/10/21
Colore Luppia	[Signature]	1051 Homestead Rd	I Agree	14/10/21
Wannetta [Name]	[Signature]	1073 Homestead Rd	I Agree	14/10/21
Joy Sparks	[Signature]	1073 Homestead Rd	I Agree	14/10/21
Leanne Allge	[Signature]	1071 Homestead Rd	I Agree	14/10/21
Robert [Name]	[Signature]	1071 Homestead Rd	I Agree	14/10/21
Nancy ABRIGHT	[Signature]	1071 Homestead Rd	I AGREE	14/10/21
Joi ABRIGHT	[Signature]	1071 Hwy	I AGREE	14/10/21
[Name]	[Signature]	1071 Hwy	I AGREE	14/10/21



Richard

Petition to remove Calvin Twp from the Casselholme rebuild plan

Printed Name	Signature	Address	Comment	Date
James Johnson	James Johnson	501 South Main		16/10/21
Jonathan Bates	[Signature]	512 Mt Pleasant Rd		11/10/21
[Name]	[Signature]	555 [Address]		[Date]
A. LAUZIERE	[Signature]	6618 Hwy 11800		16/10/21
PAULINE CARMICHAEL	P. Carmichael	470 GALESTON Rd		16/10/21
[Name]	[Signature]	506 [Address]		[Date]
[Name]	[Signature]	1321 [Address]		[Date]
[Name]	[Signature]	1624 [Address]		16/10/21
[Name]	[Signature]	57 [Address]		[Date]
[Name]	[Signature]	[Address]		[Date]
[Name]	[Signature]	[Address]		[Date]
[Name]	[Signature]	Advent Ln E.		16/10/21
[Name]	[Signature]	[Address]		16/10/21
[Name]	[Signature]	[Address]		5/10/21
[Name]	[Signature]	1314 Hwy 650		16/10/21

Richard

Petition to remove Calvin Twp from the Casselholme rebuild plan

Printed Name	Signature	Address	Comment	Date
Pauly Spradley	[Signature]	1438 Woodlawn Dr		Oct 15
Terrie News	[Signature]	527 South Rd		Oct 16/17
Tracy [unclear]	[Signature]	521 Howard Rd		Oct 16/17
[unclear]	[Signature]	321 Howard Rd		Oct 16/17
[unclear]	[Signature]	158 Woodlawn Dr		
[unclear]	[Signature]	327 [unclear]		
[unclear]	[Signature]	153 [unclear]		
[unclear]	[Signature]	[unclear]		
[unclear]	[Signature]	[unclear]		
Calvin Cichens	[Signature]	611 Woodlawn Dr	Consistent with the existing plan. This plan is expensive.	Oct 16/17
[unclear]	[Signature]	111 [unclear]		
[unclear]	[Signature]	115 [unclear]		Oct 16/17
[unclear]	[Signature]	115 [unclear]		Oct 16/17
[unclear]	[Signature]	234 South Rd		Oct 16/17
[unclear]	[Signature]	386 Adams Rd		Oct 16/17

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Richard Gould

### Petition to remove Calvin Twp from the Casselholme rebuild plan

Petition summary and background

The proposed Casselholme expansion will create severe hardship for Calvin Twp. and its residents. \$1,422,500 financed over 25 years (adding many hundreds of thousands in interest) is an absurd burden for a township of 205 households. This will significantly increase taxes and impede the township's ability to borrow. Many necessary capital improvements may be unworkable in the future. Calvin is 10km from the Mulhwa Nursing Home, but over 35km from Casselholme. However larger communities like Powerscourt, Colonsay and Redbank which are closer to Casselholme are excluded from paying. The Casselholme Board must be forced to find less expensive alternatives. They should be fundraising to offset a significant amount of the costs and these lower costs should be divided on a more equitable basis. Richard Gould, Calvin Township resident.

Action petitioned for

We, the undersigned, are concerned citizens who urge our leaders to act now to: 1. Allow Calvin Township to exit from the Casselholme commitment. Or at the very least: 2. Stop the Casselholme project from moving forward until they have found more equitable and less expensive solutions.

Printed Name	Signature	Address	Comment	Date
Richard Gould		114 Middle St		20/10/11
John Gould		114 Middle St		20/10/11
John Gould		114 Middle St		20/10/11
John Gould		114 Middle St		20/10/11
John Gould		114 Middle St		20/10/11
John Gould		114 Middle St		20/10/11
John Gould		114 Middle St		20/10/11
John Gould		114 Middle St		20/10/11
John Gould		114 Middle St		20/10/11
John Gould		114 Middle St		20/10/11





Maxwell Pottery

Petition to remove Calvin Twp from the Casselholme rebuild plan

Printed Name	Signature	Address	Comment	Date
Gregory Maxwell	<i>Gregory Maxwell</i>	1153 Hwy 630		Oct 14/10
Ronald H. Bond	<i>R. Bond</i>	1478 Hwy #630		Oct 14/10
Kristen Hall	<i>Kristen Hall</i>	558 Alton St		10/14/10
Michael Bond	<i>Michael Bond</i>	1478 Hwy #630		10/14/10
Wanda Bond	<i>Wanda Bond</i>	1100 E. Alton St		10/14/10
Kristen Bond	<i>Kristen Bond</i>	1100 E. Alton St		10/14/10
Bill Bond	<i>Bill Bond</i>	1100 E. Alton St		10/14/10

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Richard

11/2/2017

11/2/17

### Petition to remove Calvin Twp from the Cassellholme rebuild plan

Petition summary and background

Action petitioned for

The proposed Cassellholme expansion will create severe hardships for Calvin Twp and its residents. \$1,422,500 financed over 25 years (including many hundreds of thousands in interest) is an absurd burden for a township of 205 households. This will significantly increase taxes and impede the township's ability to borrow. Many necessary capital improvements may be unavailable in the future. Calvin is 10km from the Matthew Nursing Home, but over 35km from Cassellholme, however larger communities like Powassan, Callander and Redbridge which are closer to Cassellholme are excluded from paying. The Cassellholme Board must be forced to find less expensive alternatives. They should be financing to offset a significant amount of the costs, and these lower costs should be divided on a more equitable basis. Richard Gould, Calvin Township resident.

We, the undersigned, are concerned citizens who urge our leaders to act now to: 1. Allow Calvin Township to exit from the Cassellholme commitment. Or, at the very least; 2. Stop the Cassellholme project from moving forward until they have found more equitable and less expensive solutions.

Printed Name	Signature	Address	Comment	Date
Richard Gould	[Signature]	[Address]		11/2/17
William Gould	[Signature]	[Address]		11/2/17
Steph. [unclear]	[Signature]	[Address]		11/2/17
Diana [unclear]	[Signature]	[Address]		11/2/17
Don Clark	[Signature]	[Address]		11/2/17
Keith [unclear]	[Signature]	[Address]		11/2/17
Mark [unclear]	[Signature]	[Address]		11/2/17

Richard

Petition to remove Calvin Twp from the Casselholme rebuild plan

Printed Name	Signature	Address	Comment	Date
Maria Young	[Signature]	Peddlers DRIVE	117515 111	Oct 21/21
Heather [Name]	[Signature]	1107 17 ROST	Not Home for [Name]	Oct 21/21
Daniel Brown	[Signature]	[Address]		
[Name]	[Signature]	117 Peddlers		Oct 21/21
[Name]	[Signature]	1911 [Address]		Oct 21/21
[Name]	[Signature]	113 [Address]		Oct 21/21
[Name]	[Signature]	711 [Address]		Oct 21/21
[Name]	[Signature]	140 [Address]		Oct 21/21
[Name]	[Signature]	[Address]		Oct 21/21
[Name]	[Signature]	54 [Address]		Oct 21/21
[Name]	[Signature]	113 [Address]	Not Home	Oct 21/21
[Name]	[Signature]	[Address]		Oct 21/21
[Name]	[Signature]	117 [Address]	Trashed	Oct 21/21
[Name]	[Signature]	1617 [Address]	Not Home	Oct 21/21
[Name]	[Signature]	90 Peddlers Dr		Oct 21/21









In Your Name Secy 64

**Petition to remove Calvin Twp from the Casselholme rebuild plan**

Petition summary and background	The proposed Casselholme expansion will create severe hardships for Calvin Twp and its residents. \$1,422,500 financed over 25 years, (adding many hundreds of thousands in interest) is an absurd burden for a township of 205 households. This will significantly increase taxes and impede the township's ability to borrow. Many necessary capital improvements may be unavailable in the future. Calvin is 10km from the Millawa Nursing Home, but over 35km from Casselholme; however larger communities like Powassan, Caledonia and Redbridge, which are closer to Casselholme are excluded from paying. The Casselholme Board must be forced to find less expensive alternatives, they should be fundraising to offset a significant amount of the costs and these lower costs should be divided on a more equitable basis. Richard Gould, Calvin Township resident.
Action petitioned for	We, the undersigned, are concerned citizens who urge our leaders to act now to: 1. Allow Calvin Township to exit from the Casselholme commitment. Or at the very least 2. Stop the Casselholme project from moving forward until they have found more equitable and less expensive solutions.

Printed Name	Signature	Address	Comment	Date
Veronica Napier	<i>[Signature]</i>	1150, Ryeview Rd		01/11/21
Veronica Napier	<i>[Signature]</i>			01/11/21
Barbara Napier	<i>[Signature]</i>	1444, Hwy 62		01/11/21
Pamela Napier	<i>[Signature]</i>	251, Maxwell Rd		01/11/21
Hathia Blaney	<i>[Signature]</i>	111, 8th Street		01/11/21
Dr. Linda Hill	<i>[Signature]</i>	625, Walker St		01/11/21
James Campbell	<i>[Signature]</i>	30, Victoria St		01/11/21
Tom Shy	<i>[Signature]</i>	105, Main St		01/11/21





1-see Your Name

Petition to remove Calvin Twp from the Cassellholme rebuild plan

Printed Name	Signature	Address	Comment	Date
Barbara [unclear]	[Signature]	1111 [unclear] Rd		Oct 18/21
Wanda [unclear]	[Signature]	223 [unclear] Rd		10/19/21
Carol [unclear]	[Signature]	111 [unclear] Rd		10/19/21
Debra [unclear]	[Signature]	316 [unclear] Rd		10/19/21
Wyatt Cross	[Signature]	508 Pedders Ave.		10/19/21
DAN SIBALE	[Signature]	281 pedders DR.		10-19-21
Krista [unclear]	[Signature]	281 Pedders Dr		10/19/21
[unclear]	[Signature]	281 Pedders Dr		10/19/21
[unclear]	[Signature]	281 Pedders Dr		10/19/21
Bill Moreton	[Signature]	21 Basin Rd		10/19/21
Judy Moreton	[Signature]	21 Basin Rd		10/19/21
Frank Bernard	[Signature]	1321 Pedders Dr		Oct 19/21
Bernad [unclear]	[Signature]	121 [unclear]		10/19/21
MARY B [unclear]	[Signature]	1111 [unclear]		10/19/21
[unclear]	[Signature]	1111 [unclear]		10/19/21

For Your Files

Petition to remove Calvin Twp from the Cassellholme rebuild plan

Printed Name	Signature	Address	Comment	Date
Patsy Botby	<i>Patsy Botby</i>	1320 Peachtree Dr	don't want to be part of it	10/21/21
Evan DeWitt	<i>Evan DeWitt</i>	2129 Peddler Dr	too much taxes	10/21/21
HUMER DEWITT	<i>HUMER DEWITT</i>	200 Peddler Dr	Cost too high	10/21/21
Francis Newton	<i>Francis Newton</i>	11511 Peachtree Dr	" "	10/21/21
Michael M... ..	<i>Michael M...</i>	508 Peddler Dr		10/21/2021
Melissa Michael	<i>Melissa Michael</i>	508 Peddler Dr		10/21/2021
Kathy Brown	<i>Kathy Brown</i>	3 Peddler Dr		10/21/2021
Kathy Brown	<i>Kathy Brown</i>	17 Peddler Dr		10/21/2021
Deborah S. ...	<i>Deborah S. ...</i>	127 Boundary Dr		10/21/2021
... ..	<i>...</i>	127 Boundary Dr		10/21/2021
... ..	<i>...</i>	511 ... ..		10/21/2021



## Petition to remove Calvin Twp from the Cassellholme rebuild plan

Petition summary and background	The proposed Cassellholme expansion will create severe hardships for Calvin twp and its residents. \$1,422,500 financed over 25 years (adding many hundreds of thousands in interest) is an absurd burden for a township of 205 households. This will significantly increase taxes and impede the township's ability to borrow. Many necessary capital improvements may be unavailable in the future. Calvin is 10km from the Mallowa Nursing Home, but over 35km from Cassellholme, however larger communities like Powaysan, Colander and Redbank, which are closer to Cassellholme, are excluded from paying. The Cassellholme Board must be forced to find less expensive alternatives. They should be financing to offset a significant amount of the costs, and these lower costs should be divided on a more equitable basis. Richard Gould, Calvin Township resident.
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Printed Name	Signature	Address	Comment	Date
Gregory Pople	[Signature]	1571 Hwy 658, Calvin		Oct 11
Dylan Macdonald	[Signature]	1571 Hwy 658, Calvin		Oct 11
Rory Gault	[Signature]	16.66		Oct 11
MICHAEL DUNN	[Signature]	247 ADAMS ROAD		OCT 17
Aimee Kelly	[Signature]	5611 Main St		Oct 11
Wendell Gault	[Signature]	16.66		Oct 11
Lawrence Gault	[Signature]	1571 Hwy 658, Calvin		Oct 11
Andrew Lee	[Signature]	2559 Redbank View - As per Attached Messing		



**Rich G**

---

**From:** Mackinnon Dan WNC <Dan.Mackinnon@zf.com>  
**Sent:** October 21, 2021, 9:15 AM  
**To:** rich@canadianpublishing.com  
**Subject:** please add my name to the petition

Hi Rich

Could you please add my name to the Petition.  
As a land owner and Tax payer of Calvir township I wst to support this petition to stop the downloading of  
cost from Cassellhome to the township.

Calvin address:  
848 Homestead Rd.  
Calvin On.  
P0H1V0

Mailing address:  
2960 County rd 20  
Amherstburg On.  
N9V2Y8

Cheers  
Daniel William Mackinnon  
Cell# (519) 999-1010

**Francine Desormeau**

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**From:** Citizen Alert <admin@citizenalert.ca>  
**Sent:** October 30, 2021 6:17 PM  
**To:** Info  
**Cc:** Francine Desormeau; Sabrina Poullas  
**Subject:** Road Issues 18:17 2021-10-30 ET

copy to agenda ✓  
copy to Mattawa App ✓  
orig to ~~CEO~~ ✓  
4.2

The Type : Road Issues  
Position: Lat: 46.31186°N, Long: 78.71256°W  
18:17 2021-10-30 ET

Description: As a concerned mother and member of the community for over 33 years I would like to bring up an issue of concern. I am a resident on Mattawan Street. Myself and many of the other pedestrians in the area are concerned in regards to the safety those who may walk or drive at the Park street/ Mattawan area. In specific we are inquiring about the possibility of the bottom of Park street be a three-way stop. We often see speeding vehicles from both directions and cars sliding from Park street onto Mattawan in icy road conditions as well as kids sliding down the hill in the winter or rolling down on skateboards. We have two schools, the hospital, and the Nursing home in the area. I would imagine with the Nursing home being closer to the schools once things cool down with covid the schools might be interacting more with the nursing home which would benefit both the children and the residents of the nursing home. Having a three-way stop would be a great thing to consider for the safety of not only walking children or elderly (everybody really) in the area but the drivers at risk of being struck at the bottom of Park Street with the slower pace of traffic that would come with the addition of a three way stop. Those of us who are concerned really appreciate your time and the consideration of our request. We look forward to any response you may have for us. Thank you so very much for your time.

Contact:  
Photo: NO.  
ID: 48ebf94ccc14631a



7<sup>th</sup> Floor, Frost Building South  
7 Queen's Park Crescent  
Toronto ON M7A 1Y7  
Telephone: 416-325-0400

7<sup>e</sup> étage, Édifice Frost Sud  
7 Queen's Park Crescent  
Toronto ON M7A 1Y7  
Téléphone: 416-325-0400

*Copy to Mayor ✓  
copy to agenda  
4.3*

October 21, 2021

Dear Head of Council:

I am writing to provide details on 2022 funding allocations under the Ontario Municipal Partnership Fund (OMPF). We are announcing allocations today – the earliest they have ever been announced because we know that municipalities need this information as early as possible to support municipal budget planning.

Municipalities have stressed the importance of stability and predictability in these uncertain times. Our government is responding by maintaining both the structure of the OMPF and the program envelope at \$500 million for 2022.

Maintaining the current structure of the OMPF for 2022 means that the grant components and transitional assistance funding guarantees of the program will remain. The program will continue to be responsive to changing municipal circumstances through annual data updates and related adjustments.

I am also pleased to confirm that maintaining the program envelope at \$500 million will allow for further support to be targeted to rural farming municipalities. Specifically, rural municipalities with the highest levels of farmland will receive additional funding of up to \$5 per household.

As in prior years, Transitional Assistance will ensure that the 2022 funding guarantee for municipalities in northern Ontario will be at least 90 per cent of their 2021 OMPF allocation and for municipalities in southern Ontario will be at least 85 per cent of their 2021 OMPF allocation.

Northern and rural municipalities with the most challenging fiscal circumstances will continue to have their guarantee enhanced up to 100 per cent of the prior year's allocation.

The Ministry of Finance's Provincial-Local Finance Division will be providing your municipal Treasurers and Clerk-Treasurers with further details on the 2022 OMPF. This information and other supporting materials are also available online at [fin.gov.on.ca/en/budget/ompf/2022](http://fin.gov.on.ca/en/budget/ompf/2022).

.../cont'd

As you know, the Province has provided significant support to Ontario's municipalities to address the critical public health and economic challenges brought on by the pandemic. This includes almost \$1 billion in financial relief for municipalities in 2021 as well as \$4 billion in joint funding with the federal government through the Safe Restart Agreement in 2020 to support municipal operating and transit pressures.

Our government is committed to supporting municipalities in a way that is sustainable and responsible. Working together, we can achieve remarkable things for Ontario.

Sincerely,

*Original signed by*

Peter Bethlenfalvy  
Minister of Finance

c: The Honourable Steve Clark, Minister of Municipal Affairs and Housing



The Corporation of the  
City of North Bay

200 McIntyre St. East  
North Bay, Ontario  
Canada P1B 8H8

Office of the Mayor

Direct Line: (705) 474-0626, ext. 2517  
Direct Fax: (705) 474-4925  
Toll Free: 1-800-465-1882  
Email: [mayor@cityofnorthbay.ca](mailto:mayor@cityofnorthbay.ca)

*copy to agenda*  
**4.4**

**North Bay, ON – Oct. 28, 2021** – The Mayors of the member municipalities of Cassellholme are welcoming the recent decision by the provincial government to remove the requirement that their communities guarantee the provincial portion of the proposed redevelopment project.

This decision addresses one key concern. Municipalities will now be able to fully focus on other key issues that have been identified since December.

The Mayors have met twice in recent weeks to discuss these concerns, which are outlined in the two attached motions passed during an initial meeting of the group on Oct. 13th.

The group also agreed during its latest meeting earlier this week to reiterate an urgent request for a meeting with Ministry of Long-Term Care officials.

The Mayors want the redevelopment project to be successful. But a majority of the group do not see a way forward until these critical issues are resolved.

Gord Young  
Communications Officer  
Tel.: 705-474-0626 ext. 2505  
[gord.young@northbay.ca](mailto:gord.young@northbay.ca)



Copy to agenda  
orig to Cassellholme  
file

4.5

947 HWY 533  
PO BOX 610  
MATTAWA Ontario POH 1V0

Phone 705 – 744 – 5680 Email [admin@mattawan.ca](mailto:admin@mattawan.ca)

October 28, 2021

Via email [Brian.Pollard@ontario.ca](mailto:Brian.Pollard@ontario.ca)

Mr. Brian Pollard  
Assistant Deputy Minister  
Capital Development Division  
Ministry of Long-Term Care

Dear Mr. Pollard,

**Re: LTC Development Agreement – Cassellholme Project (PROJ 479)  
Board of Management for the District of Nipissing East**

The member municipalities of the East Nipissing Home for the Aged are very grateful for the government's recent decision to remove the requirement for the municipalities to guarantee the provincial portion of the redevelopment cost for the Cassellholme redevelopment project. This decision will assist to move the project forward. All member municipalities want the redevelopment project to succeed, but there are still critical issues to be resolved.

The City of North Bay sent a letter dated October 14<sup>th</sup>, 2021, advising MPP Fedeli and MPP Yakabuski of the member municipalities concerns of the redevelopment of Cassellholme and requested a meeting with the Ministry of Long-Term Care. The concerns brought forward are described in two motions, which are attached, and were passed at a meeting of the Mayors on October 13<sup>th</sup>, 2021.

We, the Mayors of the member municipalities of the East Nipissing Home for the Aged are requesting an urgent meeting with the Ministry of Long-Term Care in a closed session to discuss the issues and opportunities to move forward in a manner that is keeping with the public interests of our communities. Working together, we can make this project a successful one. We look forward to your reply.

Sincerely,

Peter Murphy, Mayor  
Municipality of Mattawan

Cc Nancy Mathews, Deputy Minister, Ministry of Long-Term Care  
Benedict Menachery, Project Manager, Ministry of Long-Term Care  
Honourable Vic Fedeli, MPP Nipissing  
East Nipissing Home for the Aged Member Municipalities

**MOTION**  
**Mayors Meeting of the Cassellholme Member Municipalities**  
**East Ferris Community Centre**  
**October 13, 2021**

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**Subject:** Cassellholme Redevelopment

**Resolution Number:** 2021-01

**Moved by:** Dean Baker

**Seconded by:** Gail Degagne

WHEREAS the City of North Bay, Municipality of East Ferris, Township of Chisholm, Municipality of Calvin, Township of Papineau-Cameron, Town of Mattawa, Township of Mattawan, Township of Bonfield, and Township of South Algonquin are the nine member municipalities of The Board of Management for the District of East Nipissing (the "Cassellholme") as defined by the Long-Term Care Homes Act, 2007;

AND WHEREAS the Mayors of eight of the nine member municipalities of Cassellholme have met to discuss the Cassellholme Redevelopment and have voiced the following concerns:

- the Cassellholme Board of Management has developed a project without a budget and consequently the cost of the Project has risen substantially from approximately \$64 million estimated in June of 2019, to the total project cost of approximately \$121,900,000.
- the RFP process for selection of the general contractor was flawed and resulted in only 1 qualified proposal.
- the Board of Management did not utilize a competitive tender process for awarding any of the professional services for development of the design, project management, communications and financing proposals.
- the project as currently designed is located at the existing site of Cassellholme and if it proceeds will result in an expensive stage construction approach that will expose staff, visitors, our seniors and other long term care patients to living within a construction site for 5 years.
- alternative project models (on green field sites) have been proposed and never brought forward to the board of management for further discussion.
- The project's financing plan has been rejected by the majority of the municipalities and The Board of Management has ignored the member municipalities concerns and moved forward with the motion to levy its member municipalities for their apportionment share.
- member municipalities have raised numerous concerns related to the governance of the Board of Management and in fact 4 directors of the board of management have recently resigned citing governance issues.

**MOTION**  
**Mayors Meeting of the Cassellholme Member Municipalities**  
**East Ferris Community Centre**  
**October 13, 2021**

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- Cassellholme has recently spent thousands of dollars on a public marketing campaign which openly blames municipalities for its own shortcomings.

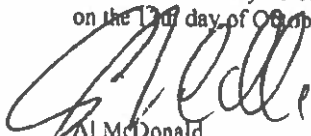
AND WHEREAS all the nine member municipalities recognize the need for the redevelopment to occur, but it must be accomplished in a cost effective, competitive, transparent way;

THEREFORE BE IT RESOLVED THAT that a letter be sent to Honourable Vic Fedeli, MPP-Nipissing and Honourable, John Yakabuski, MPP-Renfrew-Nipissing-Pembroke requesting a meeting between the Long-Term Care Ministry and the member municipalities be convened, and that a copy of the letter be sent to Honourable Doug Ford, Premier of Ontario; Honourable Rod Phillips, Minister of Long-Term Care;

BE IT FURTHER RESOLVED THAT the Minister of Long-Term Care NOT provide final approval of Cassellholme's submission to move forward with the LTC Development Agreement executed on October 13, 2020, until the concerns noted above are fully addressed.

Member	Mayor	For	Against	Absent
Town of Mattawa	Dean Backer	✓		
Township of Chisholm	Gail Degagne	✓		
Township of Bonfield	Randall McLaren			✓
Municipality of East Ferris	Pauline Rochefort	✓		
Municipality of Mattawan	Peter Murphy	✓		
Municipality of Calvin	Ian Pennell	✓		
Township of Papineau Cameron	Robert Corriveau	✓		
Township of South Algonquin	Jane Dumas	✓		
City of North Bay	Al McDonald	✓		

CERTIFIED to be a true copy of  
 Resolution No. 2021-01 passed by the  
 Council of the Mayors of the Member Municipalities of Cassellholme  
 on the 13th day of October, 2021

  
 Al McDonald  
 Chair of Meeting



**Mayors Meeting of the Cassellholme Member Municipalities  
East Ferris Community Centre  
October 13, 2021**

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**Subject:** Cassellholme Redevelopment

**Resolution Number:** 2021-02

**Moved by:** Dean Baker

**Seconded by:** Gail Degagne

WHEREAS the municipalities of Bonfield, Calvin, Chisholm, East Ferris, Mattawa, Mattawan, North Bay, Papineau Cameron and South Algonquin are partners in the Cassellholme East Nipissing Home for the Aged;

AND WHEREAS historically the partner municipalities passed by-laws authorizing the establishment and maintenance of a municipal home under a board of management;

AND WHEREAS according to the Long Term Care Act (2007) the councils of the municipalities establishing and maintaining a territorial home shall appoint from among the members of the councils, a committee of management for the municipal home with the composition of a committee of management and the qualifications and term of office of its members specified by regulation;

AND WHEREAS in accordance with Schedule 4 of the Long Term Care Act Regulation 79 there are not seven members on the board of management for the District of Nipissing East Home for the Aged as there are no representatives from Area 2 and Area 3 as specified below:

1. Two members at large to be appointed by the Lieutenant Governor in Council.
2. Area 1, represented by three members to be appointed by the municipal council of the City of North Bay.
3. Area 2, represented by one member to be appointed jointly by the municipal councils of,
  - i. the Town of Mattawa,
  - ii. the Township of South Algonquin,
  - iii. the Township of Calvin, and
  - iv. the Township of Papineau-Cameron.
4. Area 3, represented by one member to be appointed jointly by the municipal councils of,
  - i. the Township of Bonfield,
  - ii. the Township of Chisholm,
  - iii. the Township of East Ferris, and

**Mayors Meeting of the Cassellholme Member Municipalities  
East Ferris Community Centre  
October 13, 2021**

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iv. the Township of Mattawan.

AND WHEREAS there have been several resignations from the board of Management recently;

AND WHEREAS these resignations indicate significant issues between the Board of Management AND the Management of Cassellholme AND the partner Municipalities in contradiction to the Long Term Care Act (2007) Preamble that focuses on there being strong support, collaboration and mutual respect amongst residents, their families and friends, long-term care home service providers, caregivers, volunteers, **the community and governments;**

AND WHEREAS we the partner municipalities are mindful that there have recently been major organizations on the brink of insolvency where board of directors were publicly criticized for their lack of financial oversight e.g. Laurentian University;

AND WHEREAS we, the Mayors of the partner municipalities of East Nipissing Home for the Aged are of the opinion that contrary to the Long Term Care Act (2007) Preamble, Cassellholme is not being governed and operated in a way that reflects the interest of the public;

THEREFORE we, the Mayors of the partner municipalities of East Nipissing Home for the Aged are opposed to the Director approving the work on Cassellholme's redevelopment project as specified in the Long Term Care Act (2007);

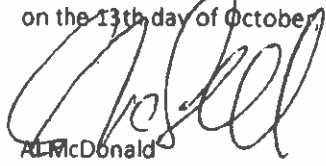
AND FURTHERMORE be it resolved that the partner municipalities request an urgent meeting in a closed session with the Director to discuss the Issues and opportunities to move forward in a manner that is in keeping with the public interest of our communities.

Member	Mayor	For	Against	Absent
Town of Mattawa	Dean Backer	√		
Township of Chisholm	Gail Degagne	√		
Township of Bonfield	Randall McLaren			√
Municipality of East Ferris	Pauline Rochefort	√		
Municipality of Mattawan	Peter Murphy	√		
Municipality of Calvin	Ian Pennell	√		
Township of Papineau Cameron	Robert Corriveau	√		
Township of South Algonquin	Jane Dumas	√		
City of North Bay	Al McDonald	√		

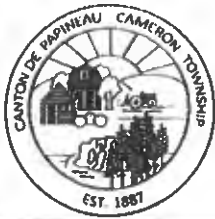
**Mayors Meeting of the Cassellholme Member Municipalities  
East Ferris Community Centre  
October 13, 2021**

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CERTIFIED to be a true copy of  
Resolution No. 2021-01 passed by the  
Mayors of the Member Municipalities of Cassellholme  
on the 13th day of October, 2021.



A. McDonald  
Chair of Meeting



**THE CORPORATION OF THE TOWNSHIP OF PAPINEAU-CAMERON**

4861 Highway 17, P.O. Box 630, Mattawa ON P0H 1V0  
Office: (705) 744-5610 • Fax: (705) 744-0434 • Garage: (705) 744-5072  
E-mail: clerk@papineaucameron.ca Website: www.papineaucameron.ca

4.6

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Orig to Cassellholme

October 28, 2021

VIA email [Brian.Pollard@Ontario.ca](mailto:Brian.Pollard@Ontario.ca)

Mr. Brian Pollard  
Assistant Deputy Minister  
Capital Development Division  
Ministry of Long-Term Care

Dear Mr. Pollard,

**Re: LTC Development Agreement - Cassellholme Project (PROJ 479)  
Board of Management for the District of Nipissing East**

The member municipalities of the East Nipissing Home for the Aged are very grateful for the government's recent decision to remove the requirement for municipalities to guarantee the provincial portion of the redevelopment cost for the Cassellholme redevelopment project. This decision will assist to move the project forward. I can assure you that all member municipalities want the redevelopment project to succeed, but there are still critical issues to be resolved.

In the Cassellholme Board of Management letter sent to Mr. Benedict Menachery on August 27, 2021, the final paragraph states that you have been kept informed of the progress of the project to ensure that Cassellholme remains in compliance throughout the redevelopment process. **While this is a good thing, have you been informed of all the issues?** The attached resolutions from the Mayor's of Cassellholme member municipalities suggest that you may not have all the information you need to ensure compliance.

As recommended by Deputy Minister Nancy Mathews in her October 5<sup>th</sup>, 2021, letter to North Bay City Chief Administrative Officer David Euler, we welcome the opportunity to work with you on these issues. **Therefore, we are requesting an in-person meeting and given the urgency of the matter (as per the attached resolutions), we are prepared to travel as soon as possible to meet with you in Toronto.**

We, the Councils of Cassellholme member municipalities, want this redevelopment project to be successful and therefore request the opportunity to meet with the Ministry of Long-Term Care. We are available at your convenience.

We look forward to your response.

Sincerely,

Mayor Robert Corriveau

c.c. Nancy Mathews, Deputy Minister, Ministry of Long-Term Care  
Benedict Menachery, Project Manager, Ministry of Long-Term Care  
Honourable Vic Fedeli, MPP-Nipissing  
East Nipissing Home for the Aged Member Municipalities

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Oct. 28, 2021

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Cassellholme Board of Management and Member Municipalities

I am writing to advise that the Township of South Algonquin is seeking to remove itself from the Schedule 4 of Ont. Reg 79/10.

In December of 2018 the Board of Management for Cassellholme passed the following resolution  
*"Resolution #51-18 December 19, 2018*

*That, given the Township of South Algonquin (SA) continues to be unwilling to negotiate in good faith with respect to their participation on the Board of Management and the associated member municipalities, nor in regards to redevelopment of the home, let it be resolved that the Algonquin be released from its obligation to contribute to the redevelopment capital costs of Cassellholme District Home, and from any involvement in approving the project itself; SA share of Capital will be funded by Cassellholme's existing reserve.*

*That, South Algonquin continue, as prescribed under the Long Term Care Homes Act, to be a supporting member of the Board of Management for the Territorial District of Nipissing East and therefore observe/undertake all of the obligations arising from such membership.*

*That, the CEO acknowledge in writing, as per SA Council's direction to Cassellholme's Board of Management, dated December 6, 2018, South Algonquin will not exercise its right to appoint a representative to the Board of Management.*

*And that, the current Board Member from the Township of Mattawa continue to serve as the Area 2 representative on the Board of Management should the other municipalities associated with Area 2, with the exception of SA support this motion through resolution of their respective Councils."*

In January of 2019 the Council of the Township of South Algonquin passed the following resolution  
*Resolution #19-021 January 16, 2019*

*"WHEREAS Council for the Corporation of the Township of South Algonquin (Township) recognizes the need for re-development of the Cassellholme facility, and acknowledges the extensive effort of current and past Board members and staff to accomplish the project, which is forward thinking and will be the most effective solution for those Municipalities whose residents have historically utilized the facility; and*

*WHEREAS the Township, due to the geographic distance and lack of public transit to the facility, has not and is not likely in the future to have any rate payers utilize Cassellholme, South Algonquin also does not reap economic benefit from the facility through either employment or purchasing; this is not a fiscally responsible use of funds; and*

*WHEREAS on the December 19, 2018 the Board of Management of Cassellholme passed resolution number 51-18 which resolves that South Algonquin be released from its obligation to contribute to the redevelopment capital costs of Cassellholme District Home and from any involvement in approving the project itself; therefor*

*BE IT RESOLVED THAT the Council endorses resolution 51-18 passed by the Cassellholme Board; and BE IT FURTHER RESOLVED THAT the Council for the Township is requesting that the Ministry of Health and Long Term Care, update the Long Term Care Act and Associated Regulation 79/10, to remove the Township from the requirement to contribute to Cassellholme."*

At no time has either the Board of Management or the Township of South Algonquin passed resolutions for the suspension of the rules of order, or have they pass resolutions for reconsideration and therefore, these resolutions have not been rescinded.

On October 22<sup>nd</sup>, Minister Vic Fideli announced that the province would guarantee their portion of the capital debt for Casselholme.  
Casselholme's board resolution states the Township of South Algonquin's share of capital would be taken from reserves. Our desired departure will not place any additional burden on the partners of Casselholme's capital costs. This will enable us to pursue supporting a home within 30 kilometers of our Township, instead one that is 250 kilometers away. We currently have four residents on the waitlist, as well as several residents who reside at the local care home.

We will be requesting that Minister Phillips pass regulation removing our Township from Schedule 4 of Ont. Reg 79/10 immediately in accordance with Resolution 19-021.

Regards,



Jane A.E. Dumas  
Mayor  
Township of South Algonquin



80 Commerce Valley Drive E, Suite 1  
Markham, ON L3T 0B2  
Phone: 905-739-9739 • Fax: 905-739-9740  
Web: cupe.on.ca E-mail: info@cupe.on.ca

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RECEIVED copy to agenda  
OCT 29 2021 copy to CAO

Dear Town of Mattawa Council:

On behalf of CUPE Ontario's nearly 125,000 active members of the Ontario Municipal Employees Retirement System (OMERS), I am writing today to express our serious concerns with OMERS' investment performance.

In 2020, OMERS posted a net loss 2.7%, representing three billion dollars in losses. This was during a year that comparable defined benefit pension plans and funds in Canada posted substantial investment gains. CUPE Ontario investigated further and tracked investment returns at OMERS for ten years. We found that OMERS has underperformed relative to other large pension plans and funds, as well as relative to its own benchmarks. We also found that OMERS no longer shares this critical information in their annual reporting, making it difficult for plan members to hold their investment managers accountable.

Attached you will find a report detailing OMERS investment underperformance. Also attached, you will find the analysis of a third-party actuary (PBI Actuarial consultants) who confirmed that our reasoning and conclusions were sound.

CUPE Ontario believes plan members and employers have the right to know why OMERS' investments have, over a ten-year period, underperformed other large defined benefit pension plans and funds. If OMERS had performed in line with the average large Canadian public pension plan, it would have a substantial, multi-billion-dollar surplus, versus the deficit it currently faces.

Considering the significant impact such underperformance could have on plan members and on all sponsors who hold the liabilities of the plan, **we are calling on OMERS to cooperate fully with an independent and transparent third-party review of its investment performance** transparent and accountable to plan members, sponsors like CUPE Ontario, other unions, and employers like the Town of Mattawa.

We are hoping that the Town of Mattawa Council will join our call for an independent expert review of OMERS. **We are asking you, and other municipal councils across the province, to debate the following motion or to pass a similar motion calling for a third-party expert review of OMERS.** The terms of such a review would need to be agreed upon by sponsors and they could explore whether reasonable costs could be funded from the plan.

We simply cannot afford another decade of investment returns so far below other pension plans and funds. We know that ensuring strong investment returns is a goal shared by employers like the Town of Mattawa and by unions like CUPE.

CUPE Ontario staff person Liam Bedard is available to answer any questions you may have. He can be reached at [lbedard@cupe.on.ca](mailto:lbedard@cupe.on.ca).

All materials are available in French at [cupe.on.ca/francaisomers](http://cupe.on.ca/francaisomers).

It's time for all of us to work together to #FixOMERS.

Thank you,



Fred Hahn  
President of CUPE Ontario



## **Proposed Motion – Independent Review of OMERS' Investment Performance**

1. The Town of Mattawa Council is calling for an immediate, comprehensive and independent third-party expert review of OMERS' investment performance and practices over the past ten years, conducted by the OMERS Pension Plan's sponsors and stakeholders.
  
2. Such a review would, at a minimum:
  - a. Compare OMERS plan-level, and asset class-level performance to other comparable defined benefit pension plans and funds, OMERS internal benchmarks, and market-based benchmarks.
  - b. Examine OMERS decision-making processes around the timing of various investment decisions.
  - c. Assess the risk management policies and protocols that were in place and determine if they were followed and/or if they were sufficient to protect the plan from undue risk.
  - d. Assess whether the disclosures provided to the OMERS Administrative and Sponsorship Boards were sufficient evidence to allow the Boards to respond appropriately and in a timely manner.
  - e. Examine executive compensation, investment fees and investment costs at OMERS in comparison to other major defined benefit pension plans and funds.
  - f. Examine other relevant issues identified by the third-party expert review.
  - g. Make recommendations for changes at OMERS to ensure stronger returns moving forward.
  - h. Issue their final report and recommendations in a timely manner.
  - i. Publicly release its full report and recommendations to ensure that it is available to OMERS sponsors, stakeholders, and plan members.
  
3. The Town of Mattawa Council further calls on the OMERS Administrative Corporation to:
  - a. Provide all requested data, documentation and information required of the review panel to fulfill its mandate.
  - b. Establish a step-by-step plan, with OMERS sponsors and stakeholders, to implement any recommendations set out in the review report.

April 27, 2021

To: Fred Hahn, President CUPE Ontario  
CUPE Ontario

From: Bradley Hough

Subject: **OMERS Performance Review**

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### **Scope of review**

CUPE has asked PBI to review "CUPE Ontario Concerns With OMERS Investment Returns". PBI has reviewed the performance data, methods, and comparisons of OMERS with peer pension plans and funds in CUPE's report.

The intention of our review is to determine:

- a) if comparisons made between the pension plans and funds and their respective benchmarks are reasonable; and
- b) if the analysis completed by CUPE supports the conclusions of their report.

We have reviewed the performance comparisons in CUPE's report by reviewing public information provided by the plans and funds referenced. Statements of investment policies and procedures, actuarial valuation reports, annual reports and other governance documents were reviewed to add as much context around plan performance as possible with the public information available.

### **Summary**

We conclude that the comparisons made by CUPE are reasonable and show that there is a significant gap in performance between OMERS and other comparable public pension plans and funds. In our opinion, public information is unable to fully explain the performance gap. More information is required to truly understand why performance is so different between OMERS and comparable public pension plans and funds.

In our opinion, the comparisons and analysis in the report support CUPE's request for further review of performance.

### **Review**

#### **Is the choice of peer universe reasonable?**

CUPE has chosen a universe of large public sector defined benefit plans ("plans"), or public sector investment managers managing assets ("funds") including, but not exclusively, defined benefit pension plans. Scale gives public plans and funds a different opportunity set versus smaller private sector plans as a result of the size of assets and also investment opportunities. We therefore believe that CUPE's approach of focusing on a limited universe of public sector peers rather than a broader pension plan universe is reasonable and fair.

Of the universe supplied, HOOPP, OTPP, BCMPP and LAPP are easier to directly compare given they are pension plans rather than funds; however, the public sector investment managers referenced by CUPE are still useful



points of reference when looking at comparable performance. Performance of funds such as PSP, CDPQ, BCI and AIMCO suggests that client defined benefit plans are likely to have higher absolute returns than OMERS for 2020.

LAPP and AIMCO have not published full performance information for 2020.

**Would conclusions change if the universe of plans was expanded?**

Defined benefit plans have different benefits, contributions, funding policies, and member demographics. Making comparisons across universes of defined benefit plans requires caution and it is difficult to draw firm conclusions. However, it is worth noting that OMERS performance is significantly below not only public peers, but wider universes of defined benefit plans.

RBC’s universe of pension plans shows a median return of 9.2% for 2020<sup>1</sup>. PBI has access to the Northern Trust universe of Canadian defined benefit pension plans<sup>2</sup> and note that the median return is similar to RBC (full year 2020 median return is 9.9%). The lowest return in the Northern Trust Universe is 5% for 2020. We are not aware of an absolute return for PBI clients below 5%.

**Could ‘context’ such as different asset mixes driven by Plan demographics or situation explain OMERS performance?**

**a. Asset Mix**

We compared asset mixes with HOOPP, BCMPP and OTPP. HOOPP has a liability driven investment strategy and has a higher fixed income allocation. BCMPP and OTPP are return focused like OMERS. OMERS has a higher proportion in real assets and credit than these plans and lower fixed income assets. OTPP has a specific inflation management strategy. However, at a high level, asset allocations between OMERS, BCMPP and OTPP make use of similar asset classes and are comparable.

Asset Class	OMERS	BCMPP	OTPP	HOOPP
Public Equity	31%	33%	19%	23%
Fixed Income	6%	21%	16%	86%
Private Equity	14%	10%	19%	13%
Real Assets	34%	27%	21%	15%
Credit/Mortgages	17%	6%	8%	0%
Inflation Sensitive	0%	0%	17%	0%
Innovation	0%	0%	2%	0%
Absolute Return Strategies	0%	0%	6%	0%
Money Market	-2%	2%	-8%	-37%

Source: annual reports as of December 31, 2020, except for BCMPP, which is as of December 31, 2019

<sup>1</sup> The RBC pension plan universe is published by RBC Investor and Treasury Services. “All Plan Universe” currently tracks the performance and asset allocation of a cross-section of assets under management across Canadian defined benefit pension plans.  
<sup>2</sup> The Northern Trust universe of defined benefit plans is provided to PBI by Northern Trust. It consists of 34 defined benefit plans ranging from \$16.4M to \$8.7B in size. Average plan assets are \$1.9B, median plan assets are \$627M as of December 31, 2020.



As the differences in performance are so large between OMERS and two plans with comparable asset mixes (albeit with some differences), more information on specific strategies within each asset class, such as style of equity manager, exposure to office, retail, and industrial real estate within real assets, use of leverage/overlay strategies and derivatives, currency hedging, and approach to liquidity management would be required to explain differences in performance.

We note that on page 43 of the OMERS 2020 Annual Report, losses were incurred on foreign currency hedging positions due to actions taken to protect liquidity. This contributed \$2.2B to the overall loss. Again, this indicates that a review, significantly beyond simple asset mix comparisons, is required to truly understand performance differentials.

Finally, understanding the role of the 'Total Portfolio Management' approach in determining asset allocations and strategies would be helpful to putting context around the asset mix choices and investment strategies.

#### **b. Membership Demographics**

We note that BCMPP and HOOPP have broadly similar membership demographics to OMERS. OTPP is more mature with a greater proportion of retirees. PBI does not believe plan demographics are different enough to render comparisons between the plans invalid.

#### **Comments on CUPE's five principal findings:**

- 1) **OMERS 10-year annualized performance was below peer group as of December 31, 2019.** PBI believes the comparisons made are reasonable and agree with the conclusion.
- 2) **OMERS performance in 2020 was significantly below peers.** PBI agrees with this conclusion and notes that expanding the peer group adds weight to this conclusion.
- 3) **OMERS does not report comparisons of its annualized long-term returns to its own benchmarks**  
Page 143 of the 2020 report has a comparison of calendar year returns vs benchmarks to 2011. We could not find a comparison of annualized long term performance vs benchmarks for OMERS.

We understand benchmarks are set annually by OMERS and approved by the Administration Corporation Board. From the information made public by OMERS, we would need more detail on the methodology used to derive the absolute return benchmark to interpret performance.

#### **4) 5 to 10-year returns versus 5 to 10-year benchmarks.**

PBI verified the calendar year returns shown by CUPE. We were unable independently to verify the 5 and 10-year performance versus the benchmark as this was provided verbally to CUPE by OMERS and is not published. The peer group of public plans and funds all take different approaches to benchmarking. Some use composites of public market indices/asset class benchmarks according to their target allocations. PSP uses a reference portfolio approach and HOOPP may use a liability focused benchmark. We note that comparisons of relative performance vs stated benchmarks across peer group plans are challenging because of the differences in methodology.

However, in our opinion the analysis is sufficient to show that OMERS is the only Plan underperforming their internal benchmark over a 10-year horizon. Understanding why requires a deeper understanding



of performance and benchmarking methodology beyond the information made public. In our opinion this adds weight to CUPE's request for a review of performance.

- 5) **OMERS 20-year return is not above its 20-year benchmark.** We were unable to independently verify this point as the performance versus the benchmark was provided verbally to CUPE by OMERS and is not publicly available.

### Conclusions

The comparisons made by CUPE are high level and broad by the nature of information made public. However, we believe the comparisons are reasonable and that CUPE has chosen similar public plans and funds as practically possible. Overall, we believe the analysis is sufficient to conclude that OMERS investment performance in 2020 and longer term is significantly lower than other comparable plans.

PBI would require considerably more information than made public on OMERS' total portfolio management approach, investment strategies, third party managers, asset mix policies, liquidity management approach and derivative positions to interpret performance.

In our opinion, the comparisons made demonstrate that the longer-term performance gap between comparable peers is significant and supports CUPE's request for a further, more detailed review of performance beyond the information made public.

A handwritten signature in black ink, appearing to read "Bradley Hough", with a long horizontal flourish extending to the right.

Bradley Hough, FIA, ACIA, CAIA

BH:jh

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# NOT JUST ONE "TOUGH YEAR": THE NEED FOR A REVIEW OF OMERS INVESTMENT PERFORMANCE

*May 2021*



# Executive Summary

CUPE Ontario represents nearly half of the 289,000 active members of the Ontario Municipal Employees Retirement System (OMERS) – the province's Defined Benefit (DB) pension plan for municipal, school board and certain other public sector workers.

While most pension plans had strong returns in 2020, OMERS recently reported billions of dollars of losses over the year. This has prompted CUPE Ontario to examine how OMERS investments have performed compared to other large pension plans and funds. We have also looked at how OMERS has performed against its own internal benchmarks.

We find that OMERS underperformance is not a new or a short-term problem. Specifically, we find that:

- 1) OMERS longer-term performance has significantly lagged behind other large pension funds and plans, in periods both before and after 2020 results were in.
- 2) OMERS has now fallen behind even some of its own internal longer-term return benchmarks – a troubling fact that, contrary to industry standards, is not disclosed in OMERS Annual Report.

Since investment returns fund the vast majority of pensions paid from the plan, returns are incredibly important to DB plan members. Lower investment returns may lead to members being asked to pay more into the plan, or could result in additional pressure for more benefit cuts.

Despite requests, OMERS has not committed to an independent, transparent review of its investment decisions.

CUPE Ontario feels these issues are so serious that a fully transparent expert review of OMERS investment strategies, returns, and internal performance assessment is urgently needed. This review should be conducted by the plan sponsors and stakeholders themselves (the risk-bearing parties to OMERS) and should be fully independent of OMERS staff, who have a clear conflict of interest in conducting a review of their own performance. We invite the other sponsors of OMERS, including our employer counterparts and the broader community of the plan's organizational stakeholders, to support this proposal and to work with us to conduct this review.



# Introduction

CUPE Ontario represents 125,000 plan members of the Ontario Municipal Employees Retirement System (OMERS). We are the largest sponsor in this defined benefit (DB) pension plan that is – at least in theory – jointly-controlled by plan sponsors like CUPE Ontario and other unions and employers.



**WE CONTINUE TO STRONGLY BELIEVE THAT DB PLANS ARE A MODEL WORTH NOT ONLY DEFENDING, BUT EXTENDING TO ALL WORKERS.**

CUPE Ontario strongly believes that DB pension plans are the best way to provide a decent and secure retirement for our hard-working members. Large public sector DB plans like OMERS allow for an efficient pooling and sharing of costs and risks between employers and plan members. DB plans allow members to know what their pensions will be in retirement. This security is incredibly important for plan members. However, it is not only retirees who benefit from good, secure pension benefits. DB pension plans have been shown to have positive macroeconomic effects on the economy as a whole.<sup>1</sup> The concerns we raise in this report are not concerns with the DB model itself; we continue to strongly believe that DB plans are a model worth not only defending, but extending to all workers.

For a number of years, we have been concerned with the lower level of OMERS pension fund investment returns in comparison to those of other similar plans. OMERS recently reported that the plan had a very bad year in 2020. This has led CUPE Ontario to perform a more in-depth examination of publicly-available annual reporting documents to determine how, in our view, OMERS is performing compared to the seven other large (\$50 billion+) pension plans and funds in Canada.<sup>2</sup> OMERS themselves refer to this club of large plans and funds as the “eight leading Canadian pension plan investment managers,” and occasionally takes coordinated activity with them.<sup>3</sup>

<sup>1</sup> Conference Board of Canada, “Economic Impact of British Columbia’s Public Sector Pension Plans,” October 2013; Boston Consulting Group, “Measuring Impact of Canadian Pension Funds,” October 2015; Ontario Teachers Pension Plan News Release, “New analysis confirms that defined benefit pensions provide significant benefits to Canadian economy,” October 22, 2013.

<sup>2</sup> Unless otherwise specified, the data in this document has been compiled from publicly-available annual reporting of the respective plans. With the exception of CDPO, returns are as reported in these documents, and are net. CDPO results were reported gross of some expenses, and have been reduced by 0.2% to best approximate a net return. Longer-term periods are annualized, and are as reported by the respective plans.

<sup>3</sup> OMERS News Release, “CEOs of Eight Leading Canadian Pension Plan Investment Managers Call on Companies and Investors to Help Drive Sustainable and Inclusive Economic Growth,” November 25, 2020.





**AS BAD AS  
OMERS  
PERFORMANCE  
WAS IN 2020,  
THIS IS NOT A  
NEW OR A SHORT-  
TERM PROBLEM**

Due to their scale, these large pension plans and funds are able to invest in asset classes that are typically not available to smaller investors or individuals. At the same time, we acknowledge that these eight plans are not completely similar: they have their own governance structures, asset mixes, risk appetites, and reporting periods, all of which are described in the public documents of the respective plans. However, we also acknowledge that many of these differences are the result of specific investment decisions made by the respective plans and funds. We therefore believe that there is value in comparing the performance of this small set of large funds, particularly over longer-term periods.

Acronym	Name	Assets Under Management (\$ Billion)	Funded Status in Most Recent Annual Report	Most Recent Annual Reporting Date
<b>CPPIB</b>	Canada Pension Plan Investment Board	410	N/A	March 31, 2020
<b>CDPQ</b>	Caisse de dépôt et placement du Québec	366	108% (RREGOP)	Dec 31, 2020
<b>OTPP</b>	Ontario Teachers Pension Plan	221	103%	Dec 31, 2020
<b>PSP</b>	Public Sector Pension Investment Board	170	111% (Public Service Plan)	March 31, 2020
<b>OMERS</b>	Ontario Municipal Employees Retirement System	105	97%	Dec 31, 2020
<b>HOOPP</b>	Healthcare of Ontario Pension Plan	104	119%	Dec 31, 2020
<b>BC MPP</b>	BC Municipal Pension Plan (investments managed by BCI, the BC Investment Management Corporation)	59 (MPP) 171 (BCI)	105%	Dec 31, 2019 (MPP) March 31, 2020 (BCI)
<b>LAPP</b>	Alberta Local Authorities Pension Plan (investments managed by Alberta Investment Management Corporation)	50 (LAPP) 119 (AIMCO)	119%	Dec 31, 2019

In some cases, the pension funds above manage the investments of several pension plans (CDPQ, PSP, BCI, AIMCO are all such cases). In those cases, we look most closely at the returns at an individual plan level for the respective client plan that most closely compares to OMERS.

We have also looked at how OMERS has performed against its own internal benchmarks.

This review has resulted in some very troubling findings which suggest that, as bad as OMERS performance was in 2020, this is not a new or a short-term problem. We found evidence that OMERS longer-term return performance has significantly lagged behind



HIGHER  
INVESTMENT  
RETURNS WOULD  
HAVE BEEN  
BETTER FOR  
OMERS PLAN  
MEMBERS, AND  
FOR OMERS  
EMPLOYERS.

other large pension funds and plans. We also found that OMERS has now fallen behind even some of its own internal longer-term return benchmarks – a troubling fact that, contrary to industry standards, is not disclosed in OMERS Annual Report.

Investment results are incredibly important to DB plan members because compounded returns typically fund the vast majority of the pensions that are eventually paid. OMERS indicates that investment returns are expected to fund approximately 70% of the pensions paid by the plan.<sup>4</sup> When investment returns are insufficient, it can put upward pressure on required contribution rates for both members and employers. Most other plans have now returned to pension surpluses since the global financial crisis more than a decade ago, but OMERS continues its long climb out of deficit. Contribution levels were a central talking point from OMERS when plan decision-makers removed guaranteed indexation in 2020. And we expect that, in the months to come, OMERS will once again be looking to plan members to bear the burden of plan funding issues that are, in part, a result of these investment returns. Meanwhile other pension plans, who have had better returns, are currently holding significant surpluses, many have lower contribution rates and some are even improving pension benefits.<sup>5</sup> Higher investment returns would have been better for OMERS plan members, and for OMERS employers.

Despite requests<sup>6</sup>, OMERS has not committed to an independent, transparent review of its investment decisions. Any reviews that have taken place have been behind closed doors at OMERS and have not been shared with sponsors or described in any detail. While OMERS has outlined several investment policy changes it plans to make, its overriding message remains: “the fundamentals of our long-term strategy remain sound, and we will continue to advance that strategy.”<sup>7</sup>



A FULLY  
TRANSPARENT  
EXPERT REVIEW  
OF OMERS  
INVESTMENT  
STRATEGIES,  
RETURNS,  
AND INTERNAL  
PERFORMANCE  
ASSESSMENT  
IS URGENTLY  
NEEDED.

**CUPE Ontario feels these issues are so serious that a fully transparent expert review of OMERS investment strategies, returns, and internal performance assessment is urgently needed. This review should be conducted by the plan sponsors and stakeholders themselves (the risk-bearing parties to OMERS) and should be fully independent of OMERS staff, who have a clear conflict of interest in conducting a review of their own performance. We invite the other sponsors of OMERS, including our employer counterparts and the broader community of the plan’s organizational stakeholders, to support this proposal and to work with us to conduct this review.**

<sup>4</sup> OMERS 2020 Annual Report, p. 2.

<sup>5</sup> HOOPP News Release, “HOOPP posts 11.42% return in 2020, surpasses \$100 billion in assets,” March 31, 2021.

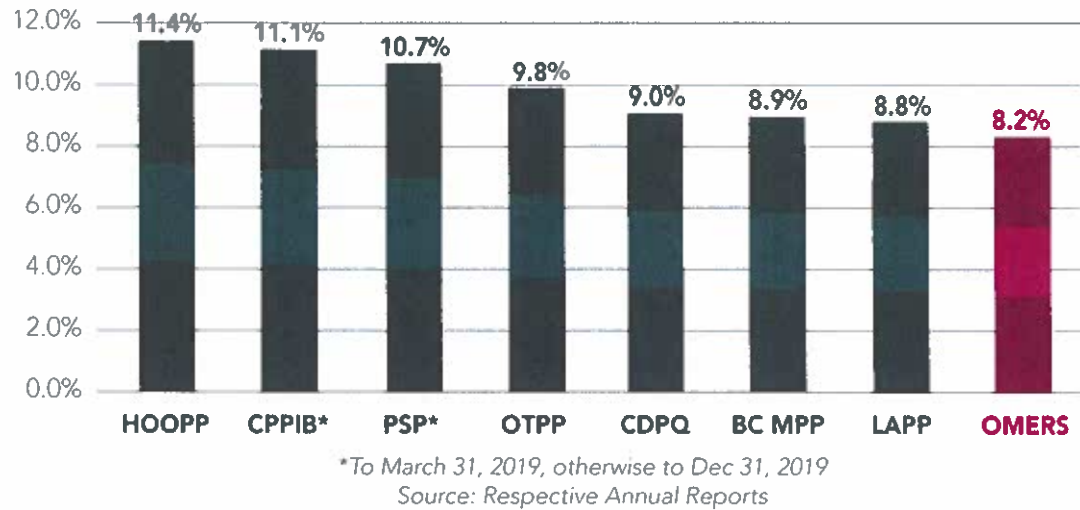
<sup>6</sup> CUPE Ontario Press Release, “We won’t pay for the mistakes of OMERS executives,” February 25, 2021.

<sup>7</sup> OMERS 2020 Annual Report, p. 23.

Our five principal findings are as follows:

- CUPE Ontario's concerns go beyond one "difficult" year in 2020. OMERS 10-year annualized returns trailed those of the other major funds and plans before the COVID crisis hit.**

### 10-Year Annualized Returns at 2019



**THIS WAS A HISTORIC ANNUAL UNDER-PERFORMANCE COMPARED TO BENCHMARKS.**

- OMERS 2020 investment performance was especially poor**

OMERS 2020 annual return (-2.7%) fell far short of the plan's own benchmark for the year of +6.9%. This was a historic annual underperformance compared to benchmarks.

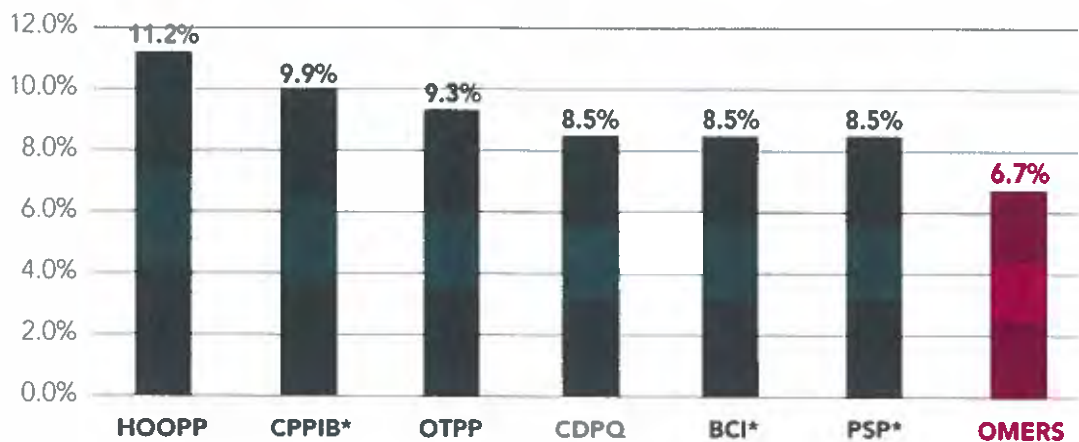
Other plans, however, have reported very strong annual returns for calendar year 2020:

2020 ANNUAL RETURNS	
HOOPP	+ 11.4%
RBC Pension Plan Universe <sup>8</sup>	+ 9.2%
OTPP	+ 8.6%
CDPQ	+ 7.5%
OMERS	- 2.7%

<sup>8</sup> RBC Investor & Treasury Services, "Canadian DB pensions post near-double-digit returns despite historic, turbulent year," January 29, 2021

This negative result led OMERS 10-year annualized return to fall from 8.2% to 6.7%.

### 10-Year Annualized Returns at 2020



\*To March 31, 2020 otherwise to Dec 31, 2020

The chart above reports the most recent available return information for the respective funds and plans as disclosed in their annual reports. LAPP and BC MPP have yet to report their December 31, 2020 results. AIMCO has also not fully reported its 2020 results. However, BCI (the investment agent for BC MPP and other BC public sector plans) has reported its March 31, 2020 results and has been included here. The chart can be updated as more plans report their 2020 investment returns.



**OMERS  
DOES NOT  
REPORT CLEAR  
COMPARISONS OF  
THE PLAN'S LONG-  
TERM ANNUALIZED  
RETURNS TO ITS  
CORRESPONDING  
LONG-TERM  
BENCHMARKS.**

### 3. OMERS does not report comparisons of its annualized long-term returns to its own benchmarks.

Benchmarking is a common practice where an investment *standard or goal* is set, against which *actual plan returns* are compared for ongoing assessment of investment performance. OMERS itself describes a benchmark as “a point of reference against which the performance of an investment is measured.”<sup>9</sup> Comparisons of returns vs. benchmarks are typically done on a 1-year basis, but it is very common for long-term annualized comparisons to also be disclosed. Reporting these benchmarks is standard practice for pension plans and third-party investment managers. Even individual investment vehicles like mutual funds and ETFs typically provide details on how their performance compares to both annual and long-term benchmarks.

The OMERS Administration Corporation (AC) sets OMERS benchmarks each year, as described in the “Performance Management” section of the OMERS investment policy document.<sup>10</sup> OMERS Annual Reports describe how these benchmarks are constructed for each asset class. For many years, these reports stated that “Our goal is to earn stable returns that meet or exceed our benchmarks.” OMERS Annual Reports compare OMERS single-year returns to the plan’s single-year benchmarks. However, in sections describing investment performance, **OMERS does not report clear comparisons of the plan’s long-term annualized returns to its corresponding long-term benchmarks.** While the Annual Report does compare performance to the plan’s discount rate and a long-term return expectation set by the AC Board, it omits comparisons of the plan’s long-term performance against their own long-term benchmarks.

<sup>9</sup> OMERS 2015 Annual Report, p. 131

<sup>10</sup> OMERS “Statement of Investment Policies and Procedures – Primary Plan,” January 1, 2021.



**IN THE ABSENCE OF LONGER-TERM COMPARATIVE DATA, STAKEHOLDERS FACE SERIOUS OBSTACLES IN EVALUATING PERFORMANCE**

OMERS believes that “paying pensions over decades means a long-term approach.”<sup>11</sup> But in the absence of longer-term comparative data, stakeholders face serious obstacles in evaluating performance. A review of historical Annual Reports shows that OMERS had a longstanding practice of reporting these long-term comparisons, but OMERS stopped this reporting, without explanation, in 2013. **This is dramatically out of step with other pension plans and is, in our view, a serious lack of transparency from OMERS.**

	HOOPP	CPPIB	PSP	OTPP	CDPQ	BC MPP	LAPP	OMERS
<b>Does annual report compare annualized longer-term returns to corresponding benchmarks?</b>	YES	YES	YES	YES	YES	YES	YES	NO

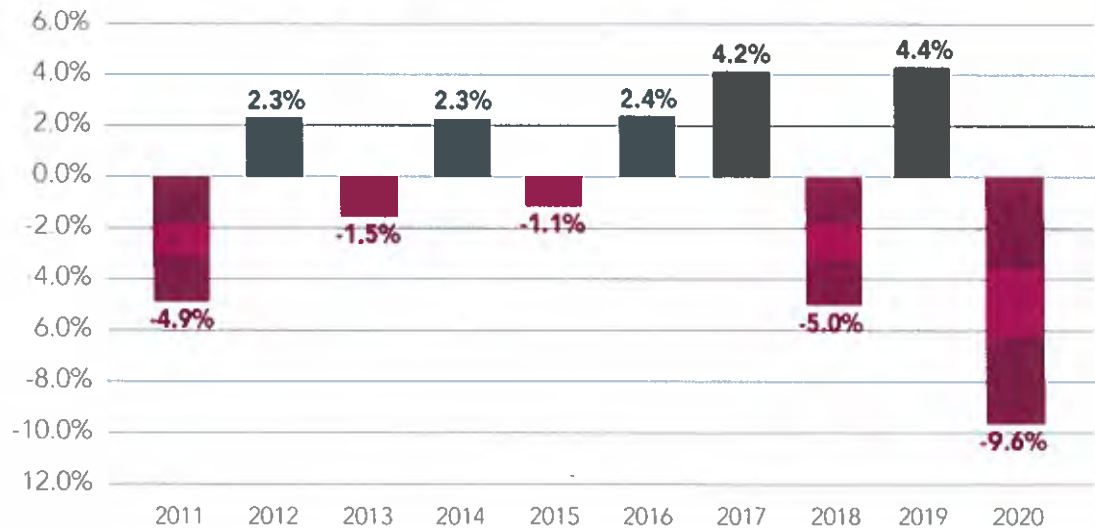


**THIS IS DRAMATICALLY OUT OF STEP WITH OTHER PENSION PLANS AND IS, IN OUR VIEW, A SERIOUS LACK OF TRANSPARENCY FROM OMERS.**

The OMERS Statement of Investment Policies and Procedures states that “performance reporting is consistent with industry recognized practices.”<sup>12</sup> The OMERS Statement of Investment Beliefs says that “articulating our investment goals and performance measures helps ensure clear accountability.”<sup>13</sup> We do not believe OMERS is meeting these standards of reporting and accountability on this point.

**4. OMERS 5 and 10-Year Returns are now below OMERS own benchmarks for these periods.**

**OMERS Annual Returns vs OMERS Annual Benchmark**



Source: OMERS 2020 Annual Report, Ten-Year Financial Review, p. 142

<sup>11</sup> OMERS News Release, “OMERS Reports 2020 Financial Results paying pensions over decades means a long-term approach,” February 25, 2021.

<sup>12</sup> OMERS “Statement of Investment Policies and Procedures,” January 1, 2021 [www.omers.com/governance-manual-policies-and-guidelines](http://www.omers.com/governance-manual-policies-and-guidelines)

<sup>13</sup> OMERS “Statement of Investment Beliefs,” January 1, 2020. [www.omers.com/governance-manual-policies-and-guidelines](http://www.omers.com/governance-manual-policies-and-guidelines)

	OMERS Return	OMERS Benchmark	Difference
5-Year Annualized	6.5%	7.4%	-0.9%
10-Year Annualized	6.7%	7.3%	-0.6%

Source: Returns from OMERS 2020 Annual Report  
 Annualized Long Term benchmarks not referenced in Annual Report and were reported verbally to CUPE by OMERS on our request

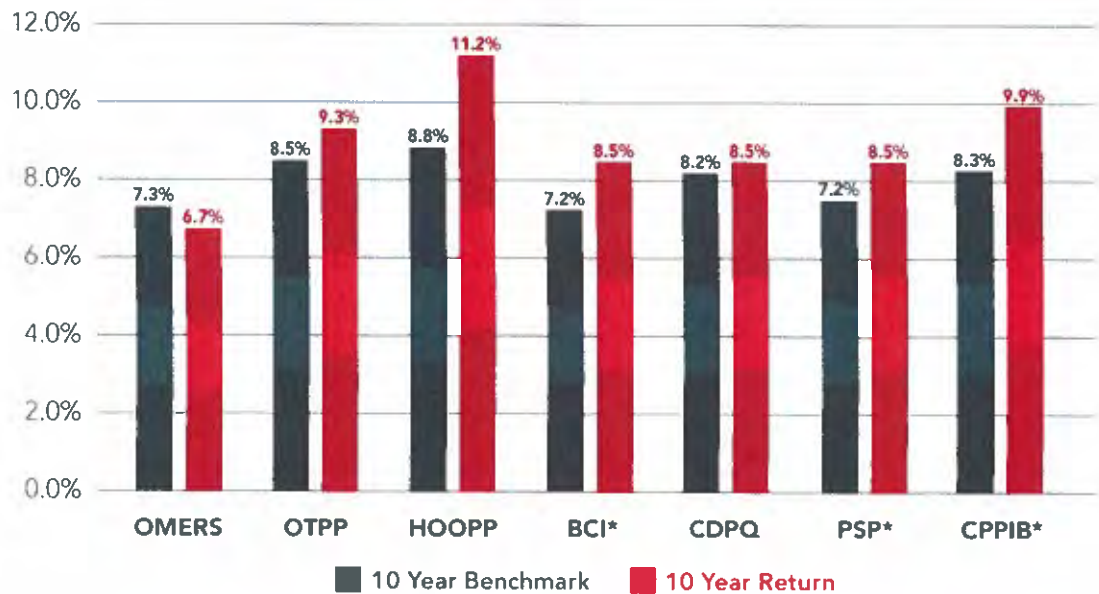
The 5 and 10-year annualized benchmark figures above were not disclosed in the OMERS 2020 Annual Report. OMERS provided these numbers verbally to CUPE Ontario upon our request. Previous OMERS Annual Reports normally included a statement that "Our goal is to earn stable returns that meet or exceed our benchmarks."<sup>14</sup> This statement appears to have been struck from the 2020 Annual Report.

We also note that, OMERS benchmarks are comparatively low over this period when examined alongside other plans. We believe this is due to a different benchmarking methodology for certain investments at OMERS compared to industry standards. The other major plans and funds that have reported 2020 results, however, are all ahead of their 10-year benchmarks as of their most recent annual reports.



THE OTHER MAJOR PLANS AND FUNDS THAT HAVE REPORTED 2020 RESULTS, HOWEVER, ARE ALL AHEAD OF THEIR 10-YEAR BENCHMARKS AS OF THEIR MOST RECENT ANNUAL REPORTS.

### 10-Year Returns vs 10 Year Benchmarks to 2020



\*To March 31, 2020 otherwise to Dec 31, 2020

<sup>14</sup> 2010 Annual Report p. 27, 2011 Annual Report p. 25; 2012 Annual Report p. 23, 2013 Annual Report p. 22, 2014 Annual Report p. 12; 2015 Annual Report p. 9; 2016 Annual Report p. 33, 2017 Annual Report p. 33, 2018 Annual Report p. 33, 2019 Annual Report p. 42; 2020 Annual Report N/A



**HAD OMERS  
ACHIEVED  
THESE BETTER  
RESULTS,  
THE PLAN  
WOULD NOW  
HOLD A VERY  
SUBSTANTIAL  
SURPLUS.**

The impact on OMERS of these longer-term below-benchmark returns has been significant. The difference of 0.6% between OMERS actual annualized 10-year investment returns of 6.7% and its benchmark of 7.3% has meant an absolute return outcome that would have been roughly 6% higher after these 10 years (all other factors being equal). Even achieving just this benchmark return on an annualized 10 year basis would have resulted in an asset base of roughly \$6 billion higher current plan assets.<sup>15</sup> This better result would have brought OMERS reported funding level into surplus.

This difference is even greater if we were to compare the impact of OMERS investment performance to that of any of these other large plans. For example, had OMERS achieved the actual 10-year annualized returns of the OTPP of 9.3% (just below the average of the other six plans listed above), the OMERS asset base would now be (all other factors being equal) approximately 27% higher than OMERS actual asset level. In dollar-value terms, this difference represents roughly \$28 billion more in assets after the 10-year period from 2011 to 2020. Had OMERS achieved these better results, the plan would now hold a very substantial surplus.

#### **5. OMERS 20-year return is not above its 20-year benchmark.**

Upon request from CUPE Ontario, OMERS also verbally disclosed that its 20-year return is equal to its 20-year benchmark of 6%. In our view, it is troubling that the plan has not outperformed its benchmark over this long period, and that this comparison is also not disclosed in OMERS annual reporting.

<sup>15</sup> The alternative scenarios for investment performance results outlined in this section are necessarily approximate as they are based on data that is made publicly available by OMERS, and were generated using the reported OMERS asset base as at December 31, 2010 of \$53.3 billion.



# Conclusion

CUPE Ontario has serious concerns with OMERS investment performance, and with what we believe is a troubling lack of transparency about these issues. In our view, these issues cannot be dismissed as a one-year problem.



**THESE ISSUES CANNOT BE DISMISSED AS A ONE-YEAR PROBLEM.**

We anticipate that these long-term, below-benchmark investment returns are very likely to lead directly to yet another round of proposals to reduce pension benefits payable to current actives and future retirees. OMERS has already eliminated the guarantee of indexation of pension benefits for service after 2022, and OMERS management has indicated it will be examining further changes in plan design. OMERS has recently stated in writing to CUPE that “the OMERS pension plan has been facing sustainability issues for some time now and the investment results of 2020 have amplified the need to address those issues.” At the recent 2021 OMERS AGM, OMERS Sponsors Corporation CEO Michael Rolland stated that “There are no guarantees as to what decisions we will have to make based on our performance...it’s a long term performance we need to look at...the results of 2020 did have an impact...and that’s why we’re taking a look at it.”



**WE ANTICIPATE THAT THESE LONG-TERM, BELOW-BENCHMARK INVESTMENT RETURNS ARE VERY LIKELY TO LEAD DIRECTLY TO YET ANOTHER ROUND OF PROPOSALS TO REDUCE PENSION BENEFITS PAYABLE TO CURRENT ACTIVES AND FUTURE RETIREES.**

CUPE Ontario is the largest sponsor representing plan members in OMERS, with over 125,000 active members in the plan. It is true that CUPE Ontario appoints representatives to both the OMERS Administrative Corporation and the OMERS Sponsors Corporation. However, because of restrictive confidentiality rules at both boards, our representatives are unable to keep CUPE Ontario fully-informed about what is really happening at OMERS governing boards, and the decisions that are being made about our members’ hard-earned retirement savings. We do not believe this is how well-governed jointly-sponsored pension plans are supposed to function. The result is that we feel that we are a plan sponsor in name only. Our members are not being well-served by a structure that effectively cuts them out of playing the oversight function they should over their pension plan.





**WE ARE NOT CONFIDENT THAT OMERS MANAGEMENT ITSELF HAS TAKEN, OR IS PLANNING TO TAKE, SUFFICIENT STEPS TO CRITICALLY EXAMINE ITS OWN PERFORMANCE.**

These barriers will not stop CUPE Ontario from doing everything we can to ensure these concerns about OMERS investment performance are addressed. Based on their public comments to date, we are not confident that OMERS management itself has taken, or is planning to take, sufficient steps to critically examine its own performance, nor are we confident that plan members or sponsors and organizational stakeholders will receive a transparent reporting of any such review.

**Therefore, CUPE Ontario is calling on other plan sponsors from both sides of the table to work with us to commission a fully transparent and independent expert review of the investment program at OMERS. This review should be conducted in the open by the sponsors and stakeholders themselves, and not behind closed doors at OMERS. Ensuring our pension returns are as strong as they can be is not a partisan issue, nor is it an issue that the member and employer side of the table should have a difference of opinion on. We want to work with other OMERS sponsors and stakeholders to address these issues for the good of all OMERS members.**



**ENSURING OUR PENSION RETURNS ARE AS STRONG AS THEY CAN BE IS NOT A PARTISAN ISSUE, NOR IS IT AN ISSUE THAT THE MEMBER AND EMPLOYER SIDE OF THE TABLE SHOULD HAVE A DIFFERENCE OF OPINION ON. WE WANT TO WORK WITH OTHER OMERS SPONSORS AND STAKEHOLDERS TO ADDRESS THESE ISSUES FOR THE GOOD OF ALL OMERS MEMBERS.**

October 28, 2021

VIA email [Brian.Pollard@Ontario.ca](mailto:Brian.Pollard@Ontario.ca)

Mr. Brian Pollard  
Assistant Deputy Minister  
Capital Development Division  
Ministry of Long-Term Care

Dear Mr. Pollard,

**Re: LTC Development Agreement - Cassellholme Project (PROJ 479)  
Board of Management for the District of Nipissing East**

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The member municipalities of the East Nipissing Home for the Aged are very grateful for the government's recent decision to remove the requirement for municipalities to guarantee the provincial portion of the redevelopment cost for the Cassellholme redevelopment project. This decision will assist to move the project forward. I can assure you that all member municipalities want the redevelopment project to succeed, but there are still critical issues to be resolved.

In the Cassellholme Board of Management letter sent to Mr. Benedict Menachery on August 27, 2021, the final paragraph states that you have been kept informed of the progress of the project to ensure that Cassellholme remains in compliance throughout the redevelopment process. **While this is a good thing, have you been informed of all the issues?** The attached resolutions from the Mayor's of Cassellholme member municipalities suggest that you may not have all the information you need to ensure compliance.

As recommended by Deputy Minister Nancy Mathews in her October 5<sup>th</sup>, 2021, letter to North Bay City Chief Administrative Officer David Euler, we welcome the opportunity to work with you on these issues. **Therefore, we are requesting an in-person meeting and given the urgency of the matter (as per the attached resolutions), we are prepared to travel as soon as possible to meet with you in Toronto.**

We, the Councils of Cassellholme member municipalities, want this redevelopment project to be successful and therefore request the opportunity to meet with the Ministry of Long-Term Care. We are available at your convenience.

We look forward to your response.

Sincerely,

*Pauline Rochefort*



Pauline Rochefort  
Mayor  
Municipality of East Ferris

cc: Nancy Mathews, Deputy Minister, Ministry of Long-Term Care  
Benedict Menachery, Project Manager, Ministry of Long-Term Care  
Honourable Vic Fedeli, MPP-Nipissing  
East Nipissing Home for the Aged Member Municipalities

**T:** 705-752-2740  
**E:** [municipality@eastferris.ca](mailto:municipality@eastferris.ca)  
390 Hwy 94, Corbell, ON P0H 1K0

[eastferris.ca](http://eastferris.ca)



# Corporation of the Town of Mattawa

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160 Water Street — P.O. Box 390

MATTAWA, ONTARIO P0H 1V0

info@mattawa.ca

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copy to agenda

October 28, 2021

Mr. Brian Pollard  
Assistant Deputy Minister  
Capital Development Division  
Ministry of Long-Term Care

Via email: [brian.pollard@ontario.ca](mailto:brian.pollard@ontario.ca)

Dear Mr. Pollard:

Re: LTC Development Agreement – Cassellholme Project (PROJ 479)  
Board of Management for the District of Nipissing East

The Mayors of the member municipalities of the Cassellholme Board of Management originally met on October 13<sup>th</sup>, 2021 to discuss the ongoing concerns with respect to the redevelopment project as proposed by Cassellholme. A letter was sent from the City of North Bay October 14<sup>th</sup>, 2021 to MPP Vic Fedeli and MPP John Yakabuski on behalf of the member municipalities expressing concerns to the redevelopment project through two resolutions, which are attached, for your reference.

A second meeting was held October 27<sup>th</sup> to further discuss the member municipalities concerns and we are respectfully requesting an in-person meeting given the urgency of the matter; reasons highlighted in the two resolutions.

Together, we as Mayors representing the member municipalities, want to work together to ensure the success of the redevelopment project therefore look forward to your favourable response to calling an urgent meeting to discuss the issues and opportunities to move forward in a manner that will ensure the success of this project.

Sincerely,

Mayor Dean Barker

c.c. Nancy Mathews, Deputy-Minister, Ministry of Long-Term Care  
Benedict Menachery, Project Manager, Ministry of Long-Term Care  
Honourable Vic Fedeli, MPP Nipissing  
East Nipissing Home for the Aged Member Municipalities

**MOTION**  
**Mayors Meeting of the Cassellholme Member Municipalities**  
**East Ferris Community Centre**  
**October 13, 2021**

---

**Subject:** Cassellholme Redevelopment

**Resolution Number:** 2021-01

**Moved by:** Dean Baker

**Seconded by:** Gail Degagne

WHEREAS the City of North Bay, Municipality of East Ferris, Township of Chisholm, Municipality of Calvin, Township of Papineau-Cameron, Town of Mattawa, Township of Mattawan, Township of Bonfield, and Township of South Algonquin are the nine member municipalities of The Board of Management for the District of East Nipissing (the "Cassellholme") as defined by the Long-Term Care Homes Act, 2007;

AND WHEREAS the Mayors of eight of the nine member municipalities of Cassellholme have met to discuss the Cassellholme Redevelopment and have voiced the following concerns:

- the Cassellholme Board of Management has developed a project without a budget and consequently the cost of the Project has risen substantially from approximately \$64 million estimated in June of 2019, to the total project cost of approximately \$121,900,000.
- the RFP process for selection of the general contractor was flawed and resulted in only 1 qualified proposal.
- the Board of Management did not utilize a competitive tender process for awarding any of the professional services for development of the design, project management, communications and financing proposals.
- the project as currently designed is located at the existing site of Cassellholme and if it proceeds will result in an expensive stage construction approach that will expose staff, visitors, our seniors and other long term care patients to living within a construction site for 5 years.
- alternative project models (on green field sites) have been proposed and never brought forward to the board of management for further discussion.
- The project's financing plan has been rejected by the majority of the municipalities and The Board of Management has ignored the member municipalities concerns and moved forward with the motion to levy its member municipalities for their apportionment share.
- member municipalities have raised numerous concerns related to the governance of the Board of Management and in fact 4 directors of the board of management have recently resigned citing governance issues.

**MOTION**  
**Mayors Meeting of the Cassellholme Member Municipalities**  
**East Ferris Community Centre**  
**October 13, 2021**

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- Cassellholme has recently spent thousands of dollars on a public marketing campaign which openly blames municipalities for its own shortcomings.

AND WHEREAS all the nine member municipalities recognize the need for the redevelopment to occur, but it must be accomplished in a cost effective, competitive, transparent way;

THEREFORE BE IT RESOLVED THAT that a letter be sent to Honourable Vic Fedeli, MPP-Nipissing and Honourable, John Yakabuski, MPP-Renfrew-Nipissing-Pembroke requesting a meeting between the Long-Term Care Ministry and the member municipalities be convened, and that a copy of the letter be sent to Honourable Doug Ford, Premier of Ontario; Honourable Rod Phillips, Minister of Long-Term Care;

BE IT FURTHER RESOLVED THAT the Minister of Long-Term Care NOT provide final approval of Cassellholme's submission to move forward with the LTC Development Agreement executed on October 13, 2020, until the concerns noted above are fully addressed.

Member	Mayor	For	Against	Absent
Town of Mattawa	Dean Backer	✓		
Township of Chisholm	Gail Degagne	✓		
Township of Bonfield	Randall McLaren			✓
Municipality of East Ferris	Pauline Rochefort	✓		
Municipality of Mattawan	Peter Murphy	✓		
Municipality of Calvin	Ian Pennell	✓		
Township of Papineau Cameron	Robert Corriveau	✓		
Township of South Algonquin	Jane Dumas	✓		
City of North Bay	Al McDonald	✓		

CERTIFIED to be a true copy of  
 Resolution No. 2021-01 passed by the  
 Council of the Mayors of the Member Municipalities of Cassellholme  
 on the 13<sup>th</sup> day of October, 2021.

  
 Al McDonald  
 Chair of Meeting

**Mayors Meeting of the Cassellholme Member Municipalities  
East Ferris Community Centre  
October 13, 2021**

---

**Subject:** Cassellholme Redevelopment

**Resolution Number:** 2021-02

**Moved by:** Dean Baker

**Seconded by:** Gail Degagne

WHEREAS the municipalities of Bonfield, Calvin, Chisholm, East Ferris, Mattawa, Mattawan, North Bay, Papineau Cameron and South Algonquin are partners in the Cassellholme East Nipissing Home for the Aged;

AND WHEREAS historically the partner municipalities passed by-laws authorizing the establishment and maintenance of a municipal home under a board of management;

AND WHEREAS according to the Long Term Care Act (2007) the councils of the municipalities establishing and maintaining a territorial home shall appoint from among the members of the councils, a committee of management for the municipal home with the composition of a committee of management and the qualifications and term of office of its members specified by regulation;

AND WHEREAS in accordance with Schedule 4 of the Long Term Care Act Regulation 79 there are not seven members on the board of management for the District of Nipissing East Home for the Aged as there are no representatives from Area 2 and Area 3 as specified below:

1. Two members at large to be appointed by the Lieutenant Governor in Council.
2. Area 1, represented by three members to be appointed by the municipal council of the City of North Bay.
3. Area 2, represented by one member to be appointed jointly by the municipal councils of,
  - i. the Town of Mattawa,
  - ii. the Township of South Algonquin,
  - iii. the Township of Calvin, and
  - iv. the Township of Papineau-Cameron.
4. Area 3, represented by one member to be appointed jointly by the municipal councils of,
  - i. the Township of Bonfield,
  - ii. the Township of Chisholm,
  - iii. the Township of East Ferris, and

**Mayors Meeting of the Cassellholme Member Municipalities  
East Ferris Community Centre  
October 13, 2021**

---

iv. the Township of Mattawan.

AND WHEREAS there have been several resignations from the board of Management recently;

AND WHEREAS these resignations indicate significant issues between the Board of Management AND the Management of Cassellholme AND the partner Municipalities in contradiction to the Long Term Care Act (2007) Preamble that focuses on there being strong support, collaboration and mutual respect amongst residents, their families and friends, long-term care home service providers, caregivers, volunteers, **the community and governments;**

AND WHEREAS we the partner municipalities are mindful that there have recently been major organizations on the brink of insolvency where board of directors were publicly criticized for their lack of financial oversight e.g. Laurentian University;

AND WHEREAS we, the Mayors of the partner municipalities of East Nipissing Home for the Aged are of the opinion that contrary to the Long Term Care Act (2007) Preamble, Cassellholme is not being governed and operated in a way that reflects the interest of the public;

THEREFORE we, the Mayors of the partner municipalities of East Nipissing Home for the Aged are opposed to the Director approving the work on Cassellholme's redevelopment project as specified in the Long Term Care Act (2007);

AND FURTHERMORE be it resolved that the partner municipalities request an urgent meeting in a closed session with the Director to discuss the issues and opportunities to move forward in a manner that is in keeping with the public interest of our communities.

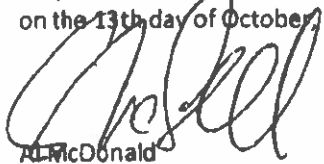
Member	Mayor	For	Against	Absent
Town of Mattawa	Dean Backer	√		
Township of Chisholm	Gail Degagne	√		
Township of Bonfield	Randall McLaren			√
Municipality of East Ferris	Pauline Rochefort	√		
Municipality of Mattawan	Peter Murphy	√		
Municipality of Calvin	Ian Pennell	√		
Township of Papineau Cameron	Robert Corriveau	√		
Township of South Algonquin	Jane Dumas	√		
City of North Bay	Al McDonald	√		



**Mayors Meeting of the Cassellholme Member Municipalities  
East Ferris Community Centre  
October 13, 2021**

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CERTIFIED to be a true copy of  
Resolution No. 2021-01 passed by the  
Mayors of the Member Municipalities of Cassellholme  
on the 13th day of October, 2021.



A. McDonald  
Chair of Meeting



The Corporation of the  
City of North Bay

200 McIntyre St. East  
North Bay, Ontario  
Canada P1B 8H8

Office of the Mayor

Direct Line: (705) 474-0826, ext. 2517  
Direct Fax: (705) 474-4926  
Toll Free: 1-800-465-1882  
Email: [mayor@cityofnorthbay.ca](mailto:mayor@cityofnorthbay.ca)

4.11

October 28, 2021

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copy to Mayor ✓  
copy to CAO ✓

Via email: [Brian.Pollard@ontario.ca](mailto:Brian.Pollard@ontario.ca)

Mr. Brian Pollard  
Assistant Deputy Minister  
Capital Development Division  
Ministry of Long Term Care  
400 University Avenue, 6<sup>th</sup> Floor  
Toronto, ON M5G 1S5

Dear Sir:

**Re: Cassellholme Redevelopment**

On behalf of the City of North Bay, I would like to express my appreciation and thanks for the Province's decision to remove the provincial guarantee requirement for the Cassellholme redevelopment project. I can assure you that all member municipalities want the redevelopment project to succeed, but there are still critical issues to be resolved.

In the Cassellholme Board of Management letter sent to Benedict Menachery on August 27, 2021, the final paragraph states that you have been kept informed of the progress of the project to ensure that Cassellholme remains in compliance throughout the redevelopment process. Please find the attached resolutions from the Cassellholme member municipalities which suggest that you may not have all the information you need to ensure compliance.

As recommended by Deputy Minister Nancy Mathews in her October 5th letter to my CAO David Euler, we welcome the opportunity to work with you on these issues. Therefore, we are requesting an in person meeting. We are prepared to travel as soon as possible to meet with you in Toronto.

We, the Mayors and Councils of Cassellholme, want this redevelopment project to be successful and therefore request the opportunity to speak with one or more representatives of the Ministry of Long Term Care. We are available at your convenience.

Sincerely,



Al McDonald  
Mayor

cc

- Nancy Mathews, Deputy Minister
- Benedict Menachery, Project Manager
- Nipissing MPP North Bay Constituency Office
- East Nipissing Home for the Aged member municipalities
- MPP John Yakabuski - MPP from South Algonquin

4.12

Info

**From:** AMO Communications <Communicate@amo.on.ca>  
**Sent:** Thursday, October 28, 2021 3:21 PM  
**To:** Info  
**Subject:** AMO Policy Update - New Long-Term Legislation, Additional Personal Support Workers' Wage Enhancements, New LTC Personal Support Workers and Nurses Training

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October 28, 2021

## **AMO Policy Update – New Long-Term Legislation, Additional Personal Support Workers' Wage Enhancements, New LTC Personal Support Workers and Nurses Training**

### **New Long-Term Care Legislation Introduced**

The Ontario government is introducing the *Providing More Care, Protecting Seniors, and Building More Beds Act, 2021*, which will repeal the current *Long-Term Care Homes Act, 2007* and create the *Fixing Long Term Care Act, 2021*. The Bill also introduces proposed amendments to the *Retirement Homes Act, 2010*.

Measures proposed under the *Fixing Long-Term Care Act, 2021* would fall under three pillars: improving staffing and care; protecting residents through better accountability, enforcement, and transparency; and building modern, safe, comfortable homes for seniors.

If passed, the *Fixing Long-Term Care Act, 2021* would:

- establish the commitment to provide an average of four hours of daily direct care per resident per day by March 31, 2025
- strengthen the Residents' Bill of Rights to align with the Ontario *Human Rights Code* and recognizing the role caregivers play in resident health and well-being
- implement new requirements for annual resident, family, and caregiver surveys
- establish new compliance and enforcement tools, including doubling the fines on the conviction of an offense under the proposed legislation

- introduce a Minister's review of a director's decision in the licensing process.

It is expected that these legislative changes to the *Retirement Homes Act, 2010* would, if passed, increase transparency, and promote consumer choice and resident protection by modernizing the oversight of the Retirement Homes Regulatory Authority, improving quality of care, and enhancing consumer protection.

AMO will be analyzing the Bill to assess the impact on residents and municipal homes and looks forward to presenting a submission to the legislative committee reviewing the Bill.

## **Extending Personal Support Workers' Temporary Wage Enhancement**

The province is providing an additional \$373 million to extend the temporary wage enhancement for personal support workers and direct support workers who deliver publicly funded services in home and community care, long-term care, public hospitals, and social services. This increase will continue until March 31, 2022 and is expected to help attract and retain workers in these critical sectors.

This temporary wage enhancement includes:

- \$3 per hour for approximately 38,000 eligible workers in home and community care
- \$3 per hour for approximately 50,000 eligible workers in long-term care
- \$2 per hour for approximately 10,000 eligible workers in public hospitals
- \$3 per hour for approximately 60,000 eligible workers in children, community and social services providing personal direct support services to those who need assistance with the activities of daily living.

## **Additional Training for Long-Term Care Nurses and Personal Support Workers**

The provincial government is funding up to \$100 million to add an additional 2,000 nurses to the long-term care sector by 2024-25 by supporting the training of thousands of personal support workers (PSWs) and nurses who want to advance their careers in long-term care. This investment is to support the Long-Term Care Staffing Plan which was launched last year and sets out actions that will educate, train, and help recruit tens of thousands of new LTC staff.

This funding creates two programs. **The BEGIN initiative: Bridging Educational Grant in Nursing** will provide tuition support to PSWs and registered practical nurses so they can pursue further education to become registered practical nurses and registered nurses respectively. Applicants will be expected to commit to working in the long-term care sector through a Return of Service Agreement for a period equivalent to the time they receive these funding supports for their education.

**The Nursing Program Transformation in Ontario's Colleges** will increase access to nursing programs at publicly assisted colleges through:

- Introducing hybrid online and in-person learning models in practical nursing and Bachelor of Science in Nursing programs, to provide students the flexibility to learn as per individual schedules.
- Creating an additional 500 enrolments in bridging programs for the 2022-23 academic year, that are designed to give applicants the skills and credentials they need to move to the next stage of their career. Hybrid options will also be available for bridging programs.
- Providing up to \$6,000 a year in financial support to internationally trained nurses to gain the credentials required to work in Ontario.

The Ontario government is also investing \$1.2 million through the Learning Inter-Professionally Healthcare Accelerator (LIPHA), a new program to support innovative and flexible training for current and future personal support workers (PSWs) and nurses.

The program is being made available for free to over 80,000 nurses and PSWs currently employed in Ontario's LTC homes and will provide a virtual space with simulated cases for teams and individuals in the sector to practice caring for virtual residents. The LIPHA app can be adopted by long-term care homes to enhance and accelerate their existing training and orientation processes for nurses and PSWs.

AMO's COVID-19 Resources page is being updated continually so you can find critical information in one place. Please send any of your municipally related pandemic questions to [covid19@amo.on.ca](mailto:covid19@amo.on.ca).

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Association of Municipalities of Ontario  
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 **higher logic**

4.13

Info

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**From:** Ian Pennell <mayorpennell@gmail.com>  
**Sent:** Tuesday, October 26, 2021 9:28 AM  
**To:** Linda Cook  
**Cc:** Info; Francine Desormeau; g.degagne@chisholm.ca; Jenny Leblond; Randy McLaren; cao.clerk@bonfieldtownship.org; Pauline Rochefort; Jason Trottier (Jason.trottier@eastferris.ca); Peter Murphy; JoAnne Montreuil; clerk@calvintownship.ca; Robert Corriveau; clerk@papineaucameron.ca; Mayor Jane Dumas; clerk@southalgonquin.ca; David Euler; Al McDonald  
**Subject:** Letter to Mayors and Cassellholme Petition  
**Attachments:** Mr Richard Gould Letter to Mayors - October 25 2021.pdf; Cassellholme Petition - Richard Gould and Ratepayers - Municipality of Calvin.pdf

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copy to Mayor ✓  
copy to CAO ✓

Good Morning Everyone:

For some time now my ratepayers have been expressing very strong concerns about the Cassellholme project in general but more specifically the current overall cost of the project, the financing, the length of the construction period, the location of build and how this is going to adversely affect their taxes and the finances of our municipality. My ratepayers are afraid. Because of this they have joined together and gathered 232 signatures from our municipality who oppose the project as it is currently being proposed. Considering we only have a little over 400 adult residents in our municipality that seems quite impressive and illustrates the concerns of a majority of my ratepayers. Could you please review the attached documents which show just a few of the concerns of our residents and myself.

Thank you

Ian Pennell  
Mayor  
Municipality of Calvin

Richard Gould  
Calvin Township

October 25, 2021

Respectfully to the mayors of North Bay, Mattawa, South Algonquin, Calvin, Papineau Cameron, Bonfield, Chisholm, East Ferris, and Mattawan.

Dear Mayors,

First I would like to thank you for taking the time to deal with the contentious issue of the Cassellholme redevelopment project. Because of the lack of public awareness, this is certainly a difficult issue.

As you may know, I have started a petition protesting Calvin Township's involvement in this project and this has been very successful. Calvin is a small township with just over 200 homes and just under 400 adult residents. We met with people in public and went door to door. Within a very short period of time 232 residents (an overwhelming majority) have signed the petition requesting that either Calvin Township be excluded from the cost sharing of Cassellholme, or that the project not go forward.

I have given a copy of the petition to Mayor Pennell, who has been attempting to limit Calvin Township's exposure, in the hope that it will provide him with additional ammunition in dealing with section 295 of the Long Term Care Home Act of 2007, which will unfairly use a weighted assessment to determine an expenditure that will be amortized over 25 years – long after the assessment will no longer be valid.

In order to assist the other municipalities, I was intending to give a copy of the petition to Vic Fedeli with the local press present. This seemed to be a good way to improve public knowledge of the damage that this tax burden could cause the residents of North Bay and area. I had set up an interview with the Nugget Newspaper and I had contacted CTV and CBC northern Ontario. Unfortunately, after Mr. Fedeli's statement on October 22<sup>nd</sup>, in which he stated that all of the concerns of the municipalities had been addressed, the Nugget cancelled the appointment for the interview, and CTV and the CBC did not return my calls. At this point, there is little point in going to see Mr. Fedeli as it would not be covered by the press and it would do little to raise public awareness. If however, there is a statement issued by the mayors, which addresses the unfairness, it might be worth revisiting this strategy, because the media might then regain their interest.

I must emphasise that no one wants to see fewer long-term beds for the elderly or a weakened health care system. In fact, the goal should be quite the opposite. I am a strong believer in universal health care. We have to increase our efforts to make more beds available. However, the structure of the municipal management board is counterproductive.

- If municipal management boards were effective, why are they not universal across the province? Why do they only exist in Kenora, Manitoulin, Parry Sound, and Nipissing?
- In the rest of the province, funding comes from the provincial government, from some voluntary municipal contributions, and from charitable donations. Charitable donations draw money from willing contributors who can afford the expense. Municipal Management Boards draw money from tax payers who often can't afford the increase. Municipal contributions are determined in other areas based on what the municipality feels it can afford.

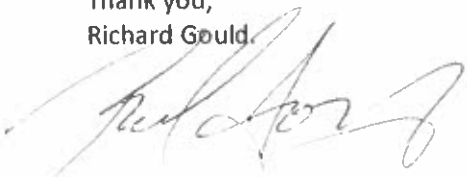


- Cassellholme has raised almost no charitable funds to support the operation or the redevelopment. They are so poor in fund raising, because they know they don't need to bother. They can simply levy their construction costs and cost overruns. The recently built Mattawa Long Term Care Home was built for just more than \$17 million and the hospital raised over \$7 million in donations. The Mattawa Home is smaller, 75 beds, but build four of these homes in North Bay for \$80 million and have 300 beds.
- Annual budgeting is less important because, within reason, Cassellholme can simply add losses to the municipalities. The need to "balance" the books is not as important as it would be for a public non-profit, or a privately owned nursing home.
- At one time, it was believed that those municipalities who were part of the Cassellholme Management Board, could offer their residents preferential placement in the home. Now, nursing homes take residents from across the province and a hospital patient in Barrie will be taken ahead of a resident applying from one of the local municipalities. This is as it should be, health care should be universal in the province, however, it is not fair that a low income home owner must pay a substantial amount for Cassellholme in their taxes, but the Cassellholme is accessed by people from other areas who do not pay these municipal taxes. There are 626 nursing homes in Ontario and only 6 are under municipal management boards.
- The escalating costs of the redevelopment are very troubling. Right now building material and labour is at a premium. NOW is NOT the time. It seems likely that if Cassellholme had to work within a budget, they would be finding less expensive ways to make even more beds available to the community. Because they can levy the townships, choices might be made without the necessary consideration of cost and the subsequent impact on the municipal taxpayers. The waiting list to get into Cassellholme right now is extremely long, often a couple of years. Spending \$121 million to upgrade and add 24 beds seems foolish. Surely better solutions could be found. The obvious choice would be to build a new facility elsewhere in the city, or even build two facilities, one for more chronic care patients near the hospital and one for less chronic care patients on a second site.
- The 25 year amortization period is far too long. In fifteen years, municipal tax payers will be paying for operating costs and for a building that will be in need of renovations and upgrades. It doesn't make sense. They must raise a substantial amount of the money prior to construction.
- Cassellholme should move forward with their plan to redevelop, but they should do so on the same footing as every other area in the province. They must decide if they are going to be a public non-profit as is the case for the Algonquin (Mattawa) home, or a private home. The Algonquin Nursing home in Mattawa was private for many decades and in 2017-18 they built a new home, which became public non-profit. They did add new beds and being attached to the hospital, they have found care for the elderly was quicker and much more efficient. The only regret they have is that they didn't add even more beds.

Health care should be a provincial responsibility and the way nursing homes are administered should be standardized throughout the province. I urge you to make the public aware of Schedule 2 through 7 and at the very least request that SCHEDULE 4, THE BOARD OF MANAGEMENT FOR THE DISTRICT OF NIPISSING EAST (the Cassellholme board of management) be revoked.

If I can offer any assistance please do not hesitate to ask.

Thank you,  
Richard Gould.



**From:** AMO Communications <Communicate@amo.on.ca>  
**Sent:** Tuesday, October 26, 2021 2:44 PM  
**To:** Info  
**Subject:** AMO Policy Update - Community Paramedicine Expansion, Broadband Internet Expansion, Launch of LTC Inspections Program

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October 26, 2021

## **AMO Policy Update – Community Paramedicine Expansion, Broadband Internet Expansion, and Launch of Long-Term Care Inspections Program**

### **Community Paramedicine Long-Term Care Program Expansion**

The Ontario government is investing \$82.5 million to expand the existing Community Paramedicine for Long-Term Care program to an additional 22 communities, making it available to all eligible seniors across Ontario. This program, which is fully funded by the provincial government, provides additional care for seniors in their own homes before admission into long-term care. The program was piloted across five communities in October 2020 and is currently active in 33 communities. With this expansion, the program will be available to all eligible seniors across Ontario.

AMO is supportive of the Community Paramedicine for Long-Term Care program, and this needed expansion, as it provides for appropriate primary care by paramedics in peoples' homes across the province and is 100% funded by the province. There are no longer any geographical gaps in this LTC community paramedicine program.

AMO and the Ontario Association of Paramedic Chiefs (OAPC) released a [joint Community Paramedic Policy Framework](#) in July 2021. The paper sets out the immediate and future requirements to successfully develop a community paramedicine system in Ontario. We are looking forward to working with the Ministries of Health and Long-Term Care as valued partners along with Ontario Health to make a community paramedicine system in Ontario a reality.

## Funding for Broadband Internet Expansion

The Honourable Kinga Surma, Minister of Infrastructure, and the Honourable Steve Clark, Minister of Municipal Affairs and Housing, announced \$1.5 million in funding for high-speed internet expansion. The projects supported by this funding will connect more than 900 homes and businesses in Rideau Lakes, Saugeen Shores, Kincardine, and Lucan-Biddulph. The funding is from Ontario's Improving Connectivity for Ontario (ICON) program and is in addition to the \$14.7 million announced in July.

In addition to ICON, Ontario's 2021 Budget announced an additional \$4 billion to expand high-speed internet to all unserved and underserved Ontario communities by 2025. Infrastructure Ontario is currently conducting a Request for Qualification process for firms to participate in the reverse auction process to connect defined geographic areas. The provincial government also passed the Supporting Broadband and Infrastructure Expansion Act, 2021 in April. This legislation gives the province authority to set the terms of access to municipal rights of way to build high-speed internet expansion projects if required. It is anticipated that Ontario will release guidelines for municipalities and internet service providers to support these expansion projects.

## New Long-Term Care Inspections Program

It was announced today that Ontario is investing \$20 million this year to hire 193 new inspections staff and launch a new annual proactive inspections program in long-term care homes. This is part of the government's commitment of \$72.3 million over three years to increase enforcement capacity, ensure every resident has a safe and best quality of life, and to hold homes accountable for the care they provide. This investment is to double the current number of long-term care inspectors by Fall 2022 with a ratio of one inspector for every two homes.

This proactive inspections program adds to the current risk-based program of responding to complaints and critical incidents and will assist the government and long-term care homes in identifying and resolving problems to improve the quality of care provided to residents. This program will take a resident-centred approach by allowing for direct discussion with residents, to focus on their care needs as well as the home's program and services. The results from these inspections will help the government determine where the sector can benefit from additional resources, including guidance material and best practices.

AMO's COVID-19 Resources page is being updated continually so you can find critical information in one place. Please send any of your municipally related pandemic questions to [covid19@amo.on.ca](mailto:covid19@amo.on.ca).

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4.15



Municipality of  
**Leamington**  
live | play | work

**Legislative Services**  
111 Erie Street North  
Leamington, ON N8H 2Z9  
519-326-5761  
[clerks@leamington.ca](mailto:clerks@leamington.ca)

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October 22, 2021

To Whom it May Concern:

Please be advised that the Council of The Corporation of the Municipality of Leamington, at its meeting held Tuesday, October 12, 2021 enacted the following resolution:

**No. C-303-21**

Whereas routine eye care is critical in early detection of eye diseases like glaucoma, cataracts, and macular degeneration, and the health of eyes is critical to overall health and quality of life; and

Whereas conditions that may be detected with an annual eye exam include Diabetes mellitus, Glaucoma, Cataract, Retinal disease, Amblyopia (lazy eye), Visual field defects (loss of part of the usual field of vision), Corneal disease, Strabismus (crosses eyes), Recurrent uveitis (an inflammation of the uvea, the middle layer of the eye that consists of the iris, ciliary body and choroid), Optic pathway disease; and

Whereas payments from OHIP have only increased 9% over the last 30 years, which has not come close to matching inflation of costs (which include rent, staff, utilities, equipment, taxes and supplies); and

Whereas the lack of funding makes it difficult to invest in modern technology, and newer technology means earlier detection of eye disease; and

Whereas the Provincial government's refusal to formally negotiate with Optometrists for more than 30 years has forced the Optometrists to absorb approximately 173 Million dollars annually in the cost to deliver eye care to Ontarians; and

Whereas the 2021 Ontario Budget did not address OHIP-insured eye care, Ontario Optometrists took action and voted to withdraw OHIP services starting September 1, 2021, unless the government agrees to legally-binding negotiations to fund these services at least to the cost of delivery; and

Whereas this job action will jeopardize good eyecare for those who need the care of an optometrist the most and will have the greatest impact on the most vulnerable groups.

[www.leamington.ca](http://www.leamington.ca)

Children, who's lifetime ability to learn and develop depends on good vision and to the elderly, who are at the greatest risk for vision-threatening ocular diseases;

Now Therefore, be it resolved that the Municipality of Chatham-Kent requests that the Provincial government recognize the value that access to quality eye care brings to all Ontarians and act now to protect it; and further

That the Provincial government address the OHIP-insured eye care immediately and enter into legally-binding negotiations with Ontario Optometrists to fund these services at least to the cost of delivery, prior to any job action taking place; and further

That a copy of this resolution be forwarded to Premier Ford, Ontario Minister of Health Christine Elliot, to the Ontario Association of Optometrists, and to all municipalities in Ontario.”

**Carried**

Dated today, the 22<sup>nd</sup> day of October, 2021.

**Brenda Percy**  
Signed with ConsignO Cloud (2021/10/22)  
Verify with verifio.com or Adobe Reader.



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Brenda Percy, Clerk  
The Corporation of the Municipality of Leamington

4.16

Info

**From:** AMO Communications <Communicate@amo.on.ca>  
**Sent:** Thursday, October 21, 2021 3:03 PM  
**To:** Info  
**Subject:** AMO Policy Update - OMPF Allocations and LTC Development Call

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## POLICY UPDATE

October 21, 2021

### AMO Policy Update – OMPF Allocations and LTC Development Call

#### 2022 OMPF Allocations Announced

The Ministry of Finance has issued allocation notices for the 2022 Ontario Municipal Partnership Fund (OMPF). As previously announced at the AMO Conference in August, the total funding envelope will remain at \$500 million. These dollars are distributed to 389 municipal governments across the province and provide unconditional operating support for local frontline services. This early announcement of the 2022 OMPF allocations is much appreciated.

For 2022, a further \$2 million is being targeting to rural farming municipalities through an enhancement to the Rural Communities Grant. This will provide up to an additional \$5 per household to municipalities with the highest levels of farmland.

Letters to Heads of Council and Treasurers have been sent at this time and the allocation notices may also be viewed on the Ministry's [website](#). The Ontario Municipal Partnership Fund (OMPF) provides unconditional operating support from the province to municipal governments. It uses an equalization approach to address fiscal challenges in rural and northern communities, with funding based on various community fiscal health indicators.

#### Historical OMPF Allocations (in millions of \$):

Component	2015	2016	2017	2018	2019	2020	2021	2022
Assessment Equalization Grant	149	149	149	149	149	149	149	149
Northern Communities Grant	79	84	84	89	89	89	89	89
Rural Communities Grant	138	143	148	150	150	150	152	154
Northern and Rural Fiscal Circumstances Grant	55	67	82	89	89	89	92	93
Transitional and Stabilization Grants (incl. Northern & Rural Social Program)	94	61	41	33	28	23	18	16
<b>TOTAL OMPF</b>	<b>515</b>	<b>505</b>	<b>505</b>	<b>510</b>	<b>505</b>	<b>500</b>	<b>500</b>	<b>500*</b>
*Numbers may not add up due to rounding.								

## Call for Long-Term Care Development Proposals

The provincial government has opened a new call for applications to develop long-term care homes as part of the commitment to deliver 30,000 net new beds over 10 years. Everyone interested in building and redeveloping long-term care homes is invited to apply, including existing non-profit, for-profit and municipal long-term care operators, as well as organizations new to the long-term care sector.

Applicants are encouraged to submit their application as soon as possible, as they will be evaluated in the order in which they are received. Successful applicants will be announced in early 2022. More information is available at <http://ontario.ca/developingltc>.

AMO's [COVID-19 Resources](#) page is being updated continually so you can find critical information in one place. Please send any of your municipally related pandemic questions to [covid19@amo.on.ca](mailto:covid19@amo.on.ca).

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4.17

**Francine Desormeau**

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**From:** cindy.honen79 <cindy.honen79@gmail.com>  
**Sent:** October 21, 2021 8:56 AM  
**To:** Keisha Michaud; Gabrielle Lahaie; Francine Desormeau  
**Cc:** queenbz63@hotmail.com; nancyadams53@hotmail.ca; garryelarose@gmail.com  
**Subject:** Re: Cindy Honen - Resignation

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copy to Clerk ✓

Hello All,

I regret to inform all of you that I am resigning from the library board. Unfortunately I find myself not having enough time in life lately & have not been able to give the attention that is needed to be on the board.

It has been a pleasure to have met all of you & to have been apart of the board over the last few years.

Please consider this email official resignation.

Sincerely,

Cindy Honen

Sent from my Galaxy





## **BOARD VACANCY**

**Applications are being received for a vacancy on the John Dixon Public Library Board in accordance with the Public Libraries Act Chapter p.44 R.S.O. 1990.**

**Interested persons may submit their application in writing to the Municipal Clerk by Friday, November 19, 2021.**

**Further information may be obtained by contacting the Municipal Office, 160 Water Street during regular business hours.**

**Amy Leclerc, Clerk  
Town of Mattawa  
160 Water Street  
P. O. Box 390  
Mattawa, ON P0H 1V0  
(705) 744-5611  
[amy.honen@mattawa.ca](mailto:amy.honen@mattawa.ca)**



# AFFORDABLE SENIOR HOUSING COMMITTEE

4.18

## MEETING AGENDA

**DATE:** WEDNESDAY, NOVEMBER 3<sup>RD</sup>, 2021

**TIME:** 4:00 P.M.

**LOCATION:** S. F. Monestime Municipal Council Chambers  
Teleconference Number: 1-833-311-4101  
Access code: 2493 381 6392

1. Site Visit – 231 Tenth Street  
*The meeting will begin with a site visit and the Committee will return to 160 Water Street, Dr. S. F. Monestime Council Chambers, for the remainder of the meeting.*
2. Call to Order
3. Adoption of Minutes
4. Update from Descon Construction
5. Tenant Listing Spreadsheet
6. Tenant Policy Handbook – Postponed until November 17<sup>th</sup> or 24<sup>th</sup>
7. Brochure/Advertising
8. New Business
9. Next Steps
10. Adjourn Meeting (Next Meeting Date Wednesday, December 1<sup>st</sup>, 2021)



# AFFORDABLE SENIOR HOUSING COMMITTEE

The minutes of the committee meeting of the Affordable Senior Housing Committee held Wednesday, October 6<sup>th</sup>, 2021 at 4:00 p.m. in the Dr. S. F. Monestime Council Chambers. The meeting was also available via teleconference.

Members Present: Francine Desormeau, CAO/Treasurer  
Garry Thibert, Chair, Councillor of Town of Mattawa  
Brittany Belanger, Executive Assistant  
Vala Monestime Belter, Member at Large  
Noella Burke, Member at Large  
Kevin Bittner, Member at Large

Development Team: John Demeis, Descon Construction Ltd  
David Butler, Descon Construction Ltd

Members Absent: Loren Mick, Councillor of Town of Mattawa  
Laura Ross, Councillor of Town of Mattawa  
Amy Leclerc, Clerk/Revenue Services Clerk

1. Call to Order

Chair Thibert called the meeting to order at 4:03 p.m.

2. Adoption of Minutes

Resolution Number ASH21-21

Moved by Vala Monestime Belter

Seconded by Kevin Bittner

***BE IT RESOLVED THAT the minutes of the Affordable Senior Housing Meeting of Wednesday, September 1<sup>st</sup>, 2021 be adopted as circulated.***

Carried

3. Update from Descon Construction

Mr. Demeis of Descon Construction provided the committee with an update on the construction to date. The committee was provided with the latest version of the site plans and drawings. North Wing most of the shoring work completed; structural walls have been taken down.

Demolition has been completed, interior framing nearing completion. Drywall is underway, heating system and high efficiency boiler plant installation is nearing completion.

The garbage room almost complete. Multiple bins will be installed to accommodate all residents.

Courtyard walkways have been installed and yard cleanup has been completed.

Looking for opinions on where the location of the signage should be placed. The sign should be placed at the front of the street not blocking the view of those who will be in the sitting area. Make the sign tall enough due to the amount of snow during our winter months. Parking lot has been cleared, the new pavilion is being made as we speak. French drains have been installed and working very well, especially after the large rainstorm we had a week ago, no water pooled in the parking lot.

We are very pleased with the way things are going, by the next meeting we will be able to arrange a site visit for the committee members and team.

#### 4. Draft Terms of Reference

Appointing members to the Board of Directors will have to done by Council, letters get sent, approved by committee, or the committee appointed by council. The board should have the ability to get the letter out and have council review it.

Affordable Senior Housing Committee is established and would be able to continue this committee rather than seeking out for a nonprofit organization. Council would provide direction to the committee on this subject. Would have to provide permission to the property manager to take care of day-to-day operations and report back quarterly to the committee.

Council wanted to get this project running then provide everything to a non-profit agency. Would like this committee remain as owners of this project with Council backing. The committee will have to investigate further if it will be able to become Not For Profit or stay status quo.

Descon Construction has been included in all documentation to provide one year of property management for new building while Committee brings permanent operating structure recommendations to Council. This will buy some time to establish future Terms of Reference. Proposal from Descon was requested by the committee for review.

#### 5. New Business

##### 5.1 Schedule Meeting Mid-October – Review of Draft Tenant Policy Handbook

Mr. Butler of Descon Construction Team will provide the committee with the Tenant Policy Handbook once completed for input. Will be reviewing proper policies for tenants that will have relatives residing in home when tenant passes what would our protocol consist of for eviction.

On Wednesday, November 3, 2021 the committee will gather together at 2:00 p.m. to review a tenant policy and a site tour at 4 p.m.

##### 5.2 Senior Housing List Update

To date on the Senior Housing List there are 96 tenants with 22 not confirmed. 74 people have been contacted with 36 ready to move in for March 2022.

The committee needs to provide decisions on who will be showing the units and who will be making the decision on tenants. It was suggested to hold an open house and hand out applications. Our next survey will be more detailed.

5.3 DNSSAB – Community Affordable Housing Initiative Proposal

Mr. Butler has advised that the application was received and have fielded questions which shows interest in the application. Will provide further details at the next meeting.

6. Next Steps

More advertising is needed to get the word out. Currently there are 36 applicants who could move in at the beginning of March 2022 which is not a lot to chose from considering there are 30 apartments in the complex. Advertising will interest a lot of people who may have forgot about the project or who wasn't aware of it. Flyers can be sent out in the mail, share with the Mattawa recorder, senior complexes in the area, the Lion's Den, Legion and make live announcements on tv bingo and catch the ace.

We would like to have the applications out by Christmas, have interviews and a couple of open houses. Until the building is ready for viewing it would be advised to hold an "open house" at the town hall with all the information and questions from the public. A virtual 3D version of what the apartments would look like all set up with furniture for those to have a better idea until we can physically do a walk through could be done.

7. Adjourn Meeting (Next Meeting Date Wednesday, November 3<sup>rd</sup>, 2021)

Resolution Number ASH21-22

Moved by Noella Burke

Seconded by Kevin Bittner

***BE IT RESOLVED THAT the Affordable Senior Housing Committee adjourn the meeting at 6:15 p.m.***

Carried

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Chair

#	Age 55 to 64	Age 65 to 74	Age 75 to 83	Age Over 85	Live In Mattawa	Live Elsewhere	Rent	Own	Seeking Studio	Seeking 1 Bdrm	Seeking 2 Bdrm	Do you Have a Pet	Do you Have a Vehicle	Have a House to Sell	Are you Retired	Will Move-In When Opened March 2022	Will Move-In later in 2022	Will Move-In sometime in 2023	Will Move-In sometime in the Future
1	1				1		1				1				1				
2				1	1		1			1	1				1				
3	1				1		1		1	1					1				
4				1	1		1			1	1		1		1				
5		1			1		1			1	1		1		1				
6		1			1		1			1	1		1		1				
7			1		1		1			1	1		1		1				
8	1				1		1		1	1		1	1		1				
9				1	1		1	1	1	1					1				
10		1			1		1			1			1		1				
11	1				1		1				2	1	1		1				
12	1				1		1				1	1	1		1				
13			1		1		1	1		1	1	1	2	1	1				
14		1			1		1		1	1	1				1				
15	1				1		1			1					1				
16				1	1		1	1	1	1					1				
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Survey Results	23	29	21	15	62	26	54	34	15	46	55	21	66	28	69	47	17	6	18
	26.14%	32.95%	23.80%	17.05%	70.49%	29.55%	61.36%	38.64%	17.05%	52.27%	62.50%	23.80%	75.00%	31.82%	78.41%	53.41%	19.32%	6.82%	20.45%

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**DATE:** November 3, 2021  
**PROJECT:** 20054 Mattawa Seniors Affordable Housing  
**LOCATION:** 231 Tenth Street, Mattawa, Ontario

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## PROGRESS UPDATE MEETING

### PLANS, PERMITS & DRAWINGS

- Exterior landscaping plans and parking lot layout completed, some input needed.
- Millwork drawing have been received, color selection to be determined.

### MATERIAL DELIVERY & ORDERING

- Hollow Metal frames – New expected delivery for mid-November
- Plumbing fixtures – Standard walk-in showers received, the B/F showers delayed 20 weeks due to COVID and we are exploring custom tiled showers in lieu.
- New Windows - manufacturing delay, original delivery was early October, new delivery date for late November/early December.

### STRUCTURAL PHASE

- Structural steel has been installed and is waiting inspection.

### INTERIOR CONSTRUCTION

- Drywall installation well underway in the North, East and West wings
- New electrical panels for suites are roughed-in
- HRV Piping has been installed
- New heating plant installation nearly completed and expected to be operational by mid-November
- Main electrical service switchgear to arrive this week and changeout to occur next 2 weeks

### EXTERIOR CONSTRUCTION

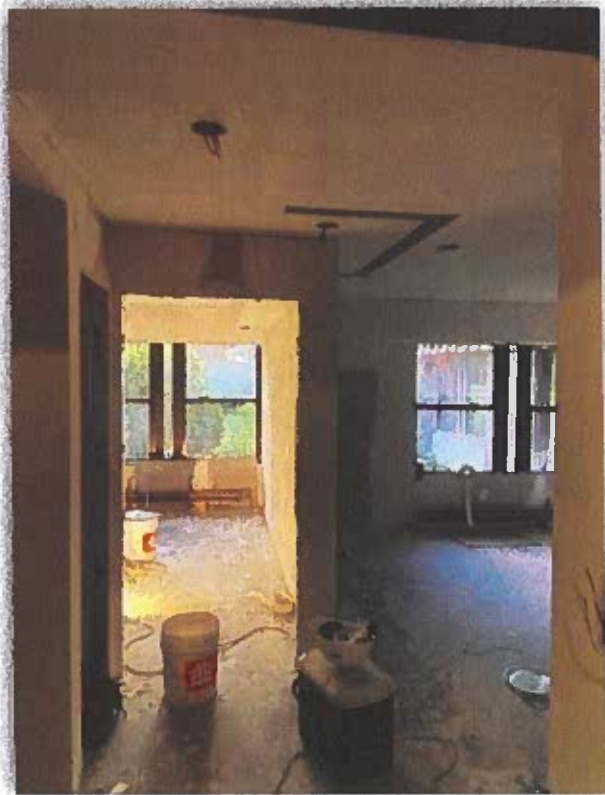
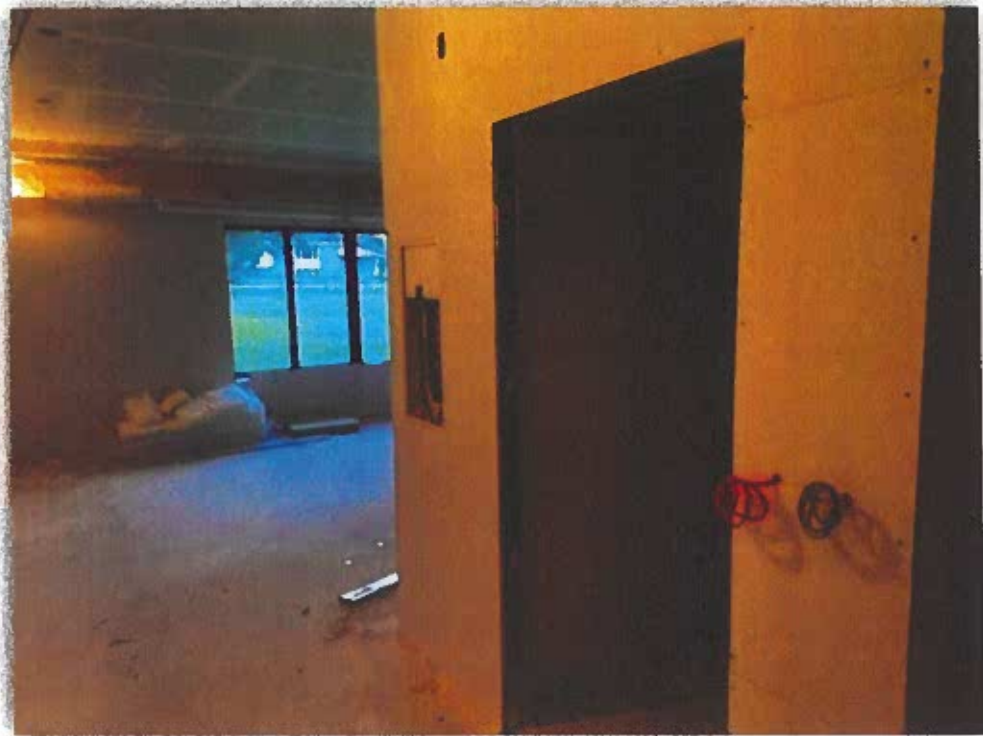
- Siding is being installed
- Parking lot lines have been painted
- Landscaping is nearly completed
- Pavilion timber fabrication is completed and being shipped next week.

**PROGRESS PHOTOS**

- Drywalling of suites









- Steel framing is being completed



- Corridor plumbing and boiler installation in Progress





- Steel framing has been installed and grouted in suite 117. Waiting on inspection.





- Exterior Siding is being installed




- Parking lot lines have been painted, and grass is growing well.



## **CLIENT DISCUSSION POINTS**

1. Owner feedback on samples of permanent sign design for the complex (see 3 options attached).
2. Owner feedback on locations for outdoor seating/benches and statue location (see proposed layout attached).
3. Owner feedback on sample marketing postcard content (see example attached).
4. Owner feedback on sample Suite presentation board and 3D rendering (see example attached).
5. Owner feedback on color selection board including paint, flooring, cabinets, countertops, etc. (see color board options attached).
6. Copy of unit layouts with detailed dimensions and sizes noted. (see attached).

I. Samples of permanent signage for Owner's feedback




**OPTION #1**

<b>DESCON</b> CONSTRUCTION LTD 101 WORTHINGTON ST. E. SUITE 321 NORTH BAY, ONTARIO, CANADA 1-705-472-4619		<b>PROJECT:</b> MATTAWA SENIORS HOUSING 10TH ST, MATTAWA, ONTARIO	<b>DATE:</b> OCT 20, 2021
		<b>DESCRIPTION:</b> PERMANENT SIGN	NO REVISIONS
		<b>DRAWN BY:</b>	NO REVISIONS
		<b>PROJECT No:</b> 20054	NO REVISIONS
		<b>SCALE:</b> N/A	NO REVISIONS





**OPTION #2**

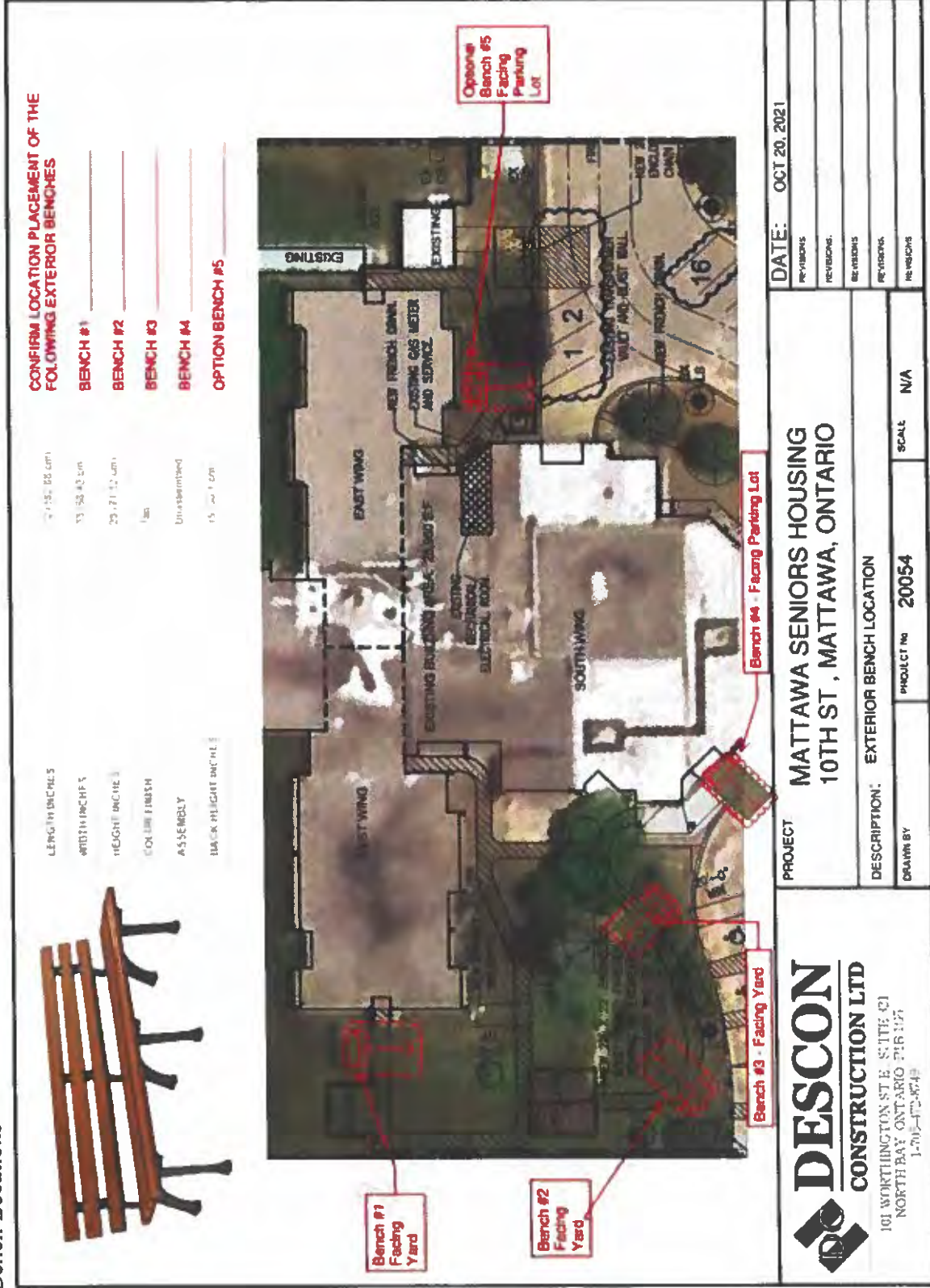
 <p><b>DESCON</b> CONSTRUCTION LTD 101 WORTHINGTON ST E. SUITE 221 NORTH BAY, ONTARIO P1B 1G5 1-705-772-6719</p>	<p><b>PROJECT:</b> MATTAWA SENIORS HOUSING 10TH ST, MATTAWA, ONTARIO</p>	<p><b>DATE:</b> OCT 20, 2021</p>
	<p><b>DESCRIPTION:</b> PERMANENT SIGN</p>	<p><b>REVISIONS</b></p>
<p><b>DRAWN BY:</b></p>	<p><b>PROJECT No</b> 20054</p>	<p><b>REVISIONS</b></p>
<p><b>SCALE:</b> N/A</p>	<p><b>REVISIONS</b></p>	<p><b>REVISIONS</b></p>



OPTION #3

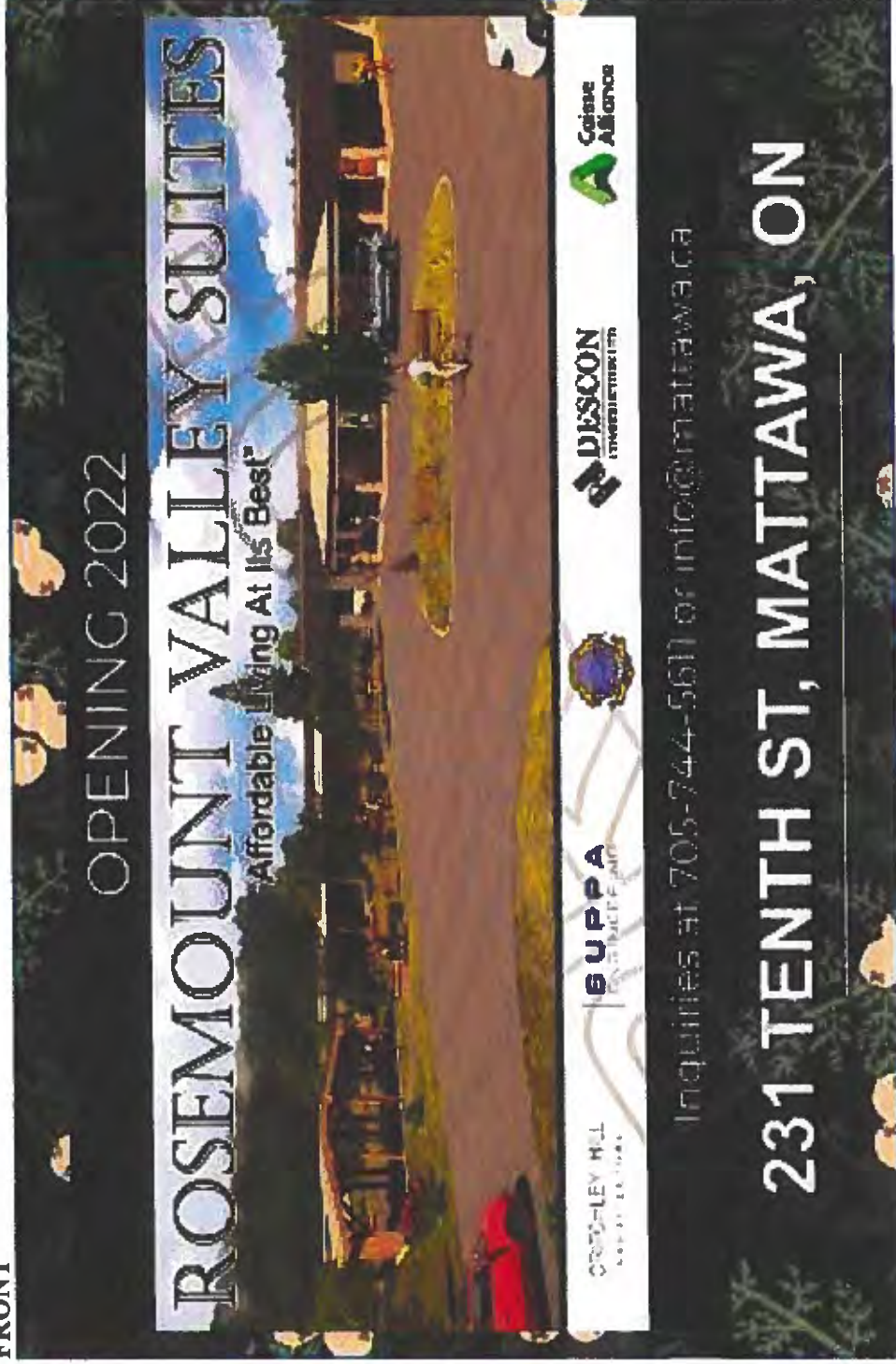
<b>DESCON</b> <b>CONSTRUCTION LTD</b> 101 WORTHINGTON ST. E., SUITE 321 NORTH BAY ONTARIO P1B 1G5 1-705-472-8749		PROJECT: <b>MATTAWA SENIORS HOUSING          10TH ST, MATTAWA, ONTARIO</b>	DATE: <b>OCT 20, 2021</b>
DESCRIPTION: <b>PERMANENT SIGN</b>		REVISIONS:	REVISIONS:
DRAWN BY:		PROJECT NO: <b>20054</b>	REVISIONS:
SC&F: <b>N/A</b>		REVISIONS:	REVISIONS:

2. Bench Locations



3. Sample Marketing Post Card

FRONT



BACK

## ROSEMOUNT VALLEY SUITES

OPEN HOUSE - DECEMBER 15, 2021

At this retirement community all we have to do is dream for what life will be like when we leave the working world behind. While it's so easy to dream, it's also important to have a plan in place to make that dream a reality.



Call us for more information!  
Start your application Today!

1-705-744-5611

[info@hellowa.co](mailto:info@hellowa.co)

## Living the Dream

- Affordable Seniors Housing
- Keeping your independence
- Meet new friends & enjoy activities together
  - Ages 55 and over
- Enhanced accessibility features
- No more Worrying about Maintenance

Let us answer your questions and show you what our new building has to offer

Join Us, for our Open House.

December 15, 2021

Location: Town Hall

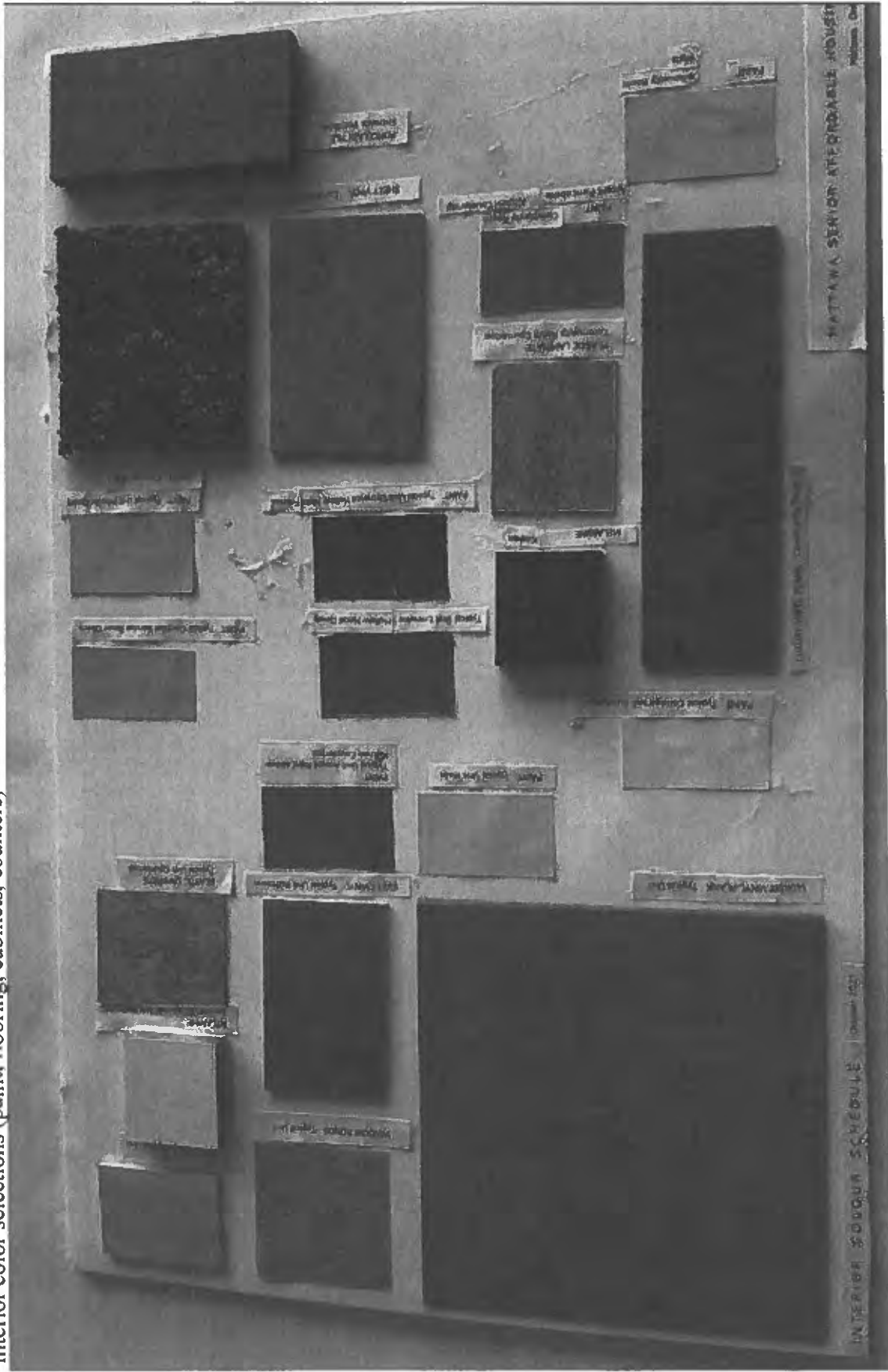
Time: 7:00 pm

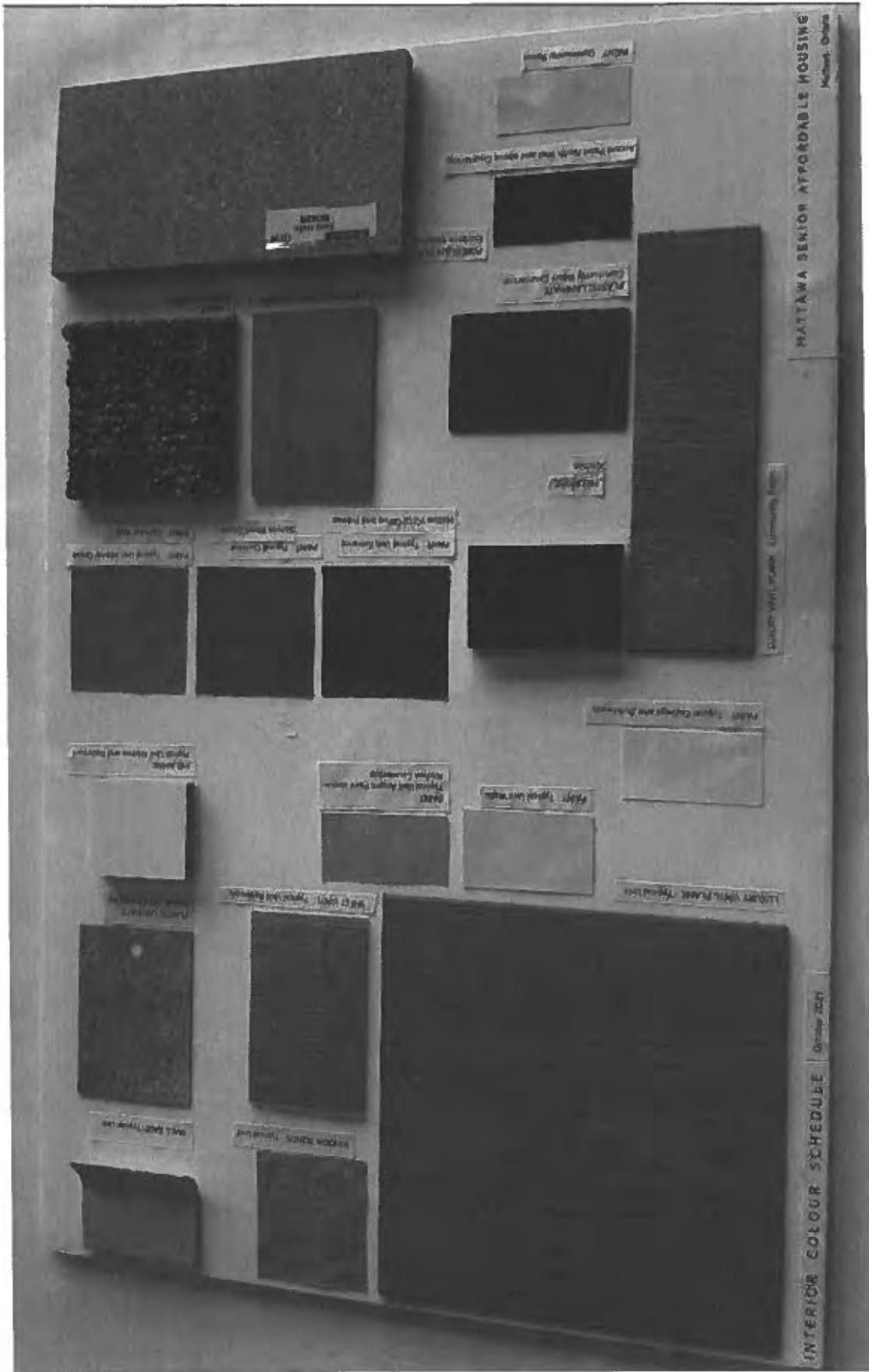
4. Sample Suite Layout board 24" x 36"

Studio Apartment - North Wing

DATE: 2018-10-19	SCALE:	DRAWN:	A-2
DESCON			
Mattawa Suite Layout			
Studio Apartment			

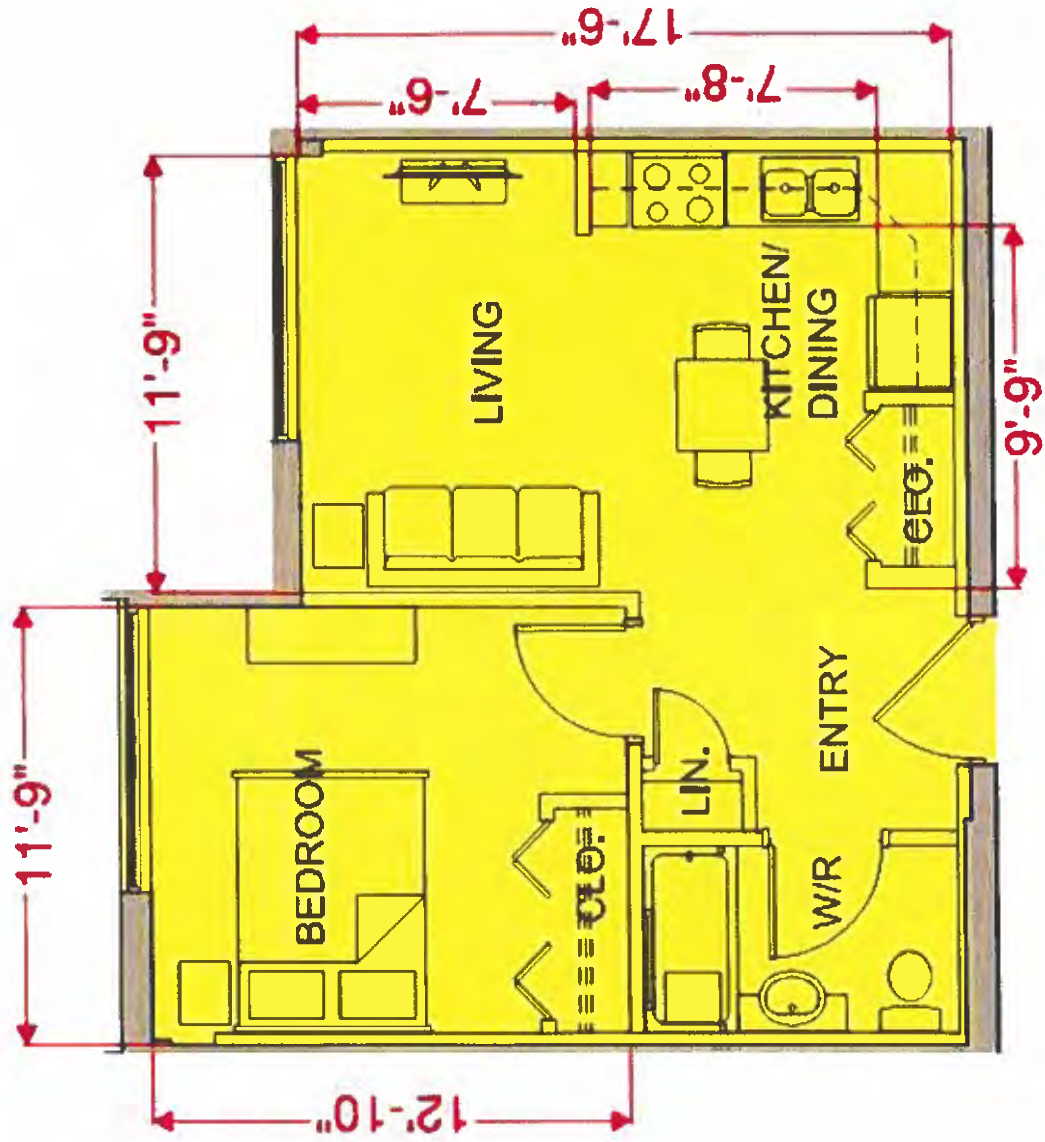
5. Interior color selections (paint, flooring, cabinets, counters)



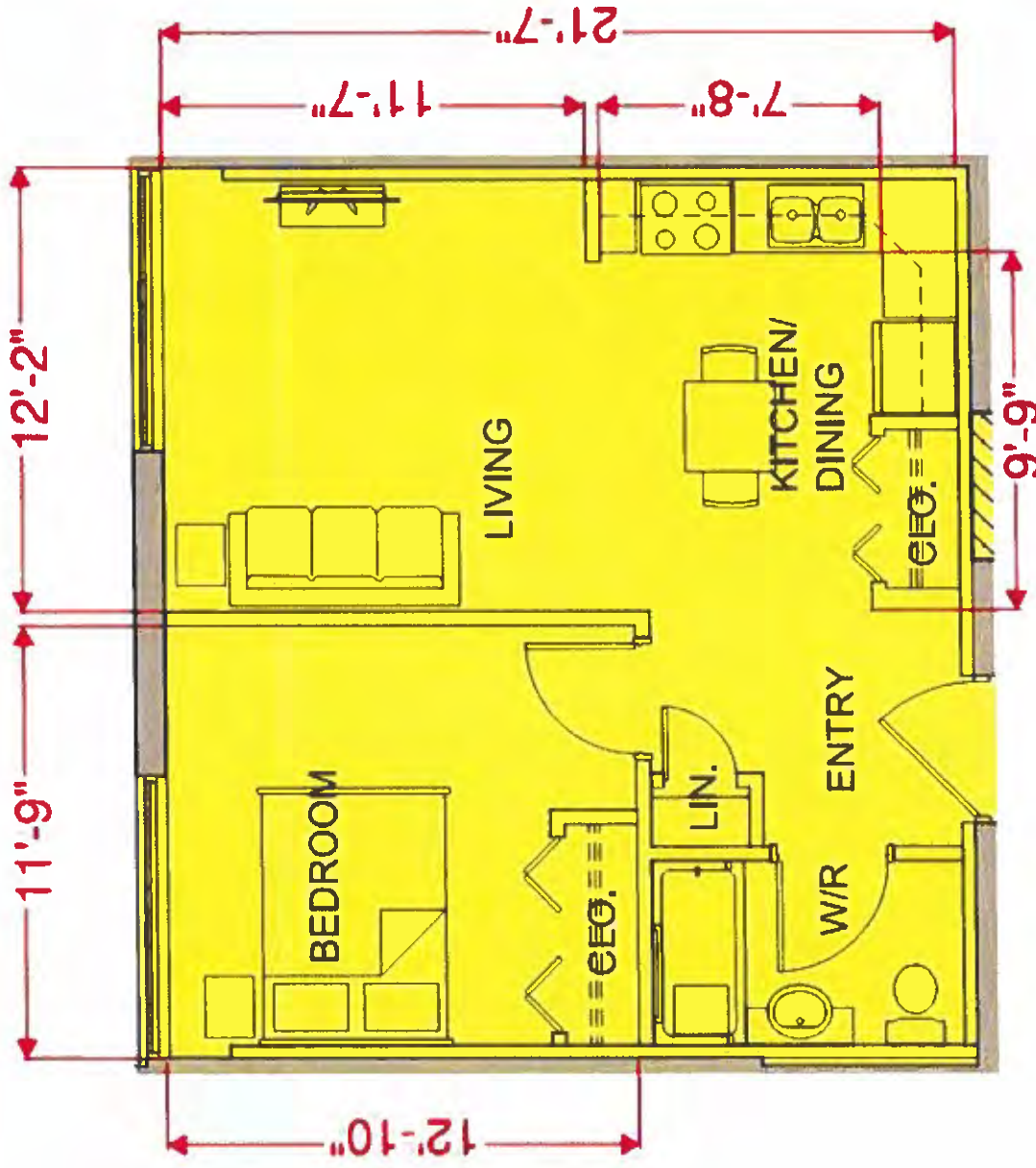




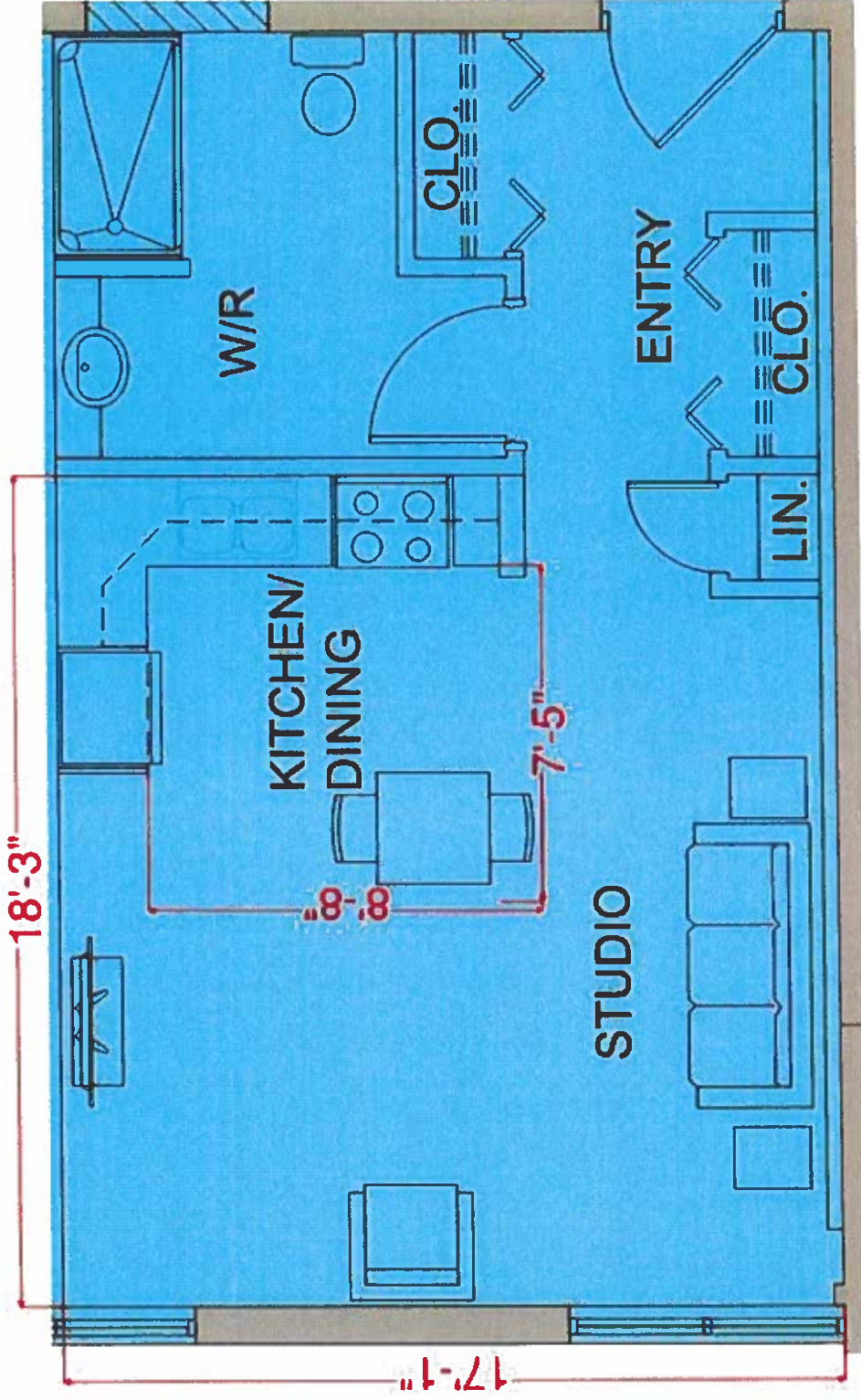
6. Detailed dimensions and Suite sizes



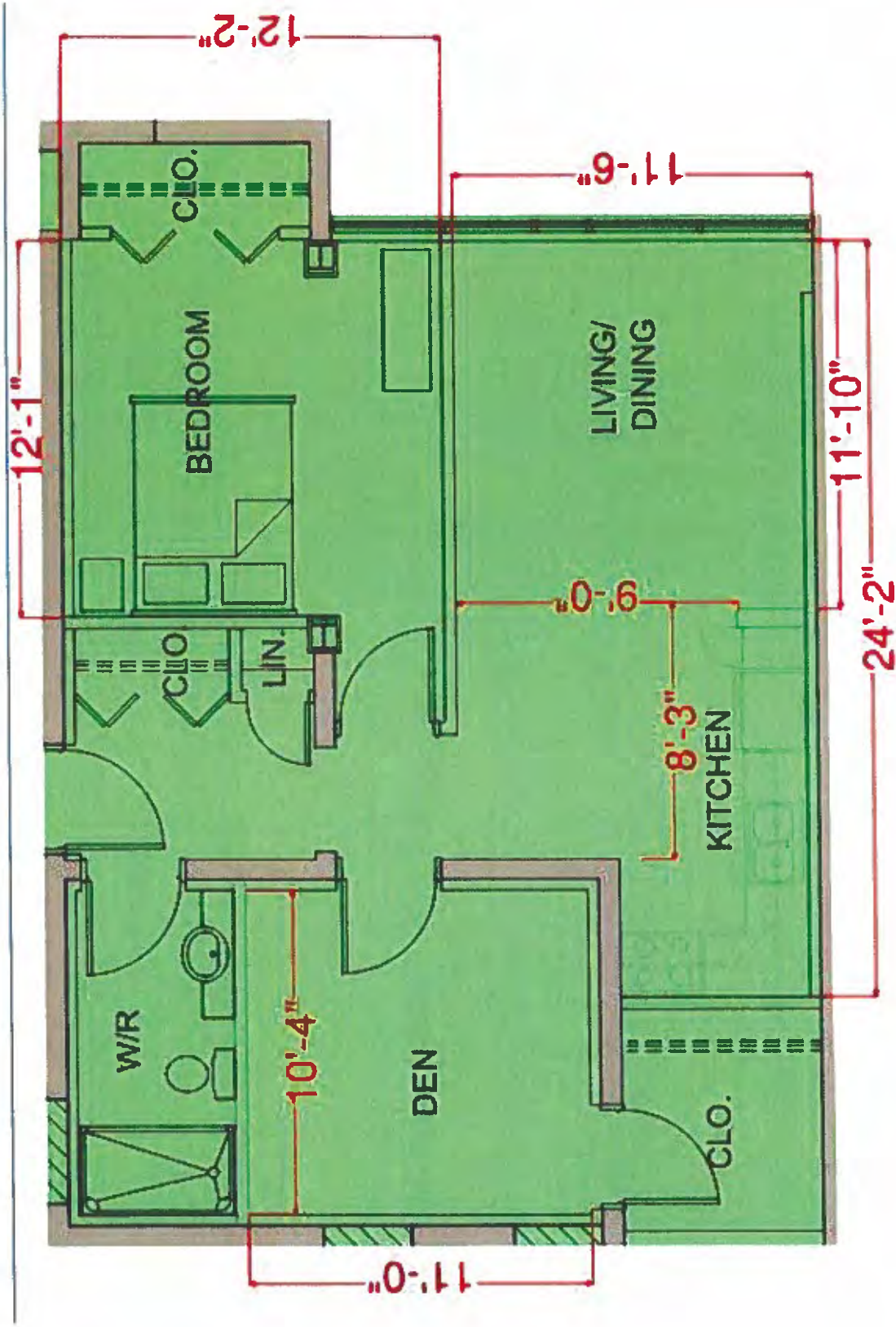
**UNIT A**  
Area 485 ft<sup>2</sup>



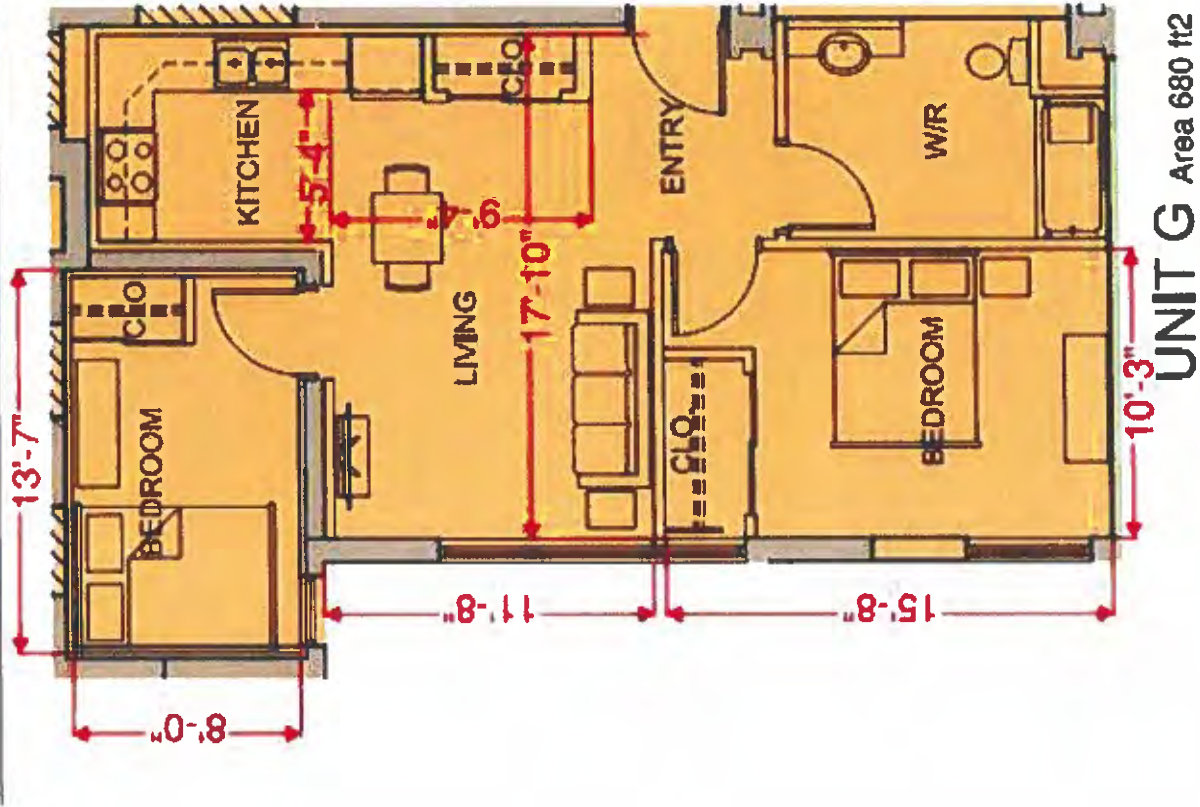
**UNIT B**  
Area 535 ft<sup>2</sup>



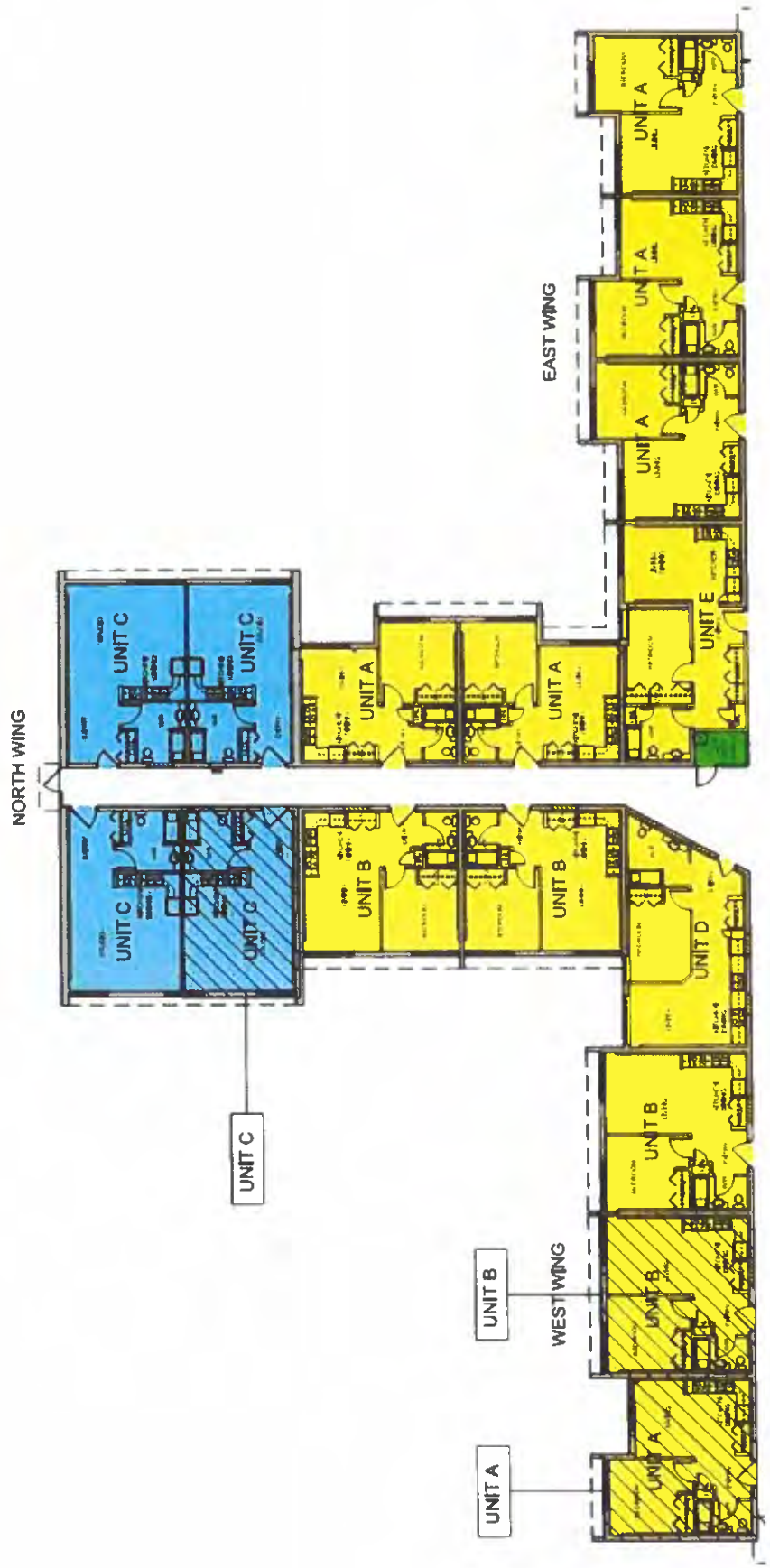
Area 480 ft<sup>2</sup>  
**UNIT C**

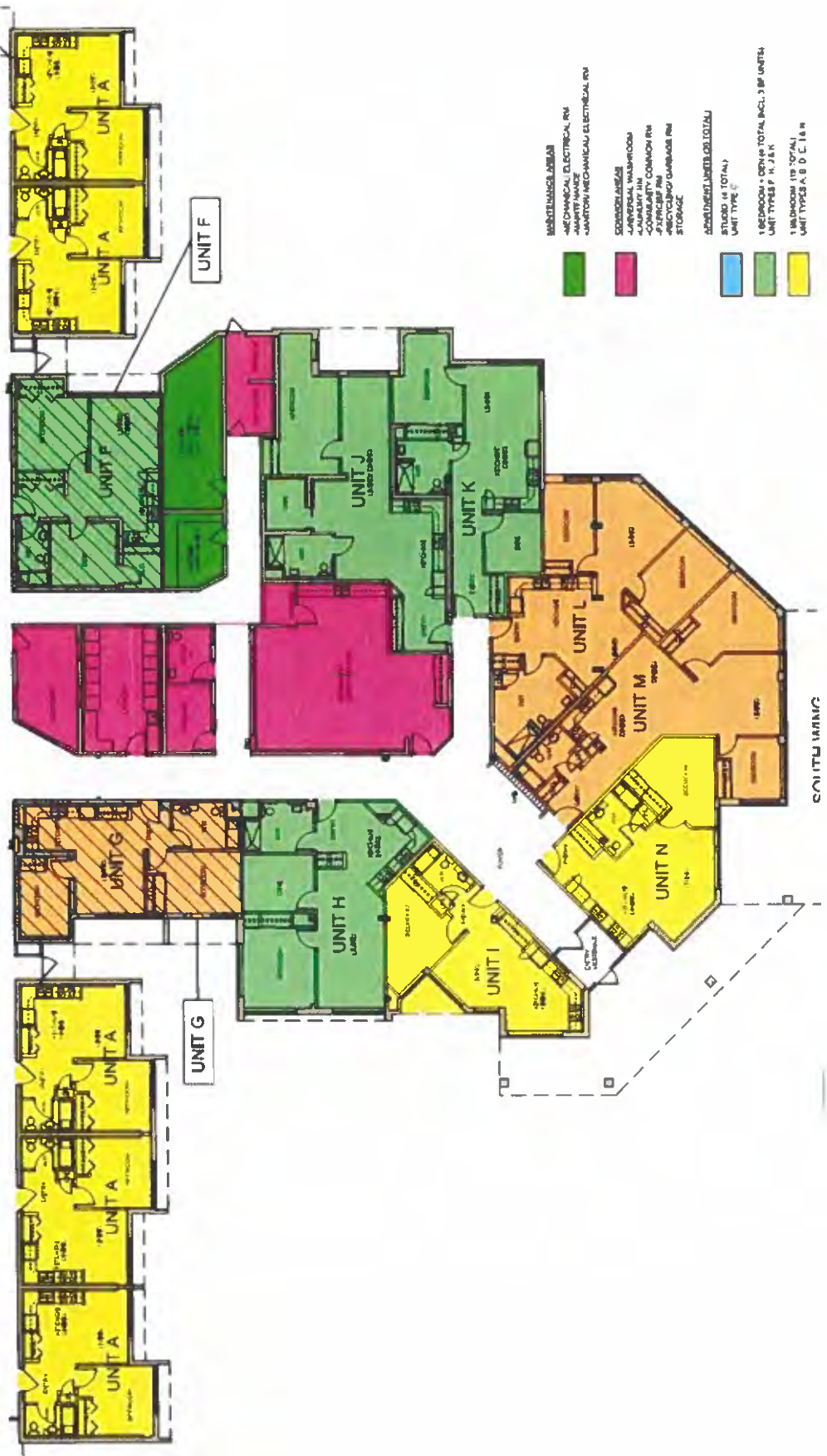


# UNIT F Area 770 ft2



**UNIT G** Area 680 ft<sup>2</sup>





4.19

**THE CORPORATION OF THE  
TOWN OF MATTAWA**

**MATTAWA VOYAGEUR DAYS  
COMMITTEE**

**THURSDAY, NOVEMBER 4<sup>TH</sup>, 2021  
4:30 P.M.**

**DR. S. F. MONESTIME MUNICIPAL  
COUNCIL CHAMBERS  
160 WATER STREET  
MATTAWA, ONTARIO**

**TELECONFERENCE TOLL FREE # 1-833-311-4101  
ACCESS CODE: 2493 739 6932**



**THE CORPORATION OF THE TOWN OF MATTAWA  
MATTAWA VOYAGEUR DAYS COMMITTEE  
DR. S. F. MONESTIME MUNICIPAL COUNCIL CHAMBERS  
160 WATER STREET  
MATTAWA, ONTARIO  
TELECONFERENCE TOLL FREE # 1-833-311-4101  
ACCESS CODE: 2493 739 6932**

**THURSDAY, NOVEMBER 4<sup>TH</sup>, 2021  
4:30 P.M.**

1. Call to Order
2. Disclosure of Pecuniary Interest and Nature Thereof
3. Adoption of Minutes of Previous Meeting
4. Committee Reports (per Agenda items)
  - 4.1 Review of Band & Booking Agent
  - 4.2 Review of Budget
  - 4.3 Marketing Initiatives, Media Release & Website
  - 4.4 Wristbands & Sponsors
  - 4.5 Review of Sponsorship Package
  - 4.6 Review of Daytime Entertainment
  - 4.7 Next Steps
    - Creating Timeline
    - Confirming Bands
    - Budget Approval for Council
    - December Ticket Sales
5. 2/3 (Special Resolutions – not previously circulated)
6. In Camera (Closed) Session – None
7. Return to Regular Session
8. Adjournment

**THE CORPORATION OF THE TOWN OF MATTAWA  
VOYAGEUR DAYS COMMITTEE**

The minutes of the Voyageur Days Committee held Thursday, October 7<sup>th</sup>, 2021 at 4:30 p.m. in the Dr. S. F. Monestime Municipal Council Chambers.

Present: Mayor D. Backer  
Councillor G. Thibert  
Francine Desormeau, CAO/Clerk/Treasurer  
Amy Leclerc, Clerk/Revenue Services Clerk  
Renee Paquette, Recreation & Facilities Services Manager  
Lynne Bastien, Clerk 1  
Sheri Wabie, Clerk 2  
Jessica Knowlton, Wellness Programmer & Manager  
Chelsey Grant, Communications & Digital Strategy Coordinator Intern

Absent: Councillor L. Ross, Chair  
Councillor R. Jones

\*When a recorded vote is requested and the minutes indicate the recorded vote was "Unanimous" it means all Members present and noted above voted in favour unless otherwise indicated.

1. Meeting Called to Order at 4:30 p.m.

Mayor Backer chaired the meeting in the absence of the Chair Councillor L. Ross

2. No Disclosure of Pecuniary Interest and Nature Thereof – None
3. Adoption of Minutes

Resolution Number VDC21-02  
Moved by Councillor G. Thibert  
Seconded by Sheri Wabie

***BE IT RESOLVED THAT the minutes of the Mattawa Voyageur Days Committee meeting of September 2<sup>nd</sup>, 2021 be adopted as circulated.***

Carried

4. Committee Reports
  - 4.1 Delegation from Smokes & Spurs
  - 4.2 Discussion on Area Festivals
  - 4.3 Bands/Streams
  - 4.4 Entertainment/Activities/Vendors

- 4.5 Kids Activities/Entertainment
- 4.6 Partnerships
- 4.7 Budget Projections
- 5. In Camera (Closed Session) - None
- 6. Return to Regular Session
- 7. Adjournment

The Voyageur Days Committee meeting of Thursday, October 7<sup>th</sup>, 2021 adjourned at 6:47 p.m.

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Mayor

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Chair

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CAO

# Voyageur Days 2022 Budget

Expenses	Budget	Actual
Bands	\$210,000.00	
Accomodations/Transportation	\$10,000.00	
Rider	\$10,000.00	
Stage	\$12,000.00	
Sound and Lighting	\$30,000.00	
Daytime Entertainment	\$20,000.00	
Wristbands	\$1,500.00	
Print/Posters	\$500.00	
Postage	\$500.00	
Office supplies	\$500.00	
Website sales	\$6,000.00	2000 tickets sold online at 3%
Facebook Ads	\$1,000.00	
LCBO order/Bar/reefer	\$75,000.00	
Liquor License	\$500.00	
Security	\$10,000.00	
Toilets	\$7,000.00	
trailer rental/dressing rooms	\$4,000.00	
Merchandise	\$500.00	
Tshirts (volunteers, staff, bar)	\$500.00	10\$ per tshirt * 50 tshirts
Camping	\$5,000.00	
Shuttle	\$1,000.00	at schools or Anderson
Contingency	\$10,000.00	wouldn't need this unless we are at Tembec need this
Revenue	Budget	Actual
Wristband Sales	\$300,000.00	3000 tickets sold at 100\$ per person for the weekend
Sunday Wristbands Only (20\$)	\$10,000.00	500 ppl x 20\$ tickets
Sponsors	\$25,000.00	
Vendors/Food Trucks	\$2,000.00	20 vendors x 100\$ 2 days
Camping	\$2,000.00	
Bar Sales	\$90,000.00	
Grants	\$20,000.00	
Merchandise	\$1,000.00	
		5\$ a ticket or 3 for 10\$? Sell 150 at least
<b>TOTAL REVENUES</b>	<b>\$450,000.00</b>	
<b>PROFIT:</b>	<b>\$34,500.00</b>	

4.20  
copy to agenda  
copy to Mayor ✓  
copy to CAO ✓

November 4, 2021

Ms. Cindy Pigeau  
Clerk Treasurer  
Municipality of Calvin  
1355 Peddlers Dr.  
R.R. #2  
Mattawa, ON P0H 1V0

Dear Ms. Pigeau

On September 21, 2021, Mr. Dean Backer submitted his resignation from the Cassellholme Board of Management. Mr. Backer represented Area 2, as a reappointment, beginning January 2019. Mr. Backer was reappointed to replace the historical rotation of a council member from the Township of South Algonquin.

South Algonquin has once again declined to appoint a new member to Cassellholme. At this time, I would like to offer the Municipality of Calvin to select a member to sit on the Cassellholme Board for the remainder of Mr. Backer's appointment, which will expire on December 31, 2022.

A letter of approval from the other municipalities in Area 2 (Mattawa, Papineau-Cameron and South Algonquin) should be forwarded to Cassellholme.

I would ask that after the selection has been made that Cassellholme be contacted as soon as possible so that we can arrange an orientation to Cassellholme for the new member.

I would be pleased to provide further details or answer any questions that you or any councilors might have on this or any other issue regarding Cassellholme.

Sincerely,



Jamie Lowery  
Chief Executive Officer

c.c. Township of Papineau-Cameron  
Town of Mattawa  
Municipality of South Algonquin

4.21

copy to agenda

**Info**

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**From:** Marianne Zadra <Marianne.Zadra@dnssab.ca>  
**Sent:** Thursday, October 28, 2021 9:36 AM  
**To:** jdupuis@westnipissing.ca; Melanie Ducharme; Suzie; Admin@mattawan.ca; Alisa Craddock, Dir of Corp Services/Treasurer; Bryan Martin CAO Clerk/Treasurer; Calvin Township - Lynda Kovacs - Clerk Treasurer; Craig.D; Diane Francouer; Francine Desormeau; Info; Jason McMartin Clerk Treasurer; Jason Trottier CAO; Jenny Leblond; Peter Johnston (Bonfield); 'West Nipissing Municipality - Jean Pierre Barbeau - CAO'  
**Subject:** DNSSAB Minutes  
**Attachments:** Oct 27 DNSSAB Board Package.pdf; Approved September 22 2021 Minutes DNSSAB and FA.pdf

Hi everyone

I hope you're enjoying this beautiful day.

I've attached the September minutes from the DNSSAB and Finance and Committee which were approved at our meeting yesterday. I've also attached the full October package for your information. I've also included a media release issued late yesterday, regarding the Homelessness Action Plan contained in the Board Package.

Kind regards  
Marianne



Marianne Zadra  
Communications & Executive Coordinator | Communications et Coordinatrice exécutive  
District of Nipissing Social Services Administration Board (DNSSAB) |  
Conseil d'administration des services sociaux du district de Nipissing (CASSDN)

**Healthy communities without poverty | Des communautés saines et sans pauvreté**

200 McIntyre Street East, | 200, rue McIntyre Est, | North Bay, ON, P1B 8V6  
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District of Nipissing  
Social Services  
Administration Board



Conseil d'administration  
des services sociaux  
du district de Nipissing

## MINUTES OF PROCEEDINGS

### REGULAR BOARD MEETING – SEPTEMBER 22, 2021 Directly following the Finance and Administration Committee

#### **MEMBERS PRESENT:**

Councillor Terry Kelly (East Ferris)  
**Councillor Mark King - Chair (North Bay)**  
Councillor Dave Mendicino (North Bay)  
Mayor Dan O'Mara (Temagami)  
**Councillor Dan Roveda Vice Chair (West Nipissing)**  
Councillor Bill Vrebosch (North Bay)  
Mayor Dean Backer (East Nipissing)  
Representative Amanda Smith (Unincorporated)  
Councillor Mac Bain – (North Bay)  
Councillor Chris Mayne (North Bay)  
Mayor Jane Dumas (South Algonquin)

#### **REGRETS:**

Councillor Scott Robertson (North Bay)

#### **STAFF ATTENDANCE:**

Catherine Matheson, CAO  
Marianne Zadra, Executive Coordinator and Communications  
Melanie Shaye, Director of Corporate Services  
David Plumstead – Manager Planning, Outcomes & Analytics  
Justin Avery, Manager of Finance  
Stacey Cyopeck, Director, Housing Programs  
Tracy Bethune, Acting Director, Housing Operations  
Lynn Demore-Pitre, Director, Children's Services  
Michelle Glabb, Director, Social Services and Employment

Tyler Venable, Community Projects Planner  
Dawn Carlyle, Project Manager

**1.1 CALL TO ORDER**

**Resolution No. 2021-67**

**Moved by:** Bill Vrebosch

**Seconded by:** Amanda Smith

**Resolved THAT the Board of Directors accept the Roll Call as read by the Recording Secretary for the Regular Board meeting of September 22, 2021 at 12:32 PM.**

The regular Board Meeting was called to order at 12:32 PM by Chair Mark King.

*Carried.*

**1.2 DECLARATION OF CONFLICTS OF INTEREST**

Bill Vrebosch declared a conflict with an in-camera item.

**2.0 CHAIR'S REMARKS**

The Chair welcomed everyone back from the summer break.

He spoke about the retirement of two long-time employees, Joanne Chirico and Pierre Guenette, and wished them well.

He reviewed what has happened with encampments (Jet Street) over the summer, how various organizations have worked together to find people shelter and connect them to services.

The Chair noted the NOSDA resolutions in the package which DNSSAB has been asked to endorse, including ones that speak to continued funding for Community Paramedicine and CHPI as a minimum threshold to support homelessness prevention initiatives.

He spoke about the upcoming budget and indicated another Finance and Administration meeting will be held in November with updated numbers.

The Chair informed the board about a presentation to the Rotary Club on the DNSSAB and its scope of services in early September.

He indicated DNSSAB will be closing its office on September 30<sup>th</sup>, to honour a Day of Truth and Reconciliation.



**3.0 ADOPTION OF THE AGENDA**

**Resolution No. 2021-68**

**Moved by:** Dave Mendicino

**Seconded by:** Dan O'Mara

**Resolved THAT the Board accepts the agenda as presented.**

*Carried.*

**4.0 APPROVAL OF MINUTES**

**4.1 Resolution No. 2021-69-A**

**Moved by:** Jane Dumas

**Seconded by:** Dan Roveda

**Resolved THAT the Board adopts the minutes of the proceedings of the Regular Board meeting of June 23, 2021.**

*Carried.*

**4.2 Resolution No. 2021-69-B**

**Moved by:** Jane Dumas

**Seconded by:** Dan Roveda

**Resolved THAT the Board adopt the minutes of the proceedings of the Community Services Committee meeting of June 23, 2021.**

*Carried.*

**5.0 DELEGATIONS**

**5.1 Anti-Stigma Campaign** – Developed by the NDHHP (CAB), Tawnia Healy, Community Health Promoter with the NBPSDHU and Glenn Peterson, Lived Expert presented a video and advertisements about this October campaign. "See the person" encourages people to disregard preconceptions people may have about those experiencing homelessness, and to treat everyone with the same regard. The series of videos and social media posts reflect the feelings the perspectives of people with lived experience of homelessness, and how stigma makes them feel inferior and further challenges their journey to housing and stability. The Chair thanked the presenters.

**5.2 B17-21 Nipissing District Community Safety and Well-Being Plans – Community Projects**  
Planner Tyler Venable reviewed report B17-21 through a presentation. He reviewed the priority risks and strategy themes identified in the plans provided by District Municipalities, with the exception of West Nipissing, Bonfield and Temagami, whose plans were not yet submitted. There was discussion about how affordable housing is defined. Tyler indicated the province uses 80% of market rent to define affordable. There was discussion about how this will be enacted and who is responsible. The DNSSAB will incorporate some of the findings of the CSWB Plans into its strategic plan.

It was agreed that local MPs and MPPs will be sent a synopsis of the District plans on Board’s behalf, indicating what is happening now and what the plans hope to change.

**5.3 HS46-21 Homelessness Landscape in the Nipissing District – Review of Current Programs, Services, Supports and Investments in the Homelessness Sector**

**Resolution No. 2021-70**

**Moved by:** Terry Kelly

**Seconded by:** Dan Roveda

WHEREAS the number of people experiencing homelessness (unsheltered and sheltered) in North Bay and the broader Nipissing District continues to rise, putting increased pressure on the emergency shelter and first response systems, and community social and health services; and

WHEREAS the homelessness situation was exacerbated with the COVID-19 pandemic which has further changed the landscape and conditions under which the Board was previously addressing homelessness and related issues;

THEREFORE BE IT RESOLVED that the Board accept the report “Homelessness Landscape in the Nipissing District” as described in HS46-21 and attached “A” (same title), which will then be followed by a Homelessness Action Plan in October.

Manager Planning, Outcomes & Analytics, David Plumstead reviewed the homelessness environment before 2019 and the changes that have happened after 2019. This information sets up the plan to be presented next month. The CAO stated the facts in this report are important to understand the landscape and next month’s report about action going forward, especially since the Province has advised that new Social Services Relief funding will no longer be available. There was discussion about the need to work with community partners throughout the housing continuum and where funding might come from.

***Carried.***

**6.0 CAO VERBAL UPDATE**

**Resolution No. 2021-71**

**Moved by:** Dean Backer

**Seconded by:** Dan O'Mara

**Resolved THAT the District of Nipissing Social Services Administration Board (DNSSAB) receives the CAO Report for September 22, 2021.**

CAO Catherine Matheson updated the Board on the following items:

The Board will be hearing more about the Ontario Works modernization plan in upcoming meetings as the Province ramps up modernization in four regions between now and 2023. The City of Toronto and the North will be the last regions to get onboard. The Province has placed a temporary pause on the centralized intake for Ontario Works. Funding for 2022 won't be impacted by this. There will be further information on this in October.

The EMS business case for direct delivery is coming forward in November. Work continues on analysis, and conversations with contract agencies and unions.

***Carried.***

**7.0 CONSENT AGENDA**

**RESOLUTION: #2021-72**

**Moved by:** Jane Dumas

**Seconded by:** Terry Kelly

**THAT the Board receives for information or approval purposes Consent Agenda items 7.1 to 7.8.**

**7.1 B14-21 Pandemic Plan Update – for approval**

**THAT the District of Nipissing Social Services Administration Board accepts Briefing Note B14-21; COVID-19 Workplace Pandemic Plan Update, dated September 22, 2021; and**

**THAT the Board supports the approach of the updated Plan, which focuses on the continuation of services during the pandemic, with primary consideration for the health and safety of employees, clients and tenants.**

**7.2 HS42-21 Coordinated Access Update – Nipissing Counts 2021, By Name List, HIFIS 4.0 - Report HS42-21 provides an update on the implementation of Coordinated Access, By Name List, and HIFIS 4.0, as well as Nipissing Counts 2021 Homeless Enumeration, for information purposes.**

**7.3 HS43-21 Procurement in Emergencies – COVID Isolation Centre –** Report HS43-21 is provided for information, in accordance with the Board’s Purchasing Policy #CORP-01, under the authority of the DNSSAB Procedural Bylaw 2020-01.

**7.4 HS39-21 Sale of Affordable Housing project located at 70 John Street, Sturgeon Falls -** Report HS39-21 outlines the details of the sale and early withdrawal of the Canada-Ontario Affordable Housing Program (AHP) (2003) project located at 70 John Street in Sturgeon Falls, and is provided for information purposes.

**7.5 EMS08-21 Response Time Standard 2022 Plan - for approval**

**THAT the District of Nipissing Social Services Administration Board approve the Response Time Standard (RTS) plan for calendar year 2022 for submission to the Minister of Health, as described in briefing note EMS08-21.**

**7.6 EMS09-21 Community Paramedicine: Joint Submission by AMO and OAPC –** EMS09-21 details for information a recent submission to the Minister of Health (MOH) and Minister of Long Term Care (MLTC) prepared by the Association of Municipalities of Ontario (AMO) and the Ontario Association of Paramedic Chiefs (OAPC). The submission focuses on Community Paramedicine programming across the Province.

**7.7 B18-21 National Day for Truth and Reconciliation -** Briefing Note B18-21 provides information for the Board on the National Day of Truth and Reconciliation and its observance by the District of Nipissing Social Services Administration Board (DNSSAB) staff.

**7.8 B20-21 NOSDA Resolutions – for approval**

**THAT the District of Nipissing Social Services Administration Board (DNSSAB) agrees to endorse the attached Northern Ontario Service Deliverers Association (NOSDA) resolutions 2021-6 to 2021-17, as presented at their AGM.**

*Carried.*

## **8.0 MANAGER’S REPORTS**

**8.1 HS41-21 Native People of Nipissing Non-Profit Residential Development Corporation (NPON) Phase I End of Operating Agreement**

### **RESOLUTION: #2021-73**

**Moved by:** Bill Vrebosch

**Seconded by:** Dan Roveda

**THAT the District of Nipissing Social Services Administration Board (DNSSAB) receives for approval report HS41-21, regarding the End of Operating Agreement for the Native People of**

**Nipissing Non-Profit Residential Development Corporation (NPON) Phase I scattered units; and,**

**THAT the DNSSAB continue to fund the 15 Urban Native units through the COCHI Rent Supplement allocation from the 2021-22 and 2022-23 fiscal years.**

Housing Services Director Stacey Cyopeck reviewed the report, adding that DNSSAB is looking to continue its relationship and provide rent supplements to maintain urban Native priority units. Money has been set aside and future funds will be dispersed to keep these units on line.  
*Carried.*

**8.2 In Camera**

**RESOLUTION: #2021-74**

**Moved by:** Chris Mayne

**Seconded by:** Jane Dumas

**THAT the District of Nipissing Social Services Administration Board (DNSSAB) move in-camera at 2:01 PM to discuss matters of negotiation and legal matters.**

*Carried*

**[In-camera minutes are filed separately.]**

**8.5 Adjourn In Camera**

**RESOLUTION: #2021-75**

**Moved by:** Dan O'Mara

**Seconded by:** Dan Roveda

**THAT the District of Nipissing Social Services Administration Board (DNSSAB) adjourns in-camera at 2:22 PM.**

*Carried*

**8.5 Adjourn In Camera**

**RESOLUTION: #2021-76**

**Moved by:** Amanda Smith

**Seconded by:** Terry Kelly

**THAT the District of Nipissing Social Services Administration Board (DNSSAB) approves the direction/action agreed to in the in-camera session.**

**9. NEW BUSINESS**

There was no new business brought forward.

**10. NEXT MEETING DATE**

Wednesday, October 27, 2021

**11. ADJOURNMENT**

**Resolution No. 2021-77**

**Moved by:** Chris Mayne

**Seconded by:** Dave Mendicino

**Resolved THAT the Board meeting be adjourned at 2:25 PM.**

***Carried.***

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MARK KING  
CHAIR OF THE BOARD

---

CATHERINE MATHESON  
SECRETARY OF THE BOARD

Minutes of Proceedings Recorder: Marianne Zadra, Executive Coordinator

District of Nipissing  
Social Services  
Administration Board



Conseil d'administration  
des services sociaux  
du district de Nipissing

## MINUTES OF PROCEEDINGS

### FINANCE AND ADMINISTRATION COMMITTEE MEETING WEDNESDAY, SEPTEMBER 22, 2021 12:00 PM VIA ZOOM

#### **MEMBERS PRESENT:**

**Councillor Mark King - Chair (North Bay)**

Councillor Chris Mayne (North Bay)

Councillor Dave Mendicino (North Bay)

Mayor Dan O'Mara (Temagami)

Mayor Jane Dumas (South Algonquin)

**Councillor Dan Roveda - Vice Chair (West Nipissing)**

Councillor Mac Bain – (North Bay)

Councillor Bill Vrebosch (North Bay)

Mayor Dean Backer (East Nipissing)

Representative Amanda Smith (Unincorporated)

#### **REGRETS**

Councillor Scott Robertson (North Bay)

#### **STAFF ATTENDANCE:**

Catherine Matheson, CAO

Marianne Zadra, Executive Coordinator and Communications

Melanie Shaye, Director of Corporate Services

Michelle Glabb, Director of Social Services and Employment

Lynn Demore-Pitre, Director Children's Services

Stacey Cyopeck, Manager, Housing Programs

TracyAnn Bethune, Acting Manager, Housing Operations

Justin Avery, Manager of Finance

Dawn Carlyle, Project Manager

**CALL TO ORDER**

The Finance and Administration Committee was called to order at 12:01 PM by Chair Mark King.

**DECLARATION OF CONFLICTS OF INTEREST**

None were declared.

**CHAIR'S REMARKS**

The Chair welcomed everyone.

**ADOPTION OF THE AGENDA**

**RESOLUTION: FA #2021-09**

MOVED BY: Jane Dumas

SECONDED BY: Bill Vrebosch

**That the agenda for the Finance and Administration Committee is accepted as presented.**

*Carried.*

**DELEGATIONS – none at this time**

**CONSENT AGENDA**

**RESOLUTION: FA#2021-10**

MOVED BY: Chris Mayne

SECONDED BY: Terry Kelly

**THAT the Committee receives for information and approval purposes Consent Agenda items 5.1 to 5.3.**

**5.1 FA08-21 Budget Issues Report** provides the District of Nipissing Social Services Administration Board (DNSSAB) with a preliminary update on the issues that will impact the 2022 budget.

**5.2 FA09-21 Reserves Report**

**THAT the District of Nipissing Social Services Administration Board (DNSSAB) approves the reserves recommendations as outlined in briefing note FA09-21.**

The Chair asked Justin to review the report and he explained the various reserves.



**5.3 FA10-21 Q2 Financial Report** provides the District of Nipissing Social Services Administration Board (DNSSAB) with an update on the YTD financial performance of the organization relative to the budget set for the same period and the forecast to year-end.

*Carried.*

## **MANAGERS REPORTS**

### **6.1 EMS02-21 Ambulance Purchasing**

#### **RESOLUTION: FA #2021-11**

MOVED BY: Dave Mendicino  
SECONDED BY: Dan Roveda

**THAT the Committee approve the establishment of a Sole Source Agreement with Demers-Braun-Crestline (DBC), and the expensing of dollars out of the budget year, as outlined in Briefing Note EMS07-21.**

EMS Chief Robert Smith explained the changes with the way ambulances are purchased and how this impacts the budget. The changes result in one provincially approved provider for ambulances, resulting in a request for sole-sourcing of the ambulances. The changes include a 30% deposit at the time of order and a lead time of up to 18 months. There was a question about the reasons for the increase and there was discussion about the impact of the pandemic on manufacturing. It was suggested other sources be examined in the event there's a possibility for out-of-province providers. Rob will come back with further information on this.

## **OTHER BUSINESS**

There was no other business.

## **NEXT MEETING DATE**

Wednesday, November 24, 2021

This meeting was added to the regular meeting calendar.

## **ADJOURNMENT**

### **RESOLUTION FA#2021-12**

MOVED BY: Mac Bain  
SECONDED BY: Dan O'Mara

**Resolved That the Finance and Administration Committee meeting be adjourned at 12:18 PM.**

**Carried.**

---

**MARK KING  
CHAIR OF THE BOARD**

---

**CATHERINE MATHESON  
SECRETARY OF THE BOARD**

Minutes of Proceedings Recorder: Marianne Zadra, Executive Coordinator

RECEIVED

NOV 04 2021

4.22

NOV 1-2021

To WHOM it MAY Concern,

copy to agenda  
copy to Mayor  
copies to CAO

I appreciate the response from the Town of Mattawa Council regarding the matter of the 2019 flood. A THANK you for the \$15,000.00 amount put forward for consultants JP2g INC. and the possibility of identifying alternative solutions to the area of our home and others in the McKenzie St location.

Unfortunately, this concern has been an issue for decades and we do not feel there is an end in sight to prevent the reoccurrence of water damage, unsafe child's play or an unsafe intersection for vehicles in the given the hassel of our discussion.

There have been ongoing issues in our area of town, and there are various that continue not to be addressed. Forgive me for not being confident that the town will follow through on this. When the report compiled from JP2G CONSULTANTS, we will continue to hope that something will be done ASAP regarding the flood zone and a reduction in annual taxes at least.

cont →

Although this is a nice gesture and dump some of money to Implement into the town's grounds, we would hope that the town would fight for reducing the extremely high amount of taxes that as amore's pay to give in this flood hazard zone. we feel if the town would step up to discuss this matter with MPAC this would also definitely help positively influence our outcomes regarding our residences.

In summary we appreciate the town offering up the sum of \$15,000.00 to help investigate our area and that the town takes it upon themselves to help us out in whatever way they can.

we have put many hours and funds into determining an outcome after this tragedy and destruction in may of 2019.

again, we respectfully thank you for your time and correspondence regarding this Matter. We hope at some point there can be a reasonable conclusion reached soon

Sincerely,

Dan & Joanne Mark

**Francine Desormeau**

*Copy to agenda*

4.23

**From:** Pierre Ranger <info@letsrememberadam.org>  
**Sent:** November 3, 2021 7:36 AM  
**To:** Francine Desormeau; Mayor Backer; Sara Ranger  
**Subject:** Fill the Bus Food & Toy Drive 2021

Good Morning Francine,

We are once again planning to do the Fill the Bus Food & Toy Drive to help collect food & toys for the Mattawa & Area Food Bank.

Here is the info

Date: Saturday November 27 2021  
Time: 10am - 2pm  
Location: In front of Old True Value location Main Street Mattawa

We are asking to see if we can have permission to park the School Bus in the same location as last year in front of the old True Value for this event.

Please let me know and we will go from there.

Thank you.  
Sincerely,

**Pierre Ranger**  
Chair of the Let's Remember Adam STOP FOR THE SCHOOL BUS committee

## LetsRememberAdam

Let's Remember Adam STOP FOR THE SCHOOL BUS

[www.letsrememberadam.org](http://www.letsrememberadam.org)

Cell:705-840-8871



The 2nd annual  
Let's Remember Adam

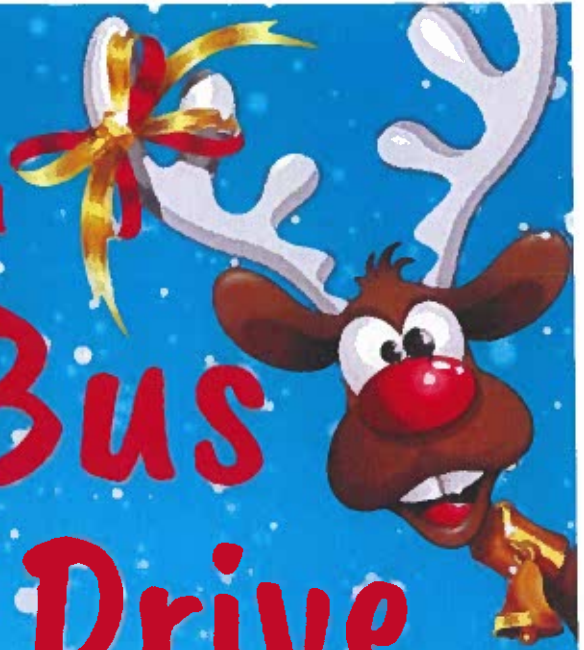
# Fill the Bus Food & Toy Drive

SATURDAY, NOVEMBER 27TH  
10AM TO 2PM

We will be accepting donations of non-perishable food items and new, unopened toys for kids aged 0-14. All donations will be given to the Mattawa & Area Food Bank to help local families. Everyone who donates will be entered into a draw to win a family friendly gift basket. Come look for the big yellow school bus on Main St in Mattawa!

for more info contact Pierre at  
(705) 840-8871



or find our event on Facebook



Let's Remember  
**Adam**



FOR THE SCHOOL BUS

[letsrememberadam.org](http://letsrememberadam.org)  

**Francine Desormeau**

---

Copy to agenda

4.24

**From:** Vala Monestime Belter <vmb@belterworks.com>  
**Sent:** October 29, 2021 1:24 PM  
**To:** Backer Mayor Dean; Francine Desormeau  
**Subject:** Dr Wilkins

Hi

Dr Wilkins has served Mattawa for 40 years. Hardly taking time off, generously supporting all sorts of organizations, served on every committee when asked, cheered Mattawa on, etc.

Can Mattawa honour him? Celebration of service, Dr Mark Wilkins Day or better Dr Mark Wilkins Way either right in front of the nursing home or????

Just an idea....

Vala

PS

Thank you sincerely for the positive, welcoming and inspiring meeting on Tuesday.

**Francine Desormeau**

*Copy to agenda*

**From:** Board Secretary Mattawa Museum <mattawamuseum@gmail.com>  
**Sent:** October 30, 2021 10:13 AM  
**To:** Renee Paquette; Francine Desormeau; Tom Gibson; Garry Thibert; Curator @ Mattawa Museum; Laura Ross  
**Subject:** Caren Gagne letter to Mayor and Council

4.25

Earlier in spring 2021 a letter of request from Caren Gagne was forwarded to us. The request from Caren Gagne was addressed to the Mayor and council, and rightly so.

With further research and investigation, we wanted to let you know that the Mattawa Historical Society has not previously been involved in the actual honorary naming of town streets, although some of those names have coincidentally occurred with exhibits opening at the Museum.

We are sure that you have the established protocols, procedures and criteria on which you base your decisions for these honorary naming of town streets and that Mayor and council should continue with the tradition.

Respectfully submitted by  
Diane Donley, Board Secretary,  
Board of Directors  
Mattawa Museum  
Mattawa Historical Society