



**SPECIAL MEETING OF COUNCIL  
AGENDA  
MONDAY MARCH 31, 2025 AT 5:00 P.M.**

**DR. S. F. MONESTIME MUNICIPAL COUNCIL CHAMBERS  
160 WATER STREET, MATTAWA ON**

**Zoom Meeting Access: 1-647-374-4685  
Meeting ID Code: 835 3622 9838  
Passcode: 340409**

- 1. Meeting Called to Order**
- 2. Announce Electronic Participants**
- 3. Adoption of Agenda**
  - 3.1 To Adopt the agenda as presented or amended
    - That the agenda dated March 31, 2025 be adopted
- 4. Disclosures of a Conflict of Interest**
- 5. Presentations and Delegations**
- 6. Notice of Motions**
- 7. Standing Committee Recommendations/Reports – Motions**
- 8. Information Reports – Motions**
  - 8.1 Strategic Plan Work Group – Report # 25-16R  
Report from Paul Laperriere, CAO/Treasurer
  - 8.2 Dorion Road Reconstruction & ICIP Funding – Report # 25-17R  
Report from Mayor Raymond A. Bélanger
  - 8.3 2025 Draft Budget – No report with the budget process  
Draft Budget from Paul Laperriere, CAO/Treasurer
- 9. In Camera (Closed) Session**
- 10. Return to Regular Session**
- 11. Motions Resulting from Closed Session**
- 12. Adjournment**
  - 12.1 Adjournment of the meeting
    - That the March 31, 2025 meeting adjourn at \_\_\_\_\_ p.m.

DATE: MONDAY MARCH 31, 2025

3.1

**THE CORPORATION TOWN OF MATTAWA**

MOVED BY COUNCILLOR \_\_\_\_\_

SECONDED BY COUNCILLOR \_\_\_\_\_

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**BE IT RESOLVED THAT** the meeting agenda dated March 31, 2025 be adopted.



## INFORMATION REPORT

**PREPARED FOR: MAYOR BÉLANGER AND MEMBERS OF COUNCIL**

**PREPARED BY: PAUL LAPERRIERE CAO/TREASURER**

**TITLE: STRATEGIC PLAN WORK GROUP**

**DATE: MONDAY MARCH 31, 2025**

**REPORT NO: 25-17R**

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### **BACKGROUND**

In 2023, Council agreed with Integrity Management Consulting Group (IMCG) recommendation to develop of Strategic Plan.

### **ANALYSIS & DISCUSSION**

Council prioritized the action items contained in IMCG's Organizational Review with the filling of key vacant positions, governance policies and procedures and administrative policies and procedures being the top 3.

The Strategic Plan is next on the list and Andre Clement of IMCG is poised to work with the Town in the development of the plan.

Similar to the Policies and Procedures, a workgroup is needed to work with Andre to develop a strategic plan and to bring drafts to the whole of council along the way such that final draft can be approved when complete.

The committee should be a maximum of 3 and it is recommended that the members be:

From Council:

Mayor

Chair of Community Services

Chair of Corporate Services

From Staff:

CAO/Treasurer

Director of Community Services

Executive Assistant

Form IMCG

Andre Clement

The work on this committee will typically be during work hours and if the P & P workgroup was any indication, meetings were at 10:00 am, lasted at least 2 hours and occurred every other week. This initiative will likely take the remainder of the year.

### **FINANCIAL IMPLICATIONS**

\$25,000 has been included in the budget and if more is required, we can tap into CCBF.

### **RELEVANT POLICY/LEGISLATION**

### **ATTACHMENTS:**

## **RECOMMENDATIONS/RESOLUTION**

It is recommended that Council receives and accepts this report and further, that Council appoints the Mayor, the Chair of Corporate Services and the Chair of Community Services to work with staff on the Strategic Plan Work Group.

**BE IT RESOLVED THAT** Council of the Town of Mattawa receives Report # 25-16R titled Strategic Plan Work Group.

**AND FURTHER THAT** Council appoints the Mayor, Chair of Corporate Services and Chair of Community Services to form part of the Strategic Plan Working Group along with the CAO/Treasurer, Director of Community Services and Executive Assistant.



## INFORMATION REPORT

**PREPARED FOR:** MEMBERS OF COUNCIL  
**PREPARED BY:** MAYOR RAYMOND A. BÉLANGER  
**TITLE:** DORION ROAD RECONSTRUCTION AND ICIP FUNDING  
**DATE:** MONDAY MARCH 31, 2025  
**REPORT NO:** 25-17R

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### **BACKGROUND**

The Town of Mattawa was approved for an ICIP project, the Dorion Road Hill Reconstruction, in the amount of \$4,784,000 of which Mattawa would receive \$4,464,907 in government funding.

### **ANALYSIS AND DISCUSSION**

The Dorion Hill blasting, rock removal and resurfacing 2-year contract was awarded to Canor in 2024. The resurfacing portion is to occur in the summer of 2025.

Once part two of the Canor contract is complete, it is estimated that \$806,265 of the ICIP contract will remain.

These funds must be used by October 31, 2026.

Further, as a condition of the MTO approval of the Dorion Road work, the Town is required to provide a righthand turning lane. MTO agreed to defer the turning lane until the volume of traffic triggers the requirement to do so.

Given the requirement to provide a turning lane at some point in the future and given the expiry of the ICIP construction window of October 31, 2026, it is wise to use up the remaining ICIP towards the turning lane construction costs (estimated at over \$1.5 million and climbing).

In addition, it is also wise to do the work on the turning lane in advance of the resurfacing of Dorion Road to avoid damaging the new paved road from the use of heavy trucks hauling the loads of blasted rock.

### **FINANCIAL CONSIDERATION:**

The Town's share of Phase 3 of the contract will be \$54,020 and is included in the 2025 budget.

### **RELEVANT POLICY/LEGISLATION:**

MTO construction guidelines

### **ATTACHMENT:**

### **RECOMMENDATION:**

It is recommended that Council for the Town of Mattawa receives and accepts this report and further that the Council directs the CAO to negotiate a change order for Phase 3 of the Dorion

Hill Reconstruction Project, which, inclusive of the design and project management fees shall not exceed the balance of the remaining ICIP funding.

**BE IT RESOLVED THAT** Council of the Town of Mattawa receives Report # 25-17R titled Dorion Road Reconstruction & ICIP Funding.

**AND FURTHER THAT** Council directs the CAO/Treasurer to negotiate a change order for Phase 3 of the Dorion Road Hill Reconstruction Project, which, inclusive of the design and project management fees shall not exceed the balance of the remaining ICIP funding.



TOWN OF MATTAWA  
2025 BUDGET PACKAGE

Prepared by: Paul Lapriere  
CAO/Treasurer  
March, 2025

# TOWN OF MATTAWA

## Budget Package

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# TOWN OF MATTAWA

## 2025 Budget

	<b>2024 Budget</b>	<b>2024 Actual</b>	<b>2025 Budget</b>
<b>REVENUE:</b>			
01-005-045-001 - Interest on Accounts Receivable	800.00	-	-
12-100-264-000 - Hospital Grant	1,425.00	1,425.00	1,425.00
12-120-310-000 - Ontario Municipal Partnership Fund (O	1,315,600.00	1,315,600.00	1,416,000.00
12-120-311-101 - Federal Gas Tax Revenue	75,000.00	556,313.98	120,000.00
12-120-311-102 - Federation of Canadian Municipalities	32,257.00	32,256.83	-
12-120-312-000 - OCIF/OMAFRA Formula	150,000.00	421,306.83	180,000.00
12-120-312-002 - MDRA Flood Claim(MMAH)	1,525,440.00	749,265.32	250,000.00
12-120-312-101 - Municipal Tax Mitigation Payment	136,406.00	136,406.10	136,406.00
12-120-312-102 - ICIP Dorion Road Provincial Funding	610,383.00	936,159.93	466,133.00
12-120-312-104 - ICIP Dorion Road Federal Funding	1,098,690.00	1,685,196.04	839,124.00
12-120-312-351 - MTO Connecting Link Funding	-	138,500.00	368,972.00
12-120-312-353 - NORDS Funding	50,000.00	-	-
12-120-312-354 - Voyageur Days Grant Funding	70,000.00	70,000.00	70,000.00
12-120-314-001 - Oceans & Fisheries funding			100,000.00
12-120-732-106 - Other Revenue/Grants	-	403.00	-
12-220-336-000 - Regular Levy (Mun Only)	2,391,363.00	2,391,363.00	2,391,363.00
School Bd levy			
12-220-340-000 - No Support Levy	-	262,570.12	262,284.89
12-230-343-000 - Canada Post(PIL)	8,123.00	8,295.66	8,296.00
12-230-344-000 - MMAH-MTO(PIL)	1,219.00	-	-
12-230-350-000 - Ontario Hydro(PIL)	2,267.00	2,508.27	2,508.00
12-230-352-000 - L.C.B.O.(PIL)	10,465.00	10,750.19	10,750.00
12-230-353-000 - Power Dam Special Payment	11,834.00	11,834.49	11,834.00
12-240-355-000 - Reserves Taken Into Revenues	710,964.00	1,662,223.67	10,000.00
12-240-358-000 - Reverses Take into Income-Planning		-	-
12-240-359-000 - Reserves taken into income - Gen fun		-	-
12-240-360-000 - Water & Sewer Reserves		-	-
20-210-012-015 - OCIF Bank Interest	5,800.00	5,444.20	600.00
20-210-012-105 - Regular Bank Interest	69,330.00	43,423.92	25,000.00
20-210-012-108 - Bank Interest on Federal Gas Tax	18,000.00	8,968.63	1,000.00
20-210-080-105 - On Taxes(Interest)	132,500.00	163,962.41	140,000.00
20-210-313-000 - Photocopies	-	107.25	-

# TOWN OF MATTAWA

## 2025 Budget

	<b>2024 Budget</b>	<b>2024 Actual</b>	<b>2025 Budget</b>
20-210-315-000 - MFIPPA Requests	50.00	30.80	-
20-210-317-000 - Tax Certificates	1,200.00	1,740.00	1,500.00
20-210-318-000 - Water Certificates	900.00	560.00	500.00
20-210-320-000 - Land/Property Tax Sales	2,500.00	10,500.00	10,000.00
20-210-320-001 - Property Tax Sales Administration Fee	-	2,300.00	-
20-210-334-000 - Council Chamber Usage Fees	8,000.00	7,463.76	7,500.00
20-210-999-000 - Misc Revenue (Office)	500.00	-	-
20-210-999-106 - Town Charge for NSF Cheques	-	290.00	-
20-210-999-651 - Bell Tower Property Lease	11,800.00	14,457.50	14,457.50
20-210-999-670 - Cemetery	2,725.00	9,173.68	5,000.00
20-210-999-999 - Misc rev - office		(39.74)	-
20-620-080-105 - On Water & Sewages(Interest)	12,500.00	15,144.79	13,500.00
30-300-120-000 - Other Provincial Grants	-	8,230.45	8,230.45
30-300-265-104 - Corporate Funding - Other Asstce	-	10,000.00	-
30-300-374-000 - FD (Highway Calls	24,920.00	6,758.74	15,000.00
30-300-406-000 - Legal Inq (Fire)	80.00	75.00	-
30-300-999-540 - Commc'l / Rest'l Inspections	3,500.00	1,705.00	1,800.00
30-300-999-995 - Fire Permit Fees	5,000.00	5,320.00	5,300.00
30-310-382-111 - Lottery Licence - Bingo	1,600.00	1,439.10	1,450.00
30-310-382-112 - Lottery Licence - Raffle	1,500.00	1,501.87	1,500.00
30-310-383-000 - Refreshment Vehicle Lic.	500.00	500.00	500.00
30-310-385-000 - Taxi Licences	685.00	624.00	625.00
30-310-400-116 - By-Law Infractions	100.00	(625.00)	-
30-310-402-000 - Prov Offences Net Rev	-	1,572.55	-
30-310-408-000 - Dog Tags	1,350.00	722.92	750.00
30-310-410-000 - Impoundment Fees	60.00	-	-
30-310-999-820 - Disposal of an Asset (By-Law)	-	1,500.00	-
30-320-404-120 - Building Permit Fees	5,800.00	6,305.62	6,000.00
30-320-404-122 - Demolition Permit Fees	50.00	-	-
30-320-406-000 - Legal Inq (Build)	150.00	235.00	200.00
42-420-999-640 - Health Card Revenues - Service Ontar	3,370.00	3,715.28	3,725.00
42-425-445-106 - Voyageur Days Wristband Sales	283,500.00	262,934.44	266,000.00
42-425-445-147 - Voyageur Days Bar Sales	80,000.00	87,541.65	100,000.00
42-425-445-148 - Voyageur Days Vendors Permits	3,500.00	4,046.00	6,000.00

# TOWN OF MATTAWA

## 2025 Budget

	<b>2024 Budget</b>	<b>2024 Actual</b>	<b>2025 Budget</b>
42-425-445-149 - Voyageur Days Merchandise Sales	5,000.00	5,610.00	5,000.00
42-425-445-150 - Voyageur Days Sponsorship	50,000.00	42,095.91	42,000.00
42-425-445-152 - Voyageur Days Camping			11,000.00
42-430-456-000 - MTO Revenues	21,630.00	33,317.22	30,000.00
60-600-492-000 - Scrap Metal Revenue	15,000.00	3,884.99	5,000.00
60-600-492-145 - Commercial Open Charge Fees	5,500.00	6,020.00	6,050.00
60-600-999-820 - Proceeds of Disposal of Assets	-	12,395.52	-
60-612-488-000 - Landfill Shared Services Revenue	145,000.00	177,999.70	186,150.00
60-612-498-000 - Landfill Tipping Fees (Rev)	60,000.00	83,282.00	85,000.00
60-614-686-102 - Blue Box Prog Funding	57,905.00	16,191.37	43,082.00
60-614-686-103 - Electronic Depot Revenue	1,000.00	395.25	400.00
62-620-363-000 - Billings - Flat Rate	528,800.00	529,116.04	544,989.52
62-620-364-000 - Billings - Metered	90,435.00	90,728.39	93,450.24
62-620-365-000 - Billings - Frontage	1,034.00	951.87	980.43
62-620-366-000 - Billings - Swimming Pools	1,859.00	1,829.28	1,830.00
62-620-367-000 - Billings - Sewer Surcharge	454,200.00	449,627.31	463,116.13
62-620-371-000 - Open/Close Water	2,410.00	2,070.00	2,050.00
62-620-372-000 - Connections - Water & Sewer	2,000.00	-	-
62-620-373-000 - Service Line Warranty Revenue	500.00	546.76	513.19
64-640-450-170 - Launching Fees (Daily)	800.00	1,045.00	1,045.00
64-640-450-171 - Launching Fees (Seasonal)	300.00	345.00	345.00
64-640-452-125 - Slip Rentals (Docking)	15,400.00	13,835.66	14,000.00
64-640-999-173 - Misc (Showers)	-	9.00	-
70-700-424-125 - Hall Rentals	9,240.00	5,799.75	6,000.00
70-700-425-125 - Ice Rentals	30,000.00	30,183.79	30,500.00
70-700-428-125 - Floor Rentals	-	595.00	500.00
70-700-999-000 - Other Misc. Revenue(Participation Gra	-	8,748.01	6,500.00
70-700-999-297 - Insurance for Recreation Rentals	-	713.31	-
70-710-212-101 - Summer Student- Rec Federal	18,690.00	15,766.00	16,000.00
70-710-212-102 - Summer Student - Rec Prov	11,550.00	3,816.00	3,850.00
70-710-436-000 - Vending Machines	150.00	-	-
70-710-438-000 - Mattawa Sports & Fitness Revenue	2,000.00	4,550.00	4,500.00
70-710-440-125 - Ballfield Rental	375.00	570.00	500.00
70-710-442-000 - User Agreements	18,288.00	19,153.00	18,288.00

# TOWN OF MATTAWA

## 2025 Budget

	<b>2024 Budget</b>	<b>2024 Actual</b>	<b>2025 Budget</b>
70-710-780-104 - Youth Program Revenues and Registr	9,625.00	10,910.00	10,900.00
70-760-790-640 - Fitness Centre Membership Revenue	33,000.00	32,895.82	33,000.00
80-800-412-000 - Committee Of Adjustment Fees	-	500.00	500.00
80-800-414-000 - Rezoning Fees	-	1,000.00	1,000.00
80-800-420-000 - Compliance Letters	-	235.00	-
80-810-999-000 - LTC Home Revenue	250,000.00	-	120,000.00
<b>TOTAL REVENUE</b>	<b>10,725,397.00</b>	<b>12,686,740.20</b>	<b>9,069,273.35</b>

### EXPENSES:

10-150-120-000 - English Public Board	154,363.00	156,076.19	156,770.84
10-150-121-000 - English Separate Board	47,713.00	46,034.08	45,788.68
10-150-122-000 - French Public Board	10,250.00	9,613.99	9,231.17
10-150-123-000 - French Separate Board	52,673.00	50,845.86	50,494.20
20-200-530-230 - Council Renumeration	-	79,069.82	86,351.00
20-200-532-230 - Wages - Council	23,000.00	(2,495.59)	-
20-200-568-243 - CPP Pt	-	8.14	-
20-200-568-245 - E.H.T.	-	9.67	-
20-200-584-201 - Mayor - Dean Backer	-	252.94	-
20-200-584-202 - Mayor - Raymond A. Belanger	16,000.00	11,267.49	11,500.00
20-200-584-203 - Counc. - Loren Mick	11,000.00	3,391.65	3,400.00
20-200-584-204 - Counc. - Laura Ross	8,000.00	558.82	500.00
20-200-584-207 - Counc. - Garry Thibert	8,000.00	116.40	500.00
20-200-584-211 - Counc. - Lorne Mick	8,000.00	966.15	500.00
20-200-584-212 - Deputy Mayor - M. Gardiner	8,000.00	447.69	1,000.00
20-200-584-214 - Counc - S. Bigelow	8,000.00	1,530.19	2,000.00
20-200-586-000 - Special Donations	-	2,100.00	-
20-210-019-057 - General Government Amortization	-	22,407.88	-
20-210-504-306 - Credit/Debit Transaction Fees	14,795.00	18,336.60	18,000.00
20-210-504-307 - Bank Service Charges	6,521.00	6,439.66	6,500.00
20-210-512-323 - Property Assessment	28,738.00	27,640.40	28,000.00
20-210-532-227 - Sick/Vacation Payout	-	15,738.96	7,500.00
20-210-532-230 - Full Time - Office	369,200.00	382,449.99	357,004.00

# TOWN OF MATTAWA

## 2025 Budget

	<b>2024 Budget</b>	<b>2024 Actual</b>	<b>2025 Budget</b>
20-210-532-231 - Part Time Staff	-	13,576.58	-
20-210-534-254 - Staff Events	-	2,607.75	4,000.00
20-210-554-232 - Severance Payout	137,000.00	60,419.28	-
20-210-568-240 - U.I.C.(F.T.)	36,207.00	34,582.95	10,457.00
20-210-568-241 - C.P.P.(F.T.)	82,765.00	75,961.29	22,276.00
20-210-568-244 - Omers	115,761.00	116,663.17	34,855.00
20-210-568-245 - Ontario Health Tax	33,611.00	32,610.13	9,854.00
20-210-568-246 - WSIB	44,555.00	45,209.05	15,117.00
20-210-568-247 - Employee Health Benefits	63,262.00	83,978.88	68,488.00
20-210-568-250 - Clothing			2,545.00
20-210-570-000 - Capital Purchases (G.G.)	12,500.00	-	-
20-210-572-261 - IT Contracted Services	10,000.00	14,343.08	15,000.00
20-210-572-262 - Hardware/Software Supplies	7,983.00	9,032.28	15,000.00
20-210-572-263 - Financial Software Annual License	35,488.00	23,480.08	15,000.00
20-210-572-265 - Software Upgrading	-	19,095.29	15,000.00
20-210-572-390 - Website Expenses	98.00	511.26	2,500.00
20-210-576-290 - Telephone General	3,833.00	8,624.53	6,600.00
20-210-576-291 - Telephone Fax	682.00	496.97	500.00
20-210-576-292 - Postage	3,322.00	6,445.85	6,400.00
20-210-576-293 - Photocopier Costs	7,381.00	4,222.49	4,300.00
20-210-576-294 - Equipment/Furniture	-	907.98	1,000.00
20-210-576-296 - Internet	1,408.00	11,458.80	12,000.00
20-210-576-297 - Insurance	162,589.00	130,775.92	132,000.00
20-210-576-298 - Advertising & Subscriptions	10,869.00	5,793.61	6,000.00
20-210-576-299 - Office Supplies	7,257.00	11,613.91	11,500.00
20-210-576-307 - Interest on Line of Credit	-	8,232.90	8,000.00
20-210-578-310 - Auditor's Fees	14,963.00	-	20,000.00
20-210-578-312 - Legal Fees	15,960.00	18,713.35	18,700.00
20-210-578-314 - Human Resources Consultants	8,307.00	33,111.06	20,000.00
20-210-578-315 - Integrity Commissioner Investigations	35,000.00	43,030.55	15,000.00
20-210-578-316 - Organizational Review	-	2,518.44	15,000.00
20-210-578-317 - Consulting Fees	-	393.50	3,500.00
20-210-578-318 - Meeting Expenses	-	118.53	150.00
20-210-583-000 - Health & Safety	438.00	207.96	300.00

# TOWN OF MATTAWA

## 2025 Budget

	<b>2024 Budget</b>	<b>2024 Actual</b>	<b>2025 Budget</b>
20-210-584-330 - Conferences/Training Expenses	7,392.00	16,489.09	20,000.00
20-210-584-331 - Travel	-	974.39	1,000.00
20-210-584-332 - Registration Fees	-	1,407.97	1,500.00
20-210-746-280 - Building Maintenance	3,821.00	12,372.00	5,000.00
20-210-746-281 - Heat	3,891.00	3,196.63	3,200.00
20-210-746-282 - Hydro	4,981.00	5,729.78	5,800.00
20-210-746-283 - Janitors Supplies	977.00	582.43	600.00
20-210-746-284 - Office Cleaning	6,225.00	6,188.90	6,200.00
20-210-999-340 - Elections	114.00	-	-
20-210-999-341 - Association Dues	4,411.00	2,723.78	3,000.00
20-210-999-390 - Capital Asset Management Expenses	-	63,966.14	25,000.00
20-210-999-606 - Cemetery	(770.00)	497.30	1,000.00
20-210-999-999 - Misc Expenses	13,933.00	8,919.03	5,000.00
20-360-018-000 - Flood Emergency 2019 Expenses	-	(50.00)	
20-360-570-000 - Flood Emergency(Capital Costs)	1,622,809.00	-	265,957.45
30-300-019-057 - Fire Amortization	-	40,767.73	-
30-300-506-298 - Advertising	92.31	136.98	125.00
30-300-506-402 - Books & Material	499.06	(17.98)	-
30-300-509-450 - Fire Truck(Reserve)	4,655.55	4,655.00	4,655.00
30-300-536-231 - Salary Chief	58,333.00	34,799.74	86,275.00
30-300-538-231 - Salary Deputy	7,500.00	(230.76)	12,000.00
30-300-540-231 - Volunteer Firefighters	55,300.00	60,839.47	61,000.00
30-300-556-231 - Standby Security	24,200.00	26,105.00	30,292.00
30-300-568-242 - U.I.C.	-	39.65	4,192.00
30-300-568-243 - C.P.P.	-	76.51	8,929.00
30-300-568-244 - Omers	-	850.34	-
30-300-568-245 - Ontario Health Tax	-	34.19	3,950.00
30-300-568-246 - Worker'S Comp	-	291.97	6,060.00
30-300-568-247 - Employee Health Benefits	-	3,401.48	27,453.00
30-300-568-250 - Clothing Allowance	-	14,692.73	6,092.00
30-300-568-395 - Yearly Medical/Hep B	600.00	480.00	500.00
30-300-568-396 - ID\ License	2,964.57	1,208.75	8,400.00
30-300-570-000 - Capital Expenditures	35,000.00	-	-

# TOWN OF MATTAWA

## 2025 Budget

	<b>2024 Budget</b>	<b>2024 Actual</b>	<b>2025 Budget</b>
30-300-570-471 - Repairs To Building	243.14	214.28	1,000.00
30-300-572-261 - IT Services	702.78	2,759.20	2,500.00
30-300-576-290 - Telephone	1,912.08	2,749.48	2,500.00
30-300-576-296 - Fire Hall Internet	2,093.16	3,882.30	4,000.00
30-300-576-297 - Insurance	-	3,074.41	3,075.00
30-300-576-298 - Advertising & Subscriptions	446.41	664.51	700.00
30-300-576-299 - Supplies	1,264.86	3,377.66	3,500.00
30-300-582-399 - Fire Scene Costs	188.53	-	-
30-300-582-400 - Mutual Aid	51.25	-	-
30-300-583-000 - Health & Safety	1,070.11	359.50	500.00
30-300-584-268 - Training Costs(Chief & Deputy)	2,026.11	-	1,500.00
30-300-584-269 - CPR/First Aid Training	-	320.45	500.00
30-300-584-270 - Training Costs (Firefighters)	1,742.41	5,691.89	6,000.00
30-300-584-401 - Food/Lodging	-	46.92	100.00
30-300-584-402 - Material	-	787.52	1,000.00
30-300-710-280 - Fire Hall Maintenance	3,637.94	8,809.92	9,000.00
30-300-710-281 - Heat	4,858.86	4,954.28	5,000.00
30-300-710-282 - Hydro	1,334.45	120.62	1,000.00
30-300-710-410 - Supplies for Fire Hall	621.49	2,381.87	2,500.00
30-300-870-430 - Equip Maint	1,536.00	1,895.13	2,000.00
30-300-870-431 - Equip Supplies	1,886.32	14,775.80	2,000.00
30-300-870-434 - S.C.B.A. Breathable Air	2,007.23	3,378.59	-
30-300-870-435 - S.C.B.A. Apparatus	535.40	-	-
30-300-870-445 - Bell Tower Lease Payment	861.00	840.00	840.00
30-300-870-446 - 911 Dispatch Service Fees	3,704.70	4,147.08	4,200.00
30-300-872-430 - Bunker Gear Repairs/Maint	1,550.38	3,468.56	2,000.00
30-300-872-432 - Equip Chief & Firefighters	2,906.09	5,738.26	22,500.00
30-300-874-433 - Paging System Maint	-	396.86	-
30-300-874-680 - Radio License Renewal	698.86	715.85	800.00
30-300-903-420 - Repairs & Maint(2015 Rescue Van)	1,841.41	8,832.62	5,000.00
30-300-903-421 - Gas & Oil (2015 Rescue Van)	921.41	1,548.35	1,500.00
30-300-904-420 - Repairs & Maint (2016 HME Silverfox)	909.21	13,907.63	5,000.00
30-300-904-421 - Gas & Oil (2016 HME Silverfox)	945.77	2,495.40	2,500.00
30-300-905-420 - Repairs & Maint (2004 Freightliner)	2,241.41	3,824.02	4,000.00

# TOWN OF MATTAWA

## 2025 Budget

	<b>2024 Budget</b>	<b>2024 Actual</b>	<b>2025 Budget</b>
30-300-905-421 - Gas & Oil (2004 Freightliner)	624.42	2,215.20	2,300.00
30-310-501-410 - Supplies	254.96	682.32	500.00
30-310-501-520 - Dog Pound	56.05	-	-
30-310-501-521 - Animal Control	102.50	-	-
30-310-508-500 - Police Services Board	799.50	2,520.00	2,520.00
30-310-542-230 - Enforcement Officer	57,000.00	40,068.65	78,200.00
30-310-552-231 - School Guard Wages	7,032.68	-	10,000.00
30-310-568-240 - U.I.C.	-	20.63	1,729.00
30-310-568-241 - C.P.P.	-	51.44	3,684.00
30-310-568-244 - Omers	-	86.05	5,764.00
30-310-568-245 - Ontario Health Tax	-	17.52	1,629.00
30-310-568-246 - Worker'S Comp	-	30.95	2,500.00
30-310-568-247 - Employee Health Benefits	-	10,664.08	11,325.00
30-310-568-250 - Clothing	-	-	421.00
30-310-570-000 - Pick Up Truck	-	-	-
30-310-576-290 - Cell Phone	267.04	760.67	800.00
30-310-576-295 - Postage	38.85	41.13	50.00
30-310-576-298 - Advertising	919.47	1,488.76	1,500.00
30-310-576-299 - Supplies(Office)	11.88	91.57	100.00
30-310-584-330 - Conferences/Training Expenses	1,370.00	1,272.00	1,000.00
30-310-870-431 - Supplies(Equip)	12.87	-	-
30-310-915-420 - Repairs & Maint(2010 Ford Ranger)	1,090.67	1,062.13	-
30-310-916-420 - Repairs & Maint - Ford Escape	-	-	1,000.00
30-310-915-421 - Gas & Oil (2010 Ford Ranger)	1,491.90	878.49	-
30-310-916-421 - Gas & Oil - Ford Escape	-	-	1,000.00
30-310-999-341 - Association Fees	-	174.00	175.00
30-310-999-535 - Emergency Management Costs	57.99	-	150.00
30-310-999-603 - Contracted Services - Property Clean	512.50	2,655.00	2,500.00
30-320-542-230 - Deputy CBO Contracted Services	10,000.00	10,906.50	-
30-320-576-295 - Postage	11.29	14.22	-
30-320-576-299 - Office Supplies	-	536.75	500.00
30-320-584-330 - Conferences/Training Expenses	554.73	856.52	1,000.00
30-320-656-602 - Signs & Safety Material	507.95	-	-
30-320-999-341 - Association Dues	758.64	1,518.19	1,500.00



# TOWN OF MATTAWA

## 2025 Budget

	2024 Budget	2024 Actual	2025 Budget
30-340-000-000 - OPP Group of Four Contract	531,047.00	544,561.84	581,611.00
30-340-001-001 - OPP Ride Grant Expenses	-	6,281.02	-
30-350-508-000 - Requisition(Conservation Authority)	9,900.00	9,385.00	9,385.00
30-360-018-048 - Emergency Watermain Repairs	-	1,579.82	-
30-360-018-060 - Waterfront Marina Repairs	50,000.00	-	-
40-400-504-990 - Mattawa Hospital Recruitment Contrib	13,769.54	13,769.54	13,769.54
40-400-508-360 - Health Unit Levy	69,814.46	65,863.00	65,863.00
40-410-508-361 - DNSSAB Levy	245,815.00	245,815.08	251,571.00
40-410-508-362 - Casselholme Levy	45,042.00	45,042.00	45,040.00
40-410-508-363 - Golden Age Requisition	9,200.00	9,000.00	9,000.00
42-420-534-230 - Full Time	115,828.00	106,834.43	108,784.00
42-420-534-231 - Part-time			10,595.00
42-420-568-240 - E.I.	-	30.59	2,640.00
42-420-568-241 - C.P.P.	-	75.13	5,623.00
42-420-568-244 - Omers	-	114.72	8,799.00
42-420-568-245 - E.H.T.	-	25.98	2,487.00
42-420-568-246 - Worker'S Comp	-	45.95	3,816.00
42-420-568-247 - Employee Health Benefits	24,027.60	19,044.75	17,289.00
42-420-568-250 - Clothing			642.00
42-420-570-000 - Capital Purchases(Info)	203.98	712.32	-
42-420-572-261 - IT Services/Hardware & Software	1,763.76	8,339.05	2,000.00
42-420-576-290 - Telephone	3,178.00	2,573.58	2,600.00
42-420-576-296 - Internet Costs	688.29	1,108.42	1,200.00
42-420-576-298 - Advertising & Subscriptions	274.00	779.28	800.00
42-420-576-299 - Office Supplies	2,789.06	194.30	500.00
42-420-728-280 - Building Maintenance	1,850.98	4,019.08	2,500.00
42-420-728-281 - Heat	1,311.92	1,613.49	1,650.00
42-420-728-282 - Hydro	2,158.98	2,764.16	2,800.00
42-420-728-283 - Janitorial Supplies	54.24	376.26	400.00
42-420-728-652 - Grounds Maintenance	34.66	1,865.83	1,000.00
42-425-445-691 - Voyageur Days Entertainment	321,500.00	339,417.67	370,880.98
42-425-445-692 - Voyageur Days Bar Expenses	60,000.00	36,920.99	53,500.00
42-425-445-693 - Voyageur Days Marketing & Merchand	-	(563.75)	
42-425-445-694 - Voyageur Days Marketing Expenses	25,000.00	12,123.50	12,500.00

# TOWN OF MATTAWA

## 2025 Budget

	<b>2024 Budget</b>	<b>2024 Actual</b>	<b>2025 Budget</b>
42-425-445-695 - Voyageur Days Grounds Expenses	15,000.00	50,279.30	56,500.00
42-425-445-696 - Voyageur Days Misc Expenses	50,000.00	9,198.78	2,619.00
42-425-445-697 - Voyageur Days Insurance	-	5,180.26	4,000.00
42-425-504-306 - Credit/Debit Transaction Fees	3,500.00	(1,368.29)	-
42-430-576-299 - Office Expenses\Health Card	-	167.25	-
42-435-245-609 - Statues - Repairs & Maintenance	-	593.57	500.00
60-600-019-057 - Roads Amortization	-	357,442.81	-
60-600-504-309 - Financing charge - F150	-	239.92	2,549.47
60-600-534-230 - Public Works Staff	331,552.00	318,666.06	340,912.00
60-600-546-230 - Director of Community Services	42,500.00	30,730.91	43,138.00
60-600-550-230 - Public Works Supervisor	77,220.00	87,743.91	81,115.00
60-600-550-236 - Vehicle Allowance	4,430.61	-	-
60-600-550-250 - Clothing Allowance	2,574.43	2,370.30	-
60-600-568-240 - U.I.C.	-	181.62	10,286.00
60-600-568-241 - C.P.P.	-	451.51	21,911.00
60-600-568-244 - Omers	-	724.78	34,284.00
60-600-568-245 - Ontario Health Tax	-	153.42	9,692.00
60-600-568-246 - Worker'S Comp	-	271.26	14,869.00
60-600-568-247 - Employee Health Benefits	55,595.59	78,810.26	67,366.00
60-600-568-250 - Clothing Allowance	2,326.28	1,745.22	2,503.00
60-600-568-251 - Vacation	-	23,032.37	-
60-600-568-252 - Stat Holidays	-	16,541.10	-
60-600-568-253 - Sick Time	-	12,650.25	-
60-600-570-000 - Capital Purchases	75,195.00	5,176.53	-
60-600-572-262 - Computer Supplies	302.24	-	-
60-600-572-264 - IT Services/Hardware & Software	255.81	1,275.39	1,000.00
60-600-576-290 - Telephone	875.36	977.73	1,000.00
60-600-576-296 - Internet	688.31	708.76	750.00
60-600-576-297 - Insurance	399.76	-	-
60-600-576-298 - Advertising & Subscriptions	877.20	164.03	250.00
60-600-576-299 - Office Supplies	2,667.91	2,755.54	2,800.00
60-600-583-000 - Health & Safety	563.24	6,121.26	2,000.00
60-600-584-000 - Roads Courses And Training	-	2,333.49	2,500.00
60-600-624-230 - Maintenance - Labour	-	775.07	775.00

# TOWN OF MATTAWA

## 2025 Budget

	2024 Budget	2024 Actual	2025 Budget
60-600-624-281 - Heat	3,867.98	7,162.57	7,200.00
60-600-624-282 - Hydro	5,907.66	6,431.42	6,500.00
60-600-624-410 - Garage Supplies	13,698.83	5,765.70	6,000.00
60-600-624-600 - Maintenance - Machine Rental	-	784.28	-
60-600-624-602 - Garage Maintenance & Materials	9,458.61	20,843.13	10,000.00
60-600-870-281 - Heating Equipment Rental Fees	2,969.55	2,778.48	3,000.00
60-600-870-420 - Small Equipment Repairs & Maint	4,721.26	732.99	1,000.00
60-600-870-421 - Small Equipment Gas & Oil	637.31	1,145.54	1,200.00
60-600-870-430 - Small Equipment Maintenance	32.98	1,725.58	1,000.00
60-600-870-431 - Supplies for Equipment	-	121.57	-
60-600-870-432 - Dyed Diesel	27,171.28	18,175.11	25,000.00
60-600-870-433 - Clear Diesel	20,296.40	13,622.14	20,000.00
60-600-870-680 - Radio License Renewal	434.75	438.75	500.00
60-600-870-725 - Radio System Repairs & Maint	861.00	840.00	850.00
60-600-999-341 - Association Fees	1,516.56	-	-
60-601-578-280 - Bridge Maintenance	23.43	-	-
60-602-504-309 - OILC Financing - HWy 17 Debenture	-	8,549.23	7,075.00
60-602-620-602 - Repairs Material	-	3,436.53	3,500.00
60-602-622-600 - Culvert Rental	-	83.37	-
60-602-622-602 - Culvert Material	3,237.84	2,177.19	2,250.00
60-602-626-600 - Patch Rental	-	4,147.48	5,000.00
60-602-626-602 - Patch Material	14,898.85	-	8,500.00
60-602-628-602 - Resurfacing Material	12,158.04	2,078.45	3,500.00
60-602-630-602 - Shoulder Maint Material	10.89	-	-
60-602-636-600 - Dust Laying Rental	-	159.46	-
60-602-642-602 - Patching & Washouts Material	49.53	-	-
60-602-650-603 - Brushing & Trees Contracted Services	5,058.75	-	-
60-602-656-602 - Signs & Safety Material	-	3,229.03	1,500.00
60-602-666-602 - Sanding & Salting Material	34,834.17	30,664.49	31,000.00
60-602-670-603 - Contracted Services(Snow Removal)	134,931.75	51,683.00	55,000.00
60-602-999-602 - Misc Material	-	245.52	250.00
60-604-504-309 - 2023 OILC Debenture Financing - Loa	5,032.07	5,891.12	4,885.93
60-604-504-310 - 2024 Debenture Financing - Grader	-	20,036.77	15,575.38
60-604-802-430 - Repairs & Maint (Volvo Loader) LD-01	4,257.70	10,399.15	-

# TOWN OF MATTAWA

## 2025 Budget

	<b>2024 Budget</b>	<b>2024 Actual</b>	<b>2025 Budget</b>
60-604-803-430 - Repairs & Maint - CAT Loader			3,500.00
60-604-806-430 - Repairs & Maint(Grader) GR-01	(3,359.77)	13,681.54	10,000.00
60-604-806-603 - Grader Equipment Rental	15,947.40	-	-
60-604-812-421 - Gas & Oil (JCB)	-	685.96	700.00
60-604-812-430 - Repairs & Maint(Backhoe) BH-01	6,193.96	4,694.69	5,000.00
60-604-814-421 - Gas & Oil (Mt5 Trackless)	-	1,545.45	1,600.00
60-604-814-430 - Repairs & Maint:MT5 Trackless MT-01	12,288.87	6,467.91	7,500.00
60-604-820-421 - Gas & Oil (Snowblower)	-	69.07	-
60-604-820-430 - Repairs & Maint (Snowblower)	1,877.46	-	-
60-604-824-430 - Repairs & Maint(Sweeper) SW-01	30,333.96	1,947.82	2,000.00
60-604-874-430 - Repairs & Maint (Misc Equipment)	-	205.70	225.00
60-604-909-420 - Repairs & Maint(17 Freightliner) T-05	45,227.85	10,306.86	10,000.00
60-604-911-420 - Repairs & Maint(01 Freightliner) T-01	26,787.39	14,459.69	20,000.00
60-604-925-420 - Repairs & Maint (2012 Ford F150) Uni	3,850.42	3,882.86	-
60-604-925-421 - Gas & Oil (2012 Ford F150) Unit #T-0	7,007.64	3,632.52	-
60-604-928-309 - Financing	14,666.28	-	-
60-604-928-420 - Repairs and Maint(2019 F-150 T-03)	3,262.10	4,847.37	5,000.00
60-604-928-421 - Gas and Oil(2019 F150 T-03)	5,878.29	4,551.05	5,000.00
60-604-929-309 - Financing	1,635.74	-	-
60-604-929-420 - Repairs & Maint(2019 F150 T-04)	6,702.84	6,564.47	5,000.00
60-604-929-421 - Gas & Oil(2019 F150 T-04)	3,996.55	3,639.56	3,800.00
60-608-019-057 - Sewer Amortization	-	277,811.00	-
60-608-504-823 - Lagoon Property Pils	5,063.54	5,135.42	5,290.00
60-608-610-280 - Repairs & Maint	57.45	-	-
60-608-610-282 - Hydro	41,506.42	42,003.20	42,500.00
60-608-610-290 - Bell Line	523.92	496.95	500.00
60-608-612-602 - Maintenance(Materials)	1,457.69	-	-
60-608-612-603 - Contracted Services	1,877.11	8,763.79	8,500.00
60-608-740-282 - Hydro For Pumping Stations	11,844.17	11,854.34	12,000.00
60-608-740-602 - Pumping Station(Material)	-	1,418.55	1,000.00
60-608-740-603 - Contracted Services	10,838.99	-	-
60-608-999-230 - Waste Water Empl Certs (Payroll)	1,204.38	930.00	1,000.00
<b>60-612-509-000 - TO LANDFILL RESERVE (TIP FEES)</b>	<b>38,449.15</b>	<b>46,593.50</b>	<b>47,175.00</b>
60-612-509-999 - Landfill closure liability amort.		(6,516.72)	-

# TOWN OF MATTAWA

## 2025 Budget

	<b>2024 Budget</b>	<b>2024 Actual</b>	<b>2025 Budget</b>
60-612-532-230 - Administration	209.03	-	-
60-612-576-297 - Insurance	-	6,046.84	6,100.00
60-612-576-298 - Advertising	1,434.18	263.55	375.00
60-612-576-299 - Office Supplies (landfill)	-	46.78	-
60-612-578-311 - Legal Fees(Landfill)	1,884.89	7,074.93	7,500.00
60-612-578-313 - Engineering (Landfill)	16,037.80	17,880.55	20,000.00
60-612-578-804 - Testing (Landfill)	33,512.22	34,714.70	35,000.00
60-612-680-900 - Garbage Collection Per Contract	156,981.00	155,564.64	161,787.52
60-612-682-900 - Landfill Maintenance Contract	225,162.19	218,746.56	215,000.00
60-612-684-602 - Materials for Landfill	-	3,453.15	3,500.00
60-612-684-603 - Contracted Services(Landfill)	127,973.53	48,338.54	70,000.00
60-612-684-610 - Landfill Buffer Taxes	1,706.71	1,703.50	1,705.00
60-612-684-652 - Covering(Sand)	28,031.75	-	10,000.00
60-612-684-998 - Scrap Metal Bin Service Charges	11,978.77	-	-
60-612-684-999 - Landfill Bin Rental	607.46	-	-
60-614-019-056 - Recycling Contra Capital	-	948.40	-
60-614-019-057 - Recycling Amortization	-	5,164.00	-
60-614-686-603 - Hazardous Waste Disposal(North Bay	4,180.50	3,716.00	3,850.00
60-614-686-900 - Recycling Collection Per Contract	110,159.70	110,114.40	85,889.17
60-614-686-905 - Contracted Services - Processing	16,590.80	13,129.07	15,000.00
60-999-662-282 - Street Lighting - Hydro	11,302.00	16,460.45	13,500.00
60-999-662-602 - Street Lighting - Parts	3,466.32	-	3,500.00
60-999-662-603 - Street Lighting-Contract Serv	-	8,115.30	-
62-610-532-603 - Contracted Services(OCWA)	305,387.75	305,055.24	311,156.34
62-610-570-000 - Capital Purchases(Water)	456,848.00	-	50,000.00
62-610-572-268 - Travel/Training	39.20	-	-
62-610-576-290 - Telephone	1,506.67	2,419.37	2,500.00
62-610-576-291 - After Hours Emergency Number Fees	2,371.95	2,780.82	3,000.00
62-610-576-298 - Advertising & Subscriptions	925.80	-	-
62-610-576-299 - Office Supplies & Postage	493.10	111.11	250.00
62-610-576-804 - Testing (Water)	331.58	-	-
62-610-583-000 - Health & Safety	70.41	-	-
62-610-584-000 - Courses And Training	726.52	-	-
62-610-602-430 - Repairs & Maint	25,921.60	1,917.35	3,500.00

# TOWN OF MATTAWA

## 2025 Budget

	<b>2024 Budget</b>	<b>2024 Actual</b>	<b>2025 Budget</b>
62-610-604-602 - Materials(Water)	3,273.65	2,409.64	2,500.00
62-610-604-603 - Contract Services (Water Digs)	20,181.16	14,191.14	15,000.00
62-610-606-602 - Material	-	125.37	-
62-610-606-603 - Contracted Services	-	452.83	-
62-610-607-282 - Reservoir Hydro	880.92	2,006.41	2,100.00
62-610-607-603 - Contracted Services (Reservoir)	14,129.76	-	-
62-610-634-600 - Hydrants(Machine Rental)	-	328.18	-
62-610-634-602 - Hydrants(Material)	-	14,778.38	15,000.00
62-610-850-282 - Hydro For Water Pumps	62,641.88	67,290.89	68,000.00
62-610-850-296 - Water Station Internet Charges	880.03	969.52	1,000.00
62-610-850-603 - Contracted Services(Waterworks Ops)	435.29	953.86	1,000.00
62-610-999-000 - Roof Repairs/Maintenance	-	373.97	500.00
62-610-999-230 - Water Dist Empl Certs (Payroll)	2,398.50	3,575.00	3,500.00
62-610-999-603 - Contracted Services	-	4,367.07	4,400.00
62-610-999-653 - CPR Lease Payment for Water Lines	1,344.40	2,695.90	2,696.00
64-640-019-056 - Waterway Contra Capital	-	(255.00)	-
64-640-570-000 - Capital Work	-	8,427.95	-
64-640-572-262 - IT Hardware and Supplies	-	2,864.92	1,000.00
64-640-576-290 - Telephone	569.83	421.96	500.00
64-640-702-602 - Material(Docks)	221.92	289.99	50,000.00
64-640-720-282 - Three Phase Power (Hydro)	199.46	-	-
64-640-730-282 - Hydro(Shore Power)	1,298.58	1,558.14	1,600.00
64-640-730-410 - Gen Supplies	291.67	527.39	500.00
64-640-730-703 - Gen Maint	4,918.53	5,886.79	5,000.00
64-640-870-721 - Pump Out (Sewage)	-	585.34	600.00
64-640-870-724 - Slips (Docks)	-	(1,270.06)	-
70-700-019-057 - REC Fac Amortization	-	90,405.52	-
70-700-444-000 - Youth Program & Canada Day	10,720.00	7,930.28	8,000.00
70-700-504-309 - Financing charge - GMC Sierra	-	1,084.48	774.88
70-700-534-230 - Recreation Staff	209,248.00	125,220.52	261,163.00
70-700-534-231 - Student Wages	88,358.00	128,786.00	92,106.00
70-700-534-255 - Digital Strategy Coordinator	21,000.00	24,472.46	-
70-700-546-230 - Director of Community Services	42,500.00	30,730.91	43,138.00
70-700-568-240 - U.I.C.	-	67.71	9,102.00

# TOWN OF MATTAWA

## 2025 Budget

	<b>2024 Budget</b>	<b>2024 Actual</b>	<b>2025 Budget</b>
70-700-568-241 - C.P.P.	-	140.30	19,389.00
70-700-568-244 - Omers	-	177.94	30,338.00
70-700-568-245 - Ontario Health Tax	-	57.79	8,577.00
70-700-568-246 - Worker'S Comp	1,318.82	4,637.50	13,158.00
70-700-568-247 - Employee Health Benefits	40,378.08	37,548.09	59,613.00
70-700-568-250 - Clothing Allowance	1,991.52	1,570.68	2,215.00
70-700-568-251 - Vacation	-	19,182.76	-
70-700-568-252 - Statutory Holiday	-	15,757.74	-
70-700-568-253 - Sick Time	-	10,858.37	-
70-700-570-000 - Mike Rodden Arena Capital	-	712.32	-
70-700-570-471 - Arena Improvements	5,013.59	-	1,500.00
70-700-572-262 - Computer Supplies(Rec)	29.71	-	-
70-700-572-264 - IT Services/Hardware & Software	810.11	4,801.35	1,500.00
70-700-576-290 - Telephone	1,876.43	3,159.96	3,200.00
70-700-576-296 - Internet Costs	339.18	841.85	850.00
70-700-576-297 - Insurance	-	385.67	400.00
70-700-576-298 - Advertising & Subscriptions	1,581.05	860.35	1,000.00
70-700-576-299 - Office Supplies	1,112.09	3,096.47	1,500.00
70-700-583-000 - Health & Safety	1,416.57	1,517.84	1,500.00
70-700-726-580 - Ice Resurfacers Maint	7,319.74	8,183.83	8,500.00
70-700-726-581 - Ice Plant Maint	6,028.57	8,662.52	8,500.00
70-700-736-280 - Arena Maintenance	37,608.60	77,274.07	40,000.00
70-700-736-281 - Heat	5,263.25	12,551.69	13,000.00
70-700-736-282 - Hydro	36,962.14	47,359.54	48,000.00
70-700-736-283 - Janitor'S Supplies	6,719.12	2,991.68	3,000.00
70-700-736-410 - General Supplies	737.83	2,075.47	1,000.00
70-700-736-560 - Fire Alarm Monitoring/Elevator	4,118.78	1,529.33	1,600.00
70-700-870-430 - Equip Maintenance	10,604.20	1,525.88	2,000.00
70-700-919-420 - Repairs & Maint (2012 Ford F150) Uni	-	1,841.00	-
70-700-920-309 - 2022 GMC Sierra Financing	2,695.60	-	-
70-700-920-420 - Repairs & Maint 2022 GMC Sierra	2,788.04	3,248.81	2,500.00
70-700-920-421 - Gas & Oil 2022 GMC Sierra	5,047.87	6,273.47	6,300.00
70-700-999-341 - Association Fees	184.47	183.13	200.00
70-700-999-999 - Recreation Expenses(Memorial Bench	(278.70)	1,033.94	1,000.00

# TOWN OF MATTAWA

## 2025 Budget

	2024 Budget	2024 Actual	2025 Budget
70-710-019-057 - REC Prog Amortization	-	33,312.00	-
70-710-570-652 - Main St & Green Area Capital	1,600.00	35.59	-
70-710-708-282 - Hydro	-	846.83	850.00
70-710-708-652 - Ballfield Maintenance	-	164.34	250.00
70-710-718-652 - Main St & Green Area Maintenance	28,400.00	37,165.43	30,000.00
70-710-760-281 - Hot Water Tank Rental (Museum)	211.73	207.90	225.00
70-710-760-282 - Hydro (Museum)	5,691.23	5,751.38	5,900.00
70-710-760-652 - Maintenance(Museum)	1,097.04	1,394.92	1,500.00
70-710-780-431 - Program Supplies	-	254.80	300.00
70-710-785-390 - Youth Minor Ball Exp	-	1,560.48	1,500.00
70-710-999-370 - Tourism Promotion	3,500.00	(180.00)	2,500.00
70-710-999-371 - VMUTS Annual Sponsorship	15,000.00	15,000.00	15,000.00
70-730-720-282 - Hydro(Splashpad/Timmins Park)	385.00	420.39	450.00
70-730-720-652 - Splashpad/Timmins Park Maint	615.00	10,157.94	1,500.00
70-750-732-650 - Town Subsidy	93,300.00	68,213.94	35,000.00
70-750-732-999 - Library - Other	-	7,548.40	-
70-760-790-280 - Maintenance	4,742.29	9,400.10	5,000.00
70-760-790-281 - Heat/Heating Equipment	6,434.97	5,836.61	6,000.00
70-760-790-282 - Hydro	11,760.39	13,919.24	14,500.00
70-760-790-283 - General Expenses	333.17	480.84	500.00
70-760-790-290 - Telephone	9.80	130.91	150.00
70-760-790-296 - Internet	1,094.65	1,654.71	1,800.00
70-760-790-651 - Lease	(15,000.00)	(15,000.00)	(15,000.00)
80-800-513-000 - Planning & Zoning	-	2,336.67	2,500.00
80-800-990-315 - Official Plan Consulting Fees	-	1,134.42	100,000.00
80-810-019-057 - RVS Amortization	-	112,727.00	-
80-810-570-000 - LTC Home Property Purchase	10,000.00	-	10,000.00
80-810-570-900 - LTC Home Capital			120,000.00
80-810-670-604 - Mauril Bridge Connecting Link	-	16,013.44	-
80-810-770-280 - RSV Building Maintenance	-	152.64	5,000.00
80-810-770-297 - RSV Building Insurance	-	10,581.97	10,600.00
80-810-996-000 - Capital Expenditures - Dorion	-	25,643.52	76,000.00
80-810-999-376 - Blue Sky Corp/CGIS	12,849.30	(124.51)	-
80-810-999-378 - Econ. Development	6,816.84	-	-



# TOWN OF MATTAWA

## 2025 Budget

	2024 Budget	2024 Actual	2025 Budget
80-820-996-298 - Advertising	3,808.30	1,187.42	1,200.00
80-820-996-311 - Legal/Professional Fees	25,000.00	-	7,500.00
80-820-996-313 - Project Management Fees - Dorion Ro	50,000.00	-	175,000.00
80-820-996-603 - Contracted Services	1,831,150.00	-	1,223,439.00
80-825-986-313 - Grant Application - HSWS			2,500.00
80-825-996-313 - Project Mgm't Fee - Municipal Landbank #1			50,000.00
80-835-996-313 - Project Mgm't Fee - CP Trestle			22,500.00
80-840-996-313 - Project Mgm't Fee - Brook Street			7,500.00
80-845-975-313 - Project Mgm't Fee - Connecting Link - Main St			184,873.00
80-850-975-313 - Project Mgm't Fee - Connecting Link - MB Bridge			225,000.00
80-855-975-313 - Project Mgm't Fee - Marina			50,000.00
<b>TOTAL EXPENSES</b>	<b>10,725,396.73</b>	<b>7,490,261.74</b>	<b>9,112,135.55</b>
<b>NET SURPLUS (DEFICIT)</b>			<b>(42,862.20)</b>
<b>% INCREASE (YEAR OVER YEAR)</b>			<b>1.79%</b>

# TOWN OF MATTAWA

## Year Over Year Budget Comparison

For the Year Ending December 31, 2025

Department	2024 Budget	2025 Budget	Comments
School Boards	264,999	262,285	
General Gov't	1,405,468	1,111,097	\$212K in employee benefits allocated to dept; Severance \$137K in 2024
Fire Department	234,508	358,938	New fire chief + bunker gear + training
Bylaw	71,019	126,547	12 months of CBO in 2025
Building	11,833	3,000	No deputy-CBO in 2025
Policing	531,047	581,611	As provided by OPP
Conservation Authority	9,900	9,385	
Watermain/Waterfront repairs	50,000	50,000	
Health Services	383,641	385,244	
Info Centre	154,163	176,625	See Econ Dev below
V-Days	475,000	500,000	
Public Works	1,160,762	1,010,102	Benefit reallocation + no vehicle purchase
Landfill/garbage collection	643,969	578,143	Contracted services (sand covering/grinding)
Recycling	130,931	104,739	Only 9 months in 2025
Street Lighting	14,768	17,000	
Water/wastewater	908,288	495,302	UV treatment plant in 2024
Recreation (Arena)	553,493	694,624	Benefit reallocation + new CDS + new Supervisor
Main St/Museum/Parks/VMUT	56,500	59,975	
Library	93,300	35,000	Still closed. Estimate provided.
Curling Club	9,375	12,950	
Planning	-	102,500	Official plan
Affordable Housing	38,808	154,300	Fixing the roof
Connecting Link	-	409,873	New funding for Main Street and Bridge
Dorion	1,881,150	1,474,439	Remainder of ICIP funding
Mattawan	1,622,809	265,957	2019 MDRA flood funding
Econ Dev	19,666	-	Captured in Info Centre
Engineering fees	-	132,500	Landbank #1, Trestle, Brook Street, Marina
<b>TOTAL</b>	<b>10,725,397</b>	<b>9,112,136</b>	

# TOWN OF MATTAWA

2025 Budget Overview by line and  
and funding sources

<b>2025 BUDGET SPENDING BY LINE</b>
---

Staff costs	<b>2,401,192</b>
Community Services	<b>2,307,862</b>
Capital projects	<b>2,270,269</b>
Repairs & Mtnce	<b>610,150</b>
Events - V-Days	<b>500,000</b>
Professional Fees	<b>424,700</b>
Utilities	<b>220,150</b>
Insurance	<b>152,425</b>
Financial	<b>64,201</b>
I/T hdwre, stwre & supp	<b>56,300</b>
Office	<b>34,350</b>
Tourism	<b>27,300</b>
All others	<b>43,236</b>

**9,112,136**

<b>PAID FOR BY:</b>													
General taxation	User fees	Service Ontario	Other Gov't Funding	MMAH	ICIP & MDRA	MTO	CCBF & OCIF	Oceans & Fisheries	Other Gov't	Financial Services	Event Revenue	Other funding	TOTAL

1,181,528	1,019,908	33,725	19,850	-	-	-	-	-	-	146,182	-	-	<b>2,401,192</b>
710,949	-	-	-	1,552,406	-	-	-	-	43,082	-	-	1,425	<b>2,307,862</b>
226,040	-	-	-	-	1,555,257	368,972	-	-	-	-	-	120,000	<b>2,270,269</b>
87,620	442,200	-	-	-	-	-	-	50,000	-	-	-	30,330	<b>610,150</b>
-	-	-	-	-	-	-	-	-	70,000	-	430,000	-	<b>500,000</b>
-	60,000	-	-	-	-	-	300,000	50,000	-	14,700	-	-	<b>424,700</b>
220,150	-	-	-	-	-	-	-	-	-	-	-	-	<b>220,150</b>
152,425	-	-	-	-	-	-	-	-	-	-	-	-	<b>152,425</b>
-	-	-	-	-	-	-	-	-	-	64,201	-	-	<b>64,201</b>
56,300	-	-	-	-	-	-	-	-	-	-	-	-	<b>56,300</b>
34,350	-	-	-	-	-	-	-	-	-	-	-	-	<b>34,350</b>
27,300	-	-	-	-	-	-	-	-	-	-	-	-	<b>27,300</b>
33,236	-	-	-	-	-	-	-	-	-	-	-	10,000	<b>43,236</b>

**2,729,898    1,522,108    33,725    19,850    1,552,406    1,555,257    368,972    300,000    100,000    113,082    225,083    430,000    161,755    9,112,136**

# TOWN OF MATTAWA

## Breakdown of Budgeted Salaries & Benefits

For the Year Ending December 31, 2025

Positions	Annual salary	Comment	Adjust.	Fiscal salary	Benefits		Total 2025 Sal & Ben
					%	Amount	
<b>GENERAL GOV'T</b>							
Council	86,351			86,351	14%	29,871	116,222
CAO	117,291			117,291	40%	40,574	157,865
Clerk	81,301			81,301	40%	28,124	109,425
Deputy-Clerk	59,122	On leave to Aug 1	(29,561)	29,561	40%	20,452	50,013
Deputy-treasurer	75,563			75,563	40%	26,139	101,702
Executive assistant	53,288			53,288	40%	18,434	71,722
Office/comm coord	-		-	-	40%	-	-
HR	-	POS		-	-	-	-
I/T	-	POS		-	-	-	-
	<b>472,916</b>	-	<b>(29,561)</b>	<b>443,355</b>		<b>163,593</b>	<b>606,948</b>
<b>FIRE DEPARTMENT</b>							
Permanent Chief	86,275			86,275	40%	29,845	116,120
Deputy-Chief	6,000			6,000	14%	2,076	8,076
Trainfer	6,000			6,000	14%	2,076	8,076
Volunteers & Standby	91,292			91,292	14%	31,580	122,872
Reallocate						-	
	<b>189,567</b>	-	-	<b>189,567</b>		<b>65,575</b>	<b>255,142</b>
<b>BUILDING/BYLAW</b>							
Chief Bylaw Officer	78,200			78,200	40%	27,051	105,251
Deputy Building Official				-	-	-	-
	<b>78,200</b>	-	-	<b>78,200</b>		<b>27,051</b>	<b>105,251</b>

# TOWN OF MATTAWA

## Breakdown of Budgeted Salaries & Benefits

For the Year Ending December 31, 2025

Positions	Annual salary	Comment	Adjust.	Fiscal salary	Benefits		Total 2025 Sal & Ben	
					%	Amount		
<b>PUBLIC WORKS</b>								
Director	50%	43,138		43,138	40%	14,922	58,060	
Supervisor		81,115		81,115	40%	28,060	109,175	
Operator (4)		230,048		230,048	40%	79,579	309,627	
Labourer (2)		110,864		110,864	40%	38,350	149,214	
		<b>465,165</b>	-	-	<b>465,165</b>	<b>160,911</b>	<b>626,076</b>	
<b>RECREATION</b>								
Director	50%	43,138		43,138	40%	14,922	58,060	
Supervisor		60,900	Starting Apr 1	(15,225)	45,675	40%	21,067	66,742
Clerk 1	Info	55,432		55,432	40%	19,175	74,607	
Clerk 2	Info	53,352		53,352	40%	18,456	71,808	
Caretaker 1 (1)		55,432		55,432	40%	19,175	74,607	
Caretaker 2 (3)		160,056		160,056	40%	55,367	215,423	
Students						-	-	
Summer programs		88,064	16 students; 8 wks	88,064	14%	30,463	118,527	
Info Centre	Info	10,595	Weekends	10,595	14%	3,665	14,260	
Arena		4,042		4,042	14%	1,398	5,440	
		<b>531,011</b>	-	<b>(15,225)</b>	<b>515,786</b>	<b>183,689</b>	<b>699,475</b>	
<b>TOTAL</b>		<b>1,736,858</b>	-	<b>(44,786)</b>	<b>1,692,072</b>	<b>600,819</b>	<b>2,292,891</b>	
						35.51%		
<b>2024 TOTAL</b>							<b>2,226,184</b>	

# TOWN OF MATTAWA

## Breakdown of Budgeted Community Services

For the Year Ending December 31, 2025

Opp Municipal Policing	581,611
Landfill	424,880
OCWA	311,156
School Boards	262,285
DNSSAAB	251,571
Garbage Collection	161,788
Recycling Collection	85,889
Health Unit	65,863
Cassellholme	45,040
Library	35,000
MPAC	28,000
Affordable Seniors Housing	15,000
Doctor Recruitment	13,770
Conservation Authority	9,385
Golden Age Club	9,000
Museum	7,625

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<b>Total</b>	<b>2,307,862</b>
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<b>2024 Total</b>	<b>2,208,058</b>
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### Municipal levy

General taxation	2,467,613
School Boards	262,285

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<b>Total levy</b>	<b>2,729,898</b>
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<b>Community Services as a % of Municipal Levy</b>	<b>85%</b>
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## TOWN OF MATTAWA

### Breakdown of Budgeted Capital Project

For the Year Ending December 31, 2025

ICIP - Dorion Road	1,474,439
MDRA - Various on-going work form 2019 flood	265,957
Affordable Senios Housing - roof repairs	120,000
Connecting Link	
Main Street	184,873
Bridge	225,000
<b>Total</b>	<b>2,270,269</b>
<b>2024 Total</b>	<b>3,879,413</b>

# TOWN OF MATTAWA

## Breakdown of Budgeted Repairs & Maintenance

For the Year Ending December 31, 2025

### Building R & M

Town Hall			
General R & M		5,000	
Cleaning and janitorial supplies		6,800	<b>11,800</b>
Fire Hall			
General R & M		10,000	
Supplies		2,500	<b>12,500</b>
Info Centre			
General R & M		2,500	
Supplies		400	
Grounds mtnce		1,000	<b>3,900</b>
Public Works			
General R & M		11,275	
Supplies		6,000	<b>17,275</b>
Arena			
General R & M		40,100	
Supplies		4,000	<b>44,100</b>
Curling Club			
General R & M			<b>5,000</b>
<b>Total Building R &amp; M</b>			<b>94,575</b>

### Equipment R & M

Fire Dept			
Fire equipment		6,000	
Fire truck			
Maintenance & Repairs	14,000		
Gas & oil	6,300	20,300	<b>26,300</b>
CBO vehicle			
Maintenance		1,000	
Gas & oil		1,000	<b>2,000</b>
Public Works			
Equipment R & M			
General	7,775		
Cat Loader Mtnce	3,500		
Cat Grader Mtnce	10,000		
Bachoe	5,000		
Trackless	7,500		
Sweeper	2,000		
Truckplows	30,000		
Pickups	10,000	75,775	
Gas & Oil		11,100	
Diesel		45,000	<b>131,875</b>



# TOWN OF MATTAWA

## Breakdown of Budgeted Repairs & Maintenance

For the Year Ending December 31, 2025

Arena				
Ice Plant Mtnc		12,000		
Zambonie Mtnc		8,000		
General Equipment Mtnc		2,000		
Pick-up				
Gas & Oil	6,300			
Mtnc	2,500	8,800		<b>30,800</b>
<hr/>				
<b>Total Equipment R &amp; M</b>				<b>190,975</b>
<b>Core and None-Core Asset R &amp; M</b>				
Roads R & M		110,500		
Pumping Stations		9,500		
Water		113,400		
Marina		56,100		
Mainstreet & parks		35,100		
<hr/>				
<b>Total Core and None-Core Asset R &amp; M</b>				<b>324,600</b>
<hr/>				
<b>TOTAL REPAIRS &amp; MAINTENANCE</b>				<b>610,150</b>
<hr/>				
<b>Total for 2024</b>				<b>703,533</b>

# TOWN OF MATTAWA

## VOYAGEUR DAYS

### 2025 BUDGET

	<b>2025</b>
<b>REVENUE</b>	
Wristbands	266,000
Sponsorships	42,000
Vendors	6,000
Merchandise	5,000
Camping	11,000
Bar	100,000
Grants	70,000
<b>Total Revenue</b>	<b>500,000</b>
<b>EXPENSES</b>	
Entertainment	
Music	287,381
Other (family & kids)	20,000
Fireworks	9,500
Sound & lighting	36,000
Riders	7,500
Accomodations	6,000
Marketing	9,000
Merchandise	3,500
Safety	
Private security	15,000
OPP	9,000
Yellow shirts	7,500
First Aid	2,000
Electrical	5,000
Port-a-Potties rental	18,000
Beverages	
Alcohol	40,000
Bartenders	7,000
Ice	3,500
Refrigerated trailer	2,500
License	500
Insurance	4,000
Trailers/port-a-rooms	3,500
Supplies	2,000
Slocan	1,000
All others/miscellaneous	619
<b>Total Expenses</b>	<b>500,000</b>
<b>NET</b>	<b>0</b>

**Total for 2024**

**452,557**  
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## TOWN OF MATTAWA

### Breakdown of Budgeted Professional Fees

For the Year Ending December 31, 2025

#### OFFICE

I/T Consultant	15,000
Audit	20,000
Legal - General	18,700
HR Consultant	20,000
Integrity Commissioner	15,000
Organizational Review	15,000
Misc Consultant	3,500
Planning and Zoning	2,500
Legal - RVS	7,500

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**117,200**

#### ENGINEERING AND OTHER PROJECTS FEES

Asset Management Plan	25,000
Ottawa Street new water line design	50,000
Official Plan	100,000
HSWS grant application	2,500
Municipal Landbank #1	50,000
CP Trestle and rail lands in general	22,500
Brook Street	7,500
Marina	50,000

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**307,500**

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#### **Total Professional Fees**

**424,700**

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#### **Total for 2024**

**664,762**

## TOWN OF MATTAWA

### Breakdown of Budgeted Utilities

For the Year Ending December 31, 2025

	<b>Heat</b>	<b>Hydro</b>	<b>Telephone</b>	<b>Internet</b>	<b>Other</b>	<b>Total</b>
Town Hall	3,200	5,800	7,100	12,000		28,100
Fire Dept	5,000	1,000	2,500	4,000	4,200	16,700
Info Centre	1,650	2,800	2,600	1,200		8,250
Public Works	7,200	6,500	1,000	750		15,450
Lagoon		42,500	500			43,000
Lift Stations		12,000				12,000
Street Lighting		17,000				17,000
Water/reservoir		2,100	2,500			4,600
Waterfront/Timmins Park		2,050	500			2,550
Arena	13,000	48,000	3,200	850		65,050
Curling Club	6,000	14,500	150	1,800	(15,000)	7,450
Museum (\$6,125 included with Comm Services)						-
<b>Total Utilities</b>	<b>36,050</b>	<b>154,250</b>	<b>20,050</b>	<b>20,600</b>	<b>(10,800)</b>	<b>220,150</b>
<b>Total for 2024</b>						<b>224,912</b>

DATE: MONDAY MARCH 31, 2025

12.1

**THE CORPORATION TOWN OF MATTAWA**

MOVED BY COUNCILLOR \_\_\_\_\_

SECONDED BY COUNCILLOR \_\_\_\_\_

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**BE IT RESOLVED THAT** the March 31, 2025 meeting adjourn at \_\_\_\_\_ p.m.