



**REGULAR MEETING OF COUNCIL
AGENDA
MONDAY JANUARY 12, 2026 AT 6:00 P.M.**

**DR. S. F. MONESTIME MUNICIPAL COUNCIL CHAMBERS
160 WATER STREET, MATTAWA ON**

Zoom Meeting Access: 1-647-374-4685 Meeting ID Code: 822 2157 4516 Passcode: 231942
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- 1. Meeting Called to Order**
- 2. Announce Electronic Participants**
- 3. Adoption of Agenda**
 - 3.1 To Adopt the agenda as presented or amended
- 4. Disclosures of a Conflict of Interest**
- 5. Presentations and Delegations**
- 6. Adoption of Minutes**
 - 6.1 Regular Meeting of December 8, 2025
 - 6.2 To adopt the minutes as presented or amended
- 7. Notice of Motions**
 - 7.1 Support to Remove GST-HST on New Homes Purchased
- 8. Correspondence**
 - 8.1 Srinivasan Manivannan, MCCCI – Partnership Inquiry for Northern Ontario FoodTech
 - 8.2 Municipality of Huron Shores – Rent Protection for Tenants
 - 8.3 Solicitor General – Release of 2026 Ontario Provincial Police Annual Billing Statements
 - 8.4 OPP – Annual Billing Statement Package
 - 8.5 FONOM – 2026 Conference Held in City of Timmins
 - 8.6 AMO – Advocacy on Local Electricity Distribution
 - 8.7 Jp2g Consultants Inc. – Rehabilitation of the Mauril Bélanger Bridge Public Consultation Planned for Saturday January 17, 2026
 - 8.8 MP Jenny Kwan – Bill C-233, No More Loopholes Act
 - 8.9 DNSSAB – 2026 Budget Update

8.10 Ministry of Municipal Affairs & Housing – Invitation to Northern Council Workshop – Virtual Learning Series

8.11 Municipality of Mattawan – Shared Fire Services Response Letter

8.12 Ministry of Emergency Preparedness & Response – Emergency Management Modernization Act Achieves Royal Assent

9. Information Reports – Motions

9.1 Library Proposal – Report # 26-01R
Report from Councillor Loren Mick

10. By-Laws

10.1 By-Law 26-01 – 2026 Interim Tax Billing
BEING a by-law to provide for an interim tax levy for 2026.

10.2 By-Law 26-02 – Borrowing By-law
BEING a by-law to appoint members to the Committee of Adjustment for the year 2026.

11. Old Business

11.1 Business/Organization Signage Policy

11.2 FONOM Correspondence Consultation on Natural Gas Expansion in Ontario

11.3 Community Safety & Well-Being in Mattawa

12. New Business

12.1 Amy Leclerc, Municipal Clerk – North Bay Mattawa Conservation Authority drinking water source protection municipal consultation

13. Questions from Public Pertaining to Agenda

14. In Camera (Closed) Session

15. Return to Regular Session

16. Motions Resulting from Closed Session

17. Adjournment

17.1 Adjournment of the meeting

DATE: MONDAY JANUARY 12, 2026

3.1

THE CORPORATION TOWN OF MATTAWA

MOVED BY COUNCILLOR _____

SECONDED BY COUNCILLOR _____

BE IT RESOLVED THAT this meeting agenda dated Monday January 12, 2026 be adopted.

THE CORPORATION OF THE TOWN OF MATTAWA

The minutes of the Regular Meeting held Monday December 8, 2025, at 6:00 p.m. in the Dr. S.F. Monestime Council Chambers.

Council Present: Mayor Raymond A. Bélanger
Councillor Mathew Gardiner
Councillor Fern Levesque
Councillor Loren Mick
Councillor Laura Ross
Councillor Garry Thibert
Councillor Spencer Bigelow (Virtual)

Staff Present: Amy Leclerc, Municipal Clerk/Revenue Services Clerk
Paul Laperriere, CAO/Treasurer
Wayne Chaput, CBO/By-Law Enforcement Officer
Dexture Sarrazin, Director of Community Services

*When a recorded vote is requested and the minutes indicate the recorded vote was "Unanimous" it means all Councillors present and noted above voted in favour unless otherwise indicated.

1. Meeting Called to Order

2. Announce Electronic Participants

3. Adoption of Agenda

3.1 To Adopt the agenda as presented or amended

Resolution Number 25-259

Moved by Councillor Fern Levesque

Seconded by Councillor Laura Ross

BE IT RESOLVED THAT the meeting agenda dated Monday December 8, 2025 be adopted as amended to add an information report under section 9 which is Information Report 9.8 titled Bissett Street Pump Station.

CARRIED – unanimous

4. Disclosures of a Conflict of Interest

5. Presentations and Delegations

6. Adoption of Minutes

6.1 Regular Meeting of November 24, 2025

6.2 Community Services Committee Meeting of June 2, 2025

6.3 Corporate Services Committee Meeting of July 7, 2025

6.4 To adopt the minutes as presented or amended

Resolution Number 25-260

Moved by Councillor Mathew Gardiner

Seconded by Councillor Garry Thibert

BE IT RESOLVED THAT Council adopt the minutes of the regular meeting of November 24, 2025 as circulated.

AND FURTHER THAT due to Council passing a by-law to dissolve the standing committees of Council at the regular meeting of November 24, 2025, the June 2, 2025 minutes of the Community Services Committee and the July 7, 2025 minutes of the Corporate Services Committee also be adopted as circulated.

CARRIED – unanimous

7. Notice of Motions

8. Correspondence

- 8.1 Ministry of Municipal Affairs & Housing – Protect Ontario by Building Faster & Smarter Act, 2025 (Bill 17)
- 8.2 Various Municipalities (Town of Parry Sound, Town of Bradford West, Township of McGarry) – Removal of GST/HST on New Homes Purchased
- 8.3 North Bay Parry Sound District Health Unit – Board Meeting Agendas
- 8.4 Enbridge Gas Inc. – Utility Earnings & Disposition of Deferral – Notice of Application
- 8.5 Ministry of Environment, Conservation & Parks – Invitation to Regional Engagement Session December 11, 2025
- 8.6 Ministry of the Solicitor General – Update to Ontario Regulation 416-23 Oaths & Affirmations Under the Community Safety & Policing Act, 2019
- 8.7 FONOM – Northern Ontario Hill Days in Ottawa
- 8.8 Town of East Gwillimbury – Opposition to Protect Ontario by Unleashing Our Economy Act, 2025

9. Staff Reports – Motions

- 9.1 Updates from Town Hall – Report # 25-74R
Report from Paul Laperriere, CAO/Treasurer

Councillor Mick arrived at 6:12 p.m.

Resolution Number 25-261

Moved by Councillor Laura Ross

Seconded by Councillor Fern Levesque

BE IT RESOLVED THAT Council of the Town of Mattawa receives report # 25-74R titled Updates from Town Hall.

CARRIED – unanimous

- 9.2 Library Proposal – Report # 25-75R
Report from Councillor Loren Mick

Resolution Number 25-262

Moved by Mayor Raymond A. Bélanger

Seconded by Councillor Fern Levesque

BE IT RESOLVED THAT Council defer Report # 9.2 - Library Proposal to the next regular meeting of Council.

CARRIED – Recorded vote and the vote was as follows:

For: Mayor Bélanger, Councillors Gardiner, Levesque, Ross, Thibert

Against: Councillors Mick, Bigelow

- 9.3 Mattawa Voyageur Days 2026 – Report # 25-76R
Report from Paul Laperriere, CAO/Treasurer

Resolution Number 25-263

Moved by Councillor Loren Mick

Seconded by Councillor Fern Levesque

BE IT RESOLVED THAT Council of the Town of Mattawa receives report # 25-76R titled Mattawa Voyageur Days 2026.

AND FURTHER THAT Council approves the 2026 Mattawa Voyageur Days festival budget in the amount of \$460,000.

CARRIED – Recorded vote and the vote was as follows:

For: Mayor Bélanger, Councillors Levesque, Mick, Ross, Bigelow

Against: Councillors Gardiner, Thibert

- 9.4 Amendment to Parking By-law No. 07-17 – Report # 25-77R
Report from Wayne Chaput, By-Law Enforcement Officer

Resolution Number 25-264

Moved by Councillor Mathew Gardiner

Seconded by Councillor Loren Mick

BE IT RESOLVED THAT Council of the Town of Mattawa receives report # 25-77R titled Amendment to Parking By-Law No. 07-17.

AND FURTHER THAT Council approves the amendment to Parking By-law No. 07-17 which is placed on this agenda for final approval and passing.

CARRIED – unanimous

- 9.5 Amendment to Clean Yards By-Law No. 21-12 – Report # 25-78R
Report from Wayne Chaput, By-Law Enforcement Officer

Resolution Number 25-265

Moved by Councillor Fern Levesque

Seconded by Councillor Laura Ross

BE IT RESOLVED THAT Council of the Town of Mattawa receives report # 25-78R titled Amendment to Clean Yards By-Law No. 21-12.

AND FURTHER THAT Council approves the amendment to Clean Yards By-law No. 21-12 which is placed on this agenda for final approval and passing.

CARRIED – unanimous

- 9.6 Amend No Smoking and/or Vaping of Tobacco & Cannabis in Public Places & Workplaces
By-Law No. 22-22 – Report # 25-79R
Report from Wayne Chaput, By-Law Enforcement Officer

Resolution Number 25-266

Moved by Councillor Loren Mick
Seconded by Councillor Garry Thibert

BE IT RESOLVED THAT Council of the Town of Mattawa receives report # 25-79R titled Amend No Smoking and/or Vaping of Tobacco & Cannabis In Public Places & Workplaces By-Law No. 22-22.

AND FURTHER THAT Council approves the amendment to No Smoking and/or Vaping of Tobacco & Cannabis In Public Places & Workplaces By-Law No. 22-22 which is placed on this agenda for final approval and passing.

CARRIED – Recorded vote and the vote was as follows:

For: Mayor Bélanger, Councillors Gardiner, Levesque, Ross, Thibert, Bigelow

Against: Councillor Mick

- 9.7 Recycling in the Town of Mattawa – Report # 25-80R
Report from Dexture Sarrazin, Director of Community Services

Resolution Number 25-267

Moved by Councillor Loren Mick
Seconded by Councillor Mathew Gardiner

BE IT RESOLVED THAT Council of the Town of Mattawa receives report # 25-80R titled Recycling in the Town of Mattawa.

CARRIED – unanimous

- 9.8 Bissett Street Pump Station – Update # 2 – Report # 25-81R
Report from Paul Laperriere, CAO/Treasurer

Resolution Number 25-268

Moved by Councillor Fern Levesque
Seconded by Councillor Garry Thibert

BE IT RESOLVED THAT Council of the Town of Mattawa receives report # 25-81R titled Bissett Street Pump Station – Update # 2.

AND FURTHER THAT Council approves the purchase of a new 66 hp pump from Xylem at a total cost of \$92,712.00 for the Bissett Street pump station.

CARRIED – Recorded vote and the vote was unanimous

10. By-Laws

- 10.1 By-Law 25-17 – Encroachment Agreement with 250 Bangs Street
BEING a by-law to enter into an encroachment agreement with the property located at 250 Bangs Street.

Resolution Number 25-269

Moved by Councillor Loren Mick
Seconded by Councillor Laura Ross

BE IT RESOLVED THAT Council of the Corporation of the Town of Mattawa adopt By-Law 25-17 being a By-law to enter into an encroachment agreement with the property located at 250 Bangs Street.

CARRIED – unanimous

10.2 By-Law 25-18 – Committee of Adjustment Members for 2026

BEING a by-law to appoint members to the Committee of Adjustment for the year 2026.

Resolution Number 25-270

Moved by Councillor Fern Levesque

Seconded by Councillor Laura Ross

BE IT RESOLVED THAT Council of the Corporation of the Town of Mattawa adopt By-Law 25-18 being a By-law to appoint members to the Committee of Adjustment for the year 2026.

CARRIED – unanimous

10.3 By-Law 25-19 – Amendment to Parking By-law No. 07-17

BEING a By-Law to amend the Town of Mattawa Consolidated Parking By-Law No 07-17, as amended.

Resolution Number 25-271

Moved by Councillor Mathew Gardiner

Seconded by Councillor Loren Mick

BE IT RESOLVED THAT Council of the Corporation of the Town of Mattawa adopt By-Law 25-19 being a By-law to amend the Town of Mattawa Consolidated Parking By-Law No 07-17, as amended.

CARRIED – unanimous

10.4 By-Law 25-20 – Amendment to Clean Yards By-law No. 21-12

BEING a By-Law to amend By-Law No 21-12, as amended, which is a by-law to provide for the maintenance of land in a clean and clear condition (Clean Yards By-law) within the Town of Mattawa.

Resolution Number 25-272

Moved by Councillor Mathew Gardiner

Seconded by Councillor Garry Thibert

BE IT RESOLVED THAT Council of the Corporation of the Town of Mattawa adopt By-Law 25-20 being a By-law to amend By-Law No 21-12, as amended, being a by-law to provide for the maintenance of land in a clean and clear condition (Clean Yards By-law) within the Town of Mattawa.

CARRIED – unanimous

10.5 By-Law 25-21 – Amend No Smoking and/or Vaping of Tobacco & Cannabis in Public Places & Workplaces By-Law No. 22-22

BEING a By-Law to amend By-Law No 2022-22, being a By-law to regulate smoking and/or vaping of tobacco and cannabis in public places and workplaces in the Town of Mattawa.

Resolution Number 25-273

Moved by Councillor Laura Ross

Seconded by Councillor Fern Levesque

BE IT RESOLVED THAT Council of the Corporation of the Town of Mattawa adopt By-Law 25-21 being a By-law to amend By-Law No 22-22, being a By-law to regulate smoking and/or vaping of tobacco and cannabis in public places and workplaces in the Town of Mattawa.

CARRIED – unanimous

- 10.6 By-Law 25-22 – Town of Mattawa 2026 – 2030 Strategic Plan
BEING a by-law to adopt the Town of Mattawa 2026 – 2030 Strategic Plan.

Resolution Number 25-274

Moved by Councillor Fern Levesque
Seconded by Councillor Garry Thibert

BE IT RESOLVED THAT Council of the Corporation of the Town of Mattawa adopt By-Law 25-22 being a By-law to adopt the Town of Mattawa 2026 – 2030 Strategic Plan.

CARRIED – unanimous

11. Old Business

- 11.1 Business/Organization Signage Policy
- 11.2 FONOM Correspondence Consultation on Natural Gas Expansion in Ontario
- 11.3 2026 Tax Rates for Vacant Lots
- 11.4 Commercial Recycling/Commercial Tax Rate Adjustment
- 11.5 Streetlights on McKenzie Street
- 11.6 Community Safety & Well-Being in Mattawa

12. New Business

13. Questions from Public Pertaining to Agenda

14. In Camera (Closed) Session

- 14.1 Adoption of Previous Closed Meeting Minutes
- 14.2 Mattawa Landfill Site Update
 - In accordance with the Municipal Act, 2001 Section 239 (2)(e)
 - e) litigation or potential litigation, including matters before administrative tribunals, affecting the municipality or local board
- 14.3 Rosemount Valley Suites Update
 - In accordance with the Municipal Act, 2001 Section 239 (2)(c)
 - c) a proposed or pending acquisition or disposition of land by the municipality or local board
- 14.4 Mattawa Fitness Centre & Voyageur Curling Club
 - In accordance with the Municipal Act, 2001 Section 239 (2)(h)
 - h) information explicitly supplied in confidence to the municipality or local board by Canada, a province or territory or a Crown agency of any of them
- 14.5 Business Opportunity Update
 - In accordance with the Municipal Act, 2001 Section 239 (2)(c)
 - c) a proposed or pending acquisition or disposition of land by the municipality or local board

Resolution Number 25-275

Moved by Councillor Loren Mick
Seconded by Councillor Laura Ross

BE IT RESOLVED THAT Council proceed In Camera (Closed) session pursuant to section 239(2) of the Municipal Act, 2001, as amended at 7:21 p.m. in order to address the following:

Item 14.2 Mattawa Landfill Site Update - litigation or potential litigation, including matters before administrative tribunals, affecting the municipality or local board;

Item 14.3 Rosemount Valley Suites Update and Item 14.5 Business Opportunity Update - a proposed or pending acquisition or disposition of land by the municipality or local board;

Item 14.4 Mattawa Fitness Centre & Voyageur Curling Club - information explicitly supplied in confidence to the municipality or local board by Canada, a province or territory or a Crown agency of any of them.

CARRIED – unanimous

Councillors Bigelow left the meeting at 7:22 pm.

15. Return to Regular Session

15.1 That the Council Return to Regular Session

Resolution Number 25-276

Moved by Councillor Garry Thibert

Seconded by Councillor Loren Mick

BE IT RESOLVED THAT the regular meeting reconvene at 8:30 p.m.

CARRIED – unanimous

16. Motions Resulting from Closed Session

17. Adjournment

17.1 Adjournment of the meeting

Resolution Number 25-277

Moved by Councillor Mathew Gardiner

Seconded by Councillor Loren Mick

BE IT RESOLVED THAT this regular meeting adjourn at 8:32 p.m.

CARRIED – unanimous

Mayor

Clerk

DATE: MONDAY JANUARY 12, 2026

6.2

THE CORPORATION TOWN OF MATTAWA

MOVED BY COUNCILLOR _____

SECONDED BY COUNCILLOR _____

BE IT RESOLVED THAT Council adopt the minutes of the regular meeting of December 8, 2025 as circulated.

DATE: MONDAY JANUARY 12, 2026

7.1

THE CORPORATION TOWN OF MATTAWA

MOVED BY COUNCILLOR _____

SECONDED BY COUNCILLOR _____

BE IT RESOLVED THAT Council of the Corporation of the Town of Mattawa supports the Town of Bradford West Gwillimbury's call on the Government of Canada to remove the GST/HST from all new homes purchased as primary residences, and to work in partnership with the Government of Ontario to ensure full elimination of the provincial portion as well.

AND FURTHER THAT a copy of this resolution be sent to the Prime Minister of Canada; Minister of Finance; Minister of Housing, Infrastructure and Communities; Premier of Ontario; Ontario Minister of Finance; Ontario Minister of Municipal Affairs and Housing; MP Pauline Rochefort; MPP Vic Fedeli; the Association of Municipalities of Ontario (AMO); and all Ontario Municipalities.

October 27, 2025

The Right Honourable Mark Carney P.C., O.C., M.P.
Office of the Prime Minister of Canada
80 Wellington Street
Ottawa, ON K1A 0A2

The Honourable Doug Ford MPP
Premier of Ontario
Legislative Building
Queen's Park
Toronto, ON M7A 1A1

Dear Prime Minister Carney and Premier Ford:

Re: Removing HST/GST from New Homes to Support Housing Affordability

At its meeting of October 21, 2025, the Council of the Town of Bradford West Gwillimbury adopted the enclosed motion calling on the Governments of Canada and Ontario to remove the federal and provincial portions of the HST from new homes purchased as primary residences.

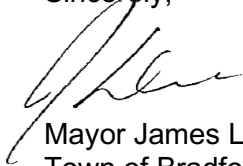
This measure would extend the relief already provided for purpose-built rental housing to families seeking to buy their first home. It represents a practical, immediate step toward improving affordability and supporting new housing supply.

For an average new home in our community, the 13 percent HST adds tens of thousands of dollars to the purchase price, a burden that directly undermines our shared goal of making homeownership affordable for working families and seniors. Removing that tax would provide meaningful relief.

Bradford West Gwillimbury is one of Ontario's fastest-growing municipalities, investing heavily in growth-related infrastructure while working to keep housing within reach. We urge both levels of government to work together on this change as part of a broader strategy to make homeownership attainable again for young Canadians. Simply put, cutting taxes in this way will help make life more affordable.

We would welcome the opportunity to contribute to any federal-provincial review of housing-related taxation and policy tools that can help deliver more affordable homes.

Sincerely,



Mayor James Leduc
Town of Bradford West Gwillimbury



Jonathan Scott
Councillor, Ward 2

encl.

cc:

Hon. François-Phillipe Champagne PC MP
Hon Peter Bethlenfavy MPP
Hon. Caroline Mulroney MPP
Federation of Canadian Municipalities (FCM)
All Ontario Municipalities

Hon. Gregor Robertson PC MP
Hon. Rob Flack MPP
Scot Davidson MP
Association of Municipalities of Ontario (AMO)

October 27, 2025

VIA EMAIL

Re: Removing HST/GST from New Homes to Support Housing Affordability

At its Regular Meeting of Council held on Tuesday, October 21, 2025, the Town of Bradford West Gwillimbury Council approved the following resolution:

Resolution 2025-343

Moved by: Councillor Scott

Seconded by: Councillor Duhaney

WHEREAS housing affordability is one of the most pressing issues facing Ontario families;

WHEREAS the federal government recently announced GST relief for first-time homebuyers on new homes, and the Province of Ontario removed the provincial share of HST on new purpose-built rental housing; and

WHEREAS the current HST rate on new homes in Ontario is 13%, which adds tens of thousands of dollars to the cost of a typical home, e.g. about \$117,000 on a \$900,000 home in Bradford before any existing rebates;

THEREFORE, BE IT RESOLVED that the Council of the Town of Bradford West Gwillimbury calls on the Government of Canada to remove the GST/HST from all new homes purchased as primary residences, and to work in partnership with the Government of Ontario to ensure full elimination of the provincial portion as well; and

BE IT FURTHER RESOLVED that this resolution be circulated to the Prime Minister of Canada, Minister of Finance and the Minister of Housing, Infrastructure and Communities; and to the Premier of Ontario, the Ontario Minister of Finance, the Ontario Minister of Municipal Affairs and Housing, our local MP and MPP, the Association of Municipalities of Ontario, and to all municipalities in Ontario.

CARRIED

Please find enclosed a letter from Mayor James Leduc and Ward 2 Councillor Jonathan Scott.

Thank you for your consideration of this request.

Regards,

A handwritten signature in blue ink that reads "Tara Reynolds".

Tara Reynolds
Clerk, Town of Bradford West Gwillimbury
(905) 775-5366 Ext 1104
treynolds@townofbwg.com

CC: Hon. Mark Carney, Prime Minister of Canada
Hon. François-Philippe Champagne, Minister of Finance
Hon. Gregor Robertson, Minister of Housing, Infrastructure and Communities
Hon. Doug Ford, Premier of Ontario
Hon. Peter Bethenfalvy, Minister of Finance, Ontario
Hon. Rob Flack, Minister of Municipal Affairs and Housing, Ontario
Scot Davidson, MP New Tecumseth-Gwillimbury
Hon. Caroline Mulroney, MPP York-Simcoe
Federation of Canadian Municipalities (FCM)
Association of Municipalities of Ontario (AMO)
All Municipalities in Ontario

From: director@mccci.ca
To: director@mccci.ca
Subject: Partnership Inquiry – Northern Ontario FoodTech, AgriTech, Indigenous Food Processing & Micro Convention Centre Cluster
Date: Tuesday, January 6, 2026 3:21:08 AM
Importance: High

Dear Mayor, Council Members, and Economic Development Leadership,

My name is **Srinivasan (Sri) Manivannan**, Founder & Director of the **Maple Crunch Centre for Canadian Culinary Innovation (MCCCI)**. I am reaching out to explore whether your municipality may have opportunities for **long-term in-kind support**, such as access to an **underutilized commercial building**, **community facility**, or **municipal land** suitable for modular development.

I am currently establishing a **Northern Ontario FoodTech, AgriTech, BusinessTech, and Indigenous-uplifting food and beverage processing cluster**, designed to create **local jobs**, **youth pathways**, **entrepreneurship opportunities**, and **year-round economic activity** across the region.

A key component of this cluster is a **Micro Convention Centre** — a modular, scalable, 150–200 person facility that supports:

- Community events and gatherings
- Culinary and food processing training
- Indigenous food sovereignty and cultural programming
- BusinessTech and entrepreneurship workshops
- AgriTech demonstrations and producer engagement
- Tourism activation and regional showcases
- Small conferences and district-level meetings

This micro facility is designed to be **low-overhead**, **rapid to deploy**, and **expandable** as demand grows.

What I Am Seeking

I would appreciate the opportunity to discuss whether your municipality may be able to support:

1. A long-term in-kind lease or low-cost access to an existing commercial or community building

Suitable for:

- Food processing
- Beverage production (mead, sparkling wine, honey fermentation)
- AgriTech prototyping
- Indigenous culinary programming
- BusinessTech training and workshops

2. Access to municipal land for a modular Micro Convention Centre

Phase 1 – Activation:

- 150–200 person modular hall
- Partitionable rooms for training, workshops, and community events
- Small food innovation lab
- Beverage micro-processing space

Phase 2 – Expansion:

- Additional modular halls
- Culinary tourism pavilion
- Indigenous food sovereignty centre
- Outdoor event and festival space
- Regional innovation hub

3. Support for Crown land applications

Where municipal endorsement is required for economic development.

4. Collaboration on regional uplift programming

Including Indigenous partnerships, youth training, culinary innovation, and tourism development.

I am **not requesting construction funding**. My approach is **phased, low-overhead, and community-driven**, beginning with activation of existing spaces and expanding as demand grows.

Reference Site: 55 Lakeshore Rd N, Temiskaming Shores

While I am not in a position to purchase this parcel, I would welcome the opportunity to explore **similar municipally supported sites** — whether through lease, in-kind access, or phased partnership.

This property's zoning (M1 General Industrial), central location, and existing structure make it a strong example of the kind of site that could anchor a **community-serving FoodTech and Indigenous uplift facility**. I am open to creative models that align with your municipality's long-term vision.

About the Northern Ontario Innovation Cluster

Core Innovation Hub

MCCCI – Maple Crunch Centre for Canadian Culinary Innovation
www.mccci.ca

Founder Profile

www.srinivasan-m.com
LinkedIn: www.linkedin.com/in/sm-starmetier

FoodTech & AgriTech Portfolio

- Maple Crunch™ Foods – www.maplecrunchfoods.ca

- Maple Crunch™ Farms – www.maplecrunchfarms.ca
- Maple Link | Maple Ride – www.maplelink.io

Indigenous-Aligned Culinary & Beverage Innovation

- Élixir d'Or™ – www.ixdor.ca
- L'Écrin du Nord — by Élixir d'Or™ – www.lecrin.ca
- É Port – www.ixdor.ca/e-port/

BusinessTech & Regional Enablement

- STAR MÉTIER Corp Business Solutions – www.starmetier.com

These initiatives are designed to be **regionally anchored, community-serving, and scalable**, with a strong emphasis on **Northern identity, Indigenous partnership, food innovation, and rural economic development**.

Why I Am Reaching Out

Northern Ontario has extraordinary potential to lead Canada in **food innovation, agri-tech, Indigenous culinary entrepreneurship, and value-added processing**. A **Micro Convention Centre** paired with a **FoodTech–AgriTech–BusinessTech** cluster can become a **regional anchor**, driving:

- Local economic diversification
- Tourism growth
- Indigenous food sovereignty
- Youth retention
- Small business development
- Community pride

I would welcome the opportunity to meet with you to discuss possibilities, understand your community's priorities, and explore whether there is alignment.

Thank you for your time and consideration. I look forward to the possibility of working together to uplift and strengthen our region.

Warm regards,



Srinivasan [SRI] Manivannan

Founder & Director

Maple Crunch Centre for Canadian Culinary Innovation (MCCCI)

director@mccci.ca | www.mccci.ca

Phone: +1 (416) 986 2793 **Email:** srinivasan-m@outlook.com

Website: www.srinivasan-m.com LinkedIn: www.linkedin.com/in/sm-starmetier

Ecosystem Portfolio:

Maple Crunch™ Foods | www.maplecrunchfoods.ca

Maple Crunch™ Farms | www.maplecrunchfarms.ca

Maple Link | Maple Ride | www.maplelink.io

Élixir d'Or™ | www.ixdor.ca

L'Écrin du Nord — by Élixir d'Or™ | www.lecrin.ca

É Port | www.ixdor.ca/e-port/

STAR MÉTIER Corp Business Solutions | www.starmetier.com



Municipality of Huron Shores
7 Bridge Street, PO Box 460
Iron Bridge, ON P0R 1H0
Tel: (705) 843-2033 Fax: (705) 843-2035

December 16, 2025

Subject: Rent Protection for Tenants

The Council of the Corporation of the Municipality of Huron Shores passed Resolution #25-29-18 at the Regular Meeting held Wednesday, December 10th, 2025, as follows:

"BE IT RESOLVED THAT the Municipality of Huron Shores supports, in principle, the Municipality of Wawa's resolution requesting that the Province of Ontario provide adequate protection against excessive and malicious rent increases for tenants while maintaining the ability for landlords to operate a viable and sustainable business;

AND THAT Council direct staff to circulate this resolution to the Honourable Doug Ford, Premier of Ontario, MP Terry Sheehan, MPP Bill Rosenberg, the Municipality of Wawa, and to all other Ontario Municipalities."

Should you require anything further in order to address the above-noted resolution, please contact the undersigned

Yours truly,

Natashia Roberts

CAO/Clerk
NR/KN

Cc: Honourable Doug Ford, Premier of Ontario, MP Terry Sheehan, MPP Bill Rosenberg, the Municipality of Wawa, and to all other Ontario Municipalities

Solicitor General

Office of the Solicitor General

25 Grosvenor Street, 18th Floor
 Toronto ON M7A 1Y6
 Tel: 416 326-5000
 Toll Free: 1 866 517-0571
 Minister.SOLGEN@ontario.ca

Solliciteur général

Bureau du solliciteur général

25, rue Grosvenor, 18^e étage
 Toronto ON M7A 1Y6
 Tél. : 416 326-5000
 Sans frais : 1 866 517-0571
 Minister.SOLGEN@ontario.ca



132-2025-4811

By email

December 5, 2025

Dear Heads of Council and Chief Administrative Officers of OPP-Policed Municipalities:

Further to my letter on September 26, 2025, I am pleased to confirm the release of the 2026 Ontario Provincial Police (OPP) annual billing statements. These billing statements include confirmation of policing costs before and after the implementation of the 11 per cent cap on OPP policing costs for 2026.

The cap was introduced to provide municipalities with greater predictability and stability for the 2026 billing year, ensuring costs do not rise by more than 11 per cent between 2025 and 2026, excluding any service enhancements. This measure reflects the province's commitment to responsive and responsible cost management, particularly in the context of the cost pressures identified for the upcoming year. Without provincial intervention costs for OPP-policed municipalities would be significantly higher in 2026.

In determining the methodology for the cap on OPP policing costs for the 2026 billing year, a number of items were considered, including the Ontario Provincial Police Association salary increases and managing year-over-year cost variability. In addition, factors relevant to all municipalities across the province were considered, such as the rate of inflation, typical salary increase trends, and municipal fiscal capacity including grants.

Any questions related to specific OPP billing statements or operational estimates can be directed to the Crime Prevention and Community Support Bureau at opp.municipalpolicing@opp.ca.

In addition, any questions related to policy changes and the approach to OPP cost recovery can be directed to my team at the Strategic Policy Division, Ministry of the Solicitor General at solgeninput@ontario.ca.

Thank you for your ongoing partnership in protecting Ontario and keeping our communities safe.

Sincerely,

A handwritten signature in blue ink, appearing to read 'Michael S. Kerzner'.

The Honourable Michael S. Kerzner
 Solicitor General

- c. Mario Di Tommaso, O.O.M.
Deputy Solicitor General, Community Safety
Ministry of the Solicitor General

Thomas Carrique, C.O.M.
Commissioner, Ontario Provincial Police

Ontario
Provincial
Police

Police
provinciale
de l'Ontario



**Crime Prevention and Community
Support Bureau**
**Bureau de la prévention du crime et du
soutien communautaire**

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File Reference:

612-20

November 27, 2025

Dear Mayor/Reeve/CAO/Treasurer,

Please find attached your Ontario Provincial Police (OPP) Annual Billing Statement package including 2026 estimated costs and a statement for the 2024 year-end reconciliation. The final cost adjustment from the 2024 reconciliation process has been applied as an adjustment to the calculated billing amount for the 2026 calendar year.

As noted in the letter sent to you by the Solicitor General dated September 26, 2025, any increase in total policing costs for calendar year 2026—including the 2024 year-end adjustment—has been capped at 11% over the final amount billed in 2025 (after 2023 year-end adjustment and all applicable discounts).

To provide clarity and transparency, your statement includes:

- The actual calculated billing amount for 2026.
- A capped amount, based on the final 2025 payable amount plus 11%.

The municipality will be billed the lower of these two amounts during the 2026 calendar year.

The final reconciliation of your 2026 annual costs will appear in your 2028 Annual Billing Statement. The reconciled 2026 costs will reflect the 11% cap applied for that year.

For more detailed information on the 2026 Annual Billing Statement package, please refer to the resource material available on the internet, www.opp.ca/billingmodel. Further, OPP Municipal Policing will host webinar information sessions in the new year. An e-mail invitation will be forwarded to the municipality advising of the session dates.

If you have questions about the Annual Billing Statement, please e-mail OPP.MunicipalPolicing@opp.ca.

Yours truly,

B. (Bradley) McCallum
Chief Superintendent
Commander
Crime Prevention and Community Support Bureau

OPP 2026 Annual Billing Statement

Mattawa T

Estimated costs for the period January 1 to December 31, 2026

Please refer to www.opp.ca for 2026 Municipal Policing Billing General Information summary for further details.

			Cost per Property \$	Total Cost \$
Base Service	Property Counts			
	Household	1,047		
	Commercial and Industrial	61		
	Total Properties	<u>1,108</u>	203.05	224,976
Calls for Service	(see summaries)			
	Total all municipalities	217,602,138		
	Municipal portion	0.1958%	384.44	425,959
Overtime	(see notes)		36.71	40,677
Prisoner Transportation	(per property cost)		2.08	2,305
Accommodation/Cleaning Services	(per property cost)		6.32	7,003
Total 2026 Estimated Cost			632.60	700,920
2024 Year-End Adjustment	(see summary)			<u>68,673</u>
Calculated Billing for 2026				769,593
Capped Payable for 2026				645,588
Total Billing for 2026 (Lesser of Calculated Billing or Capped payable)				645,588
2026 Monthly Billing Amount				53,799

Notes

Cost increases for the Total 2026 Billing amount have been capped at 11% over the Total 2025 Billing amount.

2025 Grand Total Billing Amount	581,611
11% of 2025 Grand Total Billing	63,977
Capped Payable for 2026	<u>645,588</u>

The capped payable for 2026 is lower than the calculated billing amount by \$124,005

OPP 2026 Annual Billing Statement

Mattawa T

Estimated costs for the period January 1 to December 31, 2026

Notes to Annual Billing Statement

- 1) **Municipal Base Services and Calls for Service Costs** - The costs allocated to municipalities are determined based on the costs assigned to detachment staff performing municipal policing activities across the province. A statistical analysis of activity in detachments is used to determine the municipal policing workload allocation of all detachment-based staff as well as the allocation of the municipal workload between base services and calls for service activity. For 2026 billing purposes the allocation of the municipal workload in detachments has been calculated to be 51.9 % Base Services and 48.1 % Calls for Service. The total 2026 Base Services and Calls for Service cost calculation is detailed on the Base Services and Calls for Service Cost Summary included in the municipal billing package.
- 2) **Base Services** - The cost to each municipality is determined by the number of properties in the municipality and the standard province-wide average cost per property of \$203.05 estimated for 2026. The number of municipal properties is determined based on MPAC data. The calculation of the standard province-wide base cost per property is detailed on Base Services and Calls for Service Cost Summary included in the municipal billing package.
- 3) **Calls for Service** - The municipality's Calls for Service cost is a proportionate share of the total cost of municipal calls for service costs calculated for the province. A municipality's proportionate share of the costs is based on weighted time standards applied to the historical billable calls for service. The municipality's total weighted time is calculated as a percentage of the total of all municipalities.
- 4) **Overtime** - Municipalities are billed for overtime resulting from occurrences in their geographic area and a portion of overtime that is not linked specifically to a municipality, such as training. Municipalities are not charged for overtime identified as a provincial responsibility. The overtime activity for the calendar years 2021, 2022, 2023 and 2024 has been analyzed and averaged to estimate the 2026 costs. The costs incorporate the 2026 salary rates and a discount to reflect overtime paid as time in lieu. The overtime costs incurred in servicing detachments for shift shortages have been allocated on a per property basis based on straight time. Please be advised that these costs will be reconciled to actual 2026 hours and salary rates and included in the 2028 Annual Billing Statement.
- 5) **Court Security and Prisoner Transportation (CSPT)** - Municipalities with court security responsibilities in local courthouses are billed court security costs based on the cost of the staff required to provide designated court security activities. Prisoner transportation costs are charged to all municipalities based on the standard province-wide per property cost. The 2026 costs have been estimated based on the 2024 activity levels. These costs will be reconciled to the actual cost of service required in 2026.

There was no information available about the status of 2026 Court Security Prisoner Transportation Grant Program at the time of the Annual Billing Statement preparation.
- 6) **Year-end Adjustment** - The 2024 adjustment accounts for the difference between the amount billed based on the estimated cost in the Annual Billing Statement and the reconciled cost in the Year-end Summary. The most significant year-end adjustments are resulting from the cost of actual versus estimated municipal requirements for overtime, contract enhancements and court security.

OPP 2026 Estimated Base Services and Calls for Service Cost Summary
Estimated Costs for the period January 1 to December 31, 2026

Salaries and Benefits		Positions	Base		Total Base Services and Calls for Service	Base Services	Calls for Service
		FTE	%	\$/FTE	\$	\$	\$
Uniform Members	Note 1						
Inspector		27.66	100.0	192,976	5,337,714	5,337,714	-
Staff Sergeant-Detachment Commander		8.57	100.0	175,024	1,499,952	1,499,952	-
Staff Sergeant		41.04	100.0	160,995	6,607,217	6,607,217	-
Sergeant		237.81	51.9	147,894	35,170,721	18,256,061	16,914,660
Constable		1,663.92	51.9	123,513	205,515,029	106,674,098	98,840,931
Part-Time Constable		17.53	51.9	98,559	1,727,739	896,887	830,852
Total Uniform Salaries		1,996.53			255,858,373	139,271,930	116,586,444
Statutory Holiday Payout				6,387	12,640,216	6,798,379	5,841,836
Shift Premiums				1,129	2,165,924.16	1,124,243	1,041,681
Uniform Benefits - Inspector				28.64%	1,528,567	1,528,567	-
Uniform Benefits - Full-Time Salaries				36.39%	90,535,000	48,411,886	42,123,114
Uniform Benefits - Part-Time Salaries				20.76%	358,624	186,165	172,459
Total Uniform Salaries & Benefits					363,086,704	197,321,170	165,765,534
Detachment Civilian Members	Note 1						
Detachment Administrative Clerk		162.57	51.9	77,377	12,579,207	6,529,086	6,050,121
Detachment Operations Clerk		6.41	51.9	70,662	452,941	235,303	217,638
Detachment Clerk - Typist		2.61	51.9	64,030	167,117	86,440	80,677
Court Officer - Administration		38.91	51.9	94,216	3,665,926	1,903,154	1,762,772
Crimestoppers Co-ordinator		0.99	51.9	75,542	74,786	38,526	36,260
Cadet		6.72	51.9	52,627	353,653	183,668	169,985
Total Detachment Civilian Salaries		218.21			17,293,630	8,976,177	8,317,453
Civilian Benefits - Full-Time Salaries				35.46%	6,131,636	3,182,596	2,949,039
Total Detachment Civilian Salaries & Benefits					23,425,266	12,158,773	11,266,493
Support Costs - Salaries and Benefits	Note 2						
Communication Operators				7,294	14,562,690	7,829,963	6,732,727
Prisoner Guards				2,425	4,841,585	2,603,189	2,238,396
Operational Support				7,250	14,474,843	7,782,730	6,692,113
RHQ Municipal Support				3,103	6,195,233	3,331,008	2,864,224
Telephone Support				162	323,438	173,904	149,534
Office Automation Support				937	1,870,749	1,005,851	864,898
Mobile and Portable Radio Support				325	654,569.50	351,839	302,731
Total Support Staff Salaries and Benefits Costs					42,923,106	23,078,484	19,844,623
Total Salaries & Benefits					429,435,076	232,558,427	196,876,649
Other Direct Operating Expenses	Note 2						
Communication Centre				152	303,473	163,169	140,304
Operational Support				1,292	2,579,517	1,386,936	1,192,581
RHQ Municipal Support				340	678,820	364,983	313,837
Telephone				1,203	2,401,826	1,291,396	1,110,429
Mobile Radio Equipment Repairs & Maintenance				197	396,770	213,268	183,502
Office Automation - Uniform				4,688	9,359,733	5,032,474	4,327,258
Office Automation - Civilian				1,199	261,634	135,799	125,835
Vehicle Usage				10,641	21,245,076	11,422,901	9,822,175
Detachment Supplies & Equipment				824	1,645,141	884,548	760,593
Uniform & Equipment				2,930	5,901,196	3,171,959	2,729,236
Uniform & Equipment - Court Officer				1,055	41,050	21,311	19,739
Total Other Direct Operating Expenses					44,814,234	24,088,745	20,725,489
Total 2026 Municipal Base Services and Calls for Service Cost					\$ 474,249,309	\$ 256,647,172	\$ 217,602,138
Total OPP-Policed Municipal Properties						1,263,977	
Base Services Cost per Property						\$ 203.05	

OPP 2026 Estimated Base Services and Calls for Service Cost Summary

Estimated Costs for the period January 1 to December 31, 2026

Notes:

Total Base Services and Calls for Service Costs are based on the cost of salary, benefit, support and other direct operating expenses for staff providing policing services to municipalities. Staff is measured in full-time equivalent (FTE) units and the costs per FTE are described in the notes below.

- 1) Full-time equivalents (FTEs) are based on average municipal detachment staffing levels for the years 2021 through 2024. Additional service, court security, prisoner transportation and cleaning staff are excluded.

The equivalent of 84.1 FTEs with a cost of \$17,823,159 has been excluded from municipal costs to reflect the average municipal detachment FTEs required for provincially-mandated responsibilities eligible for Provincial Service Usage credit.

Salary rates are based on weighted average rates for municipal detachment staff by rank, level, and classification. The 2026 salaries incorporate the 2026 general salary rate increase set in the 2023 to 2026 OPPA Uniform and Civilian Agreements (uniform and civilian staff - 4.75% in 2023, 4.50% in 2024, 2.75% in 2025 and 2.75% in 2026.) The 2026 salaries also incorporate a 3% Frontline Patrol Premium and a 3% Second-In-Command premium.

The benefit rates are estimated based on the most recent rates set by the Treasury Board Secretariat, (2025-26). Statutory Holiday Payouts, Shift Premiums, and Benefit costs are subject to reconciliation.

FTEs have been apportioned between Base Services and Calls for Service costs based on the current ratio, 51.9% Base Services : 48.1% Calls for Service.

- 2) Support Staff Costs and Other Direct Operating Expenses for uniform FTEs are calculated on a per FTE basis as per rates set in the 2025 Municipal Policing Cost-Recovery Formula.

OPP 2026 Calls for Service Billing Summary

Mattawa T

Estimated costs for the period January 1 to December 31, 2026

Calls for Service Billing Workgroups	Calls for Service Count					2026 Average Time Standard	Total Weighted Time	% of Total Provincial Weighted Time	2026 Estimated Calls for Service Cost
	2021	2022	2023	2024	Four Year Average				
					A	B	C = A * B		
	Note 1							Note 2	Note 3
Drug Possession	7	5	1	6	5	4.9	23	0.0012%	2,692
Drugs	6	1	1	2	3	103.7	259	0.0138%	29,981
Operational	287	330	348	333	325	4.0	1,298	0.0690%	150,110
Operational 2	78	81	95	86	85	1.8	153	0.0081%	17,694
Other Criminal Code Violations	28	37	29	42	34	6.7	228	0.0121%	26,344
Property Crime Violations	71	89	69	72	75	5.8	436	0.0232%	50,474
Statutes & Acts	82	94	82	76	84	3.6	301	0.0160%	34,763
Traffic	33	24	15	21	23	3.8	88	0.0047%	10,217
Violent Criminal Code	55	55	76	72	65	13.9	897	0.0476%	103,683
Municipal Totals	647	716	716	710	697		3,683	0.1958%	\$425,959

Provincial Totals (Note 4)

Calls for Service Billing Workgroups	Calls for Service Count					2026 Average Time Standard	Total Weighted Time	% of Total Provincial Weighted Time	2026 Estimated Calls for Service Cost
	2021	2022	2023	2024	Four Year Average				
					A	B	C = A * B		
	Note 1							Note 2	Note 3
Drug Possession	3,017	2,530	2,404	2,570	2,630	4.9	12,888	0.6849%	1,490,434
Drugs	1,071	818	940	944	943	103.7	97,806	5.1980%	11,310,991
Operational	182,938	178,694	182,556	198,566	185,688	4.0	742,754	39.4744%	85,897,052
Operational 2	48,875	46,769	47,507	47,198	47,587	1.8	85,657	4.5523%	9,905,960
Other Criminal Code Violations	12,312	12,464	13,135	14,777	13,172	6.7	88,252	4.6902%	10,206,039
Property Crime Violations	47,768	49,230	49,802	48,800	48,900	5.8	283,620	15.0733%	32,799,789
Statutes & Acts	33,390	33,258	34,566	37,180	34,599	3.6	124,555	6.6196%	14,404,335
Traffic	34,936	38,989	32,888	34,394	35,302	3.8	134,146	7.1293%	15,513,588
Violent Criminal Code	20,343	21,807	22,925	24,690	22,441	13.9	311,932	16.5779%	36,073,949
Provincial Totals	384,648	384,559	386,723	409,119	391,262		1,881,610	100%	\$217,602,138

Notes to Calls for Service Billing Summary

- 1) Displayed without decimal places, exact numbers used in calculations
- 2) Displayed to four decimal places, nine decimal places used in calculations
- 3) Total costs rounded to zero decimals
- 4) Provincial Totals exclude data for dissolutions and post-2022 municipal police force amalgamations.

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OPP 2026 Calls for Service Details
Mattawa T
For the calendar years 2021 to 2024

Calls for Service Billing Workgroups	Calls for Service Count				Four Year Average
	2021	2022	2023	2024	
Grand Total	647	716	716	710	697.25
Drug Possession	7	5	1	6	4.75
DRUG Operation - Master Code	1	0	0	0	0.25
DRUG related occurrence	4	3	1	3	2.75
Possession - Cocaine	0	0	0	1	0.25
Possession - Methamphetamine (Crystal Meth)	0	2	0	1	0.75
Possession - Other Controlled Drugs and Substances Act	2	0	0	1	0.75
Drugs	6	1	1	2	2.50
Trafficking - Cocaine	1	0	1	0	0.50
Trafficking - Methamphetamine (Crystal Meth)	4	0	0	0	1.00
Trafficking - Opioid (other than heroin)	0	0	0	1	0.25
Trafficking - Other Controlled Drugs and Substances Act	1	1	0	1	0.75
Operational	287	330	348	333	324.50
ACCIDENT - NON-MVC - Master Code	0	0	1	1	0.50
ACCIDENT - NON-MVC - PUBLIC PROPERTY	0	0	1	0	0.25
Alarm - Master Code	0	1	0	0	0.25
Alarm - Others	0	1	0	0	0.25
Animal - Bear Complaint	1	4	0	1	1.50
Animal - Dog Owners Liability Act	4	2	0	0	1.50
Animal - Left in Vehicle	0	0	2	1	0.75
Animal - Master Code	1	0	1	0	0.50
Animal - Other	1	1	3	3	2.00
Animal Bite	1	1	1	2	1.25
Animal Injured	0	1	1	1	0.75
Animal Stray	7	17	7	6	9.25
Assist Fire Department	1	3	2	1	1.75
Assist Public	36	64	59	39	49.50
Distressed / Overdue Motorist	0	2	0	1	0.75
Dogs By-Law	0	0	1	0	0.25
Domestic Disturbance	47	49	50	50	49.00
FAMILY DISPUTE	29	26	30	34	29.75
Fire - Building	1	4	0	0	1.25
Fire - Other	0	1	1	2	1.00
Fire - Vehicle	0	1	0	0	0.25
Found - Gun	0	1	0	0	0.25
Found - Others	0	1	2	2	1.25
Found - Personal Accessories	2	0	0	0	0.50
Found - Sporting Goods, Hobby Equip.	1	0	0	0	0.25
Found Property - Master Code	5	8	8	6	6.75
Homeless Person	0	0	1	0	0.25
Insecure Condition - Building	0	0	0	1	0.25
Insecure Condition - Master Code	2	0	1	2	1.25
Insecure Condition - Others	0	0	1	0	0.25
Lost - Others	2	0	1	2	1.25
Lost - Personal Accessories	1	3	1	3	2.00

OPP 2026 Calls for Service Details
Mattawa T
For the calendar years 2021 to 2024

Calls for Service Billing Workgroups	Calls for Service Count				Four Year Average
	2021	2022	2023	2024	
Lost Property - Master Code	3	2	7	5	4.25
Medical Assistance - Other	2	1	1	1	1.25
Missing Person 12 & older	2	1	1	4	2.00
Missing Person Located 12 & older	1	2	8	6	4.25
Missing Person Located Under 12	0	0	0	1	0.25
Missing Person under 12	1	0	2	1	1.00
Missing Person-Master code	1	0	0	0	0.25
Neighbour Dispute	34	33	41	42	37.50
Noise Complaint - Animal	3	1	2	1	1.75
Noise Complaint - Master Code	25	27	20	10	20.50
Noise Complaint - Others	1	1	3	5	2.50
Noise Complaint - Residence	1	1	1	2	1.25
Overdose/Suspected Overdose - Opioid Related	0	1	0	0	0.25
Phone - Nuisance - No Charges Laid	4	2	2	1	2.25
Phone - Other - No Charges Laid	0	1	0	0	0.25
Protest/Demonstration	0	1	0	0	0.25
Sudden Death - Apparent Overdose/Overdose	0	1	2	1	1.00
Sudden Death - master code	2	0	0	0	0.50
Sudden Death - Natural Causes	0	3	5	3	2.75
Sudden Death - Others	0	0	1	1	0.50
Sudden Death - Suicide	0	1	0	0	0.25
Suspicious Person	28	25	40	30	30.75
Suspicious vehicle	4	3	7	9	5.75
Trouble with Youth	7	9	12	22	12.50
Unwanted Persons	26	22	18	29	23.75
Vehicle Recovered - Other	0	0	0	1	0.25
Vehicle Recovered - Trucks	0	1	0	0	0.25
Operational 2	78	81	95	86	85.00
911 call - Dropped Cell	5	5	10	5	6.25
911 call / 911 hang up	16	8	8	6	9.50
False Alarm - Accidental Trip	1	0	0	1	0.50
False Alarm - Cancelled	6	0	2	1	2.25
False Alarm - Others	21	26	44	47	34.50
False Holdup Alarm - Accidental Trip	0	4	3	3	2.50
Keep the Peace	29	38	28	23	29.50
Other Criminal Code Violations	28	37	29	42	34.00
Bail Violations - Fail To Comply	13	20	10	17	15.00
Bail Violations - Master Code	0	0	0	1	0.25
Bail Violations - Others	0	0	1	0	0.25
Breach of Probation	6	3	10	9	7.00
Breach of Recognizance (811)	1	0	0	1	0.50
Child Pornography - Making or distributing	0	0	1	0	0.25
Child Pornography - Other	0	1	0	0	0.25
Common nuisance	0	1	0	0	0.25
Disturb religious meeting	0	0	0	1	0.25

OPP 2026 Calls for Service Details
Mattawa T
For the calendar years 2021 to 2024

Calls for Service Billing Workgroups	Calls for Service Count				Four Year Average
	2021	2022	2023	2024	
Disturb the Peace	4	6	2	2	3.50
Indecent acts - exposure to person under 16	0	0	1	0	0.25
Indecent acts - Master Code	0	0	0	1	0.25
Indecent acts - Other	1	0	0	2	0.75
Obstruct Public Peace Officer	0	1	1	0	0.50
Offensive Weapons - Careless use of firearms	1	0	0	0	0.25
Offensive Weapons - Other Weapons Offences	0	3	0	0	0.75
Offensive Weapons - Prohibited	0	0	1	0	0.25
Offensive Weapons-Other Offensive Weapons	1	1	0	1	0.75
Other Criminal Code * Sec. 215 - Sec. 319	1	0	0	0	0.25
Other Criminal Code * Sec.462 - Sec.753	0	0	0	1	0.25
Possess Firearm while prohibited	0	0	0	1	0.25
Public Mischief - mislead peace officer	0	0	1	2	0.75
Public Morals	0	0	0	1	0.25
Spreading false news	0	0	0	1	0.25
Utter Threats to Property / Animals	0	0	1	1	0.50
Weapons Trafficking and Manufacturing	0	1	0	0	0.25
Property Crime Violations	71	89	69	72	75.25
Arson - Others	1	0	0	0	0.25
Break & Enter	14	12	8	8	10.50
Break & Enter - Firearms	0	1	0	0	0.25
Fraud - False Pretence Over \$5,000	0	0	1	1	0.50
Fraud - False Pretence Under \$5,000	0	0	1	3	1.00
Fraud - Fraud through mails	0	0	1	1	0.50
Fraud - Master Code	1	1	2	2	1.50
Fraud - Money/property/security Over \$5,000	0	5	0	4	2.25
Fraud - Money/property/security Under \$5,000	0	5	4	3	3.00
Fraud - Other	3	8	3	4	4.50
Fraud - Steal/Forge/Poss./Use Credit Card	0	1	1	1	0.75
Fraud - Transportation	0	0	1	0	0.25
Identity Fraud	0	1	1	0	0.50
Identity Theft	0	0	1	0	0.25
Mischief	22	22	13	15	18.00
Mischief - Interfere with lawful use, enjoyment of property	4	1	1	0	1.50
Mischief Graffiti - Non-Gang Related	1	0	1	2	1.00
Personation with Intent (fraud)	0	1	2	0	0.75
Possession of Stolen Goods over \$5,000	0	1	1	0	0.50
Possession of Stolen Goods under \$5,000	0	0	1	0	0.25
Property Damage	0	2	1	0	0.75
Theft FROM Motor Vehicles Under \$5,000	3	0	1	1	1.25
Theft of - All Terrain Vehicles	1	1	0	3	1.25
Theft of - Automobile	0	0	1	0	0.25
Theft of - Snow Vehicles	0	0	1	0	0.25
Theft of - Trucks	0	1	1	0	0.50
Theft of Motor Vehicle	2	2	1	0	1.25

OPP 2026 Calls for Service Details
Mattawa T
For the calendar years 2021 to 2024

Calls for Service Billing Workgroups	Calls for Service Count				Four Year Average
	2021	2022	2023	2024	
Theft Over \$5,000 - Other Theft	0	0	1	1	0.50
Theft Under \$5,000 - Bicycles	1	0	2	0	0.75
Theft Under \$5,000 - Boat (Vessel)	1	0	0	0	0.25
Theft Under \$5,000 - Boat Motor	0	1	0	1	0.50
Theft Under \$5,000 - Building	1	0	0	1	0.50
Theft Under \$5,000 - Construction Site	0	0	0	1	0.25
Theft Under \$5,000 - Farm Equipment	0	1	0	0	0.25
Theft Under \$5,000 - Gasoline Drive-off	5	0	1	5	2.75
Theft Under \$5,000 - Master Code	3	7	4	4	4.50
Theft Under \$5,000 - Other Theft	6	14	7	7	8.50
Theft Under \$5,000 - Persons	1	1	0	0	0.50
Theft Under \$5,000 SHOPLIFTING	0	0	4	3	1.75
Trafficking in Stolen Goods over \$5,000	0	0	1	1	0.50
Unlawful in a dwelling house	1	0	0	0	0.25
Statutes & Acts	82	94	82	76	83.50
Custody Dispute	0	1	0	0	0.25
Landlord / Tenant	23	30	20	8	20.25
Mental Health Act	20	23	31	22	24.00
Mental Health Act - Apprehension	6	7	7	10	7.50
Mental Health Act - Attempt Suicide	4	2	0	1	1.75
Mental Health Act - No Contact with Police	2	0	0	8	2.50
Mental Health Act - Placed on Form	4	4	2	3	3.25
Mental Health Act - Threat of Suicide	4	10	8	7	7.25
Mental Health Act - Voluntary Transport	5	6	2	3	4.00
Trespass To Property Act	14	11	12	14	12.75
Traffic	33	24	15	21	23.25
MVC - FATAL (MOTOR VEHICLE COLLISION)	1	0	0	0	0.25
MVC - PERS. INJ. FAILED TO REMAIN (MOTOR VEHICLE COLLISION)	1	1	0	0	0.50
MVC - PERSONAL INJURY (MOTOR VEHICLE COLLISION]	2	2	1	1	1.50
MVC - PROP. DAM. FAILED TO REM (MOTOR VEHICLE COLLISION)	3	2	1	0	1.50
MVC - PROP. DAM. NON REPORTABLE (MOTOR VEHICLE COLLISION]	11	6	5	11	8.25
MVC - PROP. DAM. REPORTABLE (MOTOR VEHICLE COLLISION]	15	13	7	9	11.00
MVC (MOTOR VEHICLE COLLISION) - Master Code	0	0	1	0	0.25
Violent Criminal Code	55	55	76	72	64.50
Aggravated Assault - Level 3	1	0	0	0	0.25
Assault - Level 1	18	18	17	19	18.00
Assault Peace Officer	0	1	1	0	0.50
Assault Peace Officer with weapon OR cause bodily harm	0	1	0	0	0.25
Assault With Weapon or Causing Bodily Harm - Level 2	5	5	13	11	8.50
Criminal Harassment	7	12	19	17	13.75
Criminal Harassment - Offender Unknown	0	0	2	0	0.50
Extortion	1	0	0	0	0.25

OPP 2026 Calls for Service Details

Mattawa T

For the calendar years 2021 to 2024

Calls for Service Billing Workgroups	Calls for Service Count				Four Year Average
	2021	2022	2023	2024	
Forcible confinement	0	1	1	0	0.50
Indecent/Harassing Communications	1	0	1	5	1.75
Invitation to Sexual Touching	1	0	0	0	0.25
MISCHIEF - CAUSE DANGER TO LIFE	0	1	0	0	0.25
Non-Consensual Distribution of Intimate Images	0	0	1	0	0.25
Other Criminal Code * against public order"	0	1	0	1	0.50
Robbery - Other	1	0	0	0	0.25
Robbery - Threat of Violence	0	0	0	1	0.25
Robbery-Master code	0	1	0	0	0.25
Sexual Assault	5	2	6	8	5.25
Sexual Assault With a Weapon	0	0	1	0	0.25
Sexual Interference	0	1	2	0	0.75
Utter Threats to Person	14	8	11	9	10.50
Utter Threats-Master code	1	3	1	1	1.50

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OPP 2024 Reconciled Year-End Summary

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Reconciled cost for the period January 1 to December 31, 2024

			Cost per Property \$	Reconciled Cost \$	Estimated Cost \$	Reconciliation Variance \$
Base Service	Property Counts					
	Household	1,046				
	Commercial and Industrial	62				
	Total Properties	<u>1,108</u>	179.78	199,191	183,470	15,721
Calls for Service						
	Total all municipalities	198,679,051				
	Municipal portion	0.1714%	307.35	340,544	313,675	26,869
Overtime			47.11	52,193	27,233	24,961
Prisoner Transportation	(per property cost)		1.87	2,072	1,241	831
Accommodation/Cleaning Services	(per property cost)		5.16	5,717	5,429	288
Total 2024 Costs			<u>541.26</u>	<u>599,718</u>	<u>531,048</u>	
2024 Billed Amount				<u>531,045</u>		
2024 Year-End-Adjustment				68,673		

Notes

The Year-End Adjustment above is included as an adjustment on the 2026 Billing Statement.

This amount is incorporated into the monthly invoice amount for 2026.

The difference between the estimated and billed amount is due to rounding the bills to the nearest dollar throughout the year.

OPP 2024 Reconciled Base Services and Calls for Service Cost Summary
For the period January 1 to December 31, 2024

				Total Base Services and Calls for Service	Base Services	Calls for Service
Salaries and Benefits				\$	\$	\$
	Positions	Base	\$/FTE			
	FTE	%				
Uniform Members	Note 1					
Inspector	26.21	100.0	182,588	4,785,639	4,785,639	-
Staff Sergeant-Detachment Commander.	9.14	100.0	163,618	1,495,473	1,495,473	-
Staff Sergeant	36.76	100.0	152,805	5,617,096	5,617,096	-
Sergeant	222.37	50.4	136,574	30,369,854	15,318,086	15,051,768
Constable.	1,613.61	50.4	116,074	187,298,667	94,469,399	92,829,269
Part-Time Constable	15.08	50.4	93,354	1,407,778	710,424	697,354
Total Uniform Salaries	1,923.17			230,974,507	122,396,117	108,578,391
Statutory Holiday Payout			6,050	11,543,670	6,038,603	5,505,066
Shift Premiums			1,129	2,088,959.07	1,053,632	1,035,327
Uniform Benefits - Inspector.			28.64%	1,370,468	1,370,468	-
Uniform Benefits - Full-Time Salaries.			36.39%	81,797,167	42,539,580	39,257,587
Uniform Benefits - Part-Time Salaries.			20.76%	292,210	147,462	144,749
Total Uniform Salaries & Benefits				328,066,981	173,545,862	154,521,120
Detachment Civilian Members	Note 1					
Detachment Administrative Clerk	168.12	50.4	73,426	12,344,361	6,226,515	6,117,845
Detachment Operations Clerk	2.08	50.4	69,128	143,787	72,585	71,202
Detachment Clerk - Typist	1.06	50.4	60,677	64,318	32,159	32,159
Court Officer - Administration.	25.63	50.4	74,937	1,920,625	968,930	951,695
Crimestoppers Co-ordinator	0.83	50.4	70,809	58,771	29,740	29,032
Cadet.	0.68	50.4	49,848	33,897	16,948	16,948
Total Detachment Civilian Salaries	198.40			14,565,758	7,346,877	7,218,881
Civilian Benefits - Full-Time Salaries			35.46%	5,164,440	2,604,911	2,559,529
Total Detachment Civilian Salaries & Benefits				19,730,198	9,951,788	9,778,410
Support Costs - Salaries and Benefits	Note 2					
Communication Operators			6,228	11,977,503	6,263,811	5,713,692
Prisoner Guards			1,996	3,838,647	2,007,477	1,831,170
Operational Support			6,080	11,692,874	6,114,960	5,577,914
RHQ Municipal Support			2,751	5,290,641	2,766,818	2,523,822
Telephone Support			141	271,167	141,811	129,356
Office Automation Support			875	1,682,774	880,031	802,743
Mobile and Portable Radio Support			282	546,586.50	285,768	260,819
Total Support Staff Salaries and Benefits Costs				35,300,192	18,460,676	16,839,516
Total Salaries & Benefits				383,097,371	201,958,326	181,139,045
Other Direct Operating Expenses	Note 2					
Communication Centre			155	298,091	155,891	142,200
Operational Support			1,018	1,957,787	1,023,854	933,934
RHQ Municipal Support			212	407,712	213,219	194,493
Telephone			1,582	3,042,455	1,591,097	1,451,358
Mobile Radio Equipment Repairs & Maintenance			147	284,923	148,964	135,959
Office Automation - Uniform			3,019	5,806,050	3,036,359	2,769,691
Office Automation - Civilian			1,154	228,954	115,088	113,865
Vehicle Usage			9,975	19,183,621	10,032,356	9,151,265
Detachment Supplies & Equipment			548	1,053,897	551,151	502,746
Uniform & Equipment			2,305	4,467,666	2,335,795	2,131,871
Uniform & Equipment - Court Officer			994	25,476	12,852	12,624
Total Other Direct Operating Expenses				36,756,632	19,216,626	17,540,006
Total 2024 Municipal Base Services and Calls for Service Cost				\$ 419,854,003	\$ 221,174,952	\$ 198,679,051
Total OPP-Policed Municipal Properties					1,230,286	
Base Services Cost per Property					\$ 179.78	

OPP 2024 Reconciled Base Services and Calls for Service Cost Summary

For the period January 1 to December 31, 2024

Notes:

Total Base Services and Calls for Service Costs are based on the cost of salary, benefit, support and other direct operating expenses for staff providing policing services to municipalities. Staff is measured in full-time equivalent (FTE) units and the costs per FTE are described in the notes below.

- 1) Full-time equivalents (FTEs) are based on average municipal detachment staffing levels for the years 2019 through 2022. Contract enhancements, court security, prisoner transportation and cleaning staff are excluded.

The equivalent of 88.28 FTEs with a cost of \$17,343,993 has been excluded from municipal costs to reflect the average municipal detachment FTEs required for provincially-mandated responsibilities eligible for Provincial Service Usage credit.

Salary rates are based on weighted average rates for municipal detachment staff by rank, level and classification. The 2024 salaries incorporate the 2024 general salary rate increases set in the 2023 to 2026 OPPA Uniform and Civilian Collective Agreements, (uniform and civilian staff - 4.50%). The benefit rates are based on the most recent rates set by the Treasury Board Secretariat, (2024-25). Statutory Holiday Payouts, Shift Premiums, and Benefit costs are subject to reconciliation.

FTEs have been apportioned between Base Services and Calls for Service costs based on the current ratio, 50.44% Base Services : 49.56% Calls for Service.

- 2) Support Staff Costs and Other Direct Operating Expenses for uniform FTEs are calculated on a per FTE basis as per rates set in the 2023 Municipal Policing Cost-Recovery Formula.

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From: [FONOM Office/ Bureau de FONOM](#)
Subject: 2026 FONOM Conference hosted by the City of Timmins
Date: Wednesday, December 10, 2025 2:02:57 PM

Good morning Please share this email with our Council and Management teams.

The 2026 FONOM Conference will be held in the City of Timmins from May 11th to May 13th, 2025. Below is a link to the Delegate Registration portal for those wishing to attend.

[FONOM Conference Registration, Tue, May 12, 2026 at 8:00 AM | Eventbrite](#)

The Conference is being held at the McIntyre Community Centre, and the City has arranged special accommodation rates with several hotels. The city has a conference link with the locations below;

[2026 – FONOM | The Federation of Northern Ontario Municipalities](#)

I would be happy to answer any questions you may have.

Hope to see you in Timmins

Talk soon, Mac.

Mac Bain
Executive Director
The Federation of Northern Ontario Municipalities
665 Oak Street East, Unit 306
North Bay, ON, P1B 9E5
Ph. 705-498-9510

Helen Keller once said, *“Alone we can do so little; together we can do so much”*.



From: [AMO Policy](#)
To: [Amy Leclerc](#)
Subject: AMO Policy Update – Advocacy on Local Electricity Distribution
Date: Friday, December 19, 2025 2:59:42 PM



AMO Policy Update - Advocacy on Local Electricity Distribution

Top Insights

- The province's Panel for Utility Leadership and Service Excellence (PULSE) and AMO held townhall meetings with municipal elected officials

and CAOs. The panel shared details about their mandate and scope, including that it is not considering mandatory consolidation and is instead focusing on making sure LDCs have the right tools to meet local needs.

- AMO's LDC review submission urged the province to prioritize local growth planning needs and accountability with broader provincial energy planning goals. We specifically asked the province to maintain majority public ownership of LDCs; provide flexibility on board composition and governance, financial models, and performance reporting; and take the timing of the 2026 municipal election into account in implementation plans.
- The province has released the final regulation outlining criteria for the designation of Special Economic Zones which can be used to exempt projects from legislation, regulations or by-laws. The province now has the authority to exempt designated projects from municipal by-laws while simultaneously offering municipalities "trusted proponent" status to bypass laws for high-priority local developments benefiting the economy.

AMO Townhalls on the Panel for Utility Leadership and Service Excellence (PULSE)

AMO recently hosted two townhall webinars led by PULSE Chair Anthony Haines, and members of the panel including Alex Nuttall, Paula Conboy, and David MacNaughton. These townhalls provided an opportunity for discussion and feedback on the PULSE mandate, and potential recommendations on how local distribution corporations (LDCs) can finance and deliver infrastructure. PULSE is expected to deliver its final recommendations to the Minister of Energy and Mines in early 2026.

Following the townhalls, PULSE Chair, Anthony Haines reached out to AMO expressing gratitude for AMO's stakeholder engagement support. He also took the opportunity to note that the panel is not recommending further LDC consolidation, in addition to summarizing key themes that emerged in stakeholder consultations. The full letter to Karen Nesbitt, Director of Policy and Government Relations at AMO, is reproduced in full, below.

Hello Karen,

We appreciate your continued engagement on the Panel for Utility Leadership and Service Excellence (PULSE) and thank AMO for its efficient coordination with municipalities across the province. The focus on municipal shareholder perspectives has been particularly helpful.

The Panel remains committed to developing solutions as stakeholders navigate the pressures of growth and change in the electricity distribution sector. Since amalgamation and corporatization began in 1998, the number of electricity utilities in Ontario has decreased from 307 to 58. While the Panel is not recommending further consolidation, our goal is to

create an environment where municipal shareholders of electricity utilities can have informed conversations about the next steps in the evolution of electricity distribution in Ontario. We are not seeking to limit options, but rather to expand them.

Key themes emerging from our engagement include:

- **Local employment needs:** Many electricity utilities will require a significant increase in resources—potentially doubling—to meet growth demands and this will require more skilled workers in communities across the province.
- **Long-term planning:** As asset-intensive businesses, electricity utilities need funding strategies aligned with long-term planning horizons.
- **Regulatory challenges:** Stakeholders have expressed concern that the current regulatory system is overly burdensome, leading to under-earning for many utilities. While customer protection remains essential, regulatory requirements should be re-evaluated to ensure they are balanced, incremental, and supportive of investor confidence.
- **Investment barriers:** The existing tax system presents obstacles to investment, and solutions must be identified to encourage capital inflows where necessary.
- **Mergers and acquisitions:** Where a merger or acquisition makes sense, the regulatory process is seen as cumbersome and slow, requiring retooling to better support timely decisions.
- **Governance models:** To attract external partners, governance structures must evolve to reflect collaboration with the financial community.
- **Funding diversity:** Funding sources will vary depending on utility size, and tailored solutions will be necessary for both the largest and smallest entities.

We recognize that further workshops are needed to refine options for smaller utilities. However, there is broad agreement on the principles guiding this work, which provides a strong foundation for moving forward.

Thank you again for your engagement and support. We look forward to continuing these discussions and working together on sustainable solutions for the sector.

Sincerely,

Anthony Haines, PULSE Panel Chair

AMO's Submission on the PULSE Review

AMO provided advice to PULSE and the Ministry of Energy and Mines as they finalize recommendations on how to deliver the next generation of distribution infrastructure. AMO advanced recommendations centred on ensuring local growth planning and provincial energy planning are undertaken in coordination while mutually supporting shared objectives. Specifically,

1. Majority municipal ownership of LDCs with expanded private financing tools.
2. Transparent and accountable performance reporting and board composition.
3. Flexibility for shareholders to decide what governance and financial models

best meet local needs.

4. Implementation timelines that account for the 2026 municipal elections.

AMO looks forward to continuing to support PULSE and the province in modernizing LDC governance while making sure municipalities remain active participants in energy planning.

Province Announces Final Regulation for Special Economic Zones (SEZs)

The Ministry of Economic Development, Job Creation and Trade (MEDJCT) [has announced](#) the release of the final SEZ regulation. This new regulation sets criteria for the Minister to designate projects, trusted proponents, and geographic boundaries as SEZs. The province can now exempt designated projects from provincial laws and regulations, and municipal by-laws. The regulation does not outline a process for the province to determine what laws, regulations or by-laws would be exempt – the province has previously indicated an intent to make these decisions on a case-by-case basis.

Municipalities are named as a “trusted proponent” under the regulation, allowing them to bypass traditional regulatory hurdles to accelerate high-priority projects. This status is not universal and is tied to designated projects.

AMO continues to [encourage the province](#) to use this new authority in collaboration with host municipalities on proposed SEZ projects.

An online version of this Policy Update is also available on the [AMO Website](#).

*Disclaimer: The Association of Municipalities of Ontario (AMO) is unable to provide any warranty regarding the accuracy or completeness of third-party submissions. Distribution of these items does not imply an endorsement of the views, information or services mentioned.

Association of Municipalities of Ontario

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155 University Ave Suite 800 | Toronto, ON M5H 3B7 CA

8.7

December 10, 2025

Mayor & Council
Town of Mattawa
160 Water Street
Box 390
Mattawa, ON P0H 1V0

RECEIVED

DEC 22 2025

**RE: Town of Mattawa
Mauril Bélanger Bridge**
**Subject: Rehabilitation or Replacement
Schedule B Environmental Assessment**

Dear Mayor Bélanger & Council:

The Corporation of the Town of Mattawa has been awarded funding under the MTO Connecting Link Program to complete the Detailed Structural Review and Environmental Assessment for the Rehabilitation of the Mauril Bélanger Bridge crossing the Mattawa River via Highway 533/Main Street as per attached photogrammetry.

Jp2g Consultants Inc. has been retained by the Town of Mattawa to conduct a Schedule B Environmental Assessment to assist Council's decision making regarding the most cost effective and environmentally sensitive decision to extend the operational life of this fundamental infrastructure. The purpose of the currently approved work is to determine the nature and extent of rehabilitation or replacement required to extend the operational life of the existing Bridge.

Future infrastructure work will involve structural repairs, improvement of road and sidewalk surface and potential erosion protection in a major rehabilitation program or replacement with a new structure.

The current Schedule B Environmental Assessment project will be subject to Public and Agency input; as well as Aboriginal Consultation.

If replacement of the Mauril Bélanger Bridge is determined to be the preferred approach a "Bump Up" to a Schedule C Environmental Assessment may be required.

A Public Information Center is planned for Saturday, January 17, 2026 from 1:00 to 3:00 PM at the Town of Mattawa Municipal Office, 160 Water Street to provide further information to the public and to receive input and comment from interested parties.

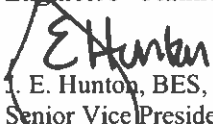
For further information on this project or to provide your comments or concerns in writing, please contact

Mr. Paul Laperriere, CPA, CA
Chief Administrative Officer/Treasurer
Town of Mattawa
160 Water Street
Mattawa, Ontario P0H 1V0
Telephone: 705-744-5611, Ext. 101
e-mail: cao@mattawa.ca

or

Mr. James Hunton, BES, MCIP
Senior Vice President
Jp2g Consultants Inc.
Engineers • Planners • Project Managers
12 International Drive, Pembroke, Ontario K8A 6W5
Telephone: 613-735-2507, Ext. 122
e-mail: james.hunton@jp2g.com

Yours very truly,
Jp2g Consultants Inc.
Engineers • Planners • Project Managers


J. E. Hunton, BES, MCIP
Senior Vice President

c.c. - Paul Laperriere, CPA/CA
CAO/Treasurer, Town of Mattawa

Attachment 1: Mauril Bélanger Bridge Location and Photo

ATTACHMENT 1

MAURIL BÉLANGER BRIDGE LOCATION



MAURIL BÉLANGER BRIDGE PHOTO



From: [Info](#)
To: [Amy Leclerc](#)
Subject: FW: Bill C-233, the No More Loopholes Act / le projet de loi C-233, la loi visant à éliminer les échappatoires
Date: Tuesday, December 9, 2025 11:15:30 AM
Attachments: [Q and A Bill C-233 No More Loopholes Act E.pdf](#)
[Questions et réponses Projet de Loi C-233 loi visant à éliminer les échappatoires - F.pdf](#)
[Myths and Facts BillC233-E.pdf](#)
[Mythes et Faits Projet de loi C233-FR.pdf](#)
[Template letter of support-Bill C-233-E.docx](#)
[modèle de lettre de soutien-projet de loi c-233-F.docx](#)

From: Kwan, Jenny - M.P. <Jenny.Kwan@parl.gc.ca>
Sent: December 8, 2025 4:44 PM
To: Kwan, Jenny - M.P. <Jenny.Kwan@parl.gc.ca>
Subject: Bill C-233, the No More Loopholes Act / le projet de loi C-233, la loi visant à éliminer les échappatoires

Dear elected officials,

I'm writing to share important information about Bill C-233 — the No More Loopholes Act — a Private Member's Bill that I introduced in the House of Commons in September, and to urge broad support for this legislation at Second Reading in late February 2026.

This bill takes a straightforward but essential step: it closes the longstanding loophole that allows Canadian-made arms, components, and military technologies to be exported to the United States without permits, risk assessments, or transparency. This bill is essential to stop Canadian arms from being used to violate human rights abroad. Having your municipality's endorsement would be important to me.

Bill C-233 brings Canada's export-control system in line with the rules we already apply to the rest of the world. It strengthens our compliance with the Arms Trade Treaty (ATT), which Canada adopted in 2019, and ensures we meet our legal and moral obligations to prevent Canadian goods from contributing to violations of human rights and international humanitarian law.

Today, most military goods sent from Canada to the U.S. require no permits and are not publicly reported. This is not a small technical gap — it represents the majority of Canada's arms-export volume. As a result, parts and components produced in Canada can be incorporated into larger weapons systems in the U.S. and then transferred to high-risk destinations, including places where civilians are already suffering devastating harm.

Bill C-233 addresses this by:

- Ending the blanket U.S. exemption so that **all** military exports, regardless of destination, undergo the same permit, risk-assessment, and accountability process.
- Clarifying that export controls apply to all military parts, components, and related technology.
- Preventing the use of broad "general export permits" for military items, ensuring proper case-by-case assessment.
- Requiring end-use certificates only when they meaningfully reduce the risk of violations such as war crimes.
- Mandating annual public reports on Canada's compliance with the ATT and the Export and Import Permits Act.
- Helping ensure Canada does not contribute — directly or indirectly — to human-rights abuses abroad.

These measures do **not** restrict production, innovation, or legitimate defence cooperation.

They do **not** interfere with military aid to Ukraine, which flows through a separate, streamlined Department of National Defence process.

They do **not** affect how the Canadian Armed Forces acquire equipment. And they do **not** undermine NATO cooperation — in fact, nearly all NATO members already apply the ATT uniformly.

Civil society organizations across the country support closing this loophole. Groups such as Oxfam, Project Ploughshares, Independent Jewish Voices, Arms Embargo Now, Canadians for a Just Peace in the Middle East, LeadNow, and the Canadian Muslim Public Affairs Council have all emphasized that Canada cannot claim to uphold human rights while allowing most of its military exports to remain unreviewed and unreported.

This bill is fundamentally about transparency, accountability, and ensuring Canada's export-control system reflects our values, our treaty obligations, and our commitment to civilian protection. It is not a partisan issue — it is a matter of international law, human dignity, and responsible governance.

I am including a sample letter of support, and a fact sheet, for your reference.

I hope you will join in supporting Bill C-233 and helping to ensure that Canada's role in global arms transfers is consistent, principled, and accountable.

Sincerely,

Jenny Kwan
MP for Vancouver East

Questions and Answers - A Fact Sheet on Private Member's Bill C-233

An Act to Amend the Import and Export Permits Act

Closing Canada's U.S. Arms-Export Loophole: The "No More Loopholes Act"

Q. What is Canada's current export control regime for arms?

A. Currently, Canadian exports of military goods and technologies are subject to the Export and Imports Permits Act (EIPA) and the Arms Trade Treaty (ATT).

The EIPA requires Canadian individuals and organizations wishing to export controlled items, including military goods and technologies, to obtain a permit issued by the Minister of Foreign Affairs.

Section 7.3(1) of the EIPA requires the Minister to deny export permit applications for controlled items if there is a "substantial risk" that the export or brokering of the items would undermine peace and security or could be used either to commit or to facilitate serious violations of international humanitarian and human rights laws.

The ATT prohibits signatories from exporting military goods and technologies where at least one of the following situations would exist:

- the exportation would violate United Nations Security Council measures, particularly arms embargoes;
- the exportation would violate the exporting country's obligations under international agreements; or
- the exporting country has knowledge that the controlled items being exported would be used to commit genocide, crimes against humanity or other specified attacks against civilians.

Q: What is the issue regarding Canadian arms-export laws currently?

They contain giant loopholes:

- Arms, components and technology can be shipped to the United States without permits, risk assessments, or public reporting.
- Once in the U.S., these Canadian-made parts are built into weapons systems – such as F-35 fighter jets and Apache attack helicopters – which are then sent to Israel, Saudi Arabia and other conflict zones.

Q: How did this happen?

In 2019, even though Canada amended its Export and Import Permits Act to align with the Arms Trade Treaty (ATT), however, the U.S. remains exempted.¹ As such, the export or brokering of most military goods and technologies to the US do not need an export permit, allowing this trade to continue unregulated and unreported. For the past two years, arms manufacturers in Canada have profited from this loophole as civilians in Gaza face bombing, starvation, and destruction.

Q: If Canada signed onto the Arms Trade Treaty, isn't Canada committed to preventing human rights abuses?

Yes — on paper. Canada's ATT commitments forbid exporting weapons likely to be used to bomb civilians, starve communities, or commit other human rights violations. In practice, the U.S. loophole undermines those commitments and lets Canadian-made bullets, components, and technology flow into conflicts abroad.

Q: What's the impact?

Project Ploughshares reported that the Canadian Commercial Corporation (CCC) signed a contract worth nearly \$80 million for artillery propellants destined for the U.S.; some were later used in weapons transferred to Israel. Canadian-made parts have been integrated into larger weapons systems now used in Gaza, despite government claims to have blocked similar sales. Each shipment erodes Canada's credibility and risks complicity in alleged breaches of international humanitarian law.

Q. What steps have other countries taken to ensure they are not complicit?

A. Switzerland and Germany implemented end-use control measures that include on-site inspections of exported military goods. Netherlands has language in their laws that would require further assessment if goods are re-exported to other countries.

¹ 1. [section 2\(a\)](#) of the ECL, which states that Canada's export controls do not apply to U.S. destined exports of most controlled items, including military goods and technologies;

2. GAC's [A Guide to Canada's Export Control List](#), which indicates that, "[u]nless otherwise specified, the export controls for military, dual-use and strategic items contained in this Guide apply to all destinations except the United States"; and

3. Canada–U.S. [reciprocal arrangements](#) that enable trade between Canada and the United States in most military goods and technologies without the need for an export permit. “

Q: What is MP Jenny Kwan's Private Member's Bill C-233 proposing?

MP Jenny Kwan has introduced the No More Loopholes Act, a Private Member's Bill that would:

- End the U.S. exemption. That means no countries will be exempted from permits, risk assessments and accountability. All exports to the United States will be required to undergo the same permit, risk-assessment, and transparency rules as any other country.
- Clarify that export controls includes all parts, components and technology or is necessary for the use of arms, ammunition, implements or munitions of war.
- Prevent the issuance of general export or brokering permits for military goods and technology.
- Require end use certificates only if it would sufficiently mitigate substantial risk of war crimes.
- Require annual reports to Parliament on Canada's compliance with the EIPA and ATT.
- Help end Canada's complicity in human rights violations linked to weapons transfers.

Q: Who supports closing the loophole?

- The UN Human Rights Council and independent UN experts have called for halting arms transfers that fuel violations of humanitarian law.
- Civil-society groups in Canada, including Arms Embargo Now, Lead Now, Canadians for a Just Peace in the Middle East, Oxfam, Project Ploughshares, Independent Jewish Voices and the Canadian Muslim Public Affairs Committee advocate for stronger export controls.
- Canadians across the country who do not want their taxes or industries tied to atrocities.

Q: What's the call to action?

Parliament must act now to:

1. Close the U.S. loophole once and for all.
2. Ensure Canada's export-control laws live up to our international treaty obligations and human rights standards.
3. Prioritize peace and civilian protection over arms-trade profits.

All MPs — regardless of party — are urged to support the No More Loopholes Act and help end Canada's complicity in war crimes and human rights abuses.

Bill C-233: Myths vs. Facts

Myth 1: Bill C-233 would decimate Canada's defence industry.

Fact: The bill *only* standardizes export controls. It does **not** restrict production, sales, or innovation. It simply applies the same rules to all Group 2 exports.

Myth 2: This would weaken Canada's role in NATO.

Fact: Almost every NATO member is part of the Arms Trade Treaty (ATT). Aligning our controls strengthens cooperation with our allies—not the opposite.

Myth 3: This would delay critical Canadian support to Ukraine.

Fact: Military aid to Ukraine is sent through the Department of National Defence using a **streamlined process** unaffected by the bill. Bill C-233 focuses on exports to the **United States**, not Europe or Ukraine.

Myth 4: This harms the Canadian Armed Forces' access to equipment.

Fact: The bill concerns **exports**, not imports. It does **not** affect how the CAF buys or receives equipment.

Myth 5: Canada's export system already covers everything.

Fact: Most Canadian arms exports—those going to the US—are **not** subject to permits, oversight, or transparency. A system cannot be “world-leading” when most exports are exempt from it.

Myth 6: The bill adds burdens without improving assessments.

Fact: Canada is required under international law (the ATT) to assess **all** arms exports equally. Current exemptions for US-bound exports leave Canada in violation of these obligations.

Myth 7: Canada already applies exemptions more narrowly than other ATT countries.

Fact: Other ATT States Parties, like the UK, still apply oversight and report publicly even when using general licences. Canada does **neither** for most exports to the US.

Myth 8: Canada already controls a wider range of items than the ATT requires.

Fact: Controls on dual-use, nuclear, chemical, biological and missile technologies are unrelated to ATT obligations. They are separate systems and not relevant to Bill C-233.

Myth 9: Canada has been reporting on ATT items for decades.

Fact: The annual report excludes most US-bound exports because they require **no permits**. Canada's report provides only a partial picture of actual arms transfers.

Myth 10: The US may retaliate with new permit requirements.

Fact: The US already applies its own strict licensing rules (ITAR) to exports to Canada. Bill C-233 does not change this reality.

Myth 11: Canada has no "loophole."

Fact: Most conventional weapons exported to the US require **no permit at all**. That *is* the loophole.

Myth 12: Permit-free exports to the US are low-risk because our systems are similar.

Fact: Canada and the US do **not** have similar risk thresholds. Canada restricts transfers that the US routinely allows—including to end-users Canada has barred. Requiring permits prevents Canadian goods from reaching high-risk users via the US.

Myth 13: The ATT allows Canada to exempt the United States.

Fact: The ATT permits flexibility in structure—not in deciding which obligations to follow. Canada must regulate **all** exports consistently.

Why Bill C-233 Matters

- Brings Canada in line with NATO allies
- Closes a major transparency and oversight gap
- Ensures Canadian parts and components cannot be routed to high-risk destinations
- Strengthens Canada's compliance with international law
- Supports long-term efforts to diversify Canada's defence supply chain

Close the U.S. Arms Export Loophole

In 2019, Canada signed the Arms Trade Treaty and pledged that our weapons would never be used to fuel war crimes or human rights abuses. Today, that promise is being broken.

Because of a loophole, Canadian-made weapons and components can be sent to the United States without permits or oversight. From there, they are integrated into larger weapons systems and exported to conflict zones — including Israel, where they are being used in the devastating bombardment and genocide in Gaza.

This loophole makes Canada complicit in atrocities. It allows weapons made here at home to kill civilians and destroy communities abroad, while undermining international law and Canada's own commitments to peace and human rights.

That's why we, the undersigned organizations, strongly support a new Private Member's Bill that will be introduced in Parliament this September to:

- Close the loophole that exempts exports to the United States from oversight;
- Require permits, risk assessments, and transparency for all U.S.-bound arms exports;
- Bring Canada into compliance with its obligations under the Arms Trade Treaty.

The Private Members Bill brought forward by MP Jenny Kwan is about protecting human rights and ensuring accountability. Canadians will not tolerate complicity in war crimes.

We call on all Members of Parliament to support this Bill and on the Canadian public to stand with us in demanding action.

Endorsed by:

From: [Paul Laperriere](#)
To: [Amy Leclerc](#)
Subject: FW: DNSSAB 2026 Budget Update
Date: Thursday, December 18, 2025 9:25:30 AM

To be included in correspondence, next meeting.

Paul Laperriere, CPA, CA
 CAO/Treasurer
 Town of Mattawa
 (705) 744 - 5611

From: Justin Avery <Justin.Avery@dnssab.ca>
Sent: December 17, 2025 4:30 PM
To: Jason Trottier <jason.trottier@eastferris.ca>; Peter Johnston <cao.clerk@bonfieldtownship.org>; 'clerk@southalgonquin.ca' <clerk@southalgonquin.ca>; acraddock@westnipissing.ca; cao@temagami.ca; projects@temagami.ca; Jason McMartin <clerk@papineaucameron.ca>; Paul Laperriere <cao@mattawa.ca>; Donna Maitland (cao@calvintownship.ca) <cao@calvintownship.ca>; admin@mattawan.ca; Shannon Saucier <Shannon.Saucier@northbay.ca>; Laura Boissonneault <Laura.Boissonneault@northbay.ca>; l.marshall@chisholm.ca
Cc: Melanie Shaye <Melanie.Shaye@dnssab.ca>
Subject: RE: DNSSAB 2026 Budget Update

Hi everyone,

Our Board approved a 2026 levy increase of 4% at today's meeting.

Please let me know if you have any questions.

Regards,

Justin Avery, CPA, CA
Director of Finance and Administration | Directeur des finances et de l'administration
 District of Nipissing Social Services Administration Board (DNSSAB) |
 Conseil d'administration des services sociaux du district de Nipissing (CASSDN)
Healthy, Sustainable Communities | Des communautés saines et durables

200 McIntyre Street East | 200, rue McIntyre Est, | North Bay, ON, P1B 8V6
 Phone | Téléphone: (705) 474-2151 x. 63350
 Fax | Télécopieur: (705) 474-7155

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From: Justin Avery

Sent: December 10, 2025 3:41 PM

To: Jason Trottier <jason.trottier@eastferris.ca>; Peter Johnston <cao.clerk@bonfieldtownship.org>; 'clerk@southalgonquin.ca' <clerk@southalgonquin.ca>; acraddock@westnipissing.ca; 'cao@temagami.ca' <cao@temagami.ca>; 'projects@temagami.ca' <projects@Temagami.ca>; 'Jason McMartin' <clerk@papineaucameron.ca>; 'cao@mattawa.ca' <cao@mattawa.ca>; Donna Maitland (cao@calvintownship.ca) <cao@calvintownship.ca>; admin@mattawan.ca; Shannon Saucier <Shannon.Saucier@northbay.ca>; Laura Boissonneault <Laura.Boissonneault@northbay.ca>; l.marshall@chisholm.ca

Cc: Melanie Shaye <Melanie.Shaye@dnssab.ca>

Subject: DNSSAB 2026 Budget Update

Hi everyone,

As you all know, the DNSSAB typically tries to provide our member municipalities timely budget updates to support in your own budget preparation. The 2026 DNSSAB Budget will be presented to DNSSAB's Finance and Administration Committee next week on December 17th. The budget includes a recommended increase to the municipal levy of 6.23% and includes a couple options for reductions. I will update everyone if there are any changes made to the budget before formal approval. The Budget Report will be available on [DNSSAB's website](#) within a few days after the meeting. Here is a link to the [2026 Budget Issues Report](#) that was presented in September to provide some context for the increase.

Please note that each individual municipality's percentage increase in apportionment can vary depending on relative changes in taxable assessments.

Please let me know if you have any questions.

Regards,

Justin Avery, CPA, CA

Director of Finance and Administration | Directeur des finances et de l'administration

District of Nipissing Social Services Administration Board (DNSSAB) |

Conseil d'administration des services sociaux du district de Nipissing (CASSDN)

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From: [MSONorth \(MMAH\)](#)
To: [MSONorth \(MMAH\)](#)
Cc: [Paraco, Enrique \(MMAH\)](#); [Edwards, Leisel \(MMAH\)](#)
Subject: Invitation to the 2025 Northern Council Workshop – Virtual Learning Series – Final
Date: Wednesday, December 10, 2025 10:23:54 AM
Attachments: [Save The Date - Number 3 -2025 Virtual Northeast Municipal Workshop Series-Fall 2025.pdf](#)

To: Heads of Council, CAOs and Clerks

Please share this message with all members of your council and DSSAB board members—they won't want to miss this exciting new opportunity.

We're pleased to invite members of council and DSSAB board members to participate in our last Northern Municipal Council Workshop – Virtual Learning Series on January 29th of 2026. This final instalment will offer an essential learning opportunity in the area of municipal-Indigenous stakeholder relationship building. We encourage you to mark your calendar and take part in this valuable series—you won't want to miss it.

We encourage council and DSSAB members to take advantage of this important professional development opportunity.

Note: To facilitate the registration process, please register for this session using the link provided beside the session outline in the attached RSVP. The link is highlighted in yellow for your convenience. Kindly note that each participant is required to complete the registration on their own behalf.

Kind regards,

MMAH – Municipal Services Office North



SAVE THE DATE

Municipal Services Office - North
Ministry of Municipal Affairs and Housing

2025 Northern Municipal Council Workshop - Virtual Learning Series

Date: January 29, 2026 (last session in the virtual learning series)
Location: Microsoft teams

Agenda:

The Municipal Services Office – North is pleased to invite you to attend the 6th and last session in the virtual council workshop series. This final instalment will offer an essential learning opportunity in the area of municipal-Indigenous stakeholder relationship building. We encourage you to mark your calendar and take part in this valuable series—you won't want to miss it.

Virtual series details and registration links:

Note: To facilitate the registration process, please ensure you register for the session individually using the link beside each session. Kindly note that each participant is required to complete the registration on their own behalf.

1. Building Effective Engagement Relationships with Indigenous Communities

Date and time: January 29, 2025, from 4:30 PM to 7:00 PM EST

Agenda:

Time	Presentation	Speakers	Registration
4:30 PM to 4:40 PM	Welcoming Remarks	Sarah Cormier, Senior Municipal Advisor, MMAH, MSO-N Sudbury	Click here to register
4:40 PM to 5:40 PM	Stronger Together: Building First Nation–Municipal Partnerships: Hear about practical tools, resources, and knowledge products that can support collaboration between First Nations and municipalities. The goal is to foster	First Nation-Municipal Community Economic Development Initiative (CEDI)	

	<i>understanding and encourage partnerships that drive mutual economic benefits through learning, capacity building, and shared development.</i>		
5:40 PM to 6:40 PM	<i>Indigenous Voices in Municipal Councils:</i> <i>This panel features Indigenous representatives who serve on municipal councils. They will share their perspectives on strengthening Indigenous–municipal relationships and their experiences representing their communities at the local level.</i>	<i>Cheryl Fort, Mayor, Township of Hornepayne</i> <i>Susan Nelson, Councillor, Township of Cochrane</i> <i>Wendy Landry, Mayor, Municipality of Shuniah,</i>	
6:40 PM to 6:45 PM	<i>Closing Remarks</i>	<i>Leisel Edwards, Municipal Advisor, MMAH, MSO-N Thunder Bay</i>	

Inquiries:

**Municipal Services Office – North
(Sudbury)**

Enrique Paraco, Municipal Advisor
Email: enrique.paraco@ontario.ca
Phone: 705-280-0641

**Municipal Services Office – North
(Thunder Bay)**

Leisel Edwards, Municipal Advisor
Email: leisel.edwards@ontario.ca
Phone: 249-885-2953



8.11

RECEIVED

DEC 22 2025

947 Hwy 533
PO Box 610
Mattawa ON P0H 1V0

Telephone 705-744-5680

Email admin@mattawan.ca

December 18, 2025

The Corporation of the Town of Mattawa
PO Box 390
Mattawa ON P0H 1V0
ATTENTION: Mayor and Council

RE: Fire Services

Dear Mayor Belanger and Councillors,

In response to your letter dated November 18th, 2025, please find enclosed a copy of the letter that was sent to you on July 14th, 2025 where the Council for the Municipality of Mattawan "declined to continue any further discussions regarding amalgamation with the Town of Mattawa" during this elected term of office. Councillor Don Lemaire and Road Supervisor Phil Bangs would still like to meet with the town's representatives to discuss a shared service for fire protection only.

Please contact Councillor Don Lemaire by email at dalemaire91@gmail.com to set up a date and time for them to meet.

Thank you,

JoAnne Montreuil,
Clerk Treasurer,
Municipality of Mattawan

THE CORPORATION OF THE MUNICIPALITY OF MATTAWAN

DATE December 11, 2025 Resolution No. 2025 - 130

MOVED BY Councillor DON LEMAIRE

SECONDED BY Councillor LAHAYE

BE IT RESOLVED that THE COUNCIL SEND A COPY
OF OUR LETTER DATED JULY 14, 2025 AND
A REQUEST FOR DON & PHIL TO MEET
WITH THE TOWN OF MATTAWAN TO DISCUSS ONLY
DISCUSS FIRE PROTECTION SERVICES

CARRIED Mayor Peter Murphy

DIVISION VOTE

NAME OF MEMBER OF COUNCIL YEAS NAYS

Councillor Bell

Councillor Edwards

Councillor Lahaye

Councillor Lemaire

COPY



947 Hwy 533
PO Box 610
Mattawa ON P0H 1V0

Telephone 705-744-5680

Email admin@mattawan.ca

July 14, 2025

The Corporation of the Town of Mattawa
PO Box 390
Mattawa ON P0H 1V0
ATTENTION: Mayor and Council

RE: Amalgamation

Dear Mayor Belanger and Councillors,

Thank you for the presentation that you made to the Mayor and Councillors at the June 12th, 2025 Municipality of Mattawan Council meeting.

Attached is the resolution that was passed at the July 10th, 2025 Council meeting where the Council for the Corporation of the Municipality of Mattawan declined to continue any further discussions regarding amalgamation with the Town of Mattawa.

The Council is however, still interested in shared services with the Town of Mattawa, specifically fire protection, and would welcome the conversation to continue regarding this shared service.

Thank you,

JoAnne Montreuil,
Clerk Treasurer,
Municipality of Mattawan



Office of the Minister

Bureau de la ministre

438 University Ave., 14th Floor
Toronto ON M5G 2K8

438, av. University, 14^e étage
Toronto ON M5G 2K8

DATE: December 9, 2025

MEMORANDUM TO: Heads of Council

SUBJECT: Emergency Management Modernization Act Achieves Royal Assent

Dear Heads of Council:

I am pleased to let you know that on December 3rd, 2025, the Government of Ontario's *Emergency Management Modernization Act, 2025*, which amends the *Emergency Management and Civil Protection Act* (EMCPA) received Royal Assent.

The EMCPA is Ontario's framework for managing emergencies and defines the authority and responsibilities of the province, municipalities and specific individuals in emergency management.

From ice storms to flooding and wildland fire, the risks facing communities have grown in scale and impact. That's why under the leadership of Premier Ford, Ontario has urgently modernized its legislation to reflect the rapidly changing landscape of emergencies.

The amendments we have made enable a more effective, coordinated and comprehensive approach to emergency management and ensures response plans are tailored to local needs. Key changes now include:

- Clarifying the role of the Ministry of Emergency Preparedness and Response as the provincial lead and one-window contact for coordinating emergency management activities.
- Outlining Ontario Corps as a key provincial emergency resource and capability that can be deployed to supplement local resources to support municipalities, when requested. (An emergency declaration is not required to request provincial support.)
- Strengthening Ontario's commitment to facilitating coordination among municipalities by implementing the joint emergency programs and plans for two or more municipalities.

The legislation will be implemented in phases, with future regulations to support it. Future work will enhance municipal emergency management by providing flexibility for programs based on local needs and capacity. Upcoming regulations will also clarify the process for municipal emergency declarations under the Act to ensure accountability.

Ongoing dialogue and collaboration with municipalities and emergency management partners will be key as the ministry continues engagement to inform future work related to these amendments.

On a personal note, it was a pleasure to meet with many of you this summer, including at the Association of Municipalities of Ontario (AMO) conference to discuss Ontario's emergency management modernization. The feedback we received has been instrumental in shaping these legislative amendments.

Thank you for your continued partnership and dedication to protect Ontario. I hope to see you at the Rural Ontario Municipal Association Conference in January. Your commitment to emergency management makes a difference, and I look forward to moving this important work forward with you.

Sincerely,

A handwritten signature in dark ink, appearing to read 'Jill Dunlop', with a long horizontal flourish extending to the right.

The Honourable Jill Dunlop
Minister of Emergency Preparedness and Response

cc: Rob Flack, Minister of Municipal Affairs and Housing
Robin Jones, President, Association of Municipalities of Ontario



INFORMATION REPORT

PREPARED FOR: MAYOR BÉLANGER AND MEMBERS OF COUNCIL

PREPARED BY: COUNCILLOR LOREN MICK

TITLE: LIBRARY PROPOSAL

DATE: MONDAY JANUARY 12, 2026

REPORT NO: 26-01R

BACKGROUND

ANALYSIS AND DISCUSSION

Library proposal attached to this report for discussion.

FINANCIAL CONSIDERATION

RELEVANT POLICY/LEGISLATION

ATTACHMENTS

RECOMMENDATION

That Council receives this report and further supports the resolution listed below.

BE IT RESOLVED THAT Council of the Town of Mattawa receives report # 25-75R titled Library Proposal.

WHEREAS the Town of Mattawa owns the museum building, which currently houses the Mattawa Museum and is closed for approximately half of the year, resulting in underutilization of a valuable municipal asset; and

WHEREAS the Mattawa Public Library is in need of a facility able to provide adequate space for literacy programs, technology access, study areas, and children's programming; and

WHEREAS the Memorandum of Understanding (MOU) between the Town of Mattawa and the Mattawa Museum provides that the Town retains access to the basement of the museum building, confirming the Town's ongoing right of use and interest in the facility; and

WHEREAS co-locating the library within the museum building would ensure year-round utilization of the property, reduce costs through shared utilities and maintenance, and create a cultural and educational hub for the community; and

WHEREAS the Town is committed to ensuring that the Mattawa Museum continues to thrive, including through the establishment of a satellite museum at the Tourist Information Centre building along the highway, thereby increasing visibility, attracting visitor traffic, and providing the museum with its own dedicated space; and

WHEREAS a prior financial feasibility study recommended that the Town consider relocating the MTO services to better utilize Town assets, and this proposal aligns with those recommendations.

THEREFORE BE IT RESOLVED THAT the Council of the Corporation of the Town of Mattawa direct staff to:

1. Commission an updated feasibility study to assess the relocation of the Mattawa Public Library into the museum building, including space planning, accessibility requirements, and renovation costs.
2. Develop a plan, in consultation with the Mattawa Museum Board and the Mattawa Library Board, to reallocate the Tourist Information Centre building to function as a satellite museum location.
3. Explore funding opportunities and grant applications to support renovations, museum relocation costs, and cultural infrastructure development.
4. Report back to Council with findings, cost estimates, and a proposed implementation timeline for phased relocation and integration of facilities.

AND FURTHER THAT this resolution and accompanying proposal be shared with the Mattawa Museum Board and the Mattawa Library Board for their consideration and input.

Proposal: Relocation of the Public Library into the Museum Building

Prepared by: Councillor Loren Mick

Presented to: Town of Mattawa Council

Executive Summary

This proposal recommends relocating the Mattawa Public Library into the Mattawa Museum building. The move would consolidate two important community institutions under one roof, maximize the use of a town-owned building, and create a vibrant cultural hub. By co-locating the library and museum, we can expand programming opportunities, increase accessibility, and ensure the long-term sustainability of both institutions.

Rationale

1. Maximizing Use of Town-Owned Assets

- The museum building is owned by the Town of Mattawa. It currently houses only the museum, which is closed for half of the year, resulting in significant underutilization of municipal property.
- Relocating the library into this space would ensure the building is fully used year-round, improving efficiency and community benefit.
- The existing Memorandum of Understanding (MOU) between the Town and the Museum specifies that the Town retains access to the basement space, reinforcing that the building is a shared community asset.

2. Addressing Space and Accessibility Needs

- The current library is seeking a space to provide modern needs such as technology access, quiet study, and expanded children's programming.

- The museum building offers greater flexibility, with room for renovation and expansion to better meet accessibility standards.

3. Creating a Cultural and Educational Hub

- A combined library-museum facility would foster collaboration and attract a wider audience.
- Patrons could seamlessly move between literary, cultural, and historical resources, making the facility a “one-stop” cultural destination.
- Shared programming such as heritage lectures, reading circles, archival research workshops, and community events would be enriched by this co-location.

4. Ensuring the Museum’s Ongoing Presence

- To support the museum’s identity, this proposal includes designating the **Tourist Information Centre** building on the highway as a satellite museum.
 - This location would give the museum year-round visibility and exposure to highway traffic.
 - The satellite museum could showcase rotating exhibits and serve as a gateway to encourage visitors into town.
 - The Town previously received a financial feasibility study recommending moving the information centre, making this proposal aligned with earlier expert advice.
- Enclosed case exhibits currently housed in the museum could remain in the original museum location, rotated as desired by the museum board.

5. Financial and Strategic Benefits

- Renovating an existing municipal building for dual use is more cost-effective than constructing a new library or leasing additional space.
- Shared utilities and maintenance reduce costs for both institutions.
- A combined facility positions the Town to pursue joint grants and funding streams for heritage, literacy, and cultural development.

Proposed Plan

1. Feasibility and Planning

- Commission an updated feasibility study to evaluate space requirements, renovations, and accessibility upgrades for the library's relocation.
- Identify budget estimates and long-term savings.

2. Museum Satellite and Relocation of Exhibits

- Allocate the Tourist Information Centre building to the museum for use as a satellite location.
- Maintain enclosed case exhibits at the original museum location, allowing the museum board flexibility to rotate displays.

3. Stakeholder Engagement

- Engage library and museum staff, board members, and community residents to gather input and address concerns.
- Collaboratively design spaces to ensure both institutions' missions are preserved.

4. Phased Implementation

- Year 1: Feasibility study, consultations, and design. Renovations to the museum building and set-up of the museum's satellite site.
- Year 2: Relocation of the library, reallocation of exhibits, and coordinated launch of the new cultural hub.

Conclusion

Relocating the library into the museum building would make better use of a valuable town-owned property, create efficiencies, and establish a sustainable cultural hub. This plan ensures the museum continues to thrive through a satellite highway location and rotating exhibits while

giving the library the expanded space it needs. The result would be a stronger, more accessible, and more visible set of cultural institutions serving Mattawa and the surrounding region.

Relevant Documents

Detailed Operational Review of The Town of Mattawa, Baker Tilly, Page 126. (March, 2021).
<https://mattawa.ca/uploads/Town%20of%20Mattawa%20Detailed%20Operational%20Review%20March%201%202021.pdf>

Memorandum of Understanding between the Town of Mattawa and the Mattawa Museum.

Conclusion

Draft Resolution

WHEREAS the Town of Mattawa owns the museum building, which currently houses the Mattawa Museum and is closed for approximately half of the year, resulting in underutilization of a valuable municipal asset; and

WHEREAS the Mattawa Public Library is in need of a facility able to provide adequate space for literacy programs, technology access, study areas, and children's programming; and

WHEREAS the Memorandum of Understanding (MOU) between the Town of Mattawa and the Mattawa Museum provides that the Town retains access to the basement of the museum building, confirming the Town's ongoing right of use and interest in the facility; and

WHEREAS co-locating the library within the museum building would ensure year-round utilization of the property, reduce costs through shared utilities and maintenance, and create a cultural and educational hub for the community; and

WHEREAS the Town is committed to ensuring that the Mattawa Museum continues to thrive, including through the establishment of a satellite museum at the Tourist Information Centre building along the highway, thereby increasing visibility, attracting visitor traffic, and providing the museum with its own dedicated space; and

WHEREAS a prior financial feasibility study recommended that the Town consider relocating the MTO services to better utilize Town assets, and this proposal aligns with those recommendations;

NOW THEREFORE BE IT RESOLVED THAT the Council of the Corporation of the Town of Mattawa direct staff to:

1. Commission an updated feasibility study to assess the relocation of the Mattawa Public Library into the museum building, including space planning, accessibility requirements, and renovation costs.
2. Develop a plan, in consultation with the Mattawa Museum Board and the Mattawa Library Board, to reallocate the Tourist Information Centre building to function as a satellite museum location.
3. Explore funding opportunities and grant applications to support renovations, museum relocation costs, and cultural infrastructure development.
4. Report back to Council with findings, cost estimates, and a proposed implementation timeline for phased relocation and integration of facilities.

BE IT FURTHER RESOLVED THAT this resolution and accompanying proposal be shared with the Mattawa Museum Board and the Mattawa Library Board for their consideration and input.

BE IT FURTHER RESOLVED THAT the council receives this report

MEMORANDUM OF UNDERSTANDING

for Mattawa Museum business operations

between the

Mattawa District Historical Society and Museum Board

and the

Corporation of the Town of Mattawa

WHEREAS the Mattawa District Historical Society and Museum Board (the Board) owns the Mattawa Museum (the Museum) and the Corporation of the Town of Mattawa (the Town) owns the property where the Museum is located; and

WHEREAS, the Board leases the land upon which the Museum is located to the Board for \$1 a year; and

WHEREAS, the Board is a not-for-profit organization committed to preserving the area's rich history and the Town is committed to promoting the area's history; and

WHEREAS the Board and the Town both believe it is in their mutual interest to work cooperatively and amicably to sustaining museum operations;

NOW THEREFORE, consistent with their roles in preserving and promoting the area's rich history, the Board and the Municipality agree to collaborate on the terms of this Memorandum of Understanding as follows:

1. MUSEUM PROGRAMS

The Board will continue to operate Museum programs and maintain all artifacts and exhibits. The Board will continue to manage all volunteers and students.

2. OWNERSHIP OF BUILDING AND ARTIFACTS

The Board agrees to transfer ownership of the building to the Town for \$1 but will retain ownership of all artifacts and exhibits.

3. BUSINESS OPERATIONS

The Museum will earn all revenue generated from Museum entrance fees and summer-student grants and will pay for summer-student wages. The Town will pay all expenses associated with operating the building. The Town will also be free to generate rental income from the basement level of the Museum and use this income to help offset building expenses. The Board will continue to operate the Museum according to its own policies and procedures. The dates and hours of operation shall be determined by the Board.

4. FORGIVING LOAN

In exchange for ownership of the Museum building, the Town will forgive the outstanding loan owed to it by the Museum.

5. FUNDING APPLICATIONS

The Board will continue to apply for grants to improve and expand upon its exhibits and artifact collections and grants that relate to summer students and any other museum employees. The Board and the Town will work together cooperatively to apply for grants that improve or expand upon the Museum facility.

6. MUSEUM DONATIONS

The Board will retain its not-for-profit status and be free to solicit donations towards its displays and artifacts. Donations for building improvements will accrue to the Town, if the Town solicits them, or, the donor specifies.

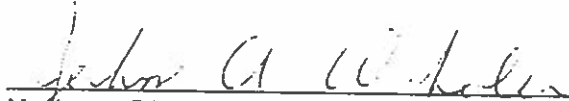
7. RENEGOTIATING AGREEMENT

Should either the Town of Mattawa or the Mattawa Museum Board wish to rescind this agreement, they shall be free to do so on January 1, 2014 and on the same date every 5 years thereafter. At that time should the Town want to transfer title of the Museum back to the Mattawa Museum Board they shall be free to do so for the sum of \$1.00. If the Museum Board initiates the action to regain title of the Museum, the Town will sell it back to them for the sum of \$1.00, providing the Mattawa Museum Board will bear all legal costs and costs of transfer and will repay the Town of Mattawa all forgiven loans plus the cost of building upgrades paid by the Town of Mattawa, excluding upgrades paid by grants. This does not include upgrades made to the stage or roof above the stage behind the Museum.


8. GENERAL PROVISIONS

Both parties recognize the collaborative nature of the relationship contemplated in this Memorandum of Understanding, and shall provide assistance to each other, consistent with this Memorandum of Understanding.

The undersigned agree to the terms of this Memorandum of Understanding.


Mattawa District Historical Society and Museum Board

Date: Sept 29/08


Corporation of the Town of Mattawa

Date: Sept 17/08

DATE: MONDAY JANUARY 12, 2026

10.1

THE CORPORATION TOWN OF MATTAWA

MOVED BY COUNCILLOR _____

SECONDED BY COUNCILLOR _____

BE IT RESOLVED THAT Council of the Corporation of the Town of Mattawa adopt By-Law 26-01 being a by-law to provide for an interim tax levy for 2026.

THE CORPORATION OF THE TOWN OF MATTAWA

BY-LAW NUMBER 26-01

BEING a by-law to provide for an interim tax levy for 2026.

WHEREAS Section 317(1) of the Municipal Act, 2001, S. O. 2001, C. 25, provides that the Council of a local municipality may, before the adoption of the annual operating budget for 2026, adopt a by-law to levy on the whole of the assessment for taxable property for local municipal purposes;

AND WHEREAS the Council of the Corporation of the Town of Mattawa wishes to impose an interim tax levy, as authorized by the Municipal Act, 2001, S. O. 2001, c. 25, as amended;

AND WHEREAS section 342 of the Municipal Act, 2001 authorizes a Council to pass by-laws for the payment of taxes by installments and the dates in the year for which taxes are imposed on which the taxes or installments are due;

AND WHEREAS section 345 of the Municipal Act, 2001 authorizes a local municipality to pass by-laws to impose late payment charges for the non-payment of taxes or any installment by the due date.

NOW THEREFORE the Council of the Corporation of the Town of Mattawa enacts as follows:

1. **THAT** the Council of the Corporation of the Town of Mattawa hereby imposes an interim tax levy for 2026 in an amount of fifty percent (50%) of the prior year's annualized taxes, according to real property in all tax classes in the last revised assessment roll:

<u>CLASS</u>	<u>MUN RATE</u>	<u>EDUCATION</u>	<u>TOTAL RATE</u>
RESIDENTIAL	0.02026394	0.00153000	0.02179394
MULTI-RES	0.02847691	0.00153000	0.03000691
NEW MULTI-RES	0.02229033	0.00153000	0.02382033
COMM - OCCUPIED	0.03237367	0.00880000	0.04117367
COMM - EXCESS LAND/VACANT	0.02266157	0.00880000	0.03146157
INDUSTRIAL - OCCUPIED	0.04394843	0.00880000	0.05274843
INDUSTRIAL - EXCESS LAND/VACANT	0.02856648	0.00880000	0.03736648
PIPELINE	0.02383850	0.00880000	0.03263850
RAILWAY(R-O-W) - ACRES	38.89	24.78	63.67

2. **THAT** the taxes levied for real property by this by-law shall be due and payable in equal installments as per the following schedule:

First Installment – Payable Friday, February 27, 2026

Second Installment – Payable Thursday, April 30, 2026

3. **THAT** a charge of one and one-quarter percent (1.25%) shall be imposed as a penalty for non-payment of taxes in accordance with section 345 (2) the Municipal Act, 2001, S. O. 2001, c. 25, and shall be added to the amount of taxes due and unpaid, on the first day of default. Therefore after, in accordance with section 345(3) of the Municipal Act, 2001, S. O. 2001, c. 25, interest charges of one and one-quarter percent (1.25%) each month of the amount of taxes due and unpaid, shall be imposed for non-payment of taxes not accruing before the first day of default.

4. **THAT** the Finance Department of the Corporation Town of Mattawa may mail or cause the same to be mailed to the residence or place of business of such person indicated on the last revised assessment roll, a written or printed notice specifying the amount of taxes payable.
5. **THAT** the taxes be payable at the Town of Mattawa Municipal Office, P. O. Box 390, 160 Water Street, Mattawa, ON, P0H 1V0.
6. **THAT** this By-law shall take effect upon its adoption.

READ A FIRST and SECOND time, this 12th day of January, 2026.

READ A THIRD time and FINALLY PASSED this 12th day of January, 2026.

Mayor

Clerk

DATE: MONDAY JANUARY 12, 2026

10.2

THE CORPORATION TOWN OF MATTAWA

MOVED BY COUNCILLOR _____

SECONDED BY COUNCILLOR _____

BE IT RESOLVED THAT Council of the Corporation of the Town of Mattawa adopt By-Law 26-02 being a by-law to enter into an agreement with the Bank of Nova Scotia for borrowing of funds if required.

THE CORPORATION OF THE TOWN OF MATTAWA

BY-LAW NUMBER 26-02

BEING a by-law to enter into an agreement with the Bank of Nova Scotia for borrowing of funds if required.

WHEREAS the Council of the Corporation of the Town of Mattawa, (the Corporation) deems it necessary to borrow the sum of **Five Hundred Thousand dollars (\$500,000.00)** to meet, until the taxes are collected and other revenues are received, current expenditures of the Corporation for the year.

NOW THEREFORE the Council of the Town of Mattawa enacts as follows:

1. **THAT** the **Mayor, Deputy Mayor, CAO/Treasurer, Deputy-Treasurer or Clerk** are hereby authorized to borrow on behalf of the Corporation from THE BANK OF NOVA SCOTIA (the 'Bank') from time to time by way of promissory note or bankers' acceptance a sum or sums not exceeding at any one time **Five Hundred Thousand Dollars, (\$500,000.00)** to meet, until the taxes are collected and other revenues are received, current expenditures of the Corporation for the year **2026**.
2. **THAT Any two of the persons listed above in #1** are hereby authorized to sign, make or draw on behalf of the Corporation and to furnish to the Bank from time to time promissory notes or bankers acceptances for the sum or sums so borrowed with Interest or any other charges at such rate as the Bank may from time to time determine.
3. **THAT** the **Treasurer** is hereby authorized and directed to furnish to the Bank at the time of each borrowing and at such other times as the Bank may from time to time request, a statement showing the nature and amount of the estimated revenues of the current year not yet collected or where the estimates for the year have not been adopted, a statement showing the nature and amount of the estimated revenues of the Corporation as set forth in the estimates adopted for the next preceding year and also showing the total of any amounts borrowed in the current year and in any preceding year that have not been repaid.
4. **THAT** all sums borrowed from the Bank and any interest thereon and any other charges in connection therewith shall, be a charge upon the whole of the revenues of the Corporation for the current year and for any preceding years as and when such revenues are received and that the **Treasurer** is hereby authorized to sign on behalf of the Corporation and to furnish to the Bank an Agreement or Agreements of the Corporation charging the said revenues of the Corporation with payment of all sums borrowed from the Bank and any interest thereon and any other charges in connection therewith.
5. **THAT** the **Treasurer** is hereby authorized and directed to apply in payment of all sums borrowed from the Bank, and of any Interest thereon and any other charges in connection therewith, all of the moneys hereafter collected or received on account or realized in respect of the taxes levied for the current year and for any preceding years and all of the monies collected or received from any other source.
6. **THAT** the **Treasurer** and **Mayor** are hereby authorized and directed to execute, on behalf of the Council of the Corporation of the Town of Mattawa, the Bank of Nova

Scotia's Security Agreement, in accordance with the terms of the agreement attached to this By-Law and known as Schedule "A".

READ A FIRST and SECOND time, this 12th day of January, 2026.

READ A THIRD time and FINALLY PASSED this 12th day of January, 2026.

Mayor

Clerk

S E C U R I T Y A G R E E M E N T
M U N I C I P A L I T I E S A N D S C H O O L B O A R D S

To: THE BANK OF NOVA SCOTIA, (the "Bank")

WHEREAS by a 'By-law or Resolution passed by the Council of the Corporation of the Town of Mattawa on the 12th day of January, 2026 authority was given to the Mayor, Deputy Mayor, CAO/Treasurer, Deputy-Treasurer or Clerk to borrow from the Bank the sum or sums therein mentioned and this Agreement was authorized.

AND WHEREAS the Corporation desires to borrow the said sum or sums from the Bank.

NOW IT IS HEREBY AGREED by the Corporation that in consideration of the Bank advancing or providing the said sum or sums to the Corporation that all the revenues of the Corporation of whatever nature and kind are hereby charged to and in favour of the Bank, as security for payment of the monies so advanced or provided by the Bank and any interest thereon and any other charges in connection therewith and the Bank shall have a lien upon all such revenues until the charge hereby and by the said By-law or Resolution created is satisfied.

The Corporation represents and warrants that the whole or any part or parts of the revenues of the Corporation are not subject to any prior charge, except as disclosed to the Bank in writing.

IN WITNESS THEREOF the Corporation has caused this agreement to be executed by its proper officers as required by law this 12th day of January, 2026.

WITNESS:

) By: Sign

)

) Title: Mayor

)

)

) Sign

)

) Title: CAO/Treasurer

c/s

DATE RECEIVED
RECORDED-
APPROVED-.,-.,
E.O.

DATE: MONDAY JANUARY 12, 2026

17.1

THE CORPORATION TOWN OF MATTAWA

MOVED BY COUNCILLOR _____

SECONDED BY COUNCILLOR _____

BE IT RESOLVED THAT this regular meeting adjourn at _____ p.m.