



**REGULAR MEETING OF COUNCIL
AGENDA
MONDAY OCTOBER 27, 2025 AT 6:00 P.M.**

**DR. S. F. MONESTIME MUNICIPAL COUNCIL CHAMBERS
160 WATER STREET, MATTAWA ON**

Zoom Meeting Access: 1-647-374-4685 Meeting ID Code: 871 0409 6506 Passcode: 879124
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- 1. Meeting Called to Order**
- 2. Announce Electronic Participants**
- 3. Adoption of Agenda**
 - 3.1 To Adopt the agenda as presented or amended
 - That the agenda dated October 27, 2025 be adopted
- 4. Disclosures of a Conflict of Interest**
- 5. Presentations and Delegations**
- 6. Adoption of Minutes**
 - 6.1 Regular Meeting of October 14, 2025
 - 6.2 Committee of the Whole Meeting of October 20, 2025
 - 6.3 To adopt the minutes as presented or amended
 - That Council adopt the October 14 and October 20, 2025 minutes
- 7. Notice of Motions**
 - 7.1 Support to Make NORDS Pilot Program Permanent
 - 7.2 Support for Elect Respect Campaign
 - 7.3 Support for Income Increase for Veterans
 - 7.4 Support for Bill C-61 Safe Drinking Water for First Nations
 - 7.5 Support for Changes to Municipal Act
 - 7.6 2026 NHL Alumni Hockey Game Liquor Licence Approval
 - 7.7 Approval to Attend 2026 ROMA Conference
- 8. Correspondence**

- 8.1 Various Municipalities (City of Dryden, Town of Goderich, Town of Wasaga Beach, Township of Puslinch, Municipality of South Huron) – Support for Swim to Survive Training
- 8.2 Township of Edwardsburgh Cardinal – Support for Ontario Community Infrastructure Fund Continuation
- 8.3 Town of Oakville – Insights from Enbridge CEO’s Empire Club Address
- 8.4 Town of Whitby – Extended Producer Responsibility for Blue Box Recycling Collection & Impacts to Small Businesses Located in Mixed-Use Properties

9. Standing Committee Recommendations/Reports – Motions

10. Information Reports – Motions

- 10.1 Provide Emergency Evacuation Facilities to Township of Papineau-Cameron – Report # 25-62R
Report from Wayne Chaput, Community Emergency Management Coordinator
- 10.2 Physician Recruitment Committee Report – Report # 25-63R
Report from Mayor Raymond A. Bélanger
- 10.3 Ontario Small Urban Municipalities (OSUM) 2025 – Report # 25-64R
Report from Mayor Raymond A. Bélanger
- 10.4 Closure & Sale of Unopened Road Allowances – Report # 25-65R
Report from Paul Laperriere, CAO/Treasurer
- 10.5 451 Bissett Lift Station – Report # 25-66R
Report from Paul Laperriere, CAO/Treasurer

11. By-Laws

12. Old Business

- 12.1 Renaming of Hurdman Street Request for “Chick Webster”
- 12.2 Business/Organization Signage Policy
- 12.3 FONOM Correspondence Consultation on Natural Gas Expansion in Ontario
- 12.4 National Day for Truth & Reconciliation
- 12.5 Municipality of Mattawan Request for Shared Fire Services
- 12.6 Mattawa Voyageur Days

13. New Business

- 13.1 Councillor Gardiner – Conservation Authority
- 13.2 Councillor Gardiner – 2026 Tax Rate Vacant Lots
- 13.3 Councillor Gardiner – Commercial Recycling/Commercial Tax Rate Adjustment
- 13.4 Councillor Gardiner – Remembrance Day

14. Questions from Public Pertaining to Agenda

15. In Camera (Closed) Session

16. Return to Regular Session

17. Motions Resulting from Closed Session

18. Adjournment

18.1 Adjournment of the meeting

- That the October 27, 2025 meeting adjourn at _____ p.m.

DATE: MONDAY OCTOBER 27, 2025

3.1

THE CORPORATION TOWN OF MATTAWA

MOVED BY COUNCILLOR _____

SECONDED BY COUNCILLOR _____

BE IT RESOLVED THAT the meeting agenda dated Monday October 27, 2025 be adopted.

THE CORPORATION OF THE TOWN OF MATTAWA

The minutes of the Regular Meeting held Tuesday October 14, 2025, at 6:00 p.m. in the Dr. S.F. Monestime Council Chambers.

Council Present: Mayor Raymond A. Bélanger
Councillor Mathew Gardiner
Councillor Fern Levesque
Councillor Loren Mick
Councillor Garry Thibert
Councillor Spencer Bigelow

Staff Present: Amy Leclerc, Municipal Clerk/Revenue Services Clerk
Paul Laperriere, CAO/Treasurer
Dexture Sarrazin, Director of Community Services

*When a recorded vote is requested and the minutes indicate the recorded vote was "Unanimous" it means all Councillors present and noted above voted in favour unless otherwise indicated.

1. Meeting Called to Order

2. Announce Electronic Participants

3. Adoption of Agenda

3.1 To Adopt the agenda as presented or amended

Resolution Number 25-192

Moved by Councillor Garry Thibert

Seconded by Councillor Spencer Bigelow

BE IT RESOLVED THAT the meeting agenda dated Tuesday October 14, 2025 be adopted.

CARRIED – unanimous

4. Disclosures of a Conflict of Interest

5. Presentations and Delegations

6. Adoption of Minutes

6.1 Regular Meeting of September 22, 2025

6.2 Special Meeting of September 29, 2025

6.3 To adopt the minutes as presented or amended

Resolution Number 25-177

Moved by Councillor Spencer Bigelow

Seconded by Councillor Laura Ross

BE IT RESOLVED THAT Council adopt the minutes of the regular meeting of September 22, 2025 and the special meeting of September 29, 2025.

CARRIED – unanimous

7. Notice of Motions

8. Correspondence

- 8.1 Solicitor General – Ontario Provincial Police Cost Recovery Model
- 8.2 Various Municipalities (Municipality of Huron Shores, City of North Bay, Municipality of Assiginack, Municipality of St. Charles, Town of Cobalt, Township of McGarry, Township of Hilliard, Township of Larder Lake) – Support for NORDS Pilot Program
- 8.3 Ministry of Municipal Affairs & Housing – 2025 Northeast Municipal Council Workshop Cancelled
- 8.4 AMO – Planned Automated Speed Enforcement Ban
- 8.5 ROMA – 2026 Annual Conference Registration & Hotel Information
- 8.6 Various Municipalities (City of St. Catharines, Township of Southgate, Town of Aurora, Municipality of Brighton, Town of Smith Falls, Township of Stone Mills, Town of Pickering) – Support for Election Respect Pledge
- 8.7 Various Municipalities (Municipality of Shuniah, Township of Perry, Township of Southgate, Township of Brudenell, Lyndoch & Raglan, Town of Bradford West Gwillimbury) – Support to Increase Income Support Thresholds for Veterans
- 8.8 Township of Woolwich – Bill C-61, First Nations Clean Water Act
- 8.9 City of Kitchener – Amend Municipal Act for Paper Billing of Tax and Utility Bills
- 8.10 Municipality of Mattawan – Request for Shared Fire Services
- 8.11 FONOM – New Leadership Elected at Board of Directors Meeting
- 8.12 Ministry of Long-Term Care – Delegation at AMO Conference 2025 in Ottawa
- 8.13 Ministry of Transportation – Proposed Expansion of Highways 11 & 17
- 8.14 Solicitor General – AMO Conference Delegation

9. Standing Committee Recommendations/Reports – Motions

10. Staff Reports – Motions

- 10.1 Update to Meeting Procedures – Report # 25-54R
Report from Amy Leclerc, Municipal Clerk

Resolution Number 25-194

Moved by Councillor Fern Levesque

Seconded by Councillor Spencer Bigelow

BE IT RESOLVED THAT Council of the Town of Mattawa receives report # 25-54R titled Update to Meeting Procedures.

CARRIED – unanimous

- 10.2 Update on Mattawa & Area Foodbank – Report # 25-55R
Report from Councillor Garry Thibert

Resolution Number 25-195

Moved by Councillor Mathew Gardiner
Seconded by Councillor Fern Levesque

BE IT RESOLVED THAT Council of the Town of Mattawa receives report # 25-55R titled Update on Mattawa and Area Food Bank.

CARRIED – unanimous

- 10.3 Mattawa Voyageur Days 2025 – Report # 25-56R
Report from Paul Laperriere, CAO/Treasurer

Resolution Number 25-196

Moved by Councillor Fern Levesque
Seconded by Councillor Spencer Bigelow

BE IT RESOLVED THAT Council of the Town of Mattawa receives report # 25-56R titled Mattawa Voyageur Days 2025.

CARRIED – Recorded vote and the vote unanimous

- 10.4 Main Street Connecting Link – Report # 25-57R
Report from Paul Laperriere, CAO/Treasurer

Resolution Number 25-197

Moved by Councillor Spencer Bigelow
Seconded by Councillor Fern Levesque

BE IT RESOLVED THAT Council of the Town of Mattawa receives report # 25-57R titled Main Street Connecting Link.

AND FURTHER THAT Council approves a submission for the Main Street Connecting Links Intake # 11 application and directs the CAO/Treasurer to work with the Engineers of Record Jp2g Consultants Inc. on this application.

CARRIED – Recorded vote and the vote unanimous

- 10.5 Updates from Town Hall – Report # 25-58R
Report from Paul Laperriere, CAO/Treasurer

Resolution Number 25-198

Moved by Councillor Mathew Gardiner
Seconded by Councillor Spencer Bigelow

BE IT RESOLVED THAT Council of the Town of Mattawa receives report # 25-58R titled Updates from Town Hall.

CARRIED – unanimous

11. By-Laws

12. Old Business

- 12.1 Renaming of Hurdman Street Request for “Chick Webster”

- 12.2 Business/Organization Signage Policy

- 12.3 FONOM Correspondence Consultation on Natural Gas Expansion in Ontario

12.4 National Day for Truth & Reconciliation

13. New Business

14. Questions from Public Pertaining to Agenda

15. In Camera (Closed) Session

15.1 Litigation Matter

In accordance with the Municipal Act, 2001 Section 239 (2)(e)

e) litigation or potential litigation, including matters before administrative tribunals, affecting the municipality or local board

15.2 Business Opportunity Update

In accordance with the Municipal Act, 2001 Section 239 (2)(c)

c) a proposed or pending acquisition or disposition of land by the municipality or local board

Resolution Number 25-199

Moved by Councillor Mathew Gardiner

Seconded by Councillor Fern Levesque

BE IT RESOLVED THAT this Council proceed in Camera at 8:19 pm in order to address a matter pertaining to c) a proposed or pending acquisition or disposition of land by the municipality or local board; and e) litigation or potential litigation, including matters before administrative tribunals, affecting the municipality or local board.

CARRIED – unanimous

16. Return to Regular Session

16.1 That the Council Return to Regular Session at _____ p.m.

Resolution Number 25-200

Moved by Councillor Garry Thibert

Seconded by Councillor Spencer Bigelow

BE IT RESOLVED THAT the regular meeting reconvene at 8:37 p.m.

CARRIED – unanimous

17. Motions Resulting from Closed Session

18. Adjournment

18.1 Adjournment of the meeting

Resolution Number 25-201

Moved by Councillor Fern Levesque

Seconded by Councillor Spencer Bigelow

BE IT RESOLVED THAT the October 14, 2025 meeting adjourn at 8:38 p.m.

CARRIED – unanimous

Mayor

Clerk

THE CORPORATION OF THE TOWN OF MATTAWA

The minutes of the Committee of the Whole Meeting held Monday October 20, 2025, at 6:00 p.m. in the Dr. S.F. Monestime Council Chambers.

Council Present: Mayor Raymond A. Bélanger
Councillor Mathew Gardiner
Councillor Fern Levesque
Councillor Laura Ross
Councillor Garry Thibert
Councillor Spencer Bigelow

Staff Present: Amy Leclerc, Municipal Clerk
Paul Laperriere, CAO/Treasurer
Dexture Sarrazin, Director of Community Services

*When a recorded vote is requested and the minutes indicate the recorded vote was "Unanimous" it means all Councillors present and noted above voted in favour unless otherwise indicated.

1. Meeting Called to Order

2. Announce Electronic Participants

3. Adoption of Agenda

3.1 To Adopt the agenda as presented or amended

Resolution Number 25-202

Moved by Councillor Mathew Gardiner

Seconded by Councillor Laura Ross

BE IT RESOLVED THAT the meeting agenda dated Monday, October 20, 2025 be adopted as amended to add Section 9 In Camera (Closed) Session, 9.1 Dorion Road Reconstruction Project – NORDS Funding.

CARRIED – unanimous

4. Disclosures of a Conflict of Interest

5. Presentations and Delegations

6. Notice of Motions

7. Standing Committee Recommendations/Reports – Motions

8. Information Reports – Motions

8.1 Strategic Plan – Report # 25-59R Report from Paul Laperriere, CAO/Treasurer

Resolution Number 25-203

Moved by Councillor Fern Levesque

Seconded by Councillor Mathew Gardiner

BE IT RESOLVED THAT Council for the Town of Mattawa receives report # 25-59R titled Strategic Plan.

AND FURTHER THAT Council approves the goals and objectives of the Strategic Plan as presented in this report.

AND FURTHER THAT Council directs the Strategic Plan working group to return to Council with a final copy of the plan for Council's approval before setting a date for a public meeting to review the strategic plan with members of the public.

CARRIED – Recorded vote and the vote was unanimous

- 8.2 3rd Quarter Results – Report # 25-60R
Report from Paul Laperriere, CAO/Treasurer

Resolution Number 25-204

Moved by Councillor Garry Thibert

Seconded by Councillor Spencer Bigelow

BE IT RESOLVED THAT Council of the Town of Mattawa receives report # 25-60R titled 3rd Quarter Results.

CARRIED – unanimous

- 8.3 Municipal Conferences – Report # 25-61R
Report from Paul Laperriere, CAO/Treasurer

Resolution Number 25-205

Moved by Councillor Fern Levesque

Seconded by Councillor Spencer Bigelow

BE IT RESOLVED THAT Council for the Town of Mattawa receives report # 25-61R titled Municipal Conferences.

AND FURTHER THAT Council approves the Mayor and CAO to attend the conferences as indicated in this report.

AND FURTHER THAT Councillors advise staff as to whom will attend which conference, if any.

LOST – Recorded vote and the vote was as follows:

For: Councillors Gardiner, Levesque, Ross

Against: Mayor Belanger, Councillors Thibert, Bigelow

9. In Camera (Closed) Session

- 9.1 Dorion Road Reconstruction Project – NORDS Funding

In accordance with the Municipal Act, 2001 Section 239 (2)(i)

i) a trade secret or scientific, technical, commercial, financial or labour relations information, supplied in confidence to the municipality or local board, which, if disclosed, could reasonably be expected to prejudice significantly the competitive position or interfere significantly with the contractual or other negotiations of a person, group of persons, or organization

Resolution Number 25-206

Moved by Councillor Laura Ross

Seconded by Councillor Garry Thibert

BE IT RESOLVED THAT Council proceed In Camera (Closed) session at 7:09 p.m. in order to address a matter pertaining to i) a trade secret or scientific, technical, commercial, financial or labour relations information, supplied in confidence to the municipality or local

board, which, if disclosed, could reasonably be expected to prejudice significantly the competitive position or interfere significantly with the contractual or other negotiations of a person, group of persons, or organization. This is for Council to discuss the Dorion Road Reconstruction Project – NORDS Funding.

CARRIED – 5 members for, 1 member against

10. Return to Regular Session

10.1 That the Council Return to Regular Session at _____ p.m.

Resolution Number 25-207

Moved by Councillor Fern Levesque

Seconded by Councillor Garry Thibert

BE IT RESOLVED THAT the Committee of the Whole meeting reconvene at 7:27 p.m.

CARRIED – unanimous

11. Motions Resulting from Closed Session

Resolution Number 25-208

Moved by Councillor Fern Levesque

Seconded by Councillor Laura Ross

BE IT RESOLVED THAT Council of the Town of Mattawa awards the Dorion Road Reconstruction Project – Dorion Road/Belanger Road Curve Reconstruction contract to Leveque Bros. Haulage Ltd. in the amount of \$428,424.00 plus applicable taxes.

CARRIED – Recorded vote and the vote was unanimous

12. Adjournment

12.1 Adjournment of the meeting

Resolution Number 25-123

Moved by Councillor Mathew Gardiner

Seconded by Councillor Garry Thibert

BE IT RESOLVED THAT the October 20, 2025 meeting adjourn at 7:31 p.m.

CARRIED – unanimous

Mayor

Clerk

DATE: MONDAY OCTOBER 27, 2025

6.3

THE CORPORATION TOWN OF MATTAWA

MOVED BY COUNCILLOR _____

SECONDED BY COUNCILLOR _____

BE IT RESOLVED THAT Council adopt the minutes of the regular meeting of October 14, 2025 and the committee of the whole meeting of October 20, 2025.

DATE: MONDAY OCTOBER 27, 2025

7.1

THE CORPORATION TOWN OF MATTAWA

MOVED BY COUNCILLOR _____

SECONDED BY COUNCILLOR _____

WHEREAS the City of North Bay has circulated their letter to the Province requesting the NORDS pilot program to become a permanent funding opportunity for Northern Municipalities and to expand the criteria to include agricultural equipment impact on roads;

AND WHEREAS Council of the Corporation of the Town of Mattawa, at their regular meeting of Tuesday October 14, 2025, stated its directive to support the NORDS pilot program to become a permanent funding opportunity.

THEREFORE BE IT RESOLVED THAT Council of the Town of Mattawa supports the City of North Bay resolution regarding making the NORDS pilot program permanent.

AND FURTHER THAT a copy of this resolution be sent to the Minister of Northern Development; Minister of Agriculture, Food and Agribusiness; the Minister of Infrastructure; MPP Vic Fedeli; the Association of Municipalities of Ontario (AMO); the Federation of Northern Ontario Municipalities (FONOM); the Rural Ontario Municipal Association (ROMA); and all Ontario Municipalities.



The Corporation of the
City of North Bay
200 McIntyre St. East
P.O. Box 360
North Bay, Ontario
Canada P1B 8H8
Tel: 705 474-0400

OFFICE OF THE CITY CLERK
Direct Line: (705) 474-0626, ext. 2522
Fax Line: (705) 495-4353
E-mail: veronique.hie@northbay.ca

August 13, 2025

Honourable Greg Rickford
Minister of Northern Development
Suite 400
160 Bloor Street
Toronto, ON M7A 2E6

Dear Hon. Greg Rickford:

This is Resolution No. 2025-279 which was passed by Council at its Regular Meeting held Tuesday, August 12, 2025.

Resolution No. 2025-279:

"Whereas the Northern Ontario Resource Development Support (NORDS) pilot program was introduced to help Northern Ontario municipalities address infrastructure pressures resulting from natural resource sector activities;

And Whereas the program has been well received and has allowed municipalities, such as the City of North Bay, to strategically accumulate multi-year allocations in order to support large-scale infrastructure initiatives critical to community development and economic growth;

And Whereas the City of North Bay recognizes the importance of modern, safe, and efficient infrastructure to support economic growth and industrial competitiveness;

AND WHEREAS the Seymour Street Widening project from Station Road to Wallace Road, including a signalized intersection, is a critical continuation of the intersection improvement at Hwy 11/17 and Seymour Street, directly supporting a high-value industrial zone;

And Whereas this arterial corridor enables key sectors such as mining, forestry, construction, and manufacturing to receive and ship goods efficiently, impacting markets provincially and beyond;

And Whereas the updated total Seymour Street Widening project budget of approx. \$11 million includes contributions from multiple funding programs such as NORDS (\$2 million) and OCIF (\$4,259,448).

Therefore Be It Resolved That the Council of the City of North Bay strongly urges the Government of Ontario to make the Northern Ontario Resource Development Support (NORDS) program a permanent fixture of its support to Northern municipalities;

And Further Be It Resolved That the Province consider expanding program eligibility to recognize the significant impact that agricultural equipment and operations have on municipal infrastructure, particularly in rural communities;

And Further Be It Resolved That the Council of the City of North Bay formally supports the principle of stacking (accumulating) funding from multiple grant and infrastructure programs to advance strategic capital works, such as the Seymour Street Widening project, and requests continued flexibility from higher levels of government to enable effective financial planning and timely delivery of large-scale municipal infrastructure initiatives;

And Further Be It Resolved That a copy of this resolution be forwarded to the Minister of Northern Development, the Minister of Agriculture, Food and Agribusiness, the Minister of Infrastructure, the Minister of Natural Resources, Nipissing MPP Victor Fedeli, the Association of Municipalities of Ontario (AMO), the Federation of Northern Ontario Municipalities (FONOM), the Northwestern Ontario Municipal Association (NOMA), Rural Ontario Municipal Association (ROMA) and all Northern Ontario municipalities for their awareness and support."

Yours truly,



Veronique Hie
Deputy City Clerk

VH/ck

cc: Minister of Agriculture, Food and Agribusiness
Minister of Infrastructure
Minister of Natural Resources
Nipissing MPP, Victor Fedeli
Association of Municipalities of Ontario (AMO)
Federation of Northern Ontario Municipalities (FONOM)
Northwestern Ontario Municipal Association (NOMA)
Rural Ontario Municipal Association (ROMA)
Northern Ontario Municipalities

DATE: MONDAY OCTOBER 27, 2025

7.2

THE CORPORATION TOWN OF MATTAWA

MOVED BY COUNCILLOR _____

SECONDED BY COUNCILLOR _____

WHEREAS the Town of Smiths Falls has circulated their letter to the Association of Municipalities of Ontario (AMO) supporting the Elect Respect pledge;

AND WHEREAS Council of the Corporation of the Town of Mattawa, at their regular meeting of Tuesday October 14, 2025, stated its directive to support the Elect Respect pledge.

THEREFORE BE IT RESOLVED THAT Council of the Town of Mattawa supports the Town of Smiths Falls resolution regarding Elect Respect Campaign.

AND FURTHER THAT a copy of this resolution be sent to the Minister of Municipal Affairs and Housing; MP Pauline Rochefort; MPP Vic Fedeli; the Association of Municipalities of Ontario (AMO); the Federation of Northern Ontario Municipalities (FONOM); and all Ontario Municipalities.



SMITHS FALLS

RISE AT THE FALLS

October 8, 2025

Association of Municipalities of Ontario
155 University Ave | Suite 800 Toronto, ON M5H 3B7
resolutions@amo.on.ca

To Whom it May Concern:

Re: Support of H.E.R. Elect Respect Campaign

Please be advised that the Council of the Corporation of the Town of Smiths Falls passed the following resolution at their September 15, 2025, Council meeting:

WHEREAS democracy is healthy when everyone is able to participate fully and safely and contribute to the well-being of their community;

AND WHEREAS we are witnessing the dissolution of democratic discourse and respectful debate across all levels of government and in neighbouring jurisdictions;

AND WHEREAS Ontario's municipally elected officials are dealing with increasingly hostile, unsafe work environments facing threats and harassment;

AND WHEREAS social media platforms have exacerbated disrespectful dialogue, negative commentary, and toxic engagement which disincentivizes individuals, especially women and candidates from diverse backgrounds from running for office;

AND WHEREAS better decisions are made when democracy is respectful and constructive and the voices of diverse genders, identities, ethnicities, races, sexual orientation, ages and abilities are heard and represented around municipal council tables;

AND WHEREAS the Association of Municipalities of Ontario's Healthy Democracy Project has identified concerning trends with fewer people voting in local elections and running for municipal office;



SMITHS FALLS

RISE AT THE FALLS

AND WHEREAS in 2024, female elected representatives from across Halton formed a group called H.E.R. (Halton Elected Representatives) which pledged to speak out against harassment and negativity in politics and called on elected officials to uphold the highest standards of conduct;

AND WHEREAS H.E.R. Halton has launched a campaign called Elect Respect to promote the importance of healthy democracy and safe, inclusive, respectful work environments for all elected officials that encourages individuals to participate in the political process;

AND WHEREAS on June 5, 2025, the Canadian Association of Feminist Parliamentarians launched a non-partisan "Parliamentary Civility Pledge" to encourage all parliamentarians to commit to end workplace harassment and increase civility on Parliament Hill, modelled after the pledge developed in Halton by representatives of H.E.R.

NOW THEREFORE BE IT RESOLVED THAT the Council of the Corporation of the Town of Smiths Falls supports the Elect Respect pledge and commits to:

- *Treat others with respect in all spaces—public, private, and online,*
- *Reject and call out harassment, abuse, and personal attacks,*
- *Focus debate on ideas and policies, not personal attacks,*
- *Help build a supportive culture where people of all backgrounds feel safe to run for and hold office,*
- *Call on relevant authorities to ensure the protection of elected officials who face abuse or threats, and*
- *Model integrity and respect by holding one another to the highest standards of conduct.*

AND THAT the Council of the Corporation of the Town of Smiths calls on elected officials, organizations and community members to support the Elect Respect campaign and sign the online pledge at www.electrespect.ca ;

AND THAT a copy of this resolution be sent to the Association of Municipalities of Ontario, the Federation of Canadian Municipalities, Ontario Municipalities, relevant MPs and MPPs, Smiths Falls Police Services, the Ontario Provincial Police and the Royal Canadian Mounted Police.



SMITHS FALLS

RISE AT THE FALLS

Please do not hesitate to contact me with any questions and/or concerns.

Yours truly,

Kerry Costello
Town Clerk

cc: Federation of Canadian Municipalities (FCM)
Association of Municipalities of Ontario (AMO)
Ontario Municipalities
M.P. Scott Reid, Lanark-Frontenac-Kingston
M.P.P. John Jordan, Lanark-Frontenac-Kingston
Smiths Falls Police Services
Ontario Provincial Police
Royal Canadian Mounted Police

DATE: MONDAY OCTOBER 27, 2025

7.3

THE CORPORATION TOWN OF MATTAWA

MOVED BY COUNCILLOR _____

SECONDED BY COUNCILLOR _____

WHEREAS the Township of Perry has circulated their resolution to formally call on the Government of Canada to increase the eligibility threshold for the Income Replacement Benefit (IRB) program to assist veterans in need;

AND WHEREAS Council of the Corporation of the Town of Mattawa, at their regular meeting of Tuesday October 14, 2025, stated its directive to support the Township of Perry.

THEREFORE BE IT RESOLVED THAT Council of the Town of Mattawa supports the Township of Perry resolution to formally call on the Government of Canada to increase the eligibility threshold for the Income Replacement Benefit (IRB) program to assist veterans in need.

AND FURTHER THAT a copy of this resolution be sent to the Prime Minister; Minister of Veterans Affairs; MP Pauline Rochefort; MPP Vic Fedeli; the Association of Municipalities of Ontario (AMO); the Federation of Northern Ontario Municipalities (FONOM); and all Ontario Municipalities.



**The Corporation of the
Township of Perry**

Box 70 1695 Emsdale Road Emsdale, Ontario P0A 1J0

Date: September 3, 2025

Resolution No.: 2025- 310

Moved By: Joe Lumley

Seconded By: Paul Sowrey

Whereas the Township of Perry recognizes the selfless service and enduring sacrifices made by Canadian Armed Forces veterans in the defence of our country and values;

Whereas the 2021 Census, conducted by Statistics Canada, identified more than 460,000 veterans residing across Canada, a significant population segment deserving of comprehensive, accessible, and modernized federal support;

Whereas Veterans Affairs Canada (VAC) currently administers income support programs to assist veterans in need, including the Income Replacement Benefit (IRB) program;

Whereas the eligibility threshold for the Income Replacement Benefit (IRB) program which was created in 2019 – set at \$20,000 annually for a single-person household – fails to reflect today's economic reality, particularly in light of inflation, soaring housing costs, and the general increase in cost of living;

Whereas such low eligibility thresholds may disincentivize employment and community participation by penalizing veterans for earning beyond an outdated benchmark, thereby discouraging reintegration and contribution to civic life;

Whereas it is the duty of all levels of government to stand in unified support of our veterans and to advocate for policy changes that enable them to live with dignity and financial stability;

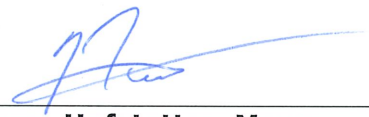
Therefore, be it resolved that the Council of the Corporation of the Township of Perry formally calls on the Government of Canada and all federal parties to increase the eligibility threshold for the Income Replacement Benefit (IRB) program from \$20,000 to no less than \$40,000 annually for a single-person household; and

That Council urges Veterans Affairs Canada to review all income support programs with the intent to modernize eligibility criteria in line with the current cost of living across Canada;

That this motion be formally endorsed and sent to:

- The Right Honourable Mark Carney, Prime Minister of Canada;
- The Honourable Jill McKnight, Minister of Veterans Affairs;
- The Honourable Andrew Scheer, Acting Leader of the Official Opposition;
- Scott Aitchison, Member of Parliament for Parry Sound-Muskoka;
- All 444 municipalities across the Province of Ontario;
- The Federation of Canadian Municipalities (FCM) and the Association of Municipalities of Ontario (AMO) for broader distribution and endorsement;

Carried:  Defeated: _____


Norm Hofstetter, Mayor

RECORDED VOTE		
Council	For	Against
Councillors Jim Cushman		
Joe Lumley		
Margaret Ann MacPhail		
Paul Sowrey		
Mayor Norm Hofstetter		

DATE: MONDAY OCTOBER 27, 2025

7.4

THE CORPORATION TOWN OF MATTAWA

MOVED BY COUNCILLOR _____

SECONDED BY COUNCILLOR _____

WHEREAS the Township of Woolwich has circulated their resolution to call on the Government of Canada and the Minister of Indigenous Services to reintroduce legislation to ensure First Nations have the right to clean and safe drinking water;

AND WHEREAS Council of the Corporation of the Town of Mattawa, at their regular meeting of Tuesday October 14, 2025, stated its directive to support the Township of Woolwich.

THEREFORE BE IT RESOLVED THAT Council of the Town of Mattawa supports the Township of Woolwich resolution to call on the Government of Canada and the Minister of Indigenous Services to reintroduce legislation to ensure First Nations have the right to clean and safe drinking water through Bill C-61.

AND FURTHER THAT a copy of this resolution be sent to the Prime Minister; the Premier of Ontario; Minister of Indigenous Services; Minister of the Environment, Conservation and Parks; MP Pauline Rochefort; MPP Vic Fedeli; the Assembly of First Nations; the Association of Municipalities of Ontario (AMO); the Federation of Northern Ontario Municipalities (FONOM); and all Ontario Municipalities.



THE TOWNSHIP OF
WOOLWICH

BOX 158, 24 CHURCH ST. W.
ELMIRA, ONTARIO N3B 2Z6
TEL. 519-669-1647 / 1-877-969-0094
COUNCIL/CAO/CLERKS FAX 519-669-1820
PLANNING/ENGINEERING/BUILDING FAX 519-669-4669
FINANCE/RECREATION/FACILITIES FAX 519-669-9348

8.8

September 26, 2025

Prime Minister
Right Hon. Mark Carney
Office of the Prime Minister
80 Wellington Street
Ottawa, Ontario
K1A 0A2

Right Honorable Prime Minister:

RE: Resolution Passed by Woolwich Township Council – Bill C-61 First Nations Clean Water Act

This letter is to inform you that the Council of the Township of Woolwich passed the following resolution at their meeting held on September 23, 2025:

WHEREAS in December 2023, the Minister of Indigenous Services introduced house government bill C-61: An Act respecting water, source water, drinking water, wastewater and related infrastructure on First Nation lands also known as the First Nations Clean Water Act; and

WHEREAS in an open letter to Members of Parliament on December 12, 2024, the Assembly of First Nations (AFN) called on all Members of Parliament to prioritize the advancement of Bill C-61, calling it “a step toward addressing the long-standing water issues faced by First Nations”; and

WHEREAS Bill C-61 was not passed into law before Parliament was prorogued on January 6, 2025; and

WHEREAS Minister of the Environment, Conservation and Parks Todd McCarthy has been unclear on Ontario’s position on this legislation, identifying Bill C-61 as a potential piece of legislation that would “undermine competitiveness” and “delay project development” before apologizing for any confusion and clarifying the need to “bring clean drinking water to First Nations communities, while also bringing the kind of regulatory certainty that attracts investment in businesses and communities”; and

WHEREAS Prime Minister Mark Carney and Indigenous Services Minister Mandy Gull-Masty have indicated the Canadian government’s support for introducing legislation like Bill C-61 in the fall of 2025; and

WHEREAS as of September 2025, Indigenous Services Canada data shows that while 93 long-term drinking water advisories have been lifted, since November

2015, 37 long-term drinking water advisories remain active, including in 27 communities in Ontario; and

NOW THEREFORE be it resolved that the Council of the Township of Woolwich:

- 1. Calls on the Government of Canada and the Minister of Indigenous Services to reintroduce legislation to ensure First Nations have the right to clean and safe drinking water in the Fall of 2025 in the same form as Bill C-61;**
- 2. Calls on the Government of Ontario and the Minister of the Environment, Conservation and Parks to support this important Federal legislation; and**
- 3. Directs staff to forward this resolution to the Prime Minister, Minister of Indigenous Services, Premier of Ontario, Minister of the Environment, Conservation and Parks, Assembly of First Nations and all Municipalities in Ontario.**

Should you have any questions, please contact Alex Kirchin, by email at akirchin@woolwich.ca or by phone at 519-669-6005.

Yours truly,



Jeff Smith
Municipal Clerk
Corporate Services
Township of Woolwich

cc. Hon. Mandy Gull-Masty, Minister of Indigenous Services
Hon. Todd J. McCarthy, Minister of Environment, Conservation and Parks
Hon. Doug Ford, Premier of Ontario
Assembly of First Nations
All Municipalities in Ontario

DATE: MONDAY OCTOBER 27, 2025

7.5

THE CORPORATION TOWN OF MATTAWA

MOVED BY COUNCILLOR _____

SECONDED BY COUNCILLOR _____

WHEREAS the City of Kitchener has circulated their resolution to amend the Municipal Act to permit municipalities the ability to grandfather-out paper billing and to permit municipalities to establish fees for paper billing for new accounts;

AND WHEREAS Council of the Corporation of the Town of Mattawa, at their regular meeting of Tuesday October 14, 2025, stated its directive to support the City of Kitchener.

THEREFORE BE IT RESOLVED THAT Council of the Town of Mattawa supports the City of Kitchener resolution to amend the Municipal Act to permit municipalities the ability to grandfather-out paper billing and to permit municipalities to establish fees for paper billing for new accounts.

AND FURTHER THAT a copy of this resolution be sent to the Premier of Ontario; Minister of Municipal Affairs and Housing; the Association of Municipalities of Ontario (AMO); the Federation of Northern Ontario Municipalities (FONOM); and all Ontario Municipalities.



AMANDA FUSCO

Director of Legislated Services & City Clerk
Corporate Services Department
Kitchener City Hall, 2nd Floor
200 King Street West, P.O. Box 1118
Kitchener, ON N2G 4G7
Phone: 519.904.1402 Fax: 519.741.2705
amanda.fusco@kitchener.ca
TTY: 519-741-2385

SENT VIA EMAIL

September 26, 2025

Honourable Doug Ford
Premier of Ontario
Legislative Building
Queen's Park
Toronto ON M7A 1A1

Dear Premier Ford:

This is to advise that City Council, at a meeting held on August 25, 2025, passed the following resolution regarding postage:

"WHEREAS Postage costs have seen significant increases, including 25% in 2025 alone;

WHEREAS paper billing has a further environmental cost in both materials (trees) and transportation;

WHEREAS paper billing is increasingly being displaced by environmentally friendly and cost-efficient e-billing;

WHEREAS the Municipal Act indicates the right to a paper bill, and cost-recovery fees for paper billing for tax, and utility bills are unclear;

THEREFORE BE IT RESOLVED that Kitchener City Council request the Province of Ontario to amend the Municipal Act to permit municipalities the ability to grandfather-out paper billing as the default option, and to permit municipalities to establish fees for paper billing for new accounts that opt for this method of delivery;

THEREFORE BE IT FINALLY BE RESOLVED that a copy of this motion be sent to the Association of Municipalities of Ontario, the Premier of Ontario, the Ministry of Municipal Affairs and housing, all other municipalities within Ontario for their consideration and possible endorsement."

Yours truly,



A. Fusco
Director of Legislated Services & City Clerk

Cc: Hon. Rob Flack, Minister of Municipal Affairs and Housing
Association of Municipalities Ontario (AMO)
Sloane Sweazey, Senior Policy Advisor, City of Kitchener
Ontario Municipalities

DATE: MONDAY OCTOBER 27, 2025

7.6

THE CORPORATION TOWN OF MATTAWA

MOVED BY COUNCILLOR _____

SECONDED BY COUNCILLOR _____

WHEREAS the Recreation Department is holding an alumni hockey game in January 2026 along with liquor sales for this event;

AND WHEREAS the municipality will be applying for a liquor licence for this event and municipal staff will be organizing and working the bar area.

THEREFORE BE IT RESOLVED THAT Council of the Town of Mattawa permits the sale of alcohol at the Mike Rodden Arena and Community Centre on Saturday January 17, 2026 with the understanding that all rules and regulations will be followed as set by the Liquor Control Board of Ontario and permits municipal staff to run the bar area.

AND FURTHER THAT Council of the Town of Mattawa endorses and supports the 2026 NHL Alumni Hockey Game as an event of municipal significance.

DATE: MONDAY OCTOBER 27, 2025

7.7

THE CORPORATION TOWN OF MATTAWA

MOVED BY COUNCILLOR _____

SECONDED BY COUNCILLOR _____

BE IT RESOLVED THAT Council of the Town of Mattawa approves the Mayor and CAO/Treasurer to attend the annual Rural Ontario Municipal Association (ROMA) conference being held in Toronto from January 18 to 20, 2026.

THE CORPORATION OF THE CITY OF DRYDEN**8.1****MOVED BY:** Price**DATE:** 22-Sep-25**SECONDED BY:** Klewning**RESOLUTION NO.:** 14

Whereas drowning is one of the leading causes of preventable deaths among children in Ontario and research by the Lifesaving Society of Ontario shows that most children who drown never intended to be in the water; and

Whereas evidence demonstrates that even basic swimming and water survival skills significantly reduce the risk of drowning; and

Whereas many children in Ontario do not have equitable access to swimming lessons outside of school due to financial, cultural or geographic barriers; and

Whereas several municipalities across Ontario have expressed strong interest in improving water safety education for children; and

Whereas the Ministry of Education has the authority to incorporate water safety and survival training into the regular elementary school curriculum as a universal, life-saving skill comparable to fire safety and road safety instruction;

Therefore, be it resolved that the Council of The Corporation of The City of Dryden respectfully urges the Government of Ontario, through the Ministry of Education, to incorporate mandatory water safety and Swim-to-Survive training into the elementary school curriculum for all Ontario students; and

Be it further resolved that a copy of this resolution be forwarded to The Honourable Minister of Education of Ontario, local Members of Provincial Parliament, the Association of Municipalities of Ontario and all Ontario municipalities, with a request for their endorsement.

RECORDED VOTE			DECLARATION UNDER THE MUNICIPAL CONFLICT OF INTEREST ACT Councillors who have declared an interest, abstained from discussion and did not vote on this question.	
Council	Yes	No		
Councillor C. Klewning				
Councillor B. Latham				
Councillor M. MacKinnon				
Councillor R. Noel				
Councillor M. Price			Disposition of Resolution (Check One)	
Councillor B. Tardiff				
Mayor J. Harrison				
TOTALS			Carried X	Defeated

MAYOR: Harrison

The Town of Goderich
57 West Street
Goderich, Ontario
N7A 2K5
519-524-8344
townhall@goderich.ca
www.goderich.ca



Thursday, October 9, 2025

Allyson Euler
City Clerk
The Corporation of the City of Dryden
30 Van Horne Avenue
Dryden, Ontario
L8N 2A7

SENT VIA EMAIL: aeuler@dryden.ca

RE: Endorsement of The City of Dryden's Resolution – Swim-to-Survive Training

Dear A. Euler,

Please be advised of the following motion passed at the Monday, October 6, 2025, Goderich Town Council Meeting:

Moved By: Deputy Mayor Noel
Seconded By: Councillor Carroll
That Goderich Town Council supports the resolution from the City of Dryden, regarding
Swim-to-Survive Training.

CARRIED

If you have any questions, please do not hesitate to contact me at 519-524-8344 ext. 210 or afisher@goderich.ca.

Yours truly,

Andrea Fisher
Director of Legislative Services/Clerk
/js

Cc: Hon. Minister of Education of Ontario, paul.calandra@pc.ola.org
The Honourable Lisa Thompson, Minister of Rural Affairs, Member of Provincial
Parliament – Huron-Bruce, lisa.thompson@pc.ola.org
Ben Lobb, Member of Parliament – Huron-Bruce, ben.lobb@parl.gc.ca

The Town of Goderich
57 West Street
Goderich, Ontario
N7A 2K5
519-524-8344
townhall@goderich.ca
www.goderich.ca



The Association of Municipalities of Ontario, resolutions@amo.on.ca
All Ontario Municipalities



TOWN OF WASAGA BEACH

30 Lewis Street, Wasaga Beach
Ontario, Canada L9Z 1A1
Tel (705) 429-3844
mayor@wasagabeach.com

OFFICE OF THE MAYOR

October 16, 2025

Minister of Education
Honourable Paul Calandra
438 University Ave, 15th Floor
Toronto, ON M7A 2A5

BY EMAIL ONLY

Dear Minister Calandra,

RE: Resolution from the Town of Wasaga Beach – Mandatory Water Safety & Swim-to-Survive Training

Please be advised that the Council of the Town of Wasaga Beach, during their October 9, 2025 Council meeting, and at the request of the City of Dryden, passed the following resolution regarding Mandatory Water Safety and Swim-to-Survive Training.

Whereas drowning remains one of the leading causes of preventable death among children in Ontario, and research by the Lifesaving Society of Ontario indicates that most children who drown never intended to be in the water; and

Whereas evidence clearly demonstrates that basic swimming ability and water survival skills significantly reduce the risk of drowning; and

Whereas many children across Ontario face barriers to accessing swimming lessons outside of school, whether financial, cultural, or geographic in nature; and

Whereas municipalities across the province, including the City of Dryden, have expressed strong support for improved water safety education for children; and

Whereas the Ministry of Education holds the authority to include water safety and survival training in the elementary school curriculum, recognizing it as a vital life skill comparable to fire and road safety education; and

Whereas the Town of Wasaga Beach is home to the world's longest freshwater beach and welcomes hundreds of thousands of visitors annually to its waterfront, underscoring the critical importance of water safety and swim survival skills for both residents and visitors, especially children;

Now therefore be it resolved that the Council of the Town of Wasaga Beach supports the resolution passed by the Council of the Corporation of the City of Dryden urging the Government of Ontario, through the Ministry of Education, to incorporate mandatory water safety and Swim-to-Survive training into the elementary school curriculum for all Ontario students; and



TOWN OF WASAGA BEACH

30 Lewis Street, Wasaga Beach
Ontario, Canada L9Z 1A1
Tel (705) 429-3844
mayor@wasagabeach.com

OFFICE OF THE MAYOR

Be it further resolved that a copy of this resolution be forwarded to The Honourable Minister of Education of Ontario, local Members of Provincial Parliament, the Association of Municipalities of Ontario (AMO), and all Ontario municipalities with a request for their endorsement.

Should you have any questions, please contact me at mayor@wasagabeach.com or (705) 429-3844 ext. 2225.

Sincerely,

Brian Smith
Mayor, Town of Wasaga Beach

/mps

cc: Local Members of Provincial Parliament
Association of Municipalities of Ontario (AMO)
All Ontario Municipalities



Hon. Paul Calandra
438 University Ave
15th Floor, Toronto
ON M7A 2A5

VIA EMAIL:

paul.calandra@pc.ola.org

MPP Joseph Racinsky
181 St. Andrew Street East,
Unit 4 (2nd Floor)
Fergus, ON N1M 1P9

VIA EMAIL:

joseph.racinsky@pc.ola.org

Township of Puslinch
7404 Wellington Road 34
Puslinch, ON N0B 2J0
www.puslinch.ca

October 17, 2025

Association of
Municipalities of Ontario
(AMO)

VIA EMAIL:

amo@amo.on.ca

RE: 6.16 City of Dryden Council Resolution regarding Mandatory water safety and Swim-to-Survive training in Elementary Curriculum

Please be advised that Township of Puslinch Council, at its meeting held on October 8, 2025 considered the aforementioned topic and subsequent to discussion, the following was resolved:

Resolution No. 2025-308:

Moved by Councillor Bailey and
Seconded by Councillor Hurst

That the Consent Agenda items listed for October 8, 2025 Council meeting with the exception of items, 6.16 be received for information. Send support resolution accordingly.

CARRIED

As per the above resolution, please accept a copy of this correspondence for your information and consideration.

Sincerely,

Justine Brotherston
Director of Corporate Services/Municipal Clerk

CC: All Ontario Municipalities



CORPORATION OF THE MUNICIPALITY OF SOUTH HURON

322 Main Street South P.O. Box 759

Exeter Ontario

N0M 1S6

Phone: 519-235-0310 Fax: 519-235-3304

Toll Free: 1-877-204-0747

www.southhuron.ca

October 20, 2025

Via email: doug.fordco@pc.ola.org

Premier's Office
Room 281
Main Legislative Building, Queen's Park
Toronto, ON M7A 1A5

Dear Hon. Doug Ford,

Re: Swim to Survive Training

Please be advised that South Huron Council passed the following resolution at their August 11, 2025, Regular Council Meeting:

390-2025

Moved By: Ted Oke

Seconded by: Wendy McLeod-Haggitt

That South Huron Council supports the September 22, 2025, correspondence of the City of Dryden regarding Swim to Survive Training; and

That this supporting resolution and the originating correspondence be circulated to Premier Doug Ford, Lisa Thompson, MPP, Paul Calandra, Minister of Education, AMO and all municipalities in Ontario.

Result: Carried

Please find attached the originating correspondence for your reference.

Respectfully,

Kendra Webster, Legislative & Licensing Coordinator
Municipality of South Huron
kwebster@southhuron.ca
519-235-0310 x. 232

Encl.

cc: MPP Lisa Thompson, lisa.thompson@pc.ola.org; Minister of Education,
Hon. Paul Calandra, paul.calandra@pc.ola.org; AMO,
resolutions@amo.on.ca ; and all Ontario Municipalities



EDWARDSBURGH CARDINAL

Phone: 613-658-3055
 Fax: 613-658-3445
 Toll Free: 866-848-9099
 E-mail: mail@twpec.ca

P.O. Box 129,
 18 Centre St.
 Spencerville, Ontario
 K0E 1X0

VIA EMAIL

Tuesday, October 14, 2025

The Honourable Doug Ford, Premier of Ontario
 The Honourable Kinga Surma, Minister of Infrastructure
 The Honourable Rob Flack, Minister of Municipal Affairs and Housing
 The Honourable Francois-Phillipe Champagne, Minister of Finance
 Association of Municipalities of Ontario (AMO)
 Ontario Small Urban Municipalities (OSUM)
 Federation of Canadian Municipalities (FCM)
 The United Counties of Leeds and Grenville
 All Upper- and Lower-Tier Municipalities in Ontario

Please be advised that at its Regular Council meeting held on Monday, September 29, 2025, the Council of the Township of Edwardsburgh Cardinal unanimously adopted the following resolution:

RESOLUTION: Ontario Community Infrastructure Fund (OCIF)

WHEREAS the Township of Edwardsburgh Cardinal acknowledges that municipal infrastructure—roads, bridges, water and wastewater systems—underpins public safety, economic vitality and quality of life in Ontario’s rural and small urban communities;

WHEREAS the Ontario Community Infrastructure Fund (OCIF) was created in 2015 to assist small and rural municipalities facing infrastructure deficits that exceed their local revenue capacities;

WHEREAS in 2022 the Government of Ontario committed to increase the annual OCIF envelope from \$100 million to \$400 million over a five-year term, with that commitment scheduled to expire at the end of fiscal 2026;

WHEREAS fixed funding levels amid rising labour, materials and climate resilience costs have eroded the purchasing power of the \$400 million envelope, jeopardizing municipalities' ability to deliver and sustain essential services without incurring unsustainable debt;

WHEREAS predictable, multi-year funding indexed to real-world cost drivers is critical for municipalities to develop, finance and execute long-term asset management plans, reduce emergency repairs and leverage complementary federal and private infrastructure financing;

WHEREAS the Township of Edwardsburgh Cardinal requires a steadfast provincial partner to extend and enhance OCIF beyond 2026, ensuring infrastructure resilience, fiscal sustainability and equitable access for all small and rural municipalities;

NOW THEREFORE BE IT RESOLVED THAT

1. The Township of Edwardsburgh Cardinal calls upon the Government of Ontario to extend the annual OCIF envelope at not less than \$400 million beyond its current five-year term ending in 2026, with no reductions in subsequent provincial budgets.
2. The Province be requested to index the total annual OCIF envelope—and each individual municipal allocation—to the Ontario Consumer Price Index (CPI), calculated on a calendar-year basis and disbursed in the first quarter of each fiscal year.
3. The Ministry of Infrastructure establish a new five-year OCIF funding framework that guarantees annual envelopes and allocation percentages by municipality, enabling long-term capital planning and stable cash-flow management.
4. The Province undertake a formal review of the OCIF allocation formula at least once every four years, incorporating current municipal asset management data, demographic projections, climate resilience metrics and rural equity considerations.
5. A dedicated contingency reserve equal to 5 percent of the annual OCIF envelope be created within the fund to address extraordinary cost escalations, emergency repairs or project overruns without reallocating core funding.

6. The Ministry of Infrastructure publish an annual OCIF performance report—including program disbursements, allocation adjustments and reserve expenditures—in a transparent, publicly accessible online dashboard.
7. The Clerk of the Township of Edwardsburgh Cardinal forward this resolution to:
 - The Honourable Doug Ford, Premier of Ontario
 - The Honourable Kinga Surma, Minister of Infrastructure
 - The Honourable Rob Flack, Minister of Municipal Affairs and Housing
 - The Honourable Francois-Phillipe Champagne, Minister of Finance
 - Association of Municipalities of Ontario (AMO)
 - Ontario Small Urban Municipalities (OSUM)
 - Federation of Canadian Municipalities (FCM)
 - The United Counties of Leeds and Grenville
 - All upper- and lower-tier municipalities in Ontario

If you have any questions, please contact me at the email address below.

Sincerely,



Natalie Charette
Interim Clerk
clerk@twpec.ca

TOWNSHIP OF EDWARDSBURGH/CARDINAL

Resolution Number 2025-253

September 29, 2025

Moved By: _____

Seconded By: _____

WHEREAS the Township of Edwardsburgh Cardinal acknowledges that municipal infrastructure—roads, bridges, water and wastewater systems—underpins public safety, economic vitality and quality of life in Ontario's rural and small urban communities;

WHEREAS the Ontario Community Infrastructure Fund (OCIF) was created in 2015 to assist small and rural municipalities facing infrastructure deficits that exceed their local revenue capacities;

WHEREAS in 2022 the Government of Ontario committed to increase the annual OCIF envelope from \$100 million to \$400 million over a five-year term, with that commitment scheduled to expire at the end of fiscal 2026;

WHEREAS fixed funding levels amid rising labour, materials and climate resilience costs have eroded the purchasing power of the \$400 million envelope, jeopardizing municipalities' ability to deliver and sustain essential services without incurring unsustainable debt;

WHEREAS predictable, multi-year funding indexed to real-world cost drivers is critical for municipalities to develop, finance and execute long-term asset management plans, reduce emergency repairs and leverage complementary federal and private infrastructure financing;

WHEREAS the Township of Edwardsburgh Cardinal requires a steadfast provincial partner to extend and enhance OCIF beyond 2026, ensuring infrastructure resilience, fiscal sustainability and equitable access for all small and rural municipalities;

NOW THEREFORE BE IT RESOLVED THAT

1. The Township of Edwardsburgh Cardinal calls upon the Government of Ontario to extend the annual OCIF envelope at not less than \$400 million beyond its current five-year term ending in 2026, with no reductions in subsequent provincial budgets.
2. The Province be requested to index the total annual OCIF envelope—and each individual municipal allocation—to the Ontario Consumer Price Index (CPI), calculated on a calendar-year basis and disbursed in the first quarter of each fiscal year.
3. The Ministry of Infrastructure establish a new five-year OCIF funding framework that guarantees annual envelopes and allocation percentages by municipality, enabling long-term capital planning and stable cash-flow management.
4. The Province undertake a formal review of the OCIF allocation formula at least once every four years, incorporating current municipal asset management data,

TOWNSHIP OF EDWARDSBURGH CARDINAL

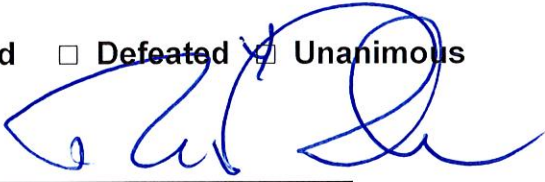
September 29, 2025

Resolution Number: 2025- 253

demographic projections, climate resilience metrics and rural equity considerations.

5. A dedicated contingency reserve equal to 5 percent of the annual OCIF envelope be created within the fund to address extraordinary cost escalations, emergency repairs or project overruns without reallocating core funding.
6. The Ministry of Infrastructure publish an annual OCIF performance report—including program disbursements, allocation adjustments and reserve expenditures—in a transparent, publicly accessible online dashboard.
7. The Clerk of the Township of Edwardsburgh Cardinal forward this resolution to:
 - The Honourable Doug Ford, Premier of Ontario
 - The Honourable Kinga Surma, Minister of Infrastructure
 - The Honourable Rob Flack, Minister of Municipal Affairs and Housing
 - The Honourable Francois-Phillipe Champagne, Minister of Finance
 - Association of Municipalities of Ontario (AMO)
 - Ontario Small Urban Municipalities (OSUM)
 - Federation of Canadian Municipalities (FCM)
 - The United Counties of Leeds and Grenville
 - All upper- and lower-tier municipalities in Ontario

☐ Carried ☐ Defeated ☒ Unanimous

Mayor: 

RECORDED VOTE REQUESTED BY: _____

NAME	YEA	NAY
Councillor J. Martelle		
Councillor W. Smail		
Councillor C. Ward		
Deputy Mayor S. Dillabough		
Mayor T. Deschamps		
TOTAL		

From: [Info](#)
To: [Amy Leclerc](#)
Subject: FW: Insights from Enbridge CEO's Empire Club Address on Canada's Energy Future
Date: Friday, October 10, 2025 3:05:36 PM
Attachments: [Remarks for Greg Ebel President & CEO of Enbridge Inc. at the Empire Club of Canada.pdf](#)
[Letter from Brian Johnson to Mayor Rob Burton - October 8, 2025.pdf](#)

From: Mayor Rob Burton <Mayor@oakville.ca>
Sent: October 10, 2025 3:01 PM
To: Mayor Rob Burton <Mayor@oakville.ca>
Subject: Insights from Enbridge CEO's Empire Club Address on Canada's Energy Future

Dear Colleagues,

After nearly 19 years as Mayor of Oakville, I've seen how much Ontario's energy landscape has evolved and how essential it has become to our communities' economic health and growth.

Last week, at the Empire Club of Canada, I had the opportunity to hear Enbridge CEO Greg Ebel speak about the future of Canada's energy system. His remarks, titled *Build Canada Now*, underscored how energy security is now central to our country's economic security. I found his message particularly timely given the current period of economic uncertainty.

Please find attached Greg Ebel's speech and a letter from Brian Johnson, General Manager and Senior Vice President of Enbridge Gas Ontario.

I hope you find the attached materials as insightful and timely as I did.

Sincerely,

Rob Burton

Mayor, Town of Oakville



Enbridge Gas
500 Consumers Road
North York, Ontario M2J 1P8
Canada

October 8, 2025

Mayor Rob Burton
Oakville Town Hall
1225 Trafalgar Rd
Oakville, ON L6H 0H3

Dear Mayor Burton,

It was great to see you at the Empire Club last week for Greg Ebel's speech. Thank you for your insightful and compelling closing remarks. I've attached a copy of his remarks, titled *Build Canada Now*. My team mentioned that you were hoping to share it with your mayoral colleagues, which is an excellent idea.

As Greg said yesterday, energy security now underpins Canada's national and economic security landscape. Likewise, across our diverse province, timely infrastructure development and integrated energy planning are essential to support growth. Electricity demand is forecasted to be roughly 75 per cent higher by 2050, which highlights the critical need for coordination now more than ever across communities in Ontario. Supporting accelerated housing delivery, like the 3,700 new homes in Oakville, without compromising system integrity or affordability requires such an integrated approach and shows how quickly needs are evolving on the ground.

A renewed emphasis on intra-sector collaboration between municipalities like yours, Enbridge, the IESO, Oakville Hydro, Oakville Enterprises Corporation, Alectra, developers and others, will enable us to take a measured and strategic approach to meeting our energy needs.

We are also committed to supporting the Town's economic development goals by ensuring businesses have access to reliable, affordable energy to drive long-term community prosperity. We can provide information on a range of demand and supply side alternatives, energy efficiency programs, and commercial expansion projects to help support Oakville's growth and development goals.

Thank you again for your wonderful remarks last week, and for offering to distribute the speech more broadly. My colleague Mike Gladstone, VP Utility Public Affairs & Communications, will be attending the Ontario Big City Mayors retreat in Thunder Bay later this month — it's a great opportunity to connect, and this would make a strong pre-read for that audience as well.

Many thanks,

Brian Johnson
General Manager & SVP Ontario
Enbridge Gas Distribution & Storage



Greg Ebel
President & CEO,
Enbridge Inc.

Highlights

- Markets build when governments establish clear rules, set credible timelines, and make consistent decisions.
- Canada should make the most of its resource bounty. We should lead the way and show the world how it's done – wisely, responsibly, efficiently, effectively
- It's an important national truth: when Canada builds, Canada prospers

October 2, 2025

Build Canada Now: Compete or retreat

Presented to the Empire Club of Canada, Toronto, ON, Canada *(check against delivery)*

Thanks, Derek for that kind introduction.

And thanks Kent and Saurabh for the invitation to speak to the Empire Club.

It's great to be back in Ontario – the province of my birth and where I grew up.

Deep roots as my father's family were Empire Loyalists.

Of course, Enbridge is in just about every home and business – so this is a special place on many fronts for me and our company.

The moment

Seventy years ago, Canada made a choice that helped to define a century.

We built the St. Lawrence Seaway – a continental gateway that connected our products and our economy to world markets.

It was a monumental feat of both engineering and foresight.

A shared effort that took vision and resolve.

When the locks opened and ships began to move, our economy moved with them.

Prairie grain flowed. Ontario manufacturing reached farther.

Canadian ambition met global demand.

And as with the railroad in the 19th century, we were reminded of an important national truth: when Canada builds, Canada prospers.

Today, our country – and our economy – faces another pivotal moment.

The world is restless and changing fast...and we can't stop or control that.

Our trading partners are re-wiring supply chains.

Energy security is now national and economic security.

Capital is nervous – flowing toward certainty and results.

Canadians – practical as ever – are asking straightforward questions...

Will we have the courage to take advantage of this moment?

Will we once again build and prosper?

Or, will we miss the opportunity – again?

The opportunity

Two years ago, many of you were with me when I addressed the Toronto Board of Trade.

At that time, I spoke of a missed opportunity on major energy projects – and how we were creating the conditions for the world to move on without us.

Today, I stand before you again, and I'll put it plainly: we can't walk anymore; we need to run – fast.

The last 10 years have been a competitiveness disaster for Canada.

The next 10 can be a renaissance – if we choose to lead.

This is our second chance. (One Doesn't get many of those.) And it is a better opportunity than before – but it comes with higher stakes and less time to take action.

I believe we can build, compete, and win.

But winning requires decisions – urgent, confident, investible decisions.

Decisions that will lead to Canada becoming the best place in the world to build the energy infrastructure and critical-resource projects that fuel jobs and growth across the economy.

The stakes

Let's be clear about the stakes.

Energy isn't a niche file. It is a core driver of Canadian prosperity.

The energy sector contributes more than 10% of Canada's GDP.

It's a centerpiece of trade – making up about one third of total Canadian goods exported.

From a Toronto perspective, these are numbers that sit alongside, and often anchor, the fortunes of our financial services, manufacturing, and technology ecosystems.

In other words, this is not a provincial story. This is not a regional story.

This is a Canadian story.

The Prime Minister has made it clear that he recognizes both the importance – and the potential – of the energy industry.

He has pledged to create the conditions for Canada to become, and I quote, a "superpower of both clean and conventional energy."

On election night he declared without hesitation that it was time to "build, baby, build."

That language matters. That enthusiasm matters.

And we welcome the government's follow-through – including Bill C-5, which – while not perfect – begins to modernize how infrastructure projects get built in this country.

That said, we have a long way to go.

Canada has extraordinary resources, a skilled workforce, and leading environmental standards. Yet we are not moving fast enough.

Projects linger. The permit process stretches on. Capital looks elsewhere.

At Enbridge, we know it first-hand. We have tried to build nation building pipelines and we have the scars to prove it.

Earlier this year, a public policy forum report put it plainly: Canada has the tools and talent to lead – but our processes too often slow or stall projects before they reach a final investment decision.

The report counts more than \$600 billion in proposed or active resource and infrastructure projects nationwide.

If we move on them decisively, the modelling shows up to \$1.1 trillion in additional GDP by 2035.

That's real, measurable prosperity and jobs – waiting to be unlocked.

And to be clear: this isn't about government doing the building. Far from it.

Markets build when governments establish clear rules, set credible timelines, and make consistent decisions.

That's the partnership we're calling for – because the energy sector is ready to invest, partner with indigenous nations, and deliver for the country.

Our ask is simple: match our urgency. **Speed** is a necessity, not a nice to have.

I often hear that we need to "approve projects as fast as other jurisdictions."

My friends, I am afraid we don't have that luxury anymore. That would be too little too late.

We're losing this race.

We now need to be a lot faster than our competition just to catch up, just to create confidence.

I recognize that's uncomfortable to hear, but it's the situation we have put ourselves thanks to a decade where political vanity ran roughshod over economic utility.

The priorities

This past spring, shortly after election day, I joined with 37 other CEOs from Canada's energy industry.

Together, we wrote an open letter to our newly elected prime minister.

And at the opening of parliament just a few weeks ago, we followed that up with another letter – this one signed by nearly 100 CEOs representing companies across the energy value chain.

The largest six of these companies alone make up over 10% of the TSX – it's a serious group of patriots.

We outlined five key government actions that would put Canada in a position to seize this moment – and take a big step toward fulfilling the prime minister's goal of creating an energy superpower.

The first? We need smarter, simpler regulation.

Consider the federal impact assessment act and the west coast tanker ban.

Together, they increase both costs and uncertainty and stifle investment.

Canadian project approvals are so complex and unpredictable that even the most responsible, Indigenous-supported, and environmentally sound proposals can be delayed for years – sometimes indefinitely.

Or worse, a government changes the rules of the game with a stroke of the pen after approvals are granted. No one can be a proponent in that jurisdictional quagmire.

Now, none of us is calling for weaker environmental oversight.

Instead, we are urging government to adopt smarter, clearer, and faster processes – so we can attract investment, take risks, and build for tomorrow.

Let's build a sustainable system that offers certainty and predictability without sacrificing standards.

We don't need added layers or jurisdictions. What we need is the courage to act.

If we get regulation right, we don't just kickstart projects – we restore Canada's reputation and spark new global confidence in this country as a destination for capital.

And let's be honest, we simply don't have enough capital at home here in Canada.

We need to attract investors from abroad to build all the projects we are interested in completing. We need them to be confident in our ability to deliver.

Second: we need shorter and more predictable timelines.

Getting a project approved today can take five years or longer.

Meanwhile, in the United States, timelines are shortening. In Europe, permitting reforms are already underway.

Canada cannot afford to be the slowest mover in a quickening world.

The Prime Minister has pledged to complete major federal project reviews in two years.

That's a good start – though with digital permitting, clear expectations, and concurrent reviews across agencies, we could do even better.

And, if we can do major projects in two years or less, why can't we do smaller projects in half or a third of that time? Surely, we are capable of that!

Meeting shorter timelines would give large and small project proponents confidence in their own commitments to investors.

Investors don't need a guarantee of approval. But they do need the guarantee of a timely decision.

The third government action: we need to reward progress, not punish it.

Right now, Canada's unlegislated emissions cap on oil and gas is creating unnecessary uncertainty.

It threatens to arbitrarily limit production, even in cases where Canadian oil and gas producers are reducing emissions per barrel and investing in cleaner operations, not to mention helping the world's poorest and least sustainable countries do better.

Look at the numbers: Canada's contribution to global emissions dropped from 1.75% in 2006 to 1.42% in 2022 – and the trend continues downward. Canada is a critical part of the solution not the problem.

We are well-positioned to use our energy to help countries like China and India transition away from coal – a net benefit for both nations, and for the world.

Now, it's good news that Canada is finally moving major LNG projects to completion – and at last opening an export door to Asia.

That is overdue progress, a win for Canadian workers, and a step toward a more resilient energy system.

But it's a decade later than it should have been.

And the worst thing about that? The United States beat Canada to the puck – growing to eight operational export terminals over the past decade from none – with another eight under construction and 10 more approved.

Fourth: we need to attract investment with coherent and competitive policy.

The current federal carbon levy on large emitters is among the highest in the world. And from a competitiveness perspective, it's a silent killer of jobs and investment.

Canada is the only country among the top 10 oil producing nations that imposes a federal carbon price on its oil exporting business.

Why are we tying one arm and one leg behind our own companies' backs and giving a boost to every major competitor – the Saudis, the Brazilians, the Russians, and the United States?

Seriously, who does that to a key domestic industry and national champions?

It makes it harder to plan and harder still to attract long-term investments.

Let's use what we know works.

Let's empower provinces to tailor this carbon regulation to their local economies because we know that the transition to net zero is not linear or uniform across sectors, markets and regions.

And let's design a system that protects export industries and incentivizes innovation.

The fifth and final action that we're calling for: we need to accelerate Indigenous partnership in energy projects – including equity participation.

True progress must be shared – and that includes meaningful Indigenous participation in the things we build together.

The federal Indigenous Loan Guarantee Program unlocks access to low-cost capital for Indigenous ownership in major projects.

In May, the first federal guarantee – some \$400 million – helped dozens of First Nations acquire a 12.5% interest in our Westcoast natural gas pipeline.

That's durable revenue, governance voice, and shared prosperity – reconciliation in action.

Let's broaden and accelerate this.

Because when Indigenous nations are owners, projects are better, timelines are shorter, and benefits can be shared by all.

Project equity is the next frontier for Indigenous participation.

There are different ways to realize this, but perhaps the major land claims that many Indigenous nations look to settle and which the federal government should – and I believe does – feel an obligation to complete, could be a source of equity should Indigenous nations believe that would be a worthy endeavour and reason to accelerate the conclusion of certain claims.

Obviously, any action on this front would need to recognize and respect Indigenous process and consultation.

The context

These five priorities – these five calls to action – become even more essential when you consider the reality of our country and the context of the current moment.

Energy is what keeps plants running in Windsor and Oshawa, data centers humming in the GTA, and homes warm in winter from thunder bay to Port Colborne.

When energy is secure, affordable, and sustainable, households have more to spend, manufacturers have cost certainty, and Canada's exports grow.

When it isn't, we feel it – in our bills, our pay cheques, and our government budgets and our communities at large.

And people get that. Perhaps more than ever before. Public opinion is shifting dramatically.

Opinion surveys show that 88% of Canadians now rate oil and gas as important to Canada's economy – a new high.

Support for a western oil pipeline has risen to nearly three-quarters of Canadians – up from 50% just a few years ago.

And 72% agree it's possible to build a new pipeline and reduce greenhouse gas emissions at the same time.

Overall, public support for expanding oil and gas exports to help global energy security has grown by 10 points in just six months.

The message is clear: Canadians are being pragmatic. They want responsible builds that share the benefits and deliver results.

They recognize that the Canada – U.S. energy corridor is still our lifeblood. Ninety-seven percent of Canadian crude exports went to the U.S. in 2023.

They also understand the risk of having only one customer for such an important element of our economic health.

Opening additional westward and eastward routes would make our economy more resilient, our allies more secure, our trade less vulnerable to the next tariff shock, and our sovereignty more robust.

There is a good reason the Alberta government has become the proponent of a pipeline to the north coast of BC.

The previous government's tanker ban effectively makes that export pipeline illegal. No company would build a pipeline to nowhere.

The tanker ban is a great example of how things will have to change to allow our country to maximize its economic potential.

Let markets and real demand guide routes and capacities, while government focuses on enabling the conditions for success.

That includes investing in skills development and the trade infrastructure that ties into ports and rail.

And, Ontario has a special role to play.

Its financial services engine prices risk, aggregates capital, and exports Canadian know-how with every project we finance.

Its manufacturers and technology firms supply the turbines, control systems, and software that make modern energy systems efficient and safe.

And Ontario's nuclear refurbishments underline a crucial point: big builds deliver big payoffs when done well – thousands of jobs, domestic supply chains, and decades of reliable, low-carbon power that anchor competitiveness.

In Canada, energy isn't just a western strength. It's an Ontario opportunity and competitive necessity.

And all of Canada would benefit from the people of this province standing up and speaking out loudly in favour of energy projects – fully recognizing that while the largest of these would be in the west, they all deliver greater prosperity and economic security across our country.

Conclusion

By way of conclusion, I'll say this: as Canadians we have a reputation for being polite, low-key, maybe even a little self-deprecating.

But this is no time for modesty or staring at our shoes.

This is the time to remind ourselves: we should be the best at this.

We should make the most of our resource bounty.

We should lead the way and show the world how it's done – wisely, responsibly, efficiently, effectively.

The need is there. The rationale is there. The public sentiment is there.

We've learned some hard lessons in 2025.

Foremost among them: we can't blindly rely on others.

We need to build for ourselves. Take care of ourselves. Invest in ourselves.

Seventy years ago, Canadian leaders chose to develop the St. Lawrence seaway. We connected our economy to the world and bet on our capacity to deliver.

Now is the time for Canadians and Canadian leaders to show **more** than a little self interest in our **own** future and the future of **our** country.

No, not by ignoring the world at large – that has never been our way – but by recognizing that if we are not healthy as an economy, as a country and as a united people, we will have far less – if anything – to offer the world in the longer term.

A world that will need our values, our innovation, our initiative, and **yes**, our natural resources.

So, perhaps the choice is quite easy after all...

Let's **Build Canada Now** so we can build a better world tomorrow.

Thank you and thank you for your commitment to this great country.



Greg Ebel
President & CEO, Enbridge Inc.

Greg Ebel assumed the role of Enbridge's President and Chief Executive Officer effective January 1, 2023.

Mr. Ebel served as Chairman, President and CEO of Spectra Energy from 2009 until February 27, 2017. Prior to that time, Mr. Ebel served as Spectra Energy's Group Executive and Chief Financial Officer beginning in 2007. He served as President of Union Gas Limited from 2005 until 2007, and Vice President, Investor & Shareholder Relations of Duke Energy Corporation from 2002 until 2005. Mr. Ebel joined Duke Energy in 2002 as Managing Director of Mergers and Acquisitions in connection with Duke Energy's acquisition of Westcoast Energy Inc.

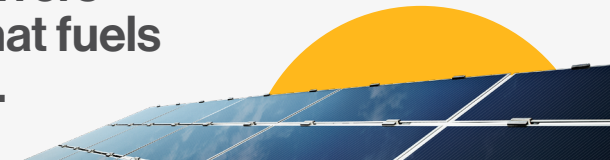
Mr. Ebel holds a BA (Bachelor of Arts, Honours) from York University and is a graduate of the Advanced Management Program at the Harvard Business School. Mr. Ebel has earned the CERT Certificate in Cybersecurity Oversight. This certificate was developed by NACD, Ridge Global, and Carnegie Mellon University's CERT division.

Mr. Ebel is chair of Mosaic, a director and member of the executive committee of Junior Achievement of Southern Texas, and a former board member with Baker Hughes.



Tomorrow is on.SM

Enbridge delivers the energy that fuels quality of life.



At Enbridge, our goal is to be the first-choice energy delivery company in North America and beyond – for customers, communities, investors, regulators and policymakers, and employees.

We operate in five of the G7 countries – the U.S., Canada, the United Kingdom, France and Germany. As a diversified energy company, we are uniquely positioned to help accelerate the global transition to a cleaner energy future. We're advancing new low-carbon energy technologies – including hydrogen, RNG, and carbon capture and storage – and are targeting net-zero emissions across our operations by 2050.

We also recognize the importance of a secure, reliable and affordable supply of energy. We safely connect millions of people around the world to the energy they rely on every day through our four core businesses – liquids pipelines, natural gas pipelines, gas utilities and storage, and renewable energy.

We move about 30% of the crude oil produced in North America, and load about 25% of American oil exports. We deliver about 20% of the natural gas consumed in the U.S., and have capacity to serve 25% of LNG export capacity on the Gulf Coast in the rapidly expanding North American LNG export market.

Enbridge operates North America's largest natural gas utility by volume, and our interests in renewable energy projects in operation or under construction can generate more than 4 net GW of zero-emission energy.

Enbridge was selected to S&P Global's Sustainability Yearbook 2025, also receiving the Industry Mover distinction; we've been named to the Dow Jones Sustainability Indices' (DJSI) North American index 15 times, most recently in 2024; we've earned an A-minus climate change grade from the Carbon Disclosure Project (CDP) for five straight years, most recently in 2024; and we have been ranked among Canada's Top 100 Employers 22 times, most recently in 2025.

Enbridge Inc. is headquartered in Calgary, Canada. We have a workforce of about 16,000 people, primarily in the United States and Canada. Enbridge (ENB) is traded on the New York and Toronto stock exchanges.



Elizabeth Roy
Mayor

T 905.430.4300 x2203
mayor@whitby.ca

October 17, 2025

The Honorable Todd McCarthy, MPP (Durham)
Minister of the Environment, Conservation and Parks
Via email: minister.mecp@ontario.ca

Re: Extended Producer Responsibility for Blue Box Recycling Collection and Impacts to
Small Businesses located in Mixed-Use Properties

Dear Minister McCarthy,

Please be advised that at its meeting held on October 6, 2025, the Council of the Town of
Whitby adopted the following as Resolution # 191-25:

Whereas in 2016 the Waste-Free Ontario Act was enacted, which also enacted the
Resource Recovery and Circular Economy Act (RRCEA) and the Waste Diversion
Transition Act; and,

Whereas the RRCEA and its associated regulations focus on strengthening Extended
Producer Responsibility for materials like used tires and blue box recycling; and,

Whereas on November 23, 2020, Town Staff submitted comments to the Environmental
Registry of Ontario on the proposed blue box regulation, which highlighted concerns
about the lack of a requirement for blue box recycling collection for certain “non-eligible”
sources like small businesses located in mixed-use properties which are prevalent in
Business Improvement Areas; and,

Whereas in the Town of Whitby there are approximately 200 small businesses in mixed-
use properties who currently receive blue box collection and are impacted by the blue
box regulation and will potentially lose blue box collection services; and,

Whereas in June 2021 the Province of Ontario released Blue Box Regulation O. Reg.
391/21, under the RRCEA which transitions the financial and operational responsibility of
recycling from municipalities to the producers of packaging and paper products; and,

Whereas Circular Materials Ontario (CM) was named the Producer Responsibility
Organization taking on all blue box recycling responsibilities in Ontario over a three-year
transition period; and,

Whereas the Region of Durham has indicated that the estimated costs to continue to
provide blue box recycling for small businesses after the 2026 transition date to CM was
exorbitant and no longer a core responsibility of the Region pursuant to Provincial
legislation; and,

Whereas on July 1, 2024, the Town of Whitby and all local area municipalities in Durham Region transitioned from the Regional blue box program to the CM blue box program; and,

Whereas the Region of Durham and CM negotiated a temporary agreement to continue providing blue box collection services to small businesses in mixed-use properties during the blue box transition period from June 30, 2024 to December 31, 2025, however, CM will not service these small businesses or any non-residential properties effective January 1, 2026, as they are not included as “eligible sources” under Blue Box Regulation 391/21; and,

Whereas on October 17, 2024, Mayor Roy sent a letter to the Honourable Andrea Khanjin, who was at that time the Minister of Environment, Conservation and Parks, advocating for changes to the blue box regulation as it related to blue box collection for small businesses; and,

Whereas on June 4, 2025, the Ministry of Environment, Conservation and Parks proposed amendments to the RRCEA through the Environmental Registry of Ontario and staff comments were submitted jointly to the Municipal Waste Association and Regional Public Works Commissioners of Ontario on June 13, 2025 highlighting concerns with the blue box regulation and impacts to small businesses located in mixed-use properties; and,

Whereas on August 15, 2025, CM hosted a municipal engagement session with members of a Municipal Working Group, reviewing a proposal for blue box recycling for non-eligible sources; and,

Whereas it is not clear how the recycling collector will differentiate commercial recycling from residential recycling at mixed-residential locations as they are typically set out together; and,

Whereas the proposal submitted by CM must be agreed to by all three Producer Organizations before it will be considered by the Ministry of Environment, Conservation and Parks; and,

Whereas on October 1, 2025, all three Producer Organizations, which includes CM, Ryse Solutions, and Landbell Canada, provided a letter to Mayor Roy outlining their decision to not proceed with blue box collections for small IC&I locations, citing, “system capacity limitations, current regulatory obligations, and time constraints that make it impractical for CCS to provide (blue box) collections from IC&I locations”; and,

Whereas on October 1, 2025, the Honourable Todd McCarthy, Minister of the Environment, Conservation, and Parks provided a letter to the Town of Whitby advising that the Producers will not voluntarily continue to offer blue box services to municipalities for small business locations.

Now therefore, be it resolved:

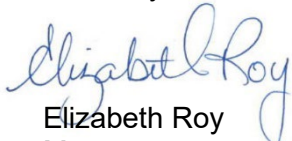
1. That the Council of the Town of Whitby requests that the Ministry of Environment, Conservation and Parks amend Blue Box Regulation 391/21 to require Producers to provide blue box collection services to businesses located in mixed-use properties;

and,

2. That the Mayor be requested to author a letter to the Minister of Environment, Conservation and Parks advocating for changes to Blue Box Regulation 391/21, and that a copy of this letter be forwarded to all Ontario Municipalities, Ontario Big City Mayors (OBCM), the Association of Municipalities of Ontario (AMO), and the Ontario Business Improvement Area Association (OBIAA).

Should you require further information, please do not hesitate to contact mayor@whitby.ca.

Sincerely,



Elizabeth Roy
Mayor

Town of Whitby
Office of the Mayor
575 Rossland Road East
Whitby, ON L1N 2M8
whitby.ca

cc Mayor Marianne Meed Ward, Chair Ontario's Big City Mayors - chair@obcm.ca
Ontario's Big City Mayors – info@obcm.ca
Ontario Business Improvement Area Association - info@obiaa.com
Association of Municipalities of Ontario - resolutions@amo.on.ca
All Ontario Municipalities
Karey Anne Large, CEO, Whitby Chamber of Commerce – Karey@whitbychamber.org
info@whitbychamber.org
Downtown Whitby BIA – info@whitbybia.org
Lorne Coe, MPP, Whitby - lorne.coe@pc.ola.org
Matthew Gaskell, CAO, Town of Whitby – gaskellm@whitby.ca



INFORMATION REPORT

PREPARED FOR: MAYOR BÉLANGER AND MEMBERS OF COUNCIL

PREPARED BY: WAYNE CHAPUT, COMMUNITY EMERGENCY MANAGEMENT COORDINATOR

TITLE: PROVIDE EMERGENCY EVACUATION FACILITIES TO TOWNSHIP OF PAPINEAU-CAMERON

DATE: MONDAY OCTOBER 27, 2025

REPORT NO: 25-62R

BACKGROUND

On June 21, 2025, a downburst hit Samuel De Champlain Provincial Park leaving over 200 campers trapped and left homeless. This was in Calvin Township and their evacuation centre was the Ecology Centre which was situated in the middle of the devastation. The Town of Mattawa was approached by Calvin Township to open up our evacuation Center as an evacuation shelter for all the campers.

I received an email on June 26, 2025 from the CEMC for Papineau-Cameron wanting to list the Mike Roden Arena as an evacuation Centre in their Emergency Response plan and wanting to know how to start the process.

At the regular meeting on Monday September 8, 2025 Council received a formal request in correspondence and Council directed staff to begin the process of creating a plan with the Township of Papineau-Cameron.

ANALYSIS AND DISCUSSION

I had a discussion with our Emergency Management Ontario, Field Officer about this and she advised me that it would be a good idea to have a signed agreement between each municipality to provide emergency evacuation facilities. Our Clerk and I have been conversing via phone calls and emails with the CEMC for Papineau-Cameron working on the set up of a draft agreement.

A draft agreement has been completed and ready for Council to review, make changes or add comments. If Council reviews the documents and agrees on the By-law it will be brought forward at the next Council meeting for approval.

The Township of Papineau-Cameron will be bringing forward this draft by-law and agreement to their Council at the next meeting they will be holding for approval to move forward as well.

FINANCIAL CONSIDERATION

RELEVANT POLICY/LEGISLATION

ATTACHMENTS

Draft By-law to enter into an agreement with Township of Papineau-Cameron
Draft Agreement for facilities use during an emergency (Schedule 'A')

RECOMMENDATION

It is recommended that Council for the Town of Mattawa receives and accepts this report and approves the attached by-law and agreement and directs staff to return at the next regular meeting for passing.

BE IT RESOLVED THAT Council of the Town of Mattawa receives report # 25-62R titled Provide Emergency Evacuation Facilities to Township of Papineau-Cameron.

AND FURTHER THAT Council approves the draft By-law to enter into an agreement with the Township of Papineau-Cameron for facility use during an emergency.

AND FURTHER THAT Council directs staff to return at the next regular meeting of Council with the final by-law for its passing.

THE CORPORATION OF THE TOWN OF MATTAWA

BY-LAW NUMBER 25-xx

BEING a By-law to execute a mutual agreement with the Corporation of the Township of Papineau-Cameron to provide emergency evacuation facilities.

WHEREAS pursuant to Section 9 of the Municipal Act, 2001, S.O. 2001 as amended, a Council may enter into agreements;

AND WHEREAS the Town of Mattawa received a formal request from the Township of Papineau-Cameron for the use of the Mike Rodden Arena and Community Centre, or alternate facility, during an emergency event;

AND WHEREAS the Municipal Council for the Corporation of the Town of Mattawa deems it necessary to enter into an Agreement with the Corporation of the Township of Papineau-Cameron to use the Mike Rodden Arena and Community Centre, or alternate facility, as evacuation centre if required during a community emergency.

NOW THEREFORE the Council of the Corporation of the Town of Mattawa enacts as follows:

1. **THAT** the Mayor and CAO/Treasurer are hereby designated as signing officers and authorized to execute the Mutual Agreement with the Corporation of the Township of Papineau-Cameron to Provide Emergency Evacuation Facilities.
2. **THAT** the Mutual Agreement with the Corporation of the Township of Papineau-Cameron to Provide Emergency Evacuation Facilities shall be attached hereto as "Schedule A" (together with it's schedules).
3. **THAT** this agreement shall be effective from the date of signing, and shall remain in effect in accordance with the terms of the Mutual Agreement with the Corporation of the Township of Papineau-Cameron to Provide Emergency Evacuation Facilities subject to any amendments thereto or the termination of said Agreement.
4. **THAT** all previous By-laws with respect to the Mutual Agreement with the Corporation of the Township of Papineau-Cameron to Provide Emergency Evacuation Facilities be and are hereby rescinded.
5. **THAT** this By-law shall become ratified upon the signing thereof.

READ A FIRST and SECOND TIME, this _____ day of _____, 2025.

READ THIRD TIME and FINALLY PASSED, this _____ day of _____, 2025.

Mayor

Clerk

“SCHEDULE A” TO BY-LAW 2025-XX

**MUTUAL AGREEMENT WITH THE CORPORATION OF THE TOWN OF
MATTAWA TO PROVIDE EMERGENCY EVACUATION FACILITIES**

BETWEEN

**THE CORPORATION OF THE TOWNSHIP OF PAPINEAU-CAMERON
(HEREIN AFTER CALLED “TOWNSHIP”)**

AND

**THE CORPORATION OF THE TOWN OF MATTAWA
(HEREIN AFTER CALLED “TOWN”)**

WHEREAS the Corporation of The Township of Papineau-Cameron may, during emergency situations, require facilities to temporarily accommodate and support its residents;

AND WHEREAS the Corporation of The Town of Mattawa owns and operates the Mike Rodden Arena, which may be suitable for such emergency use;

AND WHEREAS both parties wish to ensure cooperation and preparedness in the event of an emergency evacuation;

NOW THEREFORE the parties agree as follows:

1. DEFINITIONS

For the purpose of this agreement, the term “**Arena**” shall refer to the Mike Rodden Arena/ Community Centre facility located at 450 Hurdman Street, Mattawa ON P0H 1V0.

For the purpose of this agreement, the term “**or alternate**” shall refer to a property owned by the Town of Mattawa that shall be determined by the Town of Mattawa Community Emergency Management Coordinator (CEMC and Chief Administrative Officer (CAO).

2. PURPOSE

The purpose of this Agreement is to allow the Township to utilize the Arena or alternate as temporary evacuation and emergency shelter facilities, as required, during emergency events affecting the Township.

3. ACTIVATION OF AGREEMENT

This Agreement shall be activated upon written or verbal request by the Township’s Chief Administrative Officer (CAO), Emergency Management Coordinator, or designate, and confirmed by the Town’s Chief Administrative Officer (CAO) or designate.

4. USE OF FACILITIES

The Town shall make reasonable efforts to make the Arena or alternate available for use during such emergency, subject to the Town’s own emergency needs.

5. DURATION OF USE

The Arena or alternate facility may be used for the duration of the emergency or as otherwise agreed upon by both parties.

6. COST AND REIMBURSEMENT

Any direct costs incurred by the Town (e.g., staffing, utilities, cleaning, repairs) in supporting the Township’s use of the Arena or alternate facility shall be documented and may be subject to reimbursement by the Township or as otherwise eligible for provincial emergency funding.

7. **LIABILITY AND INSURANCE**

Each party shall maintain appropriate liability insurance. The Township agrees to indemnify and hold harmless the Town for any claims arising from its use of the facilities, except in cases of gross negligence or willful misconduct by the Town.

8. **TERMINATION AND AMENDMENTS**

- a) This Agreement shall remain in force until either party provides written notice of termination at least 60 days prior to the desired date of termination.
- b) This Agreement may be amended at any time by the mutual consent of the parties, after the party desiring amendment gives the other party a minimum of 30 days’ written notice of the proposed amendment.

This agreement shall be binding upon the parties hereto and their successors.

IN WITNESS WHEREOF the parties hereto have executed these presents under the hand of their officers duly authorized in that behalf at the date written below.

FOR THE CORPORATION OF THE TOWNSHIP OF PAPINEAU-CAMERON:

BY-LAW NO. _____

Mayor
The Corporation of The Township of Papineau-Cameron

Date

CAO/Clerk-Treasurer
The Corporation of The Township of Papineau-Cameron

Date

FOR THE CORPORATION OF THE TOWN OF MATTAWA:

BY-LAW NO. _____

Mayor
The Corporation of The Town of Mattawa

Date

CAO/Treasurer
The Corporation of The Town of Mattawa

Date



INFORMATION REPORT

PREPARED FOR: MEMBERS OF COUNCIL

PREPARED BY: MAYOR RAYMOND A. BÉLANGER

TITLE: PHYSICIAN RECRUITMENT COMMITTEE REPORT

DATE: MONDAY OCTOBER 27, 2025

REPORT NO: 25-63R

BACKGROUND

The Physician Recruitment Committee consists of appointed Members from Councils of the Town of Mattawa (Raymond Bélanger), Townships of Bonfield (Narry Paquette) and Papineau-Cameron (Mélanie Chenier) and the Municipalities of Calvin (Richard Gould) and Mattawan (Janet McNabb).

Other members of the committee consist of Dr. Bryan Williams (Chief of Staff), Tanya Bélanger (President & CEO), Amy Morrison (VP Corporate Services & CFO/Administrator), Christine Thompson (VP Clinical Services/CNO), Kayla Michaud (Physician Recruiter) and Lyse Côté (Recorder).

ANALYSIS & DISCUSSION

The Physician Recruitment Committee received a report from the President and CEO:

- The Physician Recruiter continues to utilize the Emergency Department Locum Program (EDLP) portal, which is typically utilized when our physicians or locums are unavailable.
- There was a potential ED closure in July, and the situation was being monitored closely.
- Uncertainty remains around the future of the EDLP program. Proposed changes are causing concern among physicians, who may be less inclined to pick up shifts under the new structure.
- An arbitration award was announced in early May, but we are still waiting on a formal funding letter. There is hope for an increase, but nothing has been confirmed.
- We are working on three service agreements in preparation for upcoming transitions:
- Taylor Wilkins began working in the ER in July 2025 and plans to start in the family practice in January 2026.
- DJ Houle is expected to join in July 2026.
- Adam Ritchie is scheduled to join in July 2027 or 2028.
- It remains to be seen what direction the Ministry will take regarding future models of care.
- There may be value in revisiting interest among first-year medical students, particularly in Sudbury, given the recent changes.
- Currently, EDLP shifts are posted 21 days in advance, a change from the previous 45-day window. If a potential closure is anticipated within the next month, the process to address it must begin.

NEW MEMBERSHIP REQUEST

It was noted that the Physician Recruiter received an email from a local community member who expressed interest in joining the Physician Recruitment Committee.

Those present discussed membership and agree that it should be limited to those that are representing a municipality or organization that are financially invested in this initiative. It was acknowledged that any interested individuals could attend Council meetings and, through that process, bring matters forward to this table.

The committee's Terms of Reference will be reviewed at the next meeting. The President & CEO will review and bring a draft forward for discussion.

DATE OF NEXT MEETING

Meetings to be held on a quarterly basis. The next meeting will be scheduled for October 27, 2025.

FINANCIAL IMPLICATIONS

The Council of the Corporation of the Town of Mattawa approved a five-year annual financial commitment of \$13,769.54 per year for the Mattawa Physician Recruitment Initiative. This annual contribution began in 2024 with the final payment in 2028 payable in January of each year.

The VP Corporate Services & CFO/Administrator provided an overview of budget planning and recruitment fund.

The year-end report for March 31, 2025, is included with the report. While the overall operating budget remains under budget, the committee is currently over budget due to the timing of retention incentives. Notably, \$25,000 of the overage was attributed to an early incentive pay out.

We also received a cumulative recruitment fund report, which outlines historical data and current standing.

Looking ahead, the question was raised whether sufficient funds are available to support the recruitment of another physician. The draft budget projects through to 2027/28, with a forecasted shortfall of approximately \$60,000 by 2028. This would mark the first year the program runs a deficit, primarily due to incentive commitments.

If a fourth physician were successfully recruited, there may be an opportunity to extend costs – potentially with renewed municipal support.

I informed the committee that the town's financial resources are tight, and Papineau-Cameron echoed this concern, highlighting that municipalities are under strain due to increased downloading from the province and rising costs just to maintain existing services.

There was discussion around the feasibility of a shared incentive and whether Council might consider splitting a \$25,000 incentive. The President & CEO suggested exploring strategic approach moving forward.

RELEVANT POLICY/LEGISLATION

ATTACHMENTS

Physician Recruitment Budget Comparison at September 30, 2025

RECOMMENDATIONS/RESOLUTION

It is recommended that Council received and accepts this report.

BE IT RESOLVED THAT Council of the Town of Mattawa receives report # 25-63R titled Physician Recruitment Committee Report.

Budget Comparison - at September 30, 2025

	Budget	Actual	Variance
<u>Fund Contributions</u>			
Revenue from Townships/Municipalities	31,699.56	31,699.56	-
Revenue from Hospital	12,000.00	12,000.00	-
Total Revenue	\$ 43,699.56	\$ 43,699.56	\$ -
<u>Expenses</u>			
Physician Site Visits/Resident Get-Away Weekend	1,750.00	-	1,750.00
Academic Days at Universities/Other Recruitment Fairs	1,000.00	-	1,000.00
Giveaways	750.00	-	750.00
Advertising/Invitations/Marketing Expenses	500.00	-	500.00
Physician Retention Office Space (2 months first 3 years)	9,000.00	-	9,000.00
Physician Incentives (travel, accomodation, etc)	1,000.00	-	1,000.00
Recruiter Costs	8,427.83	4,123.39	4,304.44
Expenses before Incentives	22,427.83	4,123.39	\$ 18,304.44
Signing Incentives	50,000.00	50,000.00	-
Total Expenses	72,427.83	54,123.39	18,304.44
Net Surplus / (Deficit)	- 28,728.27	- 10,423.83	18,304.44
Opening Fund Balance	- 6,631.28	- 6,631.28	
Cumulative Fund Balance	- 35,359.55	- 17,055.11	

Recruitment Fund - Cumulative Report

At September 30, 2025

	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26
Contributions									
Mattawa Hospital	\$ 12,000.00	\$ 12,000.00	\$ 12,000.00	\$ 12,000.00	\$ 12,000.00	\$ 12,000.00	\$ 12,000.00	\$ 12,000.00	\$ 12,000.00
Town of Mattawa	\$ 13,769.54	\$ 13,769.54	\$ 13,769.54	\$ 13,769.54	\$ 13,769.54	\$ 13,769.54	\$ 13,769.54	\$ 13,769.54	\$ 13,769.54
Calvin Township	\$ 2,500.00	\$ 2,500.00	\$ 2,500.00	\$ 2,500.00	\$ 2,500.00	\$ 2,500.00	\$ 2,500.00	\$ 2,500.00	\$ 2,500.00
Mattawa Township	\$ 2,011.32	\$ 2,011.32	\$ 2,011.32	\$ 2,011.32	\$ 2,011.32	\$ 2,011.32	\$ 2,011.32	\$ 2,011.32	\$ 2,011.32
Papineau Township	\$ 12,218.70	\$ 12,218.70	\$ 12,218.70	\$ 12,218.70	\$ 12,218.70	\$ 12,218.70	\$ 12,218.70	\$ 12,218.70	\$ 12,218.70
Bonfield Township	\$ 1,200.00	\$ 1,200.00	\$ -	\$ -	\$ -	\$ -	\$ 6,000.00	\$ 1,200.00	\$ 1,200.00
Total Contributions	\$ 43,699.56	\$ 43,699.56	\$ 42,499.56	\$ 42,499.56	\$ 42,499.56	\$ 42,499.56	\$ 48,499.56	\$ 43,699.56	\$ 43,699.56
Physician Site Visits/Resident Get-Away Weekend									
Academic Days at Universities/Other Recruitment Fairs	\$ -	\$ 1,904.01	\$ 1,362.03	\$ 2,954.23	\$ 634.11			\$ 933.24	
Giveaways	\$ -	\$ -	\$ 150.00	\$ 767.76			\$ 2,009.22	\$ 474.02	
Advertising/Invitations/Marketing Expenses	\$ -	\$ -	\$ -	\$ -					
Physician Retention Office Space (2 months first 3 years)	\$ -	\$ 7,000.00	\$ -	\$ -		\$ 11,982.24	\$ 3,380.31	\$ 1,583.16	
Physician Incentives (travel, accommodation, etc)	\$ -	\$ -	\$ -	\$ -		\$ 6,249.45	\$ 6,759.61	\$ 8,182.36	\$ 4,123.39
Recruiter Costs	\$ 3,953.11	\$ 7,906.23	\$ 5,259.48	\$ 5,595.65	\$ 6,187.54	\$ 50,000.00	\$ 100,000.00	\$ 100,000.00	\$ 50,000.00
Return of Service Incentives									
Payment to MBEDC for Dr. L. incentive	\$ 21,000.00	\$ -	\$ -	\$ -					
Total Disbursements	\$ 24,953.11	\$ 16,810.24	\$ 6,771.51	\$ 9,317.64	\$ 6,821.65	\$ 68,231.69	\$ 112,149.14	\$ 111,172.78	\$ 54,123.39
Net Change	\$ 18,746.45	\$ 26,889.32	\$ 35,728.05	\$ 33,181.92	\$ 35,677.91	\$ (25,732.13)	\$ (63,649.58)	\$ (67,473.22)	\$ (10,423.83)
Cumulative Fund Balance	\$ 18,746.45	\$ 45,635.77	\$ 81,363.82	\$ 114,545.73	\$ 150,223.65	\$ 124,491.52	\$ 60,841.94	\$ (6,631.28)	\$ (17,055.11)



INFORMATION REPORT

PREPARED FOR: MEMBERS OF COUNCIL

PREPARED BY: MAYOR RAYMOND A. BÉLANGER

TITLE: ONTARIO SMALL URBAN MUNICIPALITIES (OSUM) 2025

DATE: MONDAY OCTOBER 27, 2025

REPORT NO: 25-64R

BACKGROUND

Participants from Ontario's counties, small cities and towns attended the 2025 Ontario Small Urban Municipalities (OSUM) Conference hosted by the Town of Collingwood from April 30 to May 2, 2025, at the Georgian Bay Hotel, 10 Vacation Inn Drive. Municipal leaders gathered to explore solutions during economic and political uncertainty.

The OSUM Conference brought us together at an important time. Since January 2025, tariff threats have disrupted global and local economies. It has created new municipal challenges and deepened existing ones.

OSUM represents counties, small cities and towns that are vital links between rural and urban Ontario. These hub communities strive to deliver city-style services, preserve small-town appeal, and protect natural heritage.

OSUM supports dozens of vibrant counties, small cities and towns that connect urban and rural Ontario. While no two communities are alike, small urban municipalities face shared challenges and opportunities that can be both urban and rural in nature.

OSUM's work is driven by an Executive Committee with members hailing from small single-tier cities, suburban towns, rural municipalities and counties. The Executive Committee all sit on the AMO Board's small urban caucus. OSUM's advocacy work is supported by staff at AMO.

Held each spring, the annual OSUM Conference is a significant opportunity for municipal leaders to come together, learn from experts, and work together to address the unique challenges facing Ontario's small urban communities.

ANALYSIS & DISCUSSION

Keynote speakers spoke on the impact of tariffs on Ontario's municipal government and how to foster healthy local democracies. Other sessions focused on sharing innovative solutions and insights into key priorities for Ontario's small urban communities. These include AMO's groundbreaking homelessness study, water and wastewater infrastructure, affordable housing, and cyber-risk.

The Plenary Program consisted of many topics:

- Official conference opening – following the land declaration were welcome remarks from Mayor Yvonne Hamlin, Town of Collingwood and OSUM Chair Jamie McGarvey, Mayor of Town of Parry Sound
- New federal leader, economic restructure and building homes

- AMO, Executive Director – social and economic prosperity review, trade barriers, improvement for prosperity. Membership education, development charges can't be replaced by property taxes, homelessness, fix provincial systems, and indigenous reconciliation.
- ROMA Chair Remarks from Christa Lowry, Mayor of the Municipality of Mississipi Mills – Municipalities are treading water they require funding, which leads to gratitude, harmony and balance, Provincial and municipal fiscal framework, update on insights and actions arising from AMO's Groundbreaking Homelessness Study, fixing broken provincial policy on homelessness in Ontario
- Alicia Neufield, Senior Manager of Policy, AMO – Municipalities Under Pressure Report. Ontario's Water and Wastewater Services: A Path Forward – Project value advocacy, policy development and strategic guidance
- Leveraging Limited Resources for Big Results in Affordable Housing – Housing Corporation? Partnership and Collaboration, call for proposals for municipal partnerships in affordable housing. Innovation and Creativity. Political will and strong budget commitments. Municipal and financial support. - Interesting quote: "Everybody wants change, but everything must remain the same"! Beware NIMBY's
- Business Improvement Associations (BIA) – Important to have guidance documents, MOU between towns and BIA, Main Streets matter, Economic Development collaboration, Challenges and opportunities, Government funding, Have a Plan, If not now, when? Shop local, disposable income

The Canada We Want: Reflections on the Path Forward. Donald Trump has upended Canadian politics. We have two choices: Seize the opportunity or give up! Notable risks are Tariffs, Sovereignty, and CUSMA negotiations.

Michael Schreiner, Leader of Ontario Green Party – called for urgent provincial action to tariff-proof Ontario's economy, invest in local communities, and fix the growing crisis of care across small urban municipalities.

He highlighted the need to invest in made-in-Ontario clean energy, build up sustainable industries, and protect farmland and the nature that shields communities from floods and extreme weather.

He took aim at the Ford government's priorities, criticizing "wasteful projects designed exclusively for the GTA" like a tunnel under the 401 and the \$2.2 billion subsidy for a foreign owned spa at Ontario Place, while rural hospitals close and municipalities struggle to pay for local roads and bridges.

At the heart of his message was a call for a New Deal for Municipalities — one that includes:

- Uploading costs to the province that have been unfairly pushed onto municipalities and local property taxes
- Dedicated funding to address the mental health, addiction, and homelessness crises
- Predictable, sustainable infrastructure funding for municipalities
- A new funding formula to support hospitals and schools in smaller towns and cities

He also emphasized the need to build 2 million homes: "Let's build homes people can afford in the places they want to live; near people they love — without paving over the farmland that feeds us."

The Honourable Rob Flack, Minister of Municipal Affairs and Housing talked about the province commitment to build 1.5 million homes by 2031 with the application of the 3 S's. Strengthen, Speed Up, and Simplify the legislation.

Municipalities provide services that Ontarians rely on every day. The fiscal framework that enables municipalities to do this work is broken. Failing to fix this problem fails residents, small businesses, health and public safety partners, and major industries.

OSUM, through AMO, calls on Premier Ford to do what taxpayers expect – work together with municipal governments to get it done for Ontarians. Strong and sustainable municipalities mean safe, healthy, affordable and prosperous communities through investments in what Ontarians care about most, including:

- **Housing:** Municipalities own and operate half a trillion dollars of public infrastructure. Over the next 10 years, they are planning for more than \$250 billion of capital expenditures – with around \$100 billion related to growth.
- **Healthcare:** In 2022, municipalities across Ontario spent \$3.3 billion on health despite only receiving \$1.8 billion in provincial grants. When public health, long-term care, and ambulance funding don't keep pace with need, we see the impacts in hospitals across the province.
- **Cost of Living:** Ontario has the second highest property taxes in Canada, and they continued to rise as municipalities deal with inflation, growth, and issues like homelessness. Property taxpayers – including seniors on fixed incomes and struggling small businesses – simply cannot afford to pay for more.
- **Public Safety:** Municipal resources fund police forces. The impacts of inadequate approaches to mental health, addictions, and homelessness challenges put police resources under strain.

OSUM, through AMO, continues to ask the provincial government to sit down with municipalities and work together on a social and economic prosperity review. This should include a joint review of revenues, costs and financial risks, as well as an analysis of Ontario's infrastructure investment and service delivery needs.

The goal is to update the provincial-municipal fiscal relationship to support strong economic foundations, sustainable communities, and quality of life. While these conversations are already happening in the media and at dinner tables, a comprehensive discussion needs to happen between both orders of government.

AMO's Memorandum of Understanding with the provincial government is the ideal framework for a formal collaboration where we can work together to achieve real results for Ontarians. The municipal fiscal sustainability challenge is urgent, province-wide, and central to Ontario's social and economic prosperity.

On behalf of municipalities, AMO is calling on the provincial government to make investments that will improve the quality of life of Ontarians in communities across the province. Municipalities need a provincial partner that will:

- **Sustainably invest in public infrastructure** to support growth, improve transportation, and prepare for the impacts of climate change.
- **Reduce the province's \$4 billion reliance on municipal revenues to fund provincial programs**, like health and social services, so municipal tax dollars can go toward supporting thriving communities.

- **Take action on the root causes of homelessness** through investments in mental health and addictions programming and improved income security that allows people to keep a roof over their heads.

There are no delegation meetings at OSUM, which removes the unique opportunity for our Council to engage with Ministers, Parliamentary Assistants, and senior Ontario Government officials on local matters that impact our municipality.

The OSUM Executive Committee appreciate the recent budget relief that the Ontario government committed to assist municipalities in managing the unanticipated budget pressures related to OPP billing. This financial support for 2025 was very important as small urban municipalities are facing increasing financial and legislative pressures in many areas. We will need to turn our attention to understanding what the OPP billing pressures mean for us beyond 2025. OSUM is eager to understand what the government is planning to manage this and support municipalities beyond the coming budget planning year.

The Executive Committee also discussed ongoing challenges small urban municipalities are facing in working to meet community infrastructure needs against our economies of scale. It is understood that the ability to meet our communities housing needs against legislative requirements, community growth and our resources is a formula that does not work. OSUM on behalf of our municipal members and colleagues, asks for the government to review these challenges and to step in to assist in a meaningful and sustainable way.

FINANCIAL IMPLICATIONS

Registration, Per-Diem, Accommodations, Travel and Meal Expenses.

RELEVANT POLICY/LEGISLATION

Approval by Council resolution.

ATTACHMENTS

RECOMMENDATIONS/RESOLUTION

It is recommended that Council received and accepts this report.

BE IT RESOLVED THAT Council of the Town of Mattawa receives report # 25-64R titled Ontario Small Urban Municipalities (OSUM) 2025.



INFORMATION REPORT

PREPARED FOR: MAYOR BÉLANGER AND MEMBERS OF COUNCIL

PREPARED BY: PAUL LAPERRIERE CAO/TREASURER

TITLE: CLOSURE AND SALE OF UNOPENED ROAD ALLOWANCES

DATE: MONDAY OCTOBER 27, 2025

REPORT NO: 25-65R

BACKGROUND

Council has previously approved the closure and sale of the unopened James Street and Rankin Street road allowances (see Attachment 1- Public Notice for greater detail).

Recently we have also received a request to purchase the unopened Peter Street road allowance (also on the attached).

ANALYSIS AND DISCUSSION

These transactions date back to my predecessor and in the transition, the files have “fallen between the cracks”.

The Town has a policy and procedure (P&P) for the closure and sale of unopened road allowances (see Attachment #2). Several of the steps identified in the P&P have been completed.

In the case of the James Street and Rankin Street unopened allowances, all steps have been completed except the public meeting, the execution of the Purchase and Sales Agreement together with final payment and the actual closure (legal process).

With respect to the Peter Street unopened allowance, the file dates back to at least 2020 where the prospective buyer states that abutting neighbours were notified and with there being no objection, the Town would sell the road allowance provided the prospective buyer purchased the property known as 561 Mattawan Street. This was done but the sale of the road itself has not been completed.

The issue for me is that I have no documentation that the previous Council approved the sale, that the abutting neighbour is not interested in their 50% nor there being a public meeting to announce the closure of the road allowance. There is also no evidence of a property valuation.

Therefore, the first step would be for council to approve the closure and sale of the Peter Street unopened road allowance and direct the CAO/Treasurer to notify the abutting neighbour to determine their interest in their 50% of the allowance and to obtain a property valuation to determine the selling price.

FINANCIAL CONSIDERATION

James Street Valuation: \$20,000
Rankin Street Valuation: \$7,000
Peter Street Valuation: TBD

RELEVANT POLICY/LEGISLATION:

Closing and Sale of Municipal Road Allowances

ATTACHMENTS:

Attachment # 1- Notice of Public Meeting

Attachment #2 - Closing and Sale of Municipal Road Allowances

RECOMMENDATION:

It is recommended that Council for the Town of Mattawa approve the closure and sale of the Peter Street unopened road allowance and further that Council directs the CAO/Treasurer to notify the abutting neighbour to determine their interest in their 50% of the allowance and to obtain a property valuation to determine the selling price.

It is further recommended that a public meeting be held on November 10, 2025, during a regular meeting of Council to advise the public of the 3 road closures identified in this report and solicit any comments from the public.

Should there be no unresolved issues it is also recommended that Council directs the CAO/Treasurer to complete the sale of the 3 identified properties in accordance with the P&P and have the road allowances closed.

BE IT RESOLVED THAT Council of the Town of Mattawa receives report # 25-65R titled Closure and Sale of Unopened Road Allowances.

AND FURTHER THAT Council approves the closure and sale of the Peter Street unopened road allowance.

AND FURTHER THAT Council directs the CAO/Treasurer to notify the abutting neighbour to determine their interest in their 50% of the allowance and to obtain a property valuation to determine the selling price.

AND FURTHER THAT a public meeting be held on November 10, 2025, during a regular meeting of Council to advise the public of the 3 road closures identified in this report and solicit any comments from the public.

AND FURTHER THAT Council directs the CAO/Treasurer to complete the sale of the 3 identified properties in accordance with the municipal policies and procedures by-law and have the road allowances closed, if no unresolved issues from the public meeting.



PUBLIC MEETING NOTICE

PROPOSED CLOSURE AND SALE OF UNOPENED ROAD ALLOWANCES

Date: Monday, November 10, 2025

Time: 6:00 p.m.

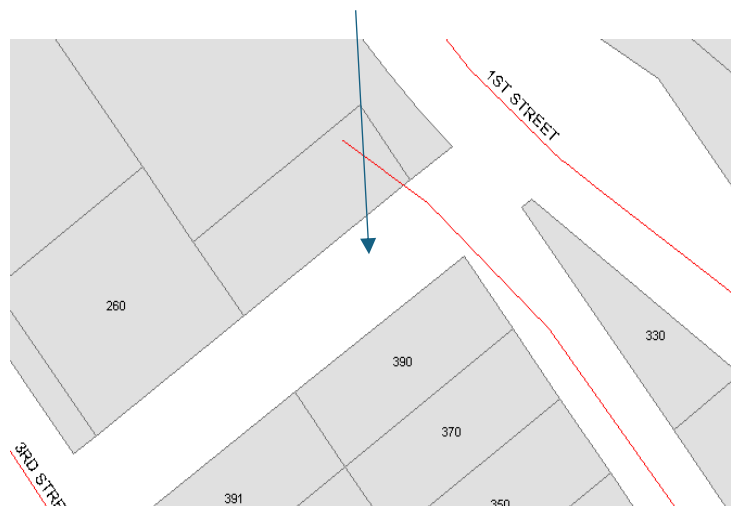
Proposed Changes:

Please be advised that the Town proposes to close and authorize the sale of the following unopened road allowances known as James Street at Boom Creek, Rankin Street at Second Street and Peter Street at Mattawan Street. The applicants are proposing to merge the subject road allowances with adjacent abutting lands.

James Street at Boom Creek



Rankin Street at Second Street



Peter Street at Mattawan Street



Input on the proposed road allowances closure and sale is welcomed and encouraged. There will be no public forum during the public meeting. You can provide input by speaking at the public meeting or by making a written submission to the Town.

Written Submission: Written correspondence can be submitted to the Planning and Development Services Department by **Friday, November 7, 2025**, by email at cao@mattawa.ca or via mail to P.O Box 390 Mattawa, ON P0H 1V0.

More information: For further information please contact Paul Laperriere, Chief Administrative Officer, at 705-744-5611.



POLICY:	CLOSING AND SALE OF MUNICIPAL ROAD ALLOWANCES SCHEDULE "B" TO BY-LAW 16-17
Committee:	Planning Services Department
Effective Date:	September 26, 2016
Most Recent Revision:	September 23, 2016

SCOPE

This policy applies to the closure and sale of road allowances by the Corporation of the Town of Mattawa.

The Municipal Act provides that a Council of a Municipality may pass by-laws for stopping up all or part of a highway and for selling the same. A highway includes any road under the municipality's jurisdiction.

POLICY

The municipality will consider requests to stop-up, close and sell municipally owned road allowances provided:

- a) The unopened road allowance is deemed to be not required for current or future municipal use;
- b) Council's policy is that where road allowances abut the shores of rivers and are not required for public access to the water, such road allowances may be closed by the municipality;
- c) all costs (survey costs, legal fees, etc.) are borne by the applicant and/or to those persons whom the lands are to be sold. There shall be no expense to the municipality.
- d) Section 34(7) of the Municipal Act, 2001 c.25, provides that a By-law which has the effect of permanently closing or altering a highway is not valid if the result is a person having no motor vehicle access to and from the person's land over any highway, unless the person agrees to such by-law.

It is specifically noted unopened road allowances which lead to waterbodies are of significant interest to not only the municipality but also other government and regulatory agencies. Although an application for closure may be submitted, the applicant should be aware, circulation to and approval from other agencies may be required in addition to municipal approval.

Generally, the municipality will only consider applications for road allowance closings from abutting land owners. However, this is not a legislative requirement and in certain cases, an application to close and convey a road allowance may be accepted from a property owner that does not abut the road allowance.

This policy does not apply to the sale of land under Part XI of the Municipal Act – Sale of Land for Tax Arrears.

This policy does not apply to the Sale of Disposition of Surplus Lands (See Policy for the Sale and Disposition of Land – Schedule A to By-law 16-17.

LEGISLATIVE REQUIREMENTS

Section 11 of the Municipal Act, 2001, S.O. 2001, c.25, as amended, provides that a lower-tier municipality may provide any service or thing that the municipality considers necessary or desirable for the public.

Section 391 of the Municipal Act, 2001, S.O. 2001, c.25, as amended, provides that a municipality may impose fees or charges on persons:

- a) for services or activities provided or done by or on behalf of it;
- b) for costs payable by it for services or activities provided or done by or on behalf of any other municipality or any local board; and
- c) for the use of its property including a property under its control.

PROCEDURE

1. WRITTEN REQUEST – SUBMISSION REQUIREMENTS

In order for Council to review the request, the applicant shall submit the following information:

- a) A letter of Request to stop-up and close a road allowance shall include an accurate description of the portion of the road allowance requesting to be closed, and a legal description of the applicant's lands.
- b) The Letter shall also contain reasons requesting the closure of the road allowance.
- c) A map of the proposed road allowance to be stopped up and closed, including the identification of adjacent lands, including the location of buildings.
- d) The Applicant(s) shall submit with the written request a non-refundable \$300 fee and a \$2,000 deposit to cover administrative, legal and land value costs.

2. COUNCIL ACCEPTANCE OR REJECTION OF APPLICATION

Once all submission requirements are received, the Clerk will circulate to all departments for comments.

The application and Departmental comments will then be referred to Council for acceptance or rejection. If Council wishes to proceed with the closing and sale of the municipal road allowance, a resolution shall be prepared declaring the land surplus and available for sale. If the recommendation is to reject the application, the applicant(s) will be refunded the deposit less any costs to date.

3. CIRCULATION TO ADJACENT LAND OWNERS

The municipality will conduct a detailed search to ascertain the proper names and addresses of all owners of lands abutting the portion of the unopened road allowance proposed to be closed and sold. A sketch will be prepared showing the holdings of any adjacent owners and the portion of the roadway to which they have a right of first refusal. The adjacent landowners will be contacted in writing, to ascertain their interest in the purchase of

abutting lands. Adjacent landowners will be afforded a minimum of three (3) weeks to respond to the letter. The name(s) and address(es) of all such persons will be noted in the file as well as their decision whether or not to participate and acquire a portion of the unopened road allowance.

Should there be no interest shown in the purchase of the portion of the unopened road allowance, the applicant(s) and any other immediately adjacent landowner who has shown interest in acquiring the lands, will be given the opportunity to purchase the unclaimed portions of such land.

4. NOTICE TO PUBLIC

Prior to selling any municipal road allowance the municipality shall give notice to the public of the proposed closing and sale of the municipal road allowance and hold a minimum of one public meeting.

An advertisement shall be placed in at least one newspaper having general circulation within the local area once a week for a minimum period of two consecutive weeks advising the date, time and location of the public meeting.

The Notice shall also be posted on the municipal website and at the municipal office.

Copies will also be posted in the immediate vicinity of the portion of the unopened road allowance proposed to be closed and sold.

The Notice shall include a brief description of the road allowance and a sketch if at all possible as well as the date, time and location of the public meeting.

After public consultation, a report will be submitted to Council at the next regular or special meeting for further consideration with respect to final decision to close road and at this time a Council resolution is required to proceed to next steps, if applicable.

5. ROAD ALLOWANCE APPRAISAL

The municipality will obtain an appraisal of the fair market value of the unopened road allowance from a person/company certified by the Appraisal Institute of Canada. Once appraisal received copies will be provided to applicant(s) and a letter of intent to proceed must be received by the municipality within thirty (30) days along with a further deposit of ten percent (10%) of appraisal value or at least \$500.00 to confirm desire to proceed by the applicant(s).

If the applicant(s) decide to not proceed with the acquisition the applicant(s) will be responsible for costs associated with advertising and appraisal. Remainder of deposit will be refunded.

Should the applicant(s) decide not to proceed with the purchase once the appraisal has been prepared and does not exercise their option to purchase within thirty (30) days, the second party, if applicable, can proceed to purchase both halves of the road allowance for the appraisal value of each part.

Should neither applicant exercise their right to purchase the road allowance, the appraisal shall have a one-year validity and could be recommenced during this time period with a further deposit of \$1,000.00 and the next steps would proceed.

Council reserves the right to adjust any appraisal if extenuating circumstances become apparent.

6. REFERENCE PLAN (SURVEY) OF ROAD ALLOWANCE

The Applicant(s) shall obtain a reference plan (survey), prepared by an Ontario Land Surveyor, of the area proposed for closing and sale and submit such to the municipality prior to the commencing of any legal work concerning the road closing.

7. CLOSING AND SALE OF MUNICIPAL ROAD ALLOWANCE BY-LAW

Once a reference plan has been submitted to the municipality, the municipal solicitor shall be authorized to proceed with the preparation of the legal work concerning the road closing.

The Closing and Sale of Municipal Road Allowance By-law will be brought to Council for formal approval.

The transfer of the land will only be completed once the legal work is completed and after receipt of total payment.

ERRORS AND OMISSIONS

It is acknowledged that any error or omission in following the procedures, in which error or omission was not the result of bad faith on behalf of the municipality will not necessarily render such disposal invalid or void.

PRIVACY

The disclosure of information relevant to the sale of Surplus Lands shall be in accordance with the provisions of the Municipal Freedom of Information and Protection of Privacy Act, R. S. O. 1990, c. M.56, as amended.

FORMS

N/A



INFORMATION REPORT

PREPARED FOR: MAYOR BÉLANGER AND MEMBERS OF COUNCIL

PREPARED BY: PAUL LAPERRIERE CAO/TREASURER

TITLE: 451 BISSETT LIFT STATION

DATE: MONDAY OCTOBER 27, 2025

REPORT NO: 25-66R

BACKGROUND

As indicated in report #25-47R at the September 8, 2025, regular Council Meeting, the pump at the 451 Bisset Lift Station failed. This is the follow-up report.

ANALYSIS AND DISCUSSION

The 451 Bissett Lift Station is the most critical lift station as it pumps all the Town's wastewater to the lagoon. As such, the failure of the pump necessitated the rental of a pump to avoid an environmental disaster. The rental cost is \$8,800 per month going back to late August.

The pump was installed 34 years ago. The parts in the pump have a date stamp of 1978 meaning they were made 47 years ago. The pump is obsolete. You can't buy one like it nor can you get parts for it.

A quote to rebuild the pump from scratch came in at \$137,375.

The existing pump, at 88 HP, was evaluated to be oversized. As such, a quote was obtained for a more suitable 60 HP pump complete with impellor which the old pump did not have.

The price of a new pump was quoted at \$99,890 c/w installation. There is a 2-month turnaround time from the point of order.

As a goodwill gesture, Xylem, the seller, have agreed to waive the rental fee for which, if we order the new one now, would be \$35,200. This huge savings is the main reason why we have not sought other pump dealers.

In addition, OCWA, working in association with Hydro One, submitted on our behalf an energy saving incentive application. The estimated incentive for the Town if we install the new pump is \$8,003.

FINANCIAL CONSIDERATION

The net cost of new pump, installed, is \$91,887 as per the table below.

	Total
Pump rental	35,200
Pump c/w installation	99,890
Rental saving	(35,200)
IESO incentive	(8,003)
Net cost	\$ 91,887

RELEVANT POLICY/LEGISLATION:

ATTACHMENTS:

RECOMMENDATION:

It is recommended that Council receives this report and further, that Council approves the purchase of the 60 HP pump for the 451 Bissett Lift Station at an installed cost \$91,887.

BE IT RESOLVED THAT Council of the Town of Mattawa receives report # 25-66R titled 451 Bissett Lift Station.

AND FURTHER THAT Council approves the purchase of the 60 HP pump for the 451 Bissett Lift Station at an installed cost \$91,887.00 plus applicable taxes.

DATE: MONDAY OCTOBER 27, 2025

18.1

THE CORPORATION TOWN OF MATTAWA

MOVED BY COUNCILLOR _____

SECONDED BY COUNCILLOR _____

BE IT RESOLVED THAT the October 27, 2025 meeting adjourn at _____ p.m.