



**COMMITTEE OF THE WHOLE
AGENDA
MONDAY JUNE 16, 2025 AT 5:00 P.M.**

**DR. S. F. MONESTIME MUNICIPAL COUNCIL CHAMBERS
160 WATER STREET, MATTAWA ON**

<p>Zoom Meeting Access: 1-647-374-4685 Meeting ID Code: 871 0409 6506 Passcode: 879124</p>

- 1. Meeting Called to Order**
- 2. Announce Electronic Participants**
- 3. Adoption of Agenda**
 - 3.1 To Adopt the agenda as presented or amended
 - That the agenda dated June 16, 2025 be adopted
- 4. Disclosures of a Conflict of Interest**
- 5. Presentations and Delegations**
 - 5.1 Baker Tilly SNT LLP – Presentation of the Town of Mattawa 2024 Consolidated Financial Statement
- 6. Notice of Motions**
 - 6.1 Adoption of 2024 Consolidated Financial Statement
- 7. Standing Committee Recommendations/Reports – Motions**
- 8. Information Reports – Motions**
- 9. In Camera (Closed) Session**
- 10. Return to Regular Session**
- 11. Motions Resulting from Closed Session**
- 12. Adjournment**
 - 12.1 Adjournment of the meeting
 - That the June 16, 2025 meeting adjourn at _____ p.m.

DATE: MONDAY JUNE 16, 2025

3.1

THE CORPORATION TOWN OF MATTAWA

MOVED BY COUNCILLOR _____

SECONDED BY COUNCILLOR _____

BE IT RESOLVED THAT the meeting agenda dated Monday June 16, 2025 be adopted.

AUDIT FINDINGS REPORT

**Presented to the Corporation of the
Town of Mattawa**

Prepared by Baker Tilly SNT
June 16, 2025

PURPOSE OF THE REPORT

We have been engaged to express an audit opinion on the consolidated financial statements of the Corporation of the Town of Mattawa ("the Town") for the year ended December 31, 2024. We have substantially completed our audit and are pleased to report our findings to date.

The purpose of this report is to summarize certain aspects of the audit that we believe to be of interest to the members of Council. This report should be read in conjunction with the draft consolidated financial statements and our audit report thereon.

We have received full cooperation during the course of our audit and unrestricted access to all documents, books and records. We did not encounter any significant difficulties during the audit.

This report is intended for use by the Council only.



A vertical image on the left side of the slide showing a close-up of a wood grain texture, with various shades of brown and black lines representing the grain and knots.

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RESPONSIBILITIES

AUDITOR	COUNCIL	MANAGEMENT
Express an opinion on whether the consolidated financial statements present fairly, in all material respects, the consolidated financial position and its results of its consolidated operations and its consolidated cash flows for the year in accordance with Canadian Public Sector Accounting Standards	Act as an objective, independent liaison between the auditor and management	Ensure consolidated financial statements are prepared and presented in accordance with Canadian Public Sector Accounting Standards
Perform the audit in accordance with Canadian generally accepted auditing standards	Assist in the planning process when appropriate	Ensure completeness of information with regards to financial records and data and provide information on non-compliance, illegal acts, related party transactions
Assess risk that the consolidated financial statements may contain material misstatements that, individually or in the aggregate are material to the consolidated financial statements as a whole	Meet with the auditors prior to the release and approval of the audited consolidated financial statements to review the audit, disclosure and compliance issues	Ensure proper controls are in place to prevent and detect fraud and error, assess risk and provide information on any fraud or suspected fraud



RESPONSIBILITIES (continued)

AUDITOR	COUNCIL	MANAGEMENT
Assessing the accounting policies used and their application	Review selection of accounting policies	Ensure proper recognition, measurement and disclosure for selection of accounting policies, significant assumptions, future plans, related party transactions, any claims and possible claims and contingent gains and losses
Assessing the significant estimates made by management	Review and approve draft consolidated financial statements	Provide a written confirmation of significant representations to the auditor
Examine on a test basis, evidence supporting the amounts and disclosures in the consolidated financial statements	Advise auditor of any issues of disclosure, governance, fraud or illegal acts	

OUR AUDIT PROCESS

1

INITIAL PLANNING

- Assess and respond to engagement risk
- Assessment of audit management process
- Enhance understanding of the Town and accounting processes
- Determine planning materiality
- Perform walkthroughs
- Establish an overall audit strategy

2

DEVELOP THE AUDIT PLAN

- Assess risk at account balance and potential error levels
- Plan use of working papers
- Plan substantive and control tests

3

EXECUTE THE AUDIT PLAN

- Perform substantive and control tests including sampling techniques using the appropriate tools and software
- Review completion documents and working papers for areas with significant or high risk

4

REPORT & ASSESS PERFORMANCE

- Obtain management representations
- Complete engagement reporting
- Issue audit report and management letter
- Summarize audit results
- Assess engagement quality



OUR AUDIT APPROACH

We determined, based on our understanding of internal controls, that limited reliance would be placed on the system of internal controls due to the size of the Town.

Testing of internal controls was not, in our view, cost effective for the level of assurance such tests would provide.

We adopted a substantive approach for the audit.





AUDIT RISKS & RESULTS

There were no significant audit risks identified.

SIGNIFICANT FINDINGS FROM THE AUDIT

Audit Opinion

The Independent Auditor's Report will be issued without modification.

Key Estimates

Key estimates in the consolidated financial statements include:

- Asset retirement obligations including the amount required to remediate, usage, remaining life, inflation rates and discount rates
- Useful life of tangible capital assets and related amortization

Accounting Policies

On January 1, 2024 the Town adopted the following new accounting policies:

- PS 3400 Revenue
- PSG-8 Purchased Intangibles
- PS 3160 Public Private Partnerships (P3s)

The adoption of these policies had no impact on the opening balances.



MATERIALITY

Materiality is the term used to describe the significance of financial statement information to decision makers. An item of information, or an aggregate of items, is material if it is probable that its omission or misstatement would influence or change a decision. Materiality is a matter of professional judgement in the particular circumstances.

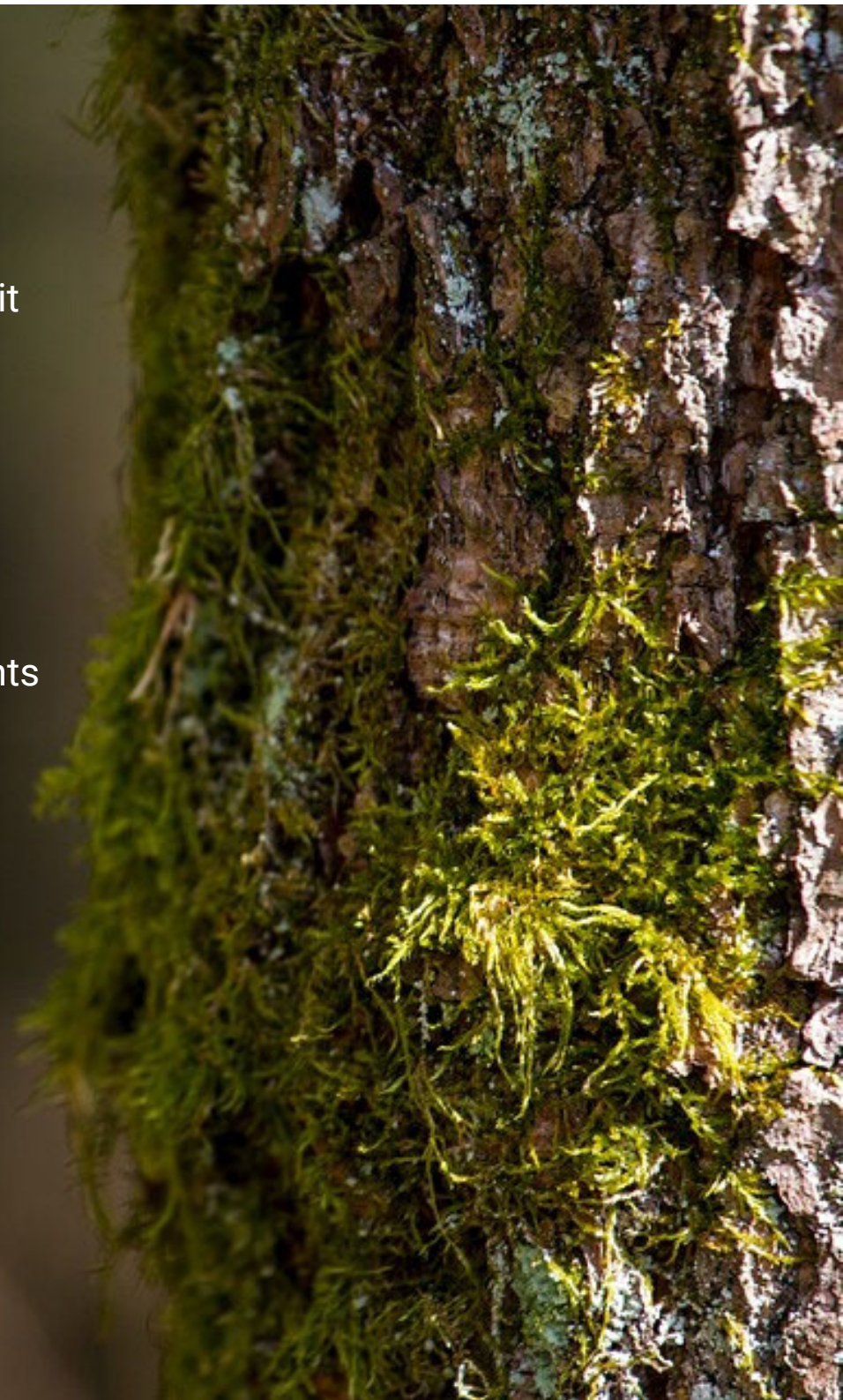
FACTORS	COMMENTS	AMOUNT
Basis for Calculation	Total expenses	\$ 7,619,677
Factors Used	Upper end of the range accepted by Canadian Auditing Standards	2.75%
Overall Materiality	Level at which misstatements individually or in aggregate would affect the decisions of the users of the consolidated financial statements	\$ 200,000
Performance Materiality	Amount that is used when determining the extent of substantive testing	\$ 170,000 (85%)
Trivial Error Threshold	Matters identified during the audit, which are trivial	\$ 10,000 (5%)

MISSTATEMENTS

Misstatements are categorized as corrected audit misstatements and uncorrected audit misstatements. These include disclosure deficiencies as well.

Significant Misstatements

We did not identify any uncorrected misstatements during the course of our audit.



INDEPENDENCE

Canadian auditing standards require us to confirm our independence with Council and those responsible with governance.

To our knowledge, Baker Tilly SNT has no independence issues in the following areas:

- Holding a financial interest, either directly or indirectly, in the Town;
- Holding a position, either directly or indirectly, that gives the right of responsibility to exert significant influence over the financial or account policies of the Town;
- Personal or business relationships of immediate family, close relatives, partners or retired partners, either directly or indirectly, with the Town;
- Economic dependence on the Town; and
- Provision of services in addition to the audit engagement.



OTHER MATTERS

Related Party Transactions

All related party transactions are disclosed in the notes to the consolidated financial statements.

Significant Unusual Transactions

No significant transactions were entered into by the Town that you should be aware of.

Significant Matters Discussed with Management

There were no significant matters arising from the audit discussed with management and no disagreements.

Written Representations Requested from Management

We request that management prepare a letter to us reaffirming various representations that were provided to us and we have relied upon.

Internal Control Recommendations and Management Letter

We will be issuing a management letter.

Other

No instances of illegal acts, fraud, intentional misstatements or errors were noted during the audit.

No instances of non-compliance of laws and regulation were identified during our audit.

CONCLUSION

We are ready to release the consolidated financial statements subject to completion of the following:

- Receipt of signed management representation letter
- Completing our discussion with Council
- Receipt of evidence of Council approval of the consolidated financial statements

KEY DELIVERABLES

KEY DELIVERABLES	EXPECTED DATE
Present draft consolidated financial statements to Council	June 16, 2025
Issue audited consolidated financial statements	June 20, 2025

We would like to take this opportunity to note our appreciation to management and administrative personnel for their cooperation and assistance.

We welcome any feedback on our performance as we strive to continually improve our service.



Tax

Our Tax Services are designed to meet your business tax compliance and consulting needs.

- Tax
- Advisory
- Indirect Tax
- Transfer Pricing
- Cross Border & International
- SR&ED
- Personal and Corporate Tax Compliance
- Tax Minimizing Strategies
- Corporate Reorganizations
- Tax Dispute Resolution

Transaction

Whether you are a buyer or a seller, knowledge is power and decisive action begins with clarity.

- Mergers and Acquisitions
- Capital Raising
- Transaction Support
- Valuations
- Corporate
- Finance
- Restructuring and Recovery

IT

Navigating through the maze of information technology needs and business optimization planning is a challenge to most businesses in today's evolving world.

- Security and Data Protection
- Network Assessment
- Infrastructure
- Recommendations and Implementation
- Backup Solutions

Assurance

When you're facing a changing global economy, it's important to have someone next to you who will help navigate through the evolving accounting standards and changing regulatory environment.

- Entrepreneurial
- Audit and Accounting
- Private Enterprise
- Public Markets

Data Analytics

At Baker Tilly, we strive to be up-to-date on the latest data analytic trends and software.

Techniques commonly performed include:

- Predictive modelling
- Key Performance Indicator (KPI) analysis
- Historical operational analysis
- Tax recovery
- Improved production line efficiency
- Reduction of unnecessary costs
- Analyze complex forex
- Data visualization
- Risk analysis
- Benchmarking
- System implementation

Advisory

Across our advisory service lines, we get to the essence of value drivers, so clients can realize optimal value and achieve their business objectives.

- Organizational Effectiveness & Productivity
- Operational Performance Reviews
- Business Development
- Social Enterprise Development
- Project Management
- Corporate and Organizational Governance
- Human Resources
- Financial and Risk Management
- Government
- Funding Applications
- Succession Planning
- Marketing and Client Strategy

BT Advantage

As a business owner, you need information that's timely and relevant to drive daily decisions. Baker Tilly Advantage addresses that need by leveraging best-in-class technologies to deliver customized accounting, finance and operational assistance. Traditional accounting solutions focus on where you have been. Baker Tilly Advantage transforms this approach into proactive solutions that focus on where you are going. The difference is a powerful combination of innovative cloud technology, financial expertise and industry insight delivered by experienced advisors, who are committed to helping you gain a competitive advantage.

3 offices | 18 partners | 100 professionals



THANK YOU

**The Corporation of the
Town of Mattawa**

**Independent Auditor's Report and
Financial Report**

December 31, 2024

The Corporation of the Town of Mattawa

Financial Report

December 31, 2024

Management Report

Independent Auditor's Report

Consolidated Statement of Financial Position 1

Consolidated Statement of Operations and Accumulated Surplus 2

Consolidated Statement of Cash Flows 3

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Management's Responsibility for the Consolidated Financial Statements

The accompanying consolidated financial statements of The Corporation of the Town of Mattawa (the "Town") are the responsibility of the Town's management and have been prepared in accordance with Canadian Public Sector Accounting Standards established by the Public Sector Accounting Board of the Chartered Professional Accountants of Canada, as described in Note 1 to the consolidated financial statements.

The preparation of consolidated financial statements necessarily involves the use of estimates based on management's judgment, particularly when transactions affecting the current accounting period cannot be finalized with certainty until future periods.

The Town's management maintains a system of internal controls designed to provide reasonable assurance that assets are safeguarded, transactions are properly authorized and recorded in accordance with Canadian Public Sector Accounting Standards established by the Public Sector Accounting Board of the Chartered Professional Accountants of Canada, and reliable financial information is available on a timely basis for preparation of the consolidated financial statements. These systems are monitored and evaluated by management. Council meets with management and the external auditor to review the consolidated financial statements and discuss any significant financial reporting or internal control matters prior to their approval of the consolidated financial statements.

The consolidated financial statements have been audited by Baker Tilly SNT LLP, independent external auditor appointed by the Town. The accompanying Independent Auditor's Report outlines their responsibilities, the scope of their examination and their opinion on the Town's consolidated financial statements.

CAO/Treasurer
June 16, 2025

Independent Auditor's Report

**To the Members of Council, Inhabitants and Ratepayers of
The Corporation of the Town of Mattawa**

Opinion

We have audited the consolidated financial statements of The Corporation of the Town of Mattawa, which comprise the consolidated statement of financial position as at December 31, 2024, and the consolidated statements of operations and accumulated surplus, cash flows, and change in net debt for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of The Corporation of the Town of Mattawa as at December 31, 2024, and its consolidated results of operations and its consolidated cash flows for the year then ended in accordance with Canadian Public Sector Accounting Standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Town in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independent Auditor's Report (continued)

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian Public Sector Accounting Standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Town's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Town or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Town's financial reporting process.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Town's internal control.

Independent Auditor's Report (continued)

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements (continued)

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Town's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Town to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

North Bay, Ontario
June 16, 2025

CHARTERED PROFESSIONAL ACCOUNTANTS,
LICENSED PUBLIC ACCOUNTANTS

The Corporation of the Town of Mattawa
Consolidated Statement of Financial Position
December 31, 2024

	<u>2024</u>	<u>2023</u>
Financial Assets		
Cash (note 4)	\$ 355,659	\$ 1,263,002
Taxes receivable	1,496,311	897,028
Accounts receivable (note 5)	<u>3,628,289</u>	<u>1,618,912</u>
	<u>5,480,259</u>	<u>3,778,942</u>
Liabilities		
Temporary borrowing (note 4)	499,470	-
Accounts payable and accrued liabilities (note 6)	2,483,160	965,588
Deferred revenues - other (note 7)	1,120,742	505,638
Deferred revenues - obligatory reserve funds (note 8)	84,613	520,680
Municipal debt (note 9)	6,583,322	6,719,670
Employee future benefits payable (note 10)	132,373	143,380
Asset retirement obligations (note 11)	<u>259,285</u>	<u>252,956</u>
	<u>11,162,965</u>	<u>9,107,912</u>
Net Debt	<u>(5,682,706)</u>	<u>(5,328,970)</u>
Non-Financial Assets		
Tangible capital assets (note 12)	24,880,036	21,471,457
Prepaid expenses	204,010	60,231
Inventories	<u>20,542</u>	<u>18,428</u>
	<u>25,104,588</u>	<u>21,550,116</u>
Accumulated Surplus (note 13)	<u><u>\$ 19,421,882</u></u>	<u><u>\$ 16,221,146</u></u>
Contingencies (note 14)		
Commitments (note 15)		

Approved by:

The accompanying notes are an integral part of these consolidated financial statements.

The Corporation of the Town of Mattawa
Consolidated Statement of Operations and Accumulated Surplus
For The Year Ended December 31, 2024

	2024		2023
	Budget	Actual	Actual
	(unaudited)		
Revenues			
Net taxation	\$ 2,296,678	\$ 2,496,192	\$ 2,557,988
User charges	1,257,884	1,267,715	1,221,537
Government grants and transfers - Provincial	1,478,110	1,448,579	1,647,638
Government grants and transfers - Federal	50,947	48,023	110
Government grants and transfers - Municipal	163,288	197,153	210,178
Other	988,170	861,596	766,255
Total revenues	<u>6,235,077</u>	<u>6,319,258</u>	<u>6,403,706</u>
Expenses			
General government	1,465,376	1,588,884	1,661,457
Protection services	855,411	925,511	807,647
Transportation services	1,383,912	1,272,361	1,367,862
Environmental services	1,536,395	1,585,755	1,563,442
Health services	83,584	79,633	83,201
Social and family services	300,057	299,857	291,111
Recreation and cultural services	843,886	905,595	668,726
Planning and development	840,366	962,081	1,284,388
Total expenses	<u>7,308,987</u>	<u>7,619,677</u>	<u>7,727,834</u>
Annual deficit before other	<u>(1,073,910)</u>	<u>(1,300,419)</u>	<u>(1,324,128)</u>
Other			
Government grants and transfers related to capital - Provincial	2,335,823	2,250,676	314,471
Government grants and transfers related to capital - Federal	1,173,690	2,250,479	125,003
	<u>3,509,513</u>	<u>4,501,155</u>	<u>439,474</u>
Annual surplus (deficit)	<u>2,435,603</u>	<u>3,200,736</u>	<u>(884,654)</u>
Accumulated surplus, beginning of year	<u>16,221,146</u>	<u>16,221,146</u>	<u>17,105,800</u>
Accumulated surplus, end of year	<u>\$ 18,656,749</u>	<u>\$ 19,421,882</u>	<u>\$ 16,221,146</u>

The accompanying notes are an integral part of these consolidated financial statements.

The Corporation of the Town of Mattawa
Consolidated Statement of Cash Flows
For The Year Ended December 31, 2024

	<u>2024</u>	<u>2023</u>
Operating transactions		
Annual surplus (deficit)	\$ 3,200,736	\$ (884,654)
Cash provided by (applied to)		
Non-cash items:		
Accretion expense	6,329	6,273
Amortization of tangible capital assets	940,039	1,033,849
Gain on disposal of tangible capital assets	-	425,919
Change in non-cash working capital balances		
Increase in taxes receivable	(599,283)	(273,797)
Increase in accounts receivable	(2,009,377)	(928,721)
Increase in accounts payable and accrued liabilities	1,517,572	115,405
Increase in deferred revenues - other	615,104	300,990
Increase (decrease) in deferred revenues - obligatory reserve funds	(436,067)	119,076
Increase in prepaid expenses	(143,779)	(11,141)
Increase in inventories	(2,114)	(8,998)
Increase (decrease) in employee future benefits payable	(11,007)	19,552
Cash provided by (applied to) operating transactions	<u>3,078,153</u>	<u>(86,247)</u>
Capital transactions		
Acquisition of tangible capital assets	(4,348,618)	(962,028)
Acquisition of assets held for sale	-	(368,676)
Proceeds on disposal of tangible capital assets	-	815,000
Cash applied to capital transactions	<u>(4,348,618)</u>	<u>(515,704)</u>
Financing transactions		
Increase in temporary borrowing	499,470	-
Temporary borrowing repaid	-	(363,914)
Municipal debt issued	56,611	451,796
Municipal debt repaid	(192,959)	(201,236)
Cash provided by (applied to) financing transactions	<u>363,122</u>	<u>(113,354)</u>
Decrease in cash	(907,343)	(715,305)
Cash, beginning of year	<u>1,263,002</u>	<u>1,978,307</u>
Cash, end of year	<u><u>\$ 355,659</u></u>	<u><u>\$ 1,263,002</u></u>

The Corporation of the Town of Mattawa
Consolidated Statement of Change in Net Debt
For The Year Ended December 31, 2024

	<u>2024</u> <u>Budget</u>	<u>2024</u> <u>Actual</u>	<u>2023</u> <u>Actual</u>
Annual surplus (deficit)	\$ 2,435,603	\$ 3,200,736	\$ (884,654)
Amortization of tangible capital assets	940,039	940,039	1,033,849
Proceeds on disposal of tangible capital assets	-	-	815,000
Loss on disposal of tangible capital assets	-	-	425,919
Acquisition of tangible capital assets	(4,033,502)	(4,348,618)	(962,028)
Acquisition of assets held for sale	-	-	(368,676)
Change in assets held for sale	-	-	(872,243)
Change in prepaid expenses	-	(143,779)	(11,141)
Change in inventories	-	(2,114)	(8,998)
Increase in net debt	(657,860)	(353,736)	(832,972)
Net financial debt, beginning of year	(5,328,970)	(5,328,970)	(4,495,998)
Net debt, end of year	<u>\$ (5,986,830)</u>	<u>\$ (5,682,706)</u>	<u>\$ (5,328,970)</u>

The Corporation of the Town of Mattawa

Notes to the Consolidated Financial Statements

December 31, 2024

1. Significant Accounting Policies

These consolidated financial statements of the Town are the representation of management prepared in accordance with accounting policies recommended by the Public Sector Accounting Board of the Chartered Professional Accountants of Canada. Since precise determination of many assets and liabilities is dependent upon future events, the preparation of periodic consolidated financial statements necessarily involves the use of estimates and approximations. These have been made using careful judgement.

(a) Basis of Consolidation

- (i) These consolidated financial statements reflect the financial assets, liabilities, non-financial assets, accumulated surplus, revenues and expenses of the Town and include the activities of all committees of Council and of the John Dixon Public Library.

All inter-fund assets and liabilities and revenues and expenses have been eliminated.

(ii) Non-Consolidated Entities

The following joint local boards are not consolidated:

North Bay Parry Sound District Health Unit
District of Nipissing Social Services Administration Board
East Nipissing District Home for the Aged

(iii) Accounting for School Board Transactions

The Town is required to collect and remit education support levies in respect of residential and other properties on behalf of the area school boards. The Town has no jurisdiction or control over the school boards operations. Therefore, taxation, other revenues, expenses, assets and liabilities with respect to the operations of the school boards are not reflected in the accumulated surplus of these consolidated financial statements.

(b) Basis of Accounting

(i) Accrual Basis

The accrual basis of accounting recognizes revenues as they become available and measurable; expenses are recognized as they are incurred and measurable as a result of receipt of goods or services and the creation of a legal obligation to pay.

The Corporation of the Town of Mattawa

Notes to the Consolidated Financial Statements

December 31, 2024

1. Significant Accounting Policies (Continued)

(b) Basis of Accounting (Continued)

(ii) Cash

The Town's policy is to disclose bank balances under cash, including bank overdrafts with balances that fluctuate frequently from being positive to overdrawn and term deposits with maturities of three months from the date of acquisition or less or those that can be readily convertible to cash.

(iii) Deferred Revenues

Deferred revenues represent user charges and fees that have been collected for which the related services have yet to be performed. Revenue is recognized in the period when the services are performed.

(iv) Deferred Revenues - Obligatory Reserve Funds

The Town receives certain government grants, transfers and other revenues under the authority of legislation. These funds, by their nature, are restricted in their use and, until applied to specific expenses, are recorded as deferred revenues. Amounts applied to qualifying expenses are recorded as revenue in the fiscal period they are expended.

(v) Employee Future Benefits

The Town makes contributions to the Ontario Municipal Employees Retirement Fund (OMERS) which is a multi-employer contributory defined benefit program with contributions expensed as incurred. The costs of other retirement benefits are determined using the projected benefit method prorated on services and management's best estimate of retirement ages of employees and health benefits costs. The liabilities are discounted using current interest rates on long-term bonds.

The Corporation of the Town of Mattawa
Notes to the Consolidated Financial Statements
December 31, 2024

1. Significant Accounting Policies (Continued)

(b) Basis of Accounting (Continued)

(vi) Asset Retirement Obligations

Asset retirement obligations represent the legal obligations associated with the retirement of a tangible capital asset that result from its acquisition, construction, development, or normal use.

The liability associated with an asset retirement obligation is measured with reference to the best estimate of the amount required to ultimately remediate the liability at the consolidated financial statement date to the extent that all recognition criteria are met. Asset retirement obligations are only recognized when there is a legal obligation for the Town to incur costs in relation to a specific tangible capital asset, when the past transaction or event causing the liability has already occurred, when economic benefits will need to be given up in order to remediate the liability and when a reasonable estimate of such amount can be made. The best estimate of the liability includes all costs directly attributable to the remediation of the asset retirement obligation, based on the most reliable information that is available as at the applicable reporting date. Where cash flows are expected over future periods, the liability is recognized using a present value technique.

When a liability for an asset retirement obligation is initially recognized, a corresponding adjustment to the related tangible capital asset is also recognized. Through the passage of time in subsequent reporting periods, the carrying value of the liability is adjusted to reflect accretion expenses incurred in the current period. This expense ensures that the time value of money is considered when recognizing outstanding liabilities at each reporting date. The capitalized asset retirement cost within tangible capital assets is also simultaneously depreciated on the same basis as the underlying asset to which it relates.

At remediation, the Town derecognizes the liability that was established. In some circumstances, gains or losses may be incurred upon settlement related to the ongoing measurement of the liability and corresponding estimates that were made and are recognized in the consolidated statement of operations and accumulated surplus.

The Corporation of the Town of Mattawa

Notes to the Consolidated Financial Statements

December 31, 2024

1. Significant Accounting Policies (Continued)

(b) Basis of Accounting (Continued)

(vii) Segmented Information

The Town reports its segmented information on functional areas and programs in its consolidated financial statements similar to reporting reflected as part of the Ontario Financial Information Return. These functional areas represent segments for the Town:

General Government

General government is comprised of Council, administration, and Ontario Property Assessment.

Protection Services

Protection is comprised of police, fire and other protective services.

Transportation Services

Transportation services are responsible for road maintenance, culverts, bridges, winter control and streetlights.

Environmental Services

Environmental services include water supply and distribution, wastewater treatment, waste and recycling services.

Health Services

Health services include public health services.

Social and Family Services

Social and family services include social assistance, long-term care, paramedic services, social housing and child care services.

Recreation and Cultural Services

Recreation and cultural services include parks and recreation, recreation facilities, culture and libraries.

Planning and Development

Planning and development manages development for residential and business interests as well as services related to the Town's economic development programs.

For each reported segment, revenues and expenses represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis. Certain allocation methodologies are employed in the preparation of segmented financial information. Taxation, payments-in-lieu of taxes and certain unconditional government transfers are apportioned based on each segment's expenses in proportion to total municipal expenses.

The Corporation of the Town of Mattawa

Notes to the Consolidated Financial Statements

December 31, 2024

1. Significant Accounting Policies (Continued)

(b) Basis of Accounting (Continued)

(viii) Non-Financial Assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations. The change in non-financial assets during the year, together with the annual surplus (deficit), provides the Consolidated Change in Net Debt for the year.

i) *Tangible Capital Assets*

Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset and legally or contractually required retirement activities. The costs, less residual value, of the tangible capital assets are amortized on a straight-line basis over their estimated useful lives as follows:

Land improvements	20 years and landfill capacity
Buildings	25 to 50 years
Machinery and equipment	5 to 20 years
Vehicles	8 to 20 years
Roads and bridges	10 to 100 years
Water and sewer	50 years
Computer hardware and software	5 years

One half of the annual amortization is charged in the year of acquisition and in the year of disposal.

Assets under construction are not amortized until the asset is available for productive use.

Tangible capital assets received as contributions are recorded at their fair value at the date of receipt and also are recorded as revenue.

The Corporation of the Town of Mattawa

Notes to the Consolidated Financial Statements

December 31, 2024

1. Significant Accounting Policies (Continued)

(b) Basis of Accounting (Continued)

(viii) Non-Financial Assets (Continued)

ii) Inventories

Inventories held for consumption are recorded at the lower of cost and replacement cost.

iii) Prepaid Expenses

Prepaid expenses represent amounts paid in advance for a good or service not yet received. The expense is recognized once the goods have been received or the services have been performed.

(ix) Taxation and Other Revenues

Property tax billings are prepared by the Town based on assessment rolls issued by the Municipal Property Assessment Corporation ("MPAC") and in accordance with the provisions of the Municipal Act, 2001. Tax rates are established annually by Council, incorporating amounts to be raised for local services and amounts the Town is required to collect on behalf of the Province of Ontario in respect of education taxes.

A normal part of the assessment process is the issue of supplementary assessment rolls which provide updated information with respect to changes in property assessment. Once a supplementary assessment roll is received, the Town determines the taxes applicable and renders supplementary tax billings. Taxation revenues are recorded at the time tax billings are issued.

Assessment and the related property taxes are subject to appeal. Tax adjustments as a result of appeals are recorded when the result of the appeal process is known or based on management's best estimates.

The Town is entitled to collect interest and penalties on overdue taxes. These revenues are recorded in the period the interest and penalties are levied.

User charges are recognized in the period in which the revenue relates.

Other income is recognized as revenue when earned. Fines and fees are recognized as revenue when collected.

The Corporation of the Town of Mattawa

Notes to the Consolidated Financial Statements

December 31, 2024

1. Significant Accounting Policies (Continued)

(b) Basis of Accounting (Continued)

(x) Government Grants and Transfers

Government grants and transfers are recognized in the consolidated financial statements in the period in which events giving rise to the transfer occurs, providing the transfers are authorized, any eligibility criteria have been met, and reasonable estimates of the amounts can be made, except when and to the extent that stipulations associated with the transfer give rise to a liability. Transfers are recognized as deferred revenue when transfer stipulations give rise to a liability. The transfer revenue is recognized in the consolidated statement of operations and accumulated surplus as the stipulations giving rise to the liabilities are settled.

(xi) Estimates

The preparation of consolidated financial statements in conformity with Canadian Public Sector Accounting Standards requires management to make estimates and assumptions. These estimates and assumptions are based on management's best information and judgment and may differ significantly from actual results.

(xii) Financial Instruments

Financial instruments are classified at either fair value or amortized cost.

Financial instruments classified at amortized cost include cash, accounts receivable, taxes receivable, temporary borrowing, accounts payable and accrued liabilities and municipal debt. They are initially recorded at their fair value and subsequently carried at amortized cost using the effective interest rate method, less impairment. Transaction costs are added to the carrying value of the instrument.

2. Measurement Uncertainty

Certain items recognized in the consolidated financial statements are subject to measurement uncertainty. The recognized amounts of such items are based on the Town's best information and judgment.

- The amounts recorded for asset retirement obligations are based on the estimated amount required to ultimately remediate the liability and depend on estimates of usage, remaining life, inflation rates and discount rates.
- The amounts recorded for amortization and opening costs of tangible capital assets are based on estimates of useful life, residual values and valuation rates.

The Corporation of the Town of Mattawa

Notes to the Consolidated Financial Statements

December 31, 2024

2. Measurement Uncertainty (Continued)

By their nature, these estimates are subject to measurement uncertainty and the effect on the consolidated financial statements of changes in such estimates in future periods could be significant.

3. Change in Accounting Policies

On January 1, 2024, the Town adopted the following standards on a prospective basis: PS 3400 *Revenues*, PSG-8 *Purchased Intangibles* and PS 3160 *Public Private Partnerships (P3s)*. The adoption of these standards had no impact on the opening balances.

Section PS 3400 *Revenue* establishes standards on how to account for and report on revenue, specifically differentiating between transactions that include performance obligations (i.e. the payor expects a good or service from the public sector entity), referred to as exchange transactions, and transactions that do not have performance obligations, referred to as non-exchange transactions.

Guideline PSG-8 *Purchased Intangibles* provides guidance on the accounting and reporting for purchased intangible assets that are acquired through arm's length exchange transactions between knowledgeable, willing parties that are under no compulsion to act.

Section PS 3160 *Public Private Partnerships (P3s)* provides specific guidance on the accounting and reporting for public private partnerships between public and private sector entities where the public sector entity procures infrastructure using a private sector partner.

4. Cash and Temporary Borrowing

The Town has authorized credit facilities totaling \$500,000, which is unsecured. As at December 31, 2024, the Town has utilized \$499,470 (2023 - \$0). The interest is calculated at the bank's prime lending rate. In addition, the Town has an authorized revolving term loan for equipment purchases totaling \$250,000. As at December 31, 2024, the Town has utilized \$0 (2023 - \$0).

The Corporation of the Town of Mattawa

Notes to the Consolidated Financial Statements

December 31, 2024

5. Accounts Receivable

	<u>2024</u>	<u>2023</u>
Federal Government	\$ 1,742,948	\$ 606,272
Province of Ontario	1,768,408	499,520
School boards	657	-
User charges	10,025	175,457
Other	<u>106,251</u>	<u>337,663</u>
	<u><u>\$ 3,628,289</u></u>	<u><u>\$ 1,618,912</u></u>

6. Accounts Payable and Accrued Liabilities

	<u>2024</u>	<u>2023</u>
Federal Government	\$ 20,211	\$ 11,583
Province of Ontario	47,810	5,452
School Boards	-	316,535
Trade payables	2,409,319	624,469
Accrued interest	<u>5,820</u>	<u>7,549</u>
	<u><u>\$ 2,483,160</u></u>	<u><u>\$ 965,588</u></u>

7. Deferred Revenues - Other

Deferred revenues set-aside for specific purposes are comprised of the following:

	Balance as at December 31, 2023	Amounts received during the year	Recognized as revenues during the year	Balance as at December 31, 2024
Northern Ontario Resource Development Support Fund	\$ 267,337	\$ 89,119	\$ -	\$ 356,456
Ontario Community Infrastructure Fund	238,301	203,180	426,751	14,730
Fisheries and Oceans Canada	-	690,400	-	690,400
Voyageur Days	<u>-</u>	<u>59,156</u>	<u>-</u>	<u>59,156</u>
Total Deferred Revenues - Other	<u><u>\$ 505,638</u></u>	<u><u>\$ 1,041,855</u></u>	<u><u>\$ 426,751</u></u>	<u><u>\$ 1,120,742</u></u>

The Corporation of the Town of Mattawa

Notes to the Consolidated Financial Statements

December 31, 2024

8. Deferred Revenues - Obligatory Reserve Funds

A requirement of the Chartered Professional Accountants Canada Public Sector Accounting Handbook, is that obligatory reserve funds be reported as deferred revenues. This requirement is in place as legislation and external agreements restrict how these funds may be used and under certain circumstances these funds may possibly be refunded. The balance in the obligatory reserve funds of the Town are summarized below:

	Balance as at December 31, 2023	Amounts received during the year	Recognized as revenues during the year	Balance as at December 31, 2024
Canada Community - Building Fund	\$ 520,680	\$ 129,216	\$ 565,283	\$ 84,613
Total Deferred Revenues - Obligatory Reserve Funds	\$ 520,680	\$ 129,216	\$ 565,283	\$ 84,613

9. Municipal Debt

	<u>2024</u>	<u>2023</u>
Term loans, repaid during the year	\$ -	\$ 17,002
Term loan, repayable in interest-only instalments of \$15,938 at the fixed rate of 3.39% until June 30, 2025 followed by monthly instalments of \$22,316, including interest at the fixed rate of 3.39%, maturing June 30, 2027	5,641,906	5,641,906
Debenture, repayable in semi-annual instalments of \$50,742, including interest at the fixed rate of 3.24%, maturing July 3, 2027	287,933	377,876
Term loan, repayable in monthly instalments of \$453, including interest at 2.99% maturing September 29, 2027	31,254	41,956
Term loan, repayable in monthly instalments of \$5,857, including interest at the fixed rate of 7.1%, maturing December 15, 2028	244,127	295,100
Term loan, repayable in monthly instalments of \$1,068, including interest at the fixed rate of 4.99%, maturing December 29, 2029	55,783	-

The Corporation of the Town of Mattawa
Notes to the Consolidated Financial Statements
December 31, 2024

9. Municipal Debt (Continued)

Term loan, repayable in monthly instalments of \$1,578, including interest at the fixed rate of 3.88%, maturing February 1, 2033	132,319	145,830
Promissory note, non-interest bearing, repayable in annual instalments of \$10,000, maturing December 19, 2043	190,000	<u>200,000</u>
	<u>\$ 6,583,322</u>	<u>\$ 6,719,670</u>
Principal instalments required to be paid over the next five years are as follows:		
2025	\$ 231,471	
2026	280,450	
2027	5,731,854	
2028	105,353	
2029	37,860	
Thereafter	<u>196,334</u>	
Total	<u>\$ 6,583,322</u>	

10. Employee Future Benefits Payable

The Town provides certain employee benefits which will require funding in future periods, as follows:

	<u>2024</u>	<u>2023</u>
Accumulated sick leave entitlements	\$ 35,374	\$ 28,516
Vacation pay	<u>96,999</u>	<u>114,864</u>
	<u>\$ 132,373</u>	<u>\$ 143,380</u>

The Town has established reserves to mitigate the future impact of these obligations. The balance of the sick leave reserve is \$- (2023 - \$32,539).

The Corporation of the Town of Mattawa

Notes to the Consolidated Financial Statements

December 31, 2024

11. Asset Retirement Obligations

	<u>2024</u>	<u>2023</u>
Balance, beginning of year	\$ 252,956	\$ 246,683
Accretion expense	<u>6,329</u>	<u>6,273</u>
Balance, end of year	<u>\$ 259,285</u>	<u>\$ 252,956</u>

The asset retirement obligation is as follows:

	<u>2024</u>	<u>2023</u>
Landfill	\$ 174,285	\$ 167,956
Asbestos removal	<u>85,000</u>	<u>85,000</u>
	<u>\$ 259,285</u>	<u>\$ 252,956</u>

Landfill

Under environmental law, there is a requirement for closure and post-closure care of solid waste landfill sites. The main components of the landfill closure plan are final capping using selected specific layers of earthen materials based on an engineered cap design and implementation of a drainage management plan. The post-closure maintenance requirements will involve cap maintenance, installation of monitoring wells, groundwater monitoring, inspections and annual reports.

The reported liability is based on estimates and assumptions with respect to events extending over the estimated remaining useful life using the best information available to management. Future events may result in significant changes to the estimated total expense, capacity used or total capacity and the estimated liability, and would be recognized prospectively, as a change in estimate, when applicable. The most recent waste capacity study for the landfill site was performed in a report dated October 2018.

The Corporation of the Town of Mattawa

Notes to the Consolidated Financial Statements

December 31, 2024

11. Asset Retirement Obligations (Continued)

A cost-sharing agreement is in place with two neighbouring municipalities, the Township of Mattawan and the Township of Papineau-Cameron. All operating expenditures, closure and post-closure expenditures are to be split based on the following breakdown: Mattawa 62.3%, Papineau-Cameron 32.6% and Mattawan 5.1%.

The Town has established an independent landfill reserve of \$979,969 (2023 - 933,376) that could be used to mitigate the future impact of these obligations.

	Estimated Remaining Capacity	Estimated Remaining Life	Post-Closure Care Activities	Inflation Rate	Discount Rate
2024	-% (- m ³)	- years	10 years	3.58%	3.88%
2023	-% (- m ³)	- years	10 years	3.58%	3.88%

Asbestos removal

The Town owns buildings which contain asbestos, and therefore, the Town is legally required to perform abatement activities upon renovation or demolition of these assets. Abatement activities include handling and disposing of the asbestos in a prescribed manner when it is disturbed. The timing of post-closure care cannot yet be reasonably estimated, so no discounting has been applied to the liability.

The Corporation of the Town of Mattawa
Notes to the Consolidated Financial Statements
December 31, 2024

12. Tangible Capital Assets

	Cost				Accumulated Amortization				Net Book Value	
	Balance, beginning of year	Additions	Transfers / Disposals	Balance, end of year	Balance, beginning of year	Amortization	Disposals	Balance, end of year	December 31,	December 31
									2024	2023
Land	\$ 478,585	\$ -	\$ -	\$ 478,585	\$ -	\$ -	\$ -	\$ -	\$ 478,585	\$ 478,585
Land improvements	3,430,246	42,354	-	3,472,600	2,369,557	120,135	-	2,489,692	982,908	1,060,689
Buildings	9,737,104	-	-	9,737,104	2,336,936	192,971	-	2,529,907	7,207,197	7,400,168
Machinery and equipment	3,905,803	161,540	-	4,067,343	2,971,044	149,863	-	3,120,907	946,436	934,759
Vehicles	1,843,805	78,615	-	1,922,420	915,695	128,697	-	1,044,392	878,028	928,110
Roads and bridges	10,138,919	792,720	90,052	11,021,691	7,215,165	162,888	-	7,378,053	3,643,638	2,923,754
Water and sewer	10,707,997	-	-	10,707,997	4,815,954	176,607	-	4,992,561	5,715,436	5,892,043
Computer hardware and software	183,082	24,690	-	207,772	170,327	8,878	-	179,205	28,567	12,755
Assets under construction	1,840,594	3,248,699	(90,052)	4,999,241	-	-	-	-	4,999,241	1,840,594
	\$ 42,266,135	\$ 4,348,618	\$ -	\$ 46,614,753	\$ 20,794,678	\$ 940,039	\$ -	\$ 21,734,717	\$ 24,880,036	\$ 21,471,457

The Corporation of the Town of Mattawa

Notes to the Consolidated Financial Statements

December 31, 2024

13. Accumulated Surplus

	<u>2024</u>	<u>2023</u>
Surplus		
Invested in tangible capital assets	\$ 24,880,036	\$ 21,471,457
General (see note (a) below)	284,826	(1,209,522)
John Dixon Public Library	(84)	(84)
Unfunded Liabilities		
Municipal debt	(6,583,322)	(6,719,670)
Asset retirement obligation	(259,285)	(252,956)
Employee future benefits payable	(132,373)	(143,380)
Total surplus	<u>18,189,798</u>	<u>13,145,845</u>
Reserves		
Special purpose reserves		
Working funds	-	300,008
Fire protection	52,379	47,724
Recreation	-	22,649
Planning and development	-	100,000
Sick leave	-	32,539
Long-term care	190,000	200,000
Water	-	1,279,269
Landfill closure	979,969	933,376
Industrial park	-	150,000
Cemetery	9,736	9,736
Total reserves	<u>1,232,084</u>	<u>3,075,301</u>
Accumulated Surplus	<u>\$ 19,421,882</u>	<u>\$ 16,221,146</u>

(a) General Deficit:

The general surplus (deficit) of \$284,826 (2023 - \$(1,209,522)) at the end of the year is comprised of the following:

	<u>2024</u>	<u>2023</u>
Opening balance	\$ (1,209,522)	\$ (374,873)
Annual surplus (deficit)	3,200,736	(884,654)
Transfer from reserves	1,843,217	(298,201)
Net change in tangible capital assets	(3,408,579)	71,821
Increase (decrease) in unfunded liabilities	(141,026)	276,385
Closing balance	<u>\$ 284,826</u>	<u>\$ (1,209,522)</u>

The Corporation of the Town of Mattawa

Notes to the Consolidated Financial Statements

December 31, 2024

14. Contingencies

Legal Matters

The Town is involved in certain legal matters and litigations, the outcomes of which are not presently determinable. The loss, if any, from these contingencies will be accounted for in the periods in which the matters are resolved. Council is of the opinion that it is unlikely that any liability, to the extent not provided by insurance or otherwise, would be material in relation to the Town's consolidated financial position.

15. Commitments

The Town entered into contracts for the reconstruction of Dorion Road for approximately \$2,861,000. At December 31, 2024, there was approximately \$528,321 remaining to be completed.

Under the terms of existing contracts for services expiring between December 31, 2025 and December 31, 2029, the Town is committed to make minimum payments as follows:

2025	\$ 1,294,793
2026	612,878
2027	292,892
2028	298,750
2029	<u>304,725</u>
	<u>\$ 2,804,038</u>

16. Operations of School Boards

Further to note 1(a)(iii), the taxation, other revenues and expenses of the school boards are comprised of the following:

	<u>2024</u>	<u>2023</u>
Taxation and user charges	<u>\$ 262,570</u>	<u>\$ 261,657</u>
Total amounts received or receivable	262,570	261,657
Requisitions	<u>262,570</u>	<u>261,657</u>
	<u>\$ -</u>	<u>\$ -</u>

The Corporation of the Town of Mattawa

Notes to the Consolidated Financial Statements

December 31, 2024

17. Contributions to Unconsolidated Joint Local Boards

Further to note 1(a)(ii), the following contributions were made by the Town to these boards:

	<u>2024</u>	<u>2023</u>
North Bay Parry Sound District Health Unit	\$ 65,863	\$ 69,432
District of Nipissing Social Services Administration Board	245,815	236,841
East Nipissing District Home for the Aged	45,042	45,070
	<u>\$ 356,720</u>	<u>\$ 351,343</u>

18. Pension Agreements

The Town makes contributions to the Ontario Municipal Employees Retirement Fund (OMERS), which is a multi-employer plan, on behalf of all qualifying members of its staff. The plan is a defined benefit plan which specifies the amount of the retirement benefit to be received by the employees based on the length of service and rates of pay. The OMERS Administration Corporation Board of Directors, representing plan members and employers, is responsible for overseeing the management of the pension plan, including investment of the assets and administration of the benefits. OMERS provides pension services to approximately 640,000 active and retired members and approximately 1,000 employers.

Each year an independent actuary determines the funding status of OMERS Primary Pension Plan ('the Plan') by comparing the actuarial value of invested assets to the estimated present value of all pension benefits that members have earned to date. On December 31, 2024, the estimated accrued pension obligation for all members of the Plan was \$140,766 million (2023 - \$134,574 million). The Plan had an actuarial value of net assets at that date of \$137,853 million (2023 - \$130,372 million) indicating an actuarial deficit of \$2,913 million (2023 - \$4,202 million). The Plan is a multi-employer plan, therefore any pension plan surpluses or deficits are a joint responsibility of Ontario municipal organizations and their employees. As a result, the Town does not recognize any share of the OMERS pension surplus or deficit.

The amount contributed by the Town to OMERS for 2024 was \$116,663 (2023 - \$99,262) for current services and is included as an expense on the Consolidated Statement of Operations and Accumulated Surplus.

On January 1, 2024 the yearly maximum pension earnings increased to \$68,500 from \$66,600 in 2023. The contributions are calculated at a rate of 9.0% (2023 - 9.0%) for amounts up to the yearly maximum pension earnings stated above and at a rate of 14.6% (2023 - 14.6%) for amounts above the yearly maximum pension earnings.

The Corporation of the Town of Mattawa

Notes to the Consolidated Financial Statements

December 31, 2024

19. Financial Instruments

Risks arising from financial instruments and risk management

The Town is exposed to a variety of financial risks including credit risk, liquidity risk and market risk.

There have been no changes from the previous year in the exposure to risk or policies, procedures and methods used to measure the risk.

Credit risk

Credit risk is the risk of losses resulting from a counterparty's failure to honour its contractual obligations. The Town is exposed to credit risk to the extent that accounts receivable and taxes receivable are not collected in a timely manner. The Town's financial assets consisting of cash, accounts receivable and taxes receivable are subject to credit risk. The carrying amounts of financial assets on the consolidated statement of financial position represent the maximum credit risk of the Town at the date of the consolidated statement of financial position. The Town does not believe it is subject to significant credit risk.

Liquidity risk

Liquidity risk is the risk that the Town will not be able to meet its financial obligations as they become due. The Town's financial liabilities include temporary borrowing, accounts payable and accrued liabilities and municipal debt. The Town maintains sufficient resources to meet its obligations. The Town does not believe it is subject to significant liquidity risk.

Market risk

Market risk is the risk of changes in the fair value of financial instruments resulting from fluctuations in the market. The Town is exposed to currency risk, interest risk and price risk to the extent that the fair value of a financial instrument will fluctuate as a result of market factors. The Town's financial instruments consisting of cash, accounts receivable, taxes receivable, temporary borrowing, accounts payable and accrued liabilities and municipal debt are subject to market risk. The Town does not believe it is subject to significant market risk.

The Corporation of the Town of Mattawa

Notes to the Consolidated Financial Statements

December 31, 2024

20. Budget Figures

Budget figures have been provided for comparison purposes and have been derived from the budget approved by Council. The budget approved by Council is based on a model used to manage departmental spending within the guidelines of the model. Given the differences between the model and generally accepted accounting principles established by the Public Sector Accounting Board, the budget figures presented have been adjusted to conform with the basis of accounting that is used to prepare the consolidated financial statements. The budget figures are unaudited.

	<u>2024</u>	<u>2023</u>
Budget By-law surplus for the year	\$ -	\$ -
Add: Acquisition of tangible capital assets	4,033,501	1,274,673
Municipal debt repaid	10,000	177,346
Contributions to reserves	-	-
Less: Amortization of tangible capital assets	(940,039)	(1,033,849)
Contributions from (to) reserves	(667,859)	<u>9,739</u>
Budget surplus per consolidated statement of operations and accumulated surplus	<u>\$ 2,435,603</u>	<u>\$ 427,909</u>

21. Comparative Figures

The presentation of certain accounts of the previous year has been changed to conform with the presentation adopted for the current year.

The Corporation of the Town of Mattawa

Notes to the Consolidated Financial Statements

December 31, 2024

22. Segmented Information

	General Government	Protection Services	Transportation Services	Environmental Services	Health Services	Social and Family Services	Recreation and Cultural Services	Planning and Development	2024 Total
Revenues									
Net taxation	\$ 520,515	\$ 303,196	\$ 416,823	\$ 519,490	\$ 26,088	\$ 98,233	\$ 296,671	\$ 315,176	\$ 2,496,192
User charges	9,902	310	-	1,157,364	-	-	96,189	3,950	1,267,715
Government grants and transfers - Provincial	274,334	168,027	219,684	289,985	15,174	51,773	160,174	269,428	1,448,579
Government grants and transfers - Federal	32,257	-	-	-	-	-	15,766	-	48,023
Government grants and transfers - Municipal	-	-	-	178,000	-	-	19,153	-	197,153
Other	235,047	34,120	16,000	19,425	9,174	-	13,298	534,532	861,596
Total revenues	<u>1,072,055</u>	<u>505,653</u>	<u>652,507</u>	<u>2,164,264</u>	<u>50,436</u>	<u>150,006</u>	<u>601,251</u>	<u>1,123,086</u>	<u>6,319,258</u>
Expenses									
Salary, wages and employee benefits	940,390	191,840	574,073	4,505	-	-	399,209	126,172	2,236,189
Materials, contracted services, rents, and financial expenses	626,086	692,663	314,917	1,289,726	79,633	299,857	381,584	531,919	4,216,385
Long-term debt charge (interest)	-	240	25,928	8,549	-	-	1,084	191,263	227,064
Amortization of tangible capital assets	22,408	40,768	357,443	282,975	-	-	123,718	112,727	940,039
Total expenses	<u>1,588,884</u>	<u>925,511</u>	<u>1,272,361</u>	<u>1,585,755</u>	<u>79,633</u>	<u>299,857</u>	<u>905,595</u>	<u>962,081</u>	<u>7,619,677</u>
Annual surplus (deficit) before other	(516,829)	(419,858)	(619,854)	578,509	(29,197)	(149,851)	(304,344)	161,005	(1,300,419)
Other									
Government grants and transfers related to capital - Provincial	749,265	-	565,251	-	-	-	-	936,160	2,250,676
Government grants and transfers related to capital - Federal	-	-	565,283	-	-	-	-	1,685,196	2,250,479
Annual surplus (deficit)	<u>\$ 232,436</u>	<u>\$ (419,858)</u>	<u>\$ 510,680</u>	<u>\$ 578,509</u>	<u>\$ (29,197)</u>	<u>\$ (149,851)</u>	<u>\$ (304,344)</u>	<u>\$ 2,782,361</u>	<u>\$ 3,200,736</u>

The Corporation of the Town of Mattawa

Notes to the Consolidated Financial Statements

December 31, 2024

22. Segmented Information (Continued)

	General Government	Protection Services	Transportation Services	Environmental Services	Health Services	Social and Family Services	Recreation and Cultural Services	Planning and Development	2023 Total
Revenues									
Net taxation	\$ 549,958	\$ 267,339	\$ 452,776	\$ 517,514	\$ 27,540	\$ 96,361	\$ 221,355	\$ 425,145	\$ 2,557,988
User charges	10,279	240	-	1,113,354	-	-	94,094	3,570	1,221,537
Government grants and transfers - Provincial	432,078	137,495	232,867	310,180	15,589	49,559	128,808	341,062	1,647,638
Government grants and transfers - Federal	-	-	-	-	-	-	110	-	110
Government grants and transfers - Municipal	-	-	-	192,755	-	-	17,423	-	210,178
Other	216,935	16,804	3,604	16,094	2,720	-	5,875	504,223	766,255
Total revenues	<u>1,209,250</u>	<u>421,878</u>	<u>689,247</u>	<u>2,149,897</u>	<u>45,849</u>	<u>145,920</u>	<u>467,665</u>	<u>1,274,000</u>	<u>6,403,706</u>
Expenses									
Salary, wages and employee benefits	877,156	197,883	503,195	3,719	-	-	315,499	123,130	2,020,582
Materials, contracted services, rents, and financial expenses	754,876	574,689	441,672	1,215,461	83,201	291,111	241,648	431,978	4,034,636
Long-term debt charge (interest)	-	-	4,909	14,366	-	-	2,841	190,732	212,848
Amortization of tangible capital assets	29,425	35,075	418,086	329,896	-	-	108,738	112,629	1,033,849
Loss on disposal of tangible capital assets	-	-	-	-	-	-	-	425,919	425,919
Total expenses	<u>1,661,457</u>	<u>807,647</u>	<u>1,367,862</u>	<u>1,563,442</u>	<u>83,201</u>	<u>291,111</u>	<u>668,726</u>	<u>1,284,388</u>	<u>7,727,834</u>
Annual surplus (deficit) before other	(452,207)	(385,769)	(678,615)	586,455	(37,352)	(145,191)	(201,061)	(10,388)	(1,324,128)
Other									
Government grants and transfers related to capital - Provincial	-	-	-	-	-	-	261,528	52,943	314,471
Government grants and transfers related to capital - Federal	-	-	29,706	-	-	-	-	95,297	125,003
Annual surplus (deficit)	<u><u>\$ (452,207)</u></u>	<u><u>\$ (385,769)</u></u>	<u><u>\$ (648,909)</u></u>	<u><u>\$ 586,455</u></u>	<u><u>\$ (37,352)</u></u>	<u><u>\$ (145,191)</u></u>	<u><u>\$ 60,467</u></u>	<u><u>\$ 137,852</u></u>	<u><u>\$ (884,654)</u></u>

The Corporation of the Town of Mattawa
Consolidated Statement of Financial Position
December 31, 2024

	<u>2024</u>	<u>2023</u>
Financial Assets		
Cash (note 4)	\$ 355,659	\$ 1,263,002
Taxes receivable	1,496,311	897,028
Accounts receivable (note 5)	<u>3,628,289</u>	<u>1,618,912</u>
	<u>5,480,259</u>	<u>3,778,942</u>
Liabilities		
Temporary borrowing (note 4)	499,470	-
Accounts payable and accrued liabilities (note 6)	2,483,160	965,588
Deferred revenues - other (note 7)	1,120,742	505,638
Deferred revenues - obligatory reserve funds (note 8)	84,613	520,680
Municipal debt (note 9)	6,583,322	6,719,670
Employee future benefits payable (note 10)	132,373	143,380
Asset retirement obligations (note 11)	<u>259,285</u>	<u>252,956</u>
	<u>11,162,965</u>	<u>9,107,912</u>
Net Debt	<u>(5,682,706)</u>	<u>(5,328,970)</u>
Non-Financial Assets		
Tangible capital assets (note 12)	24,880,036	21,471,457
Prepaid expenses	204,010	60,231
Inventories	<u>20,542</u>	<u>18,428</u>
	<u>25,104,588</u>	<u>21,550,116</u>
Accumulated Surplus (note 13)	<u><u>\$ 19,421,882</u></u>	<u><u>\$ 16,221,146</u></u>
Contingencies (note 14)		
Commitments (note 15)		

Approved by:

The accompanying notes are an integral part of these consolidated financial statements.

Management's Responsibility for the Consolidated Financial Statements

The accompanying consolidated financial statements of The Corporation of the Town of Mattawa (the "Town") are the responsibility of the Town's management and have been prepared in accordance with Canadian Public Sector Accounting Standards established by the Public Sector Accounting Board of the Chartered Professional Accountants of Canada, as described in Note 1 to the consolidated financial statements.

The preparation of consolidated financial statements necessarily involves the use of estimates based on management's judgment, particularly when transactions affecting the current accounting period cannot be finalized with certainty until future periods.

The Town's management maintains a system of internal controls designed to provide reasonable assurance that assets are safeguarded, transactions are properly authorized and recorded in accordance with Canadian Public Sector Accounting Standards established by the Public Sector Accounting Board of the Chartered Professional Accountants of Canada, and reliable financial information is available on a timely basis for preparation of the consolidated financial statements. These systems are monitored and evaluated by management. Council meets with management and the external auditor to review the consolidated financial statements and discuss any significant financial reporting or internal control matters prior to their approval of the consolidated financial statements.

The consolidated financial statements have been audited by Baker Tilly SNT LLP, independent external auditor appointed by the Town. The accompanying Independent Auditor's Report outlines their responsibilities, the scope of their examination and their opinion on the Town's consolidated financial statements.

CAO/Treasurer

June 16, 2025

The Corporation of the Town of Mattawa
160 Water Street
Mattawa ON P0H 1V0

June 16, 2025

Baker Tilly SNT LLP
1850 Bond Street, Unit A
North Bay, Ontario
P1B 4V6

Attention: Jessica Dion, CPA, CA

Dear Madam:

This representation letter is provided in connection with your audit of the consolidated financial statements of The Corporation of the Town of Mattawa (the "town") for the year ended December 31, 2024 for the purpose of expressing an opinion as to whether the consolidated financial statements are presented fairly, in all material respects, in accordance with Canadian Public Sector Accounting Standards.

We confirm that to the best of our knowledge and belief, having made such inquiries as we considered necessary for the purpose of appropriately informing ourselves:

Financial statements

1. We have fulfilled our responsibilities, as set out in the terms of the audit engagement letter dated December 18, 2024 for the preparation of the consolidated financial statements in accordance with Canadian Public Sector Accounting Standards; in particular, the consolidated financial statements are fairly presented in accordance therewith.
2. We acknowledge our responsibility for the design, implementation and maintenance of internal control to prevent and detect fraud.
3. We have assessed that the town is able to continue as a going concern and the consolidated financial statements have been prepared on a going concern basis.
4. The methods, the data, and the significant assumptions used in making accounting estimates and their related disclosures are appropriate to achieve recognition, measurement or disclosure that is reasonable in the context of the applicable financial reporting framework.
5. Related-party relationships and transactions have been appropriately accounted for and disclosed in accordance with the requirements of Canadian Public Sector Accounting Standards.
6. There have been no events subsequent to the date of the consolidated financial statements up to the date hereof that would require recognition or disclosure in the consolidated financial statements. Furthermore, there have been no events subsequent to the date of the comparative financial statements that would require adjustment of those consolidated financial statements and the related notes.
7. Unrecorded adjustments at year end are trivial in amount and nature, therefore the effects of unrecorded adjustments are, both individually and in the aggregate, immaterial to the consolidated financial statements.

8. The accounting policies selected and the application thereof is appropriate, including those for complex areas of accounting and areas involving management's judgement and estimates, for example, revenue recognition, fair value measurements, transfers of receivables, hedging relationships and consolidation of variable interest entities.
9. We have no plans or intentions that may materially affect the carrying value or classification of assets and liabilities reflected in the consolidated financial statements.
10. We are aware of the environmental laws and regulations that impact on our town and we are in compliance. There are no known environmental liabilities that have not been accrued for or disclosed in the consolidated financial statements.
11. The nature of all material measurement uncertainties has been appropriately disclosed in the consolidated financial statements, including all estimates where it is reasonably possible that the estimate will change in the near term and the effect of the change could be material to the consolidated financial statements.
12. We have informed you of all outstanding and possible claims, whether or not they have been discussed with legal counsel.
13. There are no derivative or off-balance sheet financial instruments held at year end.
14. We have made the appropriate determination, accounting and disclosure in the consolidated financial statements of the costs, assets and obligations associated with employee future benefits.
15. All liabilities and contingencies, including those associated with guarantees, whether written or oral, have been disclosed to you and are appropriately reflected in the consolidated financial statements.
16. Pledges or assignments of the town's assets as security for liabilities are as disclosed in the notes in the consolidated financial statements.

Information provided

17. We have provided you with:
 - Access to all information of which we are aware that is relevant to the preparation of the consolidated financial statements such as records, documentation and other matters;
 - Additional information that you have requested from us for the purpose of the audit; and
 - Unrestricted access to persons within the town from whom you determined it necessary to obtain audit evidence.
18. All transactions have been recorded in the accounting records and are reflected in the consolidated financial statements.
19. We have disclosed to you the results of our assessment of the risk that the consolidated financial statements may be materially misstated as a result of fraud.
20. We have disclosed to you all information in relation to fraud or suspected fraud that we are aware of and that affects the town and involves:
 - Management;
 - Employees who have significant roles in internal control; or
 - Others where the fraud could have a material effect on the financial statements.

21. We have disclosed to you all information in relation to allegations of fraud, or suspected fraud, affecting the town's financial statements communicated by employees, former employees, analysts, regulators or others.
22. We have disclosed to you, and the town has complied with, all aspects of contractual agreements that could have a material effect on the consolidated financial statements in the event of non-compliance, including all covenants, conditions or other requirements of all outstanding debts.
23. We have disclosed to you all known instances of non-compliance or suspected non-compliance with laws and regulations whose effects should be considered when preparing financial statements.
24. We have disclosed to you the identity of the town's related parties and all the related-party relationships and transactions of which we are aware.
25. The minute books of the town are a complete record of all meetings and resolutions of the town throughout the year and to the present date.

Journal entry approval

26. We approve of and acknowledge responsibility for the journal entries summarized in the accompanying schedule.

Yours truly,

CAO/Treasurer

Signature

The Corporation of the Town of Mattawa
Adjusting Journal Entries
December 31, 2024

Number	Account name	Account	Debit	Credit
1	2B Recov (B/S) Employee Benefits	1-01-009-088-000		11,006.41
1	2B Recov Debt (B/S) Landfill	1-01-009-087-000	6,328.71	
1	Surplus RE 2008 PSAB Adjustment	1-12-054-019-050		3,615,989.05
1	Surplus Or Deficit	1-03-054-190-000	3,620,666.75	
To adjust amounts to be recovered to actual				
2	Landfill Closure Costs	1-03-046-200-000		6,328.71
2	LANDFILL CLOSURE LIABILITY	1-60-612-509-990	6,328.71	
2	LANDFILL CLOSURE LIABILITY	1-60-612-509-990	6,516.72	
2	2B Recov Debt (B/S) Landfill	1-01-009-087-000		6,516.72
To adjust landfill accretion				
3	Capital Work In Progress	1-01-007-935-000		90,052.28
3	Roads	1-01-007-949-000	90,052.28	
To reallocate capital assets from work-in-progress (Mattawan Street)				
4	Surplus Or Deficit	1-03-054-190-000		5,705.32
4	Office Supplies	1-20-210-576-290	5,705.32	
To adjust opening surplus to actual				
5	Proceeds of Disposal of Assets	1-60-600-999-820		3,604.48
5	Equipment & Furniture	1-01-007-943-000	3,604.48	
To reallocate payment received on sale of loader in 2023 (disposal recorded in prior year)				
6	Current Taxes	1-01-003-080-000		5,801.80
6	Tax Arrears	1-01-003-082-000		3,400.72
6	A/P - English Public Board	1-03-040-120-000	91.80	
6	A/P - English Seperate Board	1-03-040-121-000	507.34	
6	A/P - French Seperate Board	1-03-040-123-000	58.14	
6	Regular Levy (Mun Only)	1-12-220-336-000	8,545.24	
To adjust reversal of supplementary taxes to actual				
7	A/P - Other/Misc	1-03-040-112-000		14,786.51
7	Organizational Review	1-20-210-578-310	13,376.91	
7	Gst Full (ITC'S)	1-01-005-025-000	627.05	
7	HST Rebate (PST 78%)	1-01-005-025-000	782.55	
7	A/P - Other/Misc	1-03-040-112-000		56,500.00
7	Auditor's Fees	1-20-210-578-310	56,500.00	
To record additional accruals				

The Corporation of the Town of Mattawa
Adjusting Journal Entries
December 31, 2024

Number	Account name	Account	Debit	Credit
8	Senior's Housing Project Financing(Inter	1-80-810-504-309	191,263.48	
8	LTC Home Revenue	1-80-810-999-000		191,262.56
8	Caisse Populaire Bank Account(Seniors Pr	1-01-002-012-309		0.92
	To record bank transactions in Caisse Alliance bank account for the year			

The Corporation of the Town of Mattawa
Reclassifying Journal Entries
December 31, 2024

Number	Account name	Account	Debit	Credit
B1	Buildings	1-01-007-941-000	4,033,502.00	
B1	Capital Purchases (G.G.)	1-20-210-570-000		12,500.00
B1	Flood Emergency(Capital Costs)	1-20-360-570-000		1,622,809.00
B1	Capital Expenditures	1-30-300-570-000		35,000.00
B1	Capital Purchases	1-60-600-570-000		75,195.00
B1	Capital Purchases(Water)	1-62-610-570-000		456,848.00
B1	Contracted Services	1-80-820-996-600		1,831,150.00
B1	LTC Home Property Purchase	1-80-810-570-000		10,000.00
B1	Infrastructure Ontario Loan(Hwy#17)	1-03-046-128-000	10,000.00	
	To reclass budget amounts for capital expenses and debt repayment			
B2	General Government Amortization	1-20-210-019-050	22,407.88	
B2	Fire Amortization	1-30-300-019-050	40,767.73	
B2	Roads Amortization	1-60-600-019-050	357,442.81	
B2	Sewer Amortization	1-60-608-019-050	277,811.00	
B2	Recycling Amortization	1-60-614-019-050	5,164.00	
B2	REC Fac Amortization	1-70-700-019-050	90,405.52	
B2	REC Prog Amortization	1-70-710-019-050	33,312.00	
B2	ACC Amort Buildings	1-01-007-942-000		940,038.94
B2	RVS Amortization	1-80-810-019-050	112,728.00	
	To reclass budget amounts for amortization			
C1	Bank	1010	3,362.00	
C1	Accounts Receivable	1015	5,080.00	
C1	Equipment & Furniture	1026	21,130.47	
C1	Equipment & Furniture Acc Amort	1027		13,935.48
C1	Computers	1030	9,791.70	
C1	Computers Acc Amort	1031		5,247.34
C1	Accounts Payable	2010		8,526.00
C1	Surplus (R.E.)	3100	84.00	
C1	Surplus- PSAB Capital Adjustment	3551		11,739.35
	To record opening library balances			
R1	Deferred Revenue	1-03-047-144-000	84,613.59	
R1	Obligatory Reserves	BTSNT2		84,613.59
	To reclass deferred revenue for presentation purposes			
R2	Accounts payable - provincial	BTSNT10		44,148.00
R2	Accounts Payable	1-03-040-100-000	44,148.00	
	To reclass accounts payable for financial presentation purposes			

The Corporation of the Town of Mattawa
Reclassifying Journal Entries
December 31, 2024

Number	Account name	Account	Debit	Credit
R3	Bank Interest on Federal Gas Tax	1-20-210-012-100	8,968.63	
R3	Federal Gas Tax Revenue	1-12-120-311-100		8,968.63
R3	OCIF Bank Interest	1-20-210-012-010	5,444.20	
R3	OCIF/OMAFRA Formula	1-12-120-312-000		5,444.20
To reclass interest on OCIF and CCBF funds used				
R4	Reserves Taken Into Revenues	1-12-240-355-000		175,819.71
R4	Bad debt	1-20-210-090-300	175,819.71	
To reclass the 2022 landfill write-off				
R5	Current Taxes	1-01-003-080-000		28,667.26
R5	Tax Arrears	1-01-003-082-000		248,313.22
R5	Interest receivable - taxes	BTSNT1	276,980.48	
To reclass interest on taxes receivable				
R6	Reserves Taken Into Revenues	1-12-240-355-000		56,420.85
R6	Regular Levy (Mun Only)	1-12-220-336-000	56,420.85	
To reclass tax entry from reserves				
PBC1	Vehicles	1-01-007-945-000	27,625.12	
PBC1	Pick Up Truck	1-30-310-570-000		27,664.86
PBC1	Misc Expenses	1-20-210-999-990	39.74	
To capitalize CBO truck purchase (PBC - DO NOT POST)				
PBC2	Reserve - Official Plan	1-03-050-150-070	100,000.00	
PBC2	Reserve - Mattawa Island Park	1-03-050-150-070		100,000.00
To correct posting (PBC - DO NOT POST)				
PBC3	A/P - English Public Board	1-03-040-120-000	91.80	
PBC3	A/P - English Seperate Board	1-03-040-121-000	507.34	
PBC3	A/P - French Seperate Board	1-03-040-123-000	58.14	
PBC3	Regular Levy (Mun Only)	1-12-220-336-000	134,151.24	
PBC3	No Support Levy	1-12-220-340-000		134,808.52
To correct postings (PBC - DO NOT POST)				
PBC4	Voyageur Days Wristband Sales	1-42-425-445-100	59,156.44	
PBC4	Unearned Revenue	1-03-047-142-000		59,156.44
To reallocate 2025 Voyageur Days revenue to unearned (PBC - DO NOT POST)				

The Corporation of the Town of Mattawa
Reclassifying Journal Entries
December 31, 2024

Number	Account name	Account	Debit	Credit
PBC5	Prepaid Expenses	1-01-006-092-000	143,316.30	
PBC5	Voyageur Days Entertainment	1-42-425-445-690		143,316.30
2025 V-Days Deposits (PBC - DO NOT POST)				
PBC6	Current Taxes	1-01-003-080-000	5,801.80	
PBC6	Tax Arrears	1-01-003-082-000	3,400.72	
PBC6	Regular Levy (Mun Only)	1-12-220-336-000		8,545.24
PBC6	A/P - English Public Board	1-03-040-120-000		91.80
PBC6	A/P - English Seperate Board	1-03-040-121-000		507.34
PBC6	A/P - French Seperate Board	1-03-040-123-000		58.14
To adjust trial balance opening balance to actual including client adjustments (PBC - DO NOT POST)				
PBC7	A/P - Other/Misc	1-03-040-112-000	9,000.00	
PBC7	Reserves Taken Into Revenues	1-12-240-355-000	47,420.85	
PBC7	Regular Levy (Mun Only)	1-12-220-336-000		12,385.72
PBC7	No Support Levy	1-12-220-340-000		44,035.13
To adjust accounts (PBC - DO NOT POST)				
PBC8	Accounts Payable	1-03-040-100-000		9,000.00
PBC8	Reserves Taken Into Revenues	1-12-240-355-000	9,000.00	
To correct AP (PBC - DO NOT POST)				

DATE: MONDAY JUNE 16, 2025

6.1

THE CORPORATION TOWN OF MATTAWA

MOVED BY COUNCILLOR _____

SECONDED BY COUNCILLOR _____

BE IT RESOLVED THAT Council of the Corporation of the Town of Mattawa formally adopt the 2024 Consolidated Financial Statement as submitted by the municipal audit firm Baker Tilly SNT LLP.

DATE: MONDAY JUNE 16, 2025

12.1

THE CORPORATION TOWN OF MATTAWA

MOVED BY COUNCILLOR _____

SECONDED BY COUNCILLOR _____

BE IT RESOLVED THAT the June 16, 2025 meeting adjourn at _____ p.m.