



**REGULAR MEETING OF COUNCIL
AGENDA
MONDAY AUGUST 11, 2025 AT 6:00 P.M.**

**DR. S. F. MONESTIME MUNICIPAL COUNCIL CHAMBERS
160 WATER STREET, MATTAWA ON**

<p>Zoom Meeting Access: 1-647-374-4685 Meeting ID Code: 871 0409 6506 Passcode: 879124</p>

1. Meeting Called to Order

1.1 Mayoral Announcement

2. Announce Electronic Participants

3. Adoption of Agenda

3.1 To Adopt the agenda as presented or amended

- That the agenda dated August 11, 2025 be adopted

4. Disclosures of a Conflict of Interest

5. Presentations and Delegations

6. Adoption of Minutes

6.1 Committee of the Regular Meeting of July 14, 2025

6.2 To adopt the minutes as presented or amended

- That Council adopt the July 14, 2025 minutes

7. Notice of Motions

7.1 Connecting Link Intake # 10 Approval

8. Correspondence

8.1 MMAH – 2025 Northeastern Municipal Workshop

8.2 AMO – Updates on Bill 9, OPP Billing Review, Waste Management & OMA Consultations

8.3 Municipality of Tweed – Challenges Facing Small Rural & Northern Communities

8.4 FONOM – Support for Highway System on Highways 11 & 17

8.5 MMAH – 2025 Northern Housing & Homelessness Workshop Series

8.6 FONOM – Sustainable Northern Ontario Economic Development Course

8.7 Strategic Plan Committee – Minutes of July 9, 2025 Meeting

8.8 Municipality of Mattawan – Amalgamation Resolution

9. Standing Committee Recommendations/Reports – Motions

10. Information Reports – Motions

10.1 Establishing a Commercial Interest – Report # 25-39R
Report from Paul Laperriere, CAO/Treasurer

10.2 Annual Rent for Rosemount Valley Suites – Report # 25-40R
Report from Paul Laperriere, CAO/Treasurer

10.3 Quarter 2 Results – June 30, 2025 – Report # 25-41R
Report from Paul Laperriere, CAO/Treasurer

10.4 Fire Department Updates – Report # 25-42R
Report from Shawn Hongell, Fire Chief

11. By-Laws

12. Old Business

12.1 Renaming of Hurdman Street Request for “Chick Webster”

12.2 Cordwood Construction Homes for Homeless Presentation by Jen Serson

12.3 New Pharmacy in Mattawa Presentation by Sarah Blythe

13. New Business

14. Questions from Public Pertaining to Agenda

15. In Camera (Closed) Session

15.1 Dorion Road Reconstruction - Update

In accordance with the Municipal Act, 2001 Section 239 (2)(i)

i) a trade secret or scientific, technical, commercial, financial or labour relations information, supplied in confidence to the municipality or local board, which, if disclosed, could reasonably be expected to prejudice significantly the competitive position or interfere significantly with the contractual or other negotiations of a person, group of persons, or organization

15.2 Rosemount Valley Suites Update

In accordance with the Municipal Act, 2001 Section 239 (2)(c)

c) a proposed or pending acquisition or disposition of land by the municipality or local board

16. Return to Regular Session

17. Motions Resulting from Closed Session

18. Adjournment

18.1 Adjournment of the meeting

- That the August 11, 2025 meeting adjourn at _____ p.m.

DATE: MONDAY AUGUST 11, 2025

3.1

THE CORPORATION TOWN OF MATTAWA

MOVED BY COUNCILLOR _____

SECONDED BY COUNCILLOR _____

BE IT RESOLVED THAT the meeting agenda dated Monday August 11, 2025 be adopted.

THE CORPORATION OF THE TOWN OF MATTAWA

The minutes of the Regular Meeting held Monday July 14, 2025, at 6:00 p.m. in the Dr. S.F. Monestime Council Chambers.

Council Present: Mayor Raymond A. Bélanger
Councillor Mathew Gardiner
Councillor Fern Levesque
Councillor Loren Mick
Councillor Laura Ross
Councillor Garry Thibert
Councillor Spencer Bigelow

Staff Present: Amy Leclerc, Municipal Clerk/Revenue Services Clerk
Paul Laperriere, CAO/Treasurer
Dexture Sarrazin, Director of Community Services
Wayne Chaput, Chief Building Official/By-Law Enforcement Officer

*When a recorded vote is requested and the minutes indicate the recorded vote was "Unanimous" it means all Councillors present and noted above voted in favour unless otherwise indicated.

1. Meeting Called to Order

Meeting Called to Order by Mayor Bélanger at 6:00 p.m.

2. Announce Electronic Participants

Clerk announced that Andre Clement and 2 members of the public are online.

3. Adoption of Agenda

3.1 To Adopt the agenda as presented or amended

Resolution Number 25-134

Moved by Councillor Garry Thibert
Seconded by Councillor Loren Mick

BE IT RESOLVED THAT the meeting agenda dated Monday July 14, 2025 be adopted.
CARRIED – unanimous

4. Disclosures of a Conflict of Interest

5. Presentations and Delegations

5.1 Jen Serson – Cordwood Construction Homes for Homeless

Clerk advised there was 2 more members of the public online

5.2 Sarah Blythe – New Pharmacy in Mattawa

6. Adoption of Minutes

6.1 Committee of the Whole Meeting of June 16, 2025

6.2 Regular Meeting of June 23, 2025

- 6.3 Special Meeting of July 7, 2025
- 6.4 To adopt the minutes as presented or amended

Resolution Number 25-135

Moved by Councillor Fern Levesque

Seconded by Councillor Laura Ross

BE IT RESOLVED THAT Council adopt the minutes of the committee of the whole meeting of June 16, 2025, regular meeting of June 23, 2025 and special meeting of July 7, 2025.

CARRIED – unanimous

7. Notice of Motions

- 7.1 Increase in Fence Height

Resolution Number 25-136

Moved by Councillor Spencer Bigelow

Seconded by Councillor Garry Thibert

WHEREAS the owners of property located at 299 Brooke Street requested that Council of the Town of Mattawa allow for an increase in fence height to the rear of the property;

AND WHEREAS the increase was to allow for privacy in the back yard as the neighbouring property is higher than the applicants property.

THEREFORE BE IT RESOLVED THAT Council of the Town of Mattawa approve an increase in fence height from the required 6 feet high to 8 feet high in the rear section only for the property located at 299 Brooke Street.

CARRIED – Recorded vote and the vote was unanimous

8. Correspondence

- 8.1 AMO – Policy Update – Response on Bill 17 & Province Releases Integrated Energy Plan
- 8.2 Minister of Rural Affairs – Rural Ontario Development Program Now Accepting Applications
- 8.3 Strategic Plan Working Group – Minutes of June 11 and June 25, 2025 Meetings
- 8.4 Kailee Fillmore, Nox, Sophie Bangs, Annie, Dekota – Letter of Appreciation for Bursary
- 8.5 AMO – President's Update for June 2025
- 8.6 AMO – Looking Back on AMO's Work in 2024

9. Standing Committee Recommendations/Reports – Motions

- 9.1 Corporate Services Committee – Motion to Support Advocacy to Federal Government for Disability Without Poverty

Resolution Number 25-137

Moved by Councillor Laura Ross

Seconded by Councillor Garry Thibert

WHEREAS the Corporate Services Committee, at their meeting on Monday July 7, 2025 recommends to Council to support a resolution from the County of Prince Edward regarding support of advocacy to the Federal Government for disability without poverty.

BE IT RESOLVED THAT Council of the Corporation of the Town of Mattawa supports the recommendation from the Corporate Services Committee and supports the resolution from the County of Prince Edward as attached to this resolution.

AND FURTHER THAT a copy of this resolution be sent to the Federal Minister of Finance, the Federal Minister of Health, the Federation of Canadian Municipalities, the Rural Ontario Municipal Association, the Nipissing District Social Services Administration Board and all Ontario Municipalities.

CARRIED – unanimous

9.2 Corporate Services Committee – Motion to Support Ontario Works Financial Assistance Rates

Resolution Number 25-138

Moved by Councillor Mathew Gardiner

Seconded by Councillor Laura Ross

WHEREAS the Corporate Services Committee, at their meeting on Monday July 7, 2025 recommends to Council to support a resolution from the Township of Brudenell, Lyndoch and Raglan who was supporting the Prince Edward-Lennox and Addington Social Services Committee regarding Ontario Works financial assistance rates.

BE IT RESOLVED THAT Council of the Corporation of the Town of Mattawa supports the recommendation from the Corporate Services Committee and supports the resolution from the Prince Edward-Lennox and Addington Social Services Committee as attached to this resolution.

AND FURTHER THAT a copy of this resolution be sent to the Minister of Children, Community and Social Services, the Minister of Health, the Minister of Municipal Affairs and Housing, the Association of Municipalities of Ontario (AMO) and all Ontario Municipalities.

CARRIED – unanimous

10. Staff Reports – Motions

10.1 VMUTS Update – Report # 25-34R

Report from Councillor Mathew Gardiner

Resolution Number 25-139

Moved by Councillor Loren Mick

Seconded by Councillor Spencer Bigelow

BE IT RESOLVED THAT Council of the Town of Mattawa receives report # 25-34R titled VMUTS Report.

CARRIED – unanimous

10.2 Economic Development Funding – Report # 25-35R

Report from Paul Laperriere, CAO/Treasurer

Resolution Number 25-140

Moved by Councillor Loren Mick

Seconded by Councillor Garry Thibert

BE IT RESOLVED THAT Council of the Town of Mattawa receives report # 25-35R titled Economic Development Funding.

CARRIED – unanimous

Resolution Number 25-141

Moved by Councillor Loren Mick

Seconded by Councillor Mathew Gardiner

WHEREAS the Federal Government, through FEDNOR, has a Community Investment Initiative for Northern Ontario (CIINO) program available to municipalities;

AND WHEREAS the Municipalities of Calvin and Mattawan, the Township of Papineau-Cameron and the Town of Mattawa are eligible to apply for funding under CIINO.

BE IT RESOLVED THAT Council for the Town of Mattawa agrees to jointly submit a CIINO application to FEDNOR.

AND FURTHER THAT each municipality be represented by their Chief Administrative Officer who will jointly develop and implement a business action plan in year one of the three year funding initiative.

AND FURTHER THAT each municipality agrees to contribute \$2,500 for each of the three years if the funding application is approved.

CARRIED – unanimous

- 10.3 Strategic Plan – Report # 25-36R
Report from Paul Laperriere, CAO/Treasurer

Resolution Number 25-142

Moved by Councillor Fern Levesque

Seconded by Councillor Laura Ross

BE IT RESOLVED THAT Council of the Town of Mattawa receives report # 25-36R titled Strategic Plan.

AND FURTHER THAT Council approves the Strategic Plan Vision, Mission and Value Statement as presented.

CARRIED – Recorded vote and the vote was unanimous

- 10.4 Town Hall Updates – Report # 25-37R
Report from Paul Laperriere, CAO/Treasurer

Resolution Number 25-143

Moved by Councillor Fern Levesque

Seconded by Councillor Spencer Bigelow

BE IT RESOLVED THAT Council of the Town of Mattawa receives Report # 25-37R titled Town Hall Updates.

CARRIED – unanimous

- 10.5 Purchase of Side by Side – Report # 25-38R
Report from Dexture Sarrazin, Director of Community Services

Resolution Number 25-144

Moved by Councillor Mathew Gardiner
Seconded by Councillor Fern Levesque

BE IT RESOLVED THAT Council amends resolution # 25-145 to remove the financed over 10 years and add a one time purchase.

CARRIED – unanimous

Resolution Number 25-145

Moved by Councillor Laura Ross
Seconded by Councillor Spencer Bigelow

BE IT RESOLVED THAT Council of the Town of Mattawa receives Report # 25-38R titled Purchase of Side by Side.

AND FURTHER THAT Council approve the purchase of a side by side from Giesler Marine at a price of \$23,170.15 plus applicable taxes as amended.

LOST – Recorded vote and the vote was as follows:

For: Mayor Bélanger, Councillor Ross

Against: Councillors Gardiner, Levesque, Mick, Thibert, Bigelow

11. By-Laws

12. Old Business

12.1 Beautification Committee Terms of Reference & Committee Structure

12.2 Renaming of Hurdman Street Request for “Chick Webster”

13. New Business

14. Questions from Public Pertaining to Agenda

15. In Camera (Closed) Session

15.1 Personnel Matters

In accordance with the Municipal Act, 2001 Section 239 (2)(b)

b) personal matters about an identifiable individual, including municipal or local board employees

Resolution Number 25-146

Moved by Councillor Mathew Gardiner
Seconded by Councillor Laura Ross

BE IT RESOLVED THAT this Council proceed in Camera at 7:04 pm in order to address a matter pertaining to b) personal matters about an identifiable individual, including municipal or local board employees.

CARRIED – unanimous

16. Return to Regular Session

16.1 That the regular session reconvene

Resolution Number 25-147

Moved by Councillor Laura Ross
Seconded by Councillor Spencer Bigelow

BE IT RESOLVED THAT the regular meeting reconvene at 8:34 p.m.
CARRIED – unanimous

Mayor Bélanger advised the closed session was pertaining to personnel matters.

17. Motions Resulting from Closed Session

18. Adjournment

18.1 Adjournment of the meeting

Resolution Number 25-148

Moved by Councillor Loren Mick

Seconded by Councillor Fern Levesque

BE IT RESOLVED THAT the July 14, 2025 meeting adjourn at 8:35 p.m.
CARRIED – unanimous

Mayor

Clerk

DATE: MONDAY AUGUST 11, 2025

6.2

THE CORPORATION TOWN OF MATTAWA

MOVED BY COUNCILLOR _____

SECONDED BY COUNCILLOR _____

BE IT RESOLVED THAT Council adopt the minutes of the regular meeting of July 14, 2025.

DATE: MONDAY AUGUST 11, 2025

7.1

THE CORPORATION TOWN OF MATTAWA

MOVED BY COUNCILLOR _____

SECONDED BY COUNCILLOR _____

WHEREAS Council for the Town of Mattawa approved the Connecting Link Intake #10 Project for the Pont Mauril Belanger Bridge;

AND WHEREAS Jp2g, our Engineers and Planners of Record, submitted estimates for the Proposed Environmental Assessment and Detailed Structural Review (the Work).

BE IT RESOLVED THAT Council for the Town of Mattawa approves Jp2g to complete the Work in the net amount of \$381,600 for which the Province of Ontario's portion shall be \$343,440 and for which the Town of Mattawa's portion shall be \$38,160.

From: [MSONorth \(MMAH\)](#)
To: [MSONorth \(MMAH\)](#)
Cc: [Paraco, Enrique \(MMAH\)](#); [Cormier, Sarah \(MMAH\)](#); [Portelance, Brandon \(MMAH\)](#); [May, Steve \(MMAH\)](#); [Prosperi, Paul \(MMAH\)](#); [Yatabe, Blaine \(MMAH\)](#); [Couillard, Cindy \(MMAH\)](#); [Searle, Bryan \(MMAH\)](#)
Subject: 2025 Northeastern Municipal Council Workshop – Save the Date
Date: Friday, July 18, 2025 9:46:09 AM
Attachments: [Save The Date - 2025 Northeastern Municipal Workshop.pdf](#)

To CAOs and Clerks:

Please distribute this email to all members of your council. They will not want to miss this new event.

We are pleased to invite all members of council to attend our first 2025 Northeastern Municipal Council Workshop taking place in Sudbury, Ontario.

The details of the event are included in the attached Save The Date and the registration form will be distributed in coming weeks that will include the registration fee for this event.

Kind regards,

MMAH – Municipal Services Office North



SAVE THE DATE

MSO-North (Sudbury)
Ministry of Municipal Affairs and Housing

2025 Northeastern Municipal Council Workshop

Date: October 21, 2025 (9:45 am to 4:15 pm) and October 22, 2025 (9:00 am to 4:00 pm)

Location: Lionel E. Lalonde Centre, Greater Sudbury (Azilda) – In Person Only

Agenda:

The Municipal Services Office-North in Sudbury is pleased to invite you to a two-day training workshop where members of council and staff from across northeastern Ontario will come together to hear from experts and each other on relevant and timely topics. Sessions will cover a range of essential learning on municipal governance, finance, land use planning and affordable housing issues. Please mark your calendars with the date of this event as you don't want to miss out.

Who Should Attend:

This two-day session will be of interest to both experienced municipal council and staff and those who are newer to municipal governance and operations.

Why attend:

We are arranging an impressive list of guest speakers with significant municipal knowledge and leading practices to share. Participants will engage with and hear about experiences and approaches to common challenges. Attendees will leave the workshop with a greater understanding of how to tackle current municipal issues and govern effectively and democratically.

Registration:

Registration form will be distributed in coming weeks that will include the registration fee for this event.

Inquiries:

Municipal Services Office – North (Sudbury)

Enrique Paraco, Municipal Advisor
Email: enrique.paraco@ontario.ca
Phone: 705-280-0641

Sarah Cormier, Senior Municipal Advisor
Email: sarah.cormier@ontario.ca
Phone: 249-885-2953

From: [AMO Policy](#)
To: [Amy Leclerc](#)
Subject: AMO Policy Update - Comments on Bill 9, OPP Billing Review, Waste Management and OMA Consultations at the AMO Conference
Date: Friday, July 18, 2025 10:01:42 AM



Policy Update - Comments on Bill 9, OPP Billing Review, Waste Management and OMA Consultations at the AMO Conference

AMO Comments on Bill 9, *Municipal Accountability Act, 2025*

The *Municipal Accountability Act, 2025* is a necessary step forward in

supporting safe and respectful working environments for members of council and municipal staff. The municipal sector has long advocated for provincial code of conduct legislation and AMO commends Minister Flack for reintroducing this important bill.

Yesterday, AMO President Robin Jones presented to the Standing Committee on Heritage, Infrastructure, and Cultural Policy. She expressed broad support for many aspects of the legislation, including the enabling of the standardization of municipal codes of conduct and integrity commissioner investigation processes.

In her remarks and [our written submission](#), AMO has advocated for two amendments to the legislation:

- **AMO recommends that the removal from office vote be adjusted from unanimous to a supermajority (a vote by at least 2/3 of Council).** We recognize that a vote to remove an elected municipal official from office is fundamentally different than a regular council vote, but the current proposal sets too high of a threshold. Previously, AMO had advocated for the removal from office procedure to be in the hands of the judiciary. However, in recognizing that the government is interested in leaving this decision to elected municipal officials, we believe that a council supermajority vote is more appropriate.
- **AMO recommends that the legislation includes a progressive range of discipline options for integrity commissioners, aligned with what was established under the *Education Act* in 2023.** This would provide a standard list of penalties that could be applied apart from removal from office, including censure of a member, barring attendance at meetings, barring a member from sitting on committees, and barring a member from being chair or vice chair of committees.

AMO Input on the Ontario Provincial Police (OPP) Billing Model Review

Earlier this summer, the Ministry of the Solicitor General wrote to all impacted Mayors and CAOs announcing the launch of a review of the OPP billing model. The Ministry has been consulting widely with municipalities over the past month.

On July 11th, AMO [wrote to the Solicitor General](#) to provide input on behalf of the entire municipal sector. AMO appreciates the province's willingness to consider changes to the current OPP billing model. However, increasing police costs are impacting all Ontario municipalities and are only one element of a broader discussion that is needed on reforming the provincial-municipal

fiscal relationship.

To that end, AMO made comments on:

- Improving transparency and bill timing
- Addressing municipal police spending on areas of provincial responsibility
- Provincial funding to offset costs associated with police away from work on WSIB approved leaves of absences
- Removing a 2008 cap on provincial funding for uploaded prisoner transport and court security costs
- Addressing the inequitable cost burden faced by service hub municipalities

AMO looks forward to continuing to work with the government to ensure both community safety and fiscal sustainability for our members.

AMO Advocacy on Waste Management

AMO has sent two letters to the Minister of the Environment, Conservation and Parks regarding waste management practices in Ontario. AMO continues to support exploring new approaches to supporting priority projects and meeting the waste management needs of Ontario's growing communities.

AMO [wrote to the Minister on July 7](#) expressing concerns about proposed amendments to the Blue Box Regulation that would delay recovery targets, reverse producer responsibility for away-from-home public space blue bin collection, and remove the planned expansion of blue box services for multi-residential buildings, schools, long-term care, and retirement homes. These changes would likely reduce waste diversion rates, increase municipal waste management costs, and leave residents without blue box service.

On July 15, [AMO wrote to the Minister](#) about the use of Bill 5 to remove environmental assessment (EA) requirements for the Dresden Waste Disposal Site (a landfill). While we recognize that the EA process can be onerous and create delays in advancing landfills, this decision sets a precedent that could see any of the over 600 active and inactive landfills across Ontario expanded without reviewing impacts to the environment or nearby communities. AMO recommends the Province establish a modernized approval process for landfills, balancing the need to expedite waste management infrastructure with strong environmental and community protection.

OMA Healthcare Meetings with Municipalities at the AMO Conference

Across Ontario, communities continue to face serious challenges in our health-care system, including: long wait times for surgeries and specialist care, difficulty finding a family doctor and increasing demands for mental health services. These are not just medical issues; they are economic and community challenges that affect every resident and municipality.

Building on last year's successful collaboration with the Association of Municipalities of Ontario (AMO), the Ontario Medical Association (OMA) will again host one-on-one meetings at the Fairmont Château Laurier, across the road from the Conference venue, on August 18 and 19. These 15-minute sessions are an opportunity to share your community's health-care concerns directly with our senior leadership and discuss how the OMA can partner more closely going forward.

To schedule a 15-minute meeting with the OMA, please contact Tarun Saroya at Tarun.Saroya@oma.org. Due to limited availability, meetings will be scheduled on a first come first served basis.

The OMA looks forward to your participation and partnership at AMO and beyond.

An online version of this Policy Update is available on the [AMO Website](#).

*Disclaimer: The Association of Municipalities of Ontario (AMO) is unable to provide any warranty regarding the accuracy or completeness of third-party submissions. Distribution of these items does not imply an endorsement of the views, information or services mentioned.

Association of Municipalities of Ontario

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155 University Ave Suite 800 | Toronto, ON M5H 3B7 CA

From: [Info](#)
To: [Amy Leclerc](#)
Subject: FW: Municipality of Tweed Proposals
Date: Wednesday, July 23, 2025 11:20:34 AM
Attachments: [2025.07.21 Premier Ford Proposals Follow-up.docx](#)

From: Lori Crellin <clerk@tweed.ca>

Sent: July 23, 2025 10:58 AM

To: ckinfo@chatham-kent.ca; info@stthomas.ca; cao@elgin.ca; bayham@bayham.on.ca;
 cao@duttondunwich.on.ca; westelgin@westelgin.net; nirving@town.aylmer.on.ca;
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 info@villageofpointedward.com; webmaster@london.ca; hudson@middlesexcentre.on.ca;
 admin@northmiddlesex.on.ca; info@southwestmiddlesex.ca; general@strathroy-caradoc.ca;
 clerk@thamescentre.on.ca; info@adelaidemetcalfe.on.ca; info@lucanbiddulph.on.ca;
 office@newbury.ca; info@brucecounty.on.ca; clerk@arran-elderslie.ca; info@brockton.ca;
 clerk@kincardine.ca; info@northernbruce.ca; clerk@town.southbruce.on.ca;
 dawn.mittelholtz@saugeenshores.ca; admin@southbrucepeninsula.com; info@huronkinloss.com;
 info@dufferincounty.ca; mail@townofgrandvalley.ca; mono@townofmono.com;
 info@orangeville.ca; jwilloughby@shelburne.ca; info@amaranth.ca; info@eastgarafraxa.ca;
 info@melancthontownship.ca; info@mulmur.ca; cityadmin@owensound.ca; clerks@grey.ca;
 info@greyhighlands.ca; msmith@meaford.ca; clerk@westgrey.com; civic@hanover.ca;
 info@thebluemountains.ca; office@chatsworth.ca; office@georgianbluffs.on.ca; info@southgate.ca;
 huronadmin@huroncounty.ca; info@municipalityofbluewater.ca; info@centralhuron.com;
 cao@huroneast.com; mail@morristurnberry.ca; info@southhuron.ca; townhall@goderich.ca;
 admin@acwtownship.ca; admin@acwtownship.ca; clerk@howick.ca; CLamb@northhuron.ca;
 clerks@stratford.ca; town@northperth.ca; info@westperth.com; clerksoffice@town.stmarys.on.ca;
 clerk@pertheast.ca; township@perthsouth.ca; cityinfo@barrie.ca; corporate@orillia.ca;
 info@simcoe.ca; rmurphy@townofbwg.com; townhall@collingwood.ca; inquiry@innisfil.ca;
 clerks@midland.ca; clerk@newtecumseth.ca; scooper@penetanguishene.ca;
 info@wasagabeach.com; feedback@adjtos.ca; pfettes@clearview.ca; llehr@essatownship.on.ca;
 yaubichon@oro-medonte.ca; ramara@ramara.ca; AGray@severn.ca; info@springwater.ca;
 taytownship@tay.ca; info@guelph.ca; jennifera@wellington.ca; info@erin.ca;
 minto@town.minto.on.ca; kokane@centrewellington.ca; general@get.on.ca;
 mailbox@mapleton.ca; admin@puslinch.ca; township@wellington-north.com;
 cgauthier@brantford.ca; clerks@brant.ca; info@haldimandcounty.on.ca; clerks@burlington.ca;
 accesshalton@halton.ca; valeriep@haltonhills.ca; info@milton.ca; townclerk@oakville.ca;
 info@hamilton.ca; info@niagarafalls.ca; webadmin@portcolborne.ca; clerks@stcatharines.ca;
 clerk@thorold.com; clerk@welland.ca; clerk@niagararegion.ca; cschofield@forterie.ca;

clerk@strongtownship.com; info@thearchipelago.ca; clerk@burksfalls.ca; info@southriver.ca;
admin@sundridge.ca; admin@sundridge.ca; 311@greatersudbury.ca; 311@greatersudbury.ca;
mbouffard@frenchriver.ca; cbeauvais@municipalityofkillarney.ca;
cbeauvais@municipalityofkillarney.ca; info@markstay-warren.ca; info@stcharlesontario.ca;
town@espanola.ca; admin@baldwin.ca; nairncentre@personainternet.com;
nairncentre@personainternet.com; inquiries@sables-spanish.ca; inquiries@sables-spanish.ca;
servicetimmins@timmins.ca; administration@valharty.ca; administration@valharty.ca;
jp.ouellette@cochraneontario.com; jp.ouellette@cochraneontario.com; townofhearst@hearst.ca;
townofhearst@hearst.ca; townofhearst@hearst.ca; JBelhumeur@iroquoisfalls.com;
general@kapuskasing.ca; info@moosonee.ca; info@moosonee.ca; comments@townsrf.ca;
comments@townsrf.ca; brm@twpbrm.ca; admin@fauquierstrickland.com;
admin@fauquierstrickland.com; info@matticevalcote.ca; administration@moonbeam.ca;
twpopas@persona.ca; municipality@temiskamingshores.ca; dack@ntl.sympatico.ca;
dack@ntl.sympatico.ca; cobalt@ntl.sympatico.ca; admin@englehart.ca; clerk@tkl.ca; clerk@tkl.ca;
jallen@latchford.ca; jallen@latchford.ca; reynald.rivard@armstrong.ca;
reynald.rivard@armstrong.ca; reynald.rivard@armstrong.ca; brethour@parolink.net;
brethour@parolink.net; admin@casey.ca; admin@casey.ca; info@chamberlaintownship.com;
toc@colemantownship.ca; toc@colemantownship.ca; clerk@evanturel.com;
townshipofgauthier@hotmail.com; admin@harley.ca; harris@parolink.net; twphill@parolink.net;
harlytwp@parolink.net; harlytwp@parolink.net; elklake@ntl.sympatico.ca;
elklake@ntl.sympatico.ca; harlytwp@parolink.net; crystallabbe@larderlake.ca;
deputyclerk@matachewan.ca; kpelletier@mcgarry.ca; reynaldrivard@nt.net;
generalinquiries@dryden.ca; service@kenora.ca; clerktreasurer@visitmachin.com;
municipality@redlake.ca; municipality@redlake.ca; customerservice@siouxlookout.ca;
customerservice@siouxlookout.ca; eftownship@ear-falls.com; deputyclerk@town.ignace.on.ca;
clerktreasurer@pickelake.org; info@snnf.ca; info@atikokan.ca; rainyriver@tbaytel.net;
rainyriver@tbaytel.net; alberton@jam21.net; cao@chapple.on.ca; cao@chapple.on.ca;
dawsontwp@tbaytel.net; cao@emo.ca; lavalley@nwonet.net; lakeofthewoodstwp@tbaytel.net;
townshipofmorley@gmail.com; kristina.miousse@greenstone.ca; neebing@neebing.org;
wayne.hanchard@oliverpaipoonge.on.ca; wayne.hanchard@oliverpaipoonge.on.ca;
shuniah@shuniah.org; clerk@marathon.ca; clerk@marathon.ca; conmee@conmee.com;
conmee@conmee.com; mavis@doriontownship.ca; gillies@gilliestownship.com;
cao@manitouwadge.ca; info@nipigon.net; twpoconn@tbaytel.net; twpoconn@tbaytel.net;
info@redrocktownship.com; info@redrocktownship.com; clerk@schreiber.ca; clerk@schreiber.ca;
info@terracebay.ca

Subject: Municipality of Tweed Proposals

Goodmorning

Please provide the attached letter to the Mayor of your municipality. This letter is intended for all Mayors of small rural and northern communities in Ontario.

Lori Crellin
Clerk
Municipality of Tweed

clerk@tweed.ca
613-478-2535



The Municipality of Tweed is subject to the *Municipal Freedom of Information and Protection of Privacy Act (MFIPPA)*. All comments and communications directed to the Municipality are subject to *MFIPPA* and may be deemed releasable under this legislation. If you are not the intended recipient and have received this message in error, please notify me by return email and delete or destroy all copies of this message.

Individuals who submit letters and other information to Council should be aware that any personal information contained within their communications may become part of the public record and may be made available through the Council agenda process which includes publication on the municipality's meetings portal.

July 21, 2025

The Honourable Doug Ford
Premier of Ontario
Legislative Building
Queen's Park
Toronto, ON M7A 1A1

Dear Premier Ford:

It has now been four months since the Municipality of Tweed submitted two detailed proposals for your consideration, both aimed at addressing pressing challenges facing small rural and northern communities. Despite our sincere efforts and outreach, we have yet to receive an acknowledgment or response from your office, your ministers, our local MPP, or the leaders of the opposition parties. This silence is deeply disheartening.

Please know that the Municipality of Tweed is grateful for your commitment to investing billions to protect Ontarians as promised in this year's provincial election. We look forward to the opportunity to capitalize on those investments.

The first proposal, sent directly to your office on March 25, 2025, addressed the *Repatriation of OPP Costs for Small Rural and Northern Communities During this Period of Uncertainty*. Our proposal suggested a temporary repatriation of OPP policing costs as a meaningful way to demonstrate that this government understands and supports the needs of small municipalities.

The proposal included two important conditions: first, that OPP costs be repatriated to the province during this time of economic instability and global uncertainty triggered by U.S. policies; second, that the municipalities benefiting from this relief reinvest those savings directly into community infrastructure projects. In Tweed's case, the annual savings of \$1.2 million would allow us to undertake long-overdue infrastructure upgrades that we simply cannot afford under the current burden of provincial policing costs.

The second proposal, submitted March 27, 2025, focused on *Supporting Small Rural and Northern Ontario Housing Developers* and aligns with your government's own priority to reduce barriers to housing development. This proposal was presented to Minister Surma, AMO President Robin Jones, and MPP Ric Bresee at the 2025 ROMA Conference. During our January 19, 2025 ROMA delegation, Minister Surma expressed interest and committed to raising it with then-Minister of Municipal Affairs and Housing, Paul Calandra. We revisited the proposal with MPP Bresee during a March 13th meeting and have since

shared it with ROMA President Christa Lowry, Federal Minister of Housing and Infrastructure Minister Robertson, and Prime Minister Carney.

We have copied the leaders of Ontario's three main political parties on this letter, as we did when the proposals were originally submitted. We respectfully ask all parties—regardless of political affiliation to consider their merit and potential, and to speak to them in the Legislature. We are eager to work with any partner committed to helping rural and northern Ontario succeed.

Both proposals offered practical, shovel-ready ideas grounded in lived rural experience. And while we remain grateful for ongoing provincial support through the Ontario Municipal Partnership Fund (OMPF: \$2,058,700) and the Ontario Critical Infrastructure Fund (OCIF: \$340,000), it must be acknowledged that these funds are no longer sufficient to meet the growing financial and infrastructure burdens faced by communities like ours. To manage persistent shortfalls, Tweed Council has had to implement tax increases of 7.3% in 2023, 17.8% in 2024, and 15% in 2025. The burden this places on our residents is both significant and unsustainable.

Given that four months have passed without acknowledgment, I am resubmitting both proposals for renewed consideration. It is deeply concerning that when a small rural municipality—operating with limited resources and under significant financial strain—takes the initiative to present tangible and constructive solutions, those efforts are met with silence. We expect such outreach to be met with dialogue. The absence of even basic acknowledgment sends a troubling message: that rural and northern municipalities are to be seen but not heard. Furthermore, I have reached out to AMO and ROMA and unfortunately my faith in both organizations as effective advocates in this regard is waning.

As I have made clear to all parties, I remain more than willing to serve as an engaged and constructive member of any committee or working group convened to address the challenges before us. The situation is serious. Many of us are teetering on the brink. The time to act was yesterday.

I respectfully request your attention to this matter and look forward to your response.

Yours truly,

Don DeGenova
Mayor
Municipality of Tweed
255 Metcalf St.
Tweed ON K0K 3J0
mayor@tweed.ca
613-848-7113

cc. Minister Surma, Minister of Infrastructure

Minister Flack, Minister of Municipal Affairs and Housing
Minister Bethlenfalvy, Minister of Finance
Minister Thompson, Minister of Rural Affairs
MPP Ric Bresee

MPP M. Stiles, Leader of the NDP and Leader of the Opposition
Ms. B. Crombie, Leader of the Liberal Party
MPP M. Schreiner, Leader of the Green Party

Robin Jones, President, AMO
Christa Lowry, President, ROMA
Warden Bonnie Clark, Chair, Eastern Ontario Wardens Caucus
Bob Mullin, Warden Hastings County

A copy of this letter has also been sent to all rural and northern Ontario Mayors.

Proposal to Repatriate OPP Costs for Small Rural and Northern Communities During this Period of Uncertainty

July 21, 2025 (Originally submitted March 25, 2025)

As Mayor of the Municipality of Tweed, I am representative of many small rural and northern Ontario communities that face growing financial pressures. Even in the best of times, we operate with limited resources, and now, the threat of President Trump's tariffs only intensifies our financial stress. Municipalities with populations of 10,000 or less are particularly vulnerable. We grapple with the same issues as larger cities—housing shortages, food insecurity, homelessness, healthcare concerns, inflation, and an overwhelming infrastructure funding deficit—but with far fewer financial resources and staffing capabilities. Unlike urban centres, which have access to additional funding streams and economies of scale, small rural and northern communities struggle to provide essential services with minimal support. Moreover, we are disproportionately affected by extreme weather events, further straining our already fragile infrastructure and emergency response capabilities. Without immediate and targeted assistance, many of our communities risk falling into economic and social decline.

With that in mind, we propose a temporary solution that would demonstrate your government's support for small rural and northern Ontario. Premier Ford, has stated that securing a strong majority was essential to investing billions in response to the Trump tariffs. Repatriating OPP policing costs for small rural and northern communities during this period of economic uncertainty would be a swift and impactful show of support. This initiative would immediately benefit 330 municipalities at a cost of less than \$600 million. In the context of multi-billion-dollar expenditures, a \$600 million investment is a meaningful way to show small municipalities that they matter.

This initiative could be structured with two key conditions: it would remain in place while Ontario remains vulnerable to economic pressures, and the funds saved by municipalities would be reinvested into critical infrastructure projects. For example, such a measure for the Municipality of Tweed would free up approximately \$1.2 million, allowing us to address urgent infrastructure needs and support our local economy.

We need all levels of government to recognize that small rural and northern municipalities are extremely vulnerable and now more than ever we need governments so show that they stand with small municipalities. We look forward to discussing our proposal with you.

Don DeGenova
Mayor
Municipality of Tweed
255 Metcalf St.
Tweed ON K0K 3J0

mayor@tweed.ca
613-848-7113

Proposal to Support Small Rural and Northern Housing Developers

July 21, 2025 (Originally submitted March 27, 2025)

The Municipality of Tweed supports all efforts to remove barriers to housing development. To demonstrate our commitment, we have proactively revised our zoning bylaws to encourage housing densification and affordability. We now permit tiny homes (400–600 sq. ft.), smaller homes (900–1200 sq. ft.), mobile homes on rural lots, reduced lot sizes and setbacks, and fewer parking space requirements. Additionally, we do not impose development fees. These measures aim to diversify our housing stock, enhance affordability, and minimize environmental impact.

Our commitment to housing expansion is already delivering results. We are collaborating with builders to develop a 80-unit retirement community and a retirement home, complementing our existing 120-bed extended care facility. In 2024, the Municipality of Tweed led Hastings County in housing starts, issuing 122 building permits, including 38 new homes and a 25-unit geared-to-income apartment complex. Last year, we hosted a Developers Forum, where local developers presented subdivision plans that could bring over 600 new homes to our community within the next five years.

We made a \$4 million+ investment in our lagoon that will allow us to accommodate another 1500 homes. Our current well enhancements allow us to service an additional 750 homes. We are investigating future new water sources to allow us to reach our target of 1500 homes.

However, infrastructure costs for new subdivisions remain a significant barrier. Unlike large urban developers, small rural developers lack the financial backing of major investors and must independently finance subdivision infrastructure, making projects cost-prohibitive. There is a growing perception that federal and provincial housing investments are disproportionately focused on large urban centers, despite billions of dollars being allocated to housing initiatives.

Our proposal seeks financial assistance through interest-free loans for small rural and northern developers to cover infrastructure costs. These loans would be repaid as homes are sold, ensuring the government recoups its investment with the only cost being interest. Unlike current urban housing initiatives—where both principal and interest fall entirely on the province and federal government—this model ensures fiscal responsibility. Additionally, rather than the standard 25–30-year amortization period, our proposal anticipates repayment within five years, making it a practical and innovative solution to the housing crisis in small rural and northern communities.

The demand for housing in regions similar to ours remains strong. Seniors want to age in place, staying close to friends, family, and their established healthcare providers. When seniors relocate to urban centers, they leave behind a gap in healthcare continuity at a critical stage in their lives. Conversely, when seniors transition to retirement communities within rural areas, they free up existing housing stock for younger families. Additionally, the influx of urban retirees to rural communities has further driven demand which in turn increases the housing stock in those urban areas. Housing in small communities like Tweed can be built at a fraction of the cost compared to large urban centers, offering a cost-effective solution to Ontario's housing crisis. The Municipality of Tweed's absence of development fees provides yet another financial incentive for homebuyers and developers alike.

Premier Ford, we have answered your call for municipalities to facilitate housing growth. We urge you to give serious consideration to this proposal, recognizing Tweed as a model for how rural communities can be part of the solution to Ontario's housing crisis. We need all levels of government to recognize that small rural and northern municipalities are key to helping this country and province resolve our housing crisis. We look forward to discussing our proposal with you.

Don DeGenova
Mayor, Municipality of Tweed
255 Metcalf St.,
Tweed ON K0K 3J0

mayor@tweed.ca
613-848-7113

From: [FONOM Office/ Bureau de FONOM](#)
Subject: Letter of Support from Mayor
Date: Tuesday, July 22, 2025 10:23:36 AM
Attachments: [CTA Draft of Template for Letter of Support - Municipal Copy.docx](#)
[Almost There on Headhead and formatted - July 15 Draft.docx](#)

Good morning

Dear Mayor and Council,

On behalf of the Federation of Northern Ontario Municipalities (FONOM), I would like to ask for your support for a project that holds transformative potential for Northern Ontario and Canada as a whole.

The FONOM Board has submitted a formal proposal to both the Prime Minister and the Premier of Ontario, advocating for the adoption of a 2+1 Highway System on Highways 11 and 17. We are requesting that this project be designated as a **Nation-Building Priority** under the Building Canada Act.

The benefits of this proposal are significant, with **improved safety** as the foremost objective. In addition, the 2+1 model offers economic, environmental, and national security advantages—making it a strategic investment in Canada’s connectivity and long-term growth.

We respectfully ask that:

1. This email be shared with your full Council, and
2. The Mayor consider submitting a **letter of support** using the attached sample template.

Your endorsement will demonstrate to both levels of government the unified support of Northern Ontario municipalities for this vital infrastructure project.

For your reference, I have included:

- A **copy of our submission** to the Prime Minister and Premier
- A **template letter of support** for your convenience

We are happy to answer any questions or provide additional information if you'd like.

Thank you for your consideration and your continued support of FONOM’s advocacy work.

Talk soon, Mac.



Mac Bain
Executive Director
The Federation of Northern Ontario Municipalities
665 Oak Street East, Unit 306
North Bay, ON, P1B 9E5
Ph. 705-498-9510

[Your Municipalities Letterhead]

[Date]

The Right Honourable Mark Carney

Prime Minister of Canada

80 Wellington Street

Ottawa, ON K1A 0A2

Email: PM@pm.gc.ca

The Honourable Doug Ford

Premier of Ontario

Legislative Building, Queen's Park

Toronto, ON M7A 1A1

Email: Premier@ontario.ca

Cc: Federation of Northern Ontario Municipalities (FONOM) – fonom.info@gmail.com

Re: Support for Nation-Building 2+1 Highway Infrastructure in Northern Ontario

Dear Prime Minister Carney and Premier Ford,

On behalf of the Canadian Trucking Alliance, I am writing to express our strong support for the Federation of Northern Ontario Municipalities' proposal to expand Highways 11 and 17 in Northern Ontario using the **2+1 highway model**.

We believe this initiative aligns with national priorities related to economic resilience, transportation safety, Indigenous engagement, and climate-conscious infrastructure investment. A modern, safe, and efficient highway corridor through Northern Ontario is not only critical for regional development—it is essential for Canada's internal trade, supply chain continuity, and national cohesion.

The 2+1 highway approach offers a cost-effective, scalable, and environmentally responsible solution. We commend the Government of Ontario for launching a pilot segment between North Bay and Temagami, and we urge both levels of government to expand this model through a coordinated, nation-building strategy.

We respectfully encourage your governments to move forward with this project as a priority under the **Building Canada Act** framework.

Sincerely,

[Name]

[Title]

[Organization Name]

[Contact Information]



July 15, 2025

The Right Honourable Mark Carney
Prime Minister of Canada
80 Wellington Street
Ottawa, ON K1A 0A2
SENT BY EMAIL: PM@pm.gc.ca

The Honourable Doug Ford
Premier of Ontario
Legislative Building, Queen's Park
Toronto, ON M7A 1A1
SENT BY EMAIL: Premier@ontario.ca

Dear Prime Minister Carney and Premier Ford,

Subject: *A Nation-Building Case for a 2+1 Highway for enhanced east-west Canadian trade
in Alignment with Prime Minister Carney's Five Criteria*

Purpose

This briefing presents a compelling case for federal investment in upgrading Northern Ontario's Highway 11 and Highway 17, utilizing **the proven 2+1 highway model**. Supported by evidence in infrastructure policy, safety, economic performance, and national security, the proposal aligns directly with the **five nation-building criteria** set out by Prime Minister Carney under the ***Building Canada Act***.

We propose a two-phase approach:

- **Phase 1**
 - Construct 2+1 on **Highway 11 segments from North Bay to Cochrane**
 - Construct 2+1 on **Highway 17 from Renfrew to Sudbury**
- **Phase 2**
 - Extend the 2+1 **configuration from Cochrane to Nipigon on Highway 11**
 - Construct the 2+1 **configuration from Thunder Bay to Kenora on Highway 11 and 17**
 - Construct 2+1 on **Highway 17 from Sault Ste. Marie to Sudbury**

This initiative is far more than a regional infrastructure upgrade—it is a nation-building investment. It will strengthen Canada's internal connectivity, improve transportation resilience, and contribute to long-term economic growth, safety, and sovereignty.

Background

With the **Building Canada Act** in place, the Government of Canada is proceeding with consultations with provinces, territories and Indigenous rights-holders to determine the initial list of national interest projects. This proposal presents a project deemed of national interest.

The **Building Canada Act** focuses on creating a unified Canadian economy that promotes enhanced trade between the east and west within Canada. It also focuses on the development of major nation-building projects that will likely involve the transportation of large industrial materials for building. With a vast land area and diverse geography, an efficient transportation network is crucial for connectivity and facilitating the movement of materials.

While air and rail form part of Canada's transportation network, highways and trucking are the backbone of Canada's transportation system, connecting major cities, towns and rural communities. Trucking companies and drivers rely on governments to ensure a well-connected transportation network, including highways, major routes, border crossings, and ports, for efficient and safe operations. In turn, knowing the most efficient and safe highways and routes helps truckers save time, fuel, and operational costs.

The Trans-Canada Highway itself—of which Highways 17 and 11 are a vital part—is the **longest continuous national highway in the world**, connecting all ten provinces and three territories. During the Great Depression, the federal government funded the highway's early development as a job-creation initiative and a strategic investment in national cohesion. Over \$19 million was allocated to the provinces to construct a continuous road, enabling Canadians to travel across the Dominion without entering the United States. That same nation-building spirit is now needed once again in Northern Ontario.

Proposal

Except for Newfoundland, Prince Edward Island, and Ontario, most of the routes used by truckers crossing Canada are four-lane highways. In Ontario, truckers heading east from Manitoba or west from Quebec can choose to cross the province via Highway 17, the Trans-Canada Highway, or Highway 11, and what is now known as the **Northern Trans-Canada Route**. Truckers travelling from Toronto to western Canada can choose to take either 1) Highway 69 to Highway 17, then join the **Northern Route** of Highway 11 via Sturgeon Falls and King's Highway 64, or 2) Highway 11 to North Bay, then the **Northern Route**. Almost all sections of Highways 17 and 11 between the Manitoba border and Renfrew in eastern Ontario are two lanes, except for ongoing highway twinning projects near Nipigon and west of Thunder Bay, as well as a small, complete section east of Sault Ste. Marie. A small section of twinning has also been completed at Arnprior.

With Ontario being Canada's busiest province for truck traffic, these vital highways, which are linked to much of the country's economic activity, need to be considered for continued expansion beyond their existing two-lane profile. From their early days, they have formed part of Canada's **critical national corridor**, from playing a foundational role in connecting Canada's frontier communities enable economic development and assert national

sovereignty across the North. Unfortunately, road safety and infrastructure conditions in northern Ontario are deteriorating, according to the Ontario Trucking Association. Their primary concern is the danger of passing other vehicles. In turn, the Truckers for Safer Highways association recently stated: “People and truckers are dying on these highways!” That is why the Federation of Northern Municipalities, an organization representing 110 cities, towns and municipalities. Has been a consistent and vocal advocate for the adoption of the 2+1 highway model in Northern Ontario. This cost-effective, safety-enhancing design has proven successful in many countries, including Sweden, Finland, and Australia. A 2+1 highway expands on a 2-lane road by implementing continuously alternating passing lanes and separates opposing directions of traffic with a crash-rated median barrier, resulting in safety outcomes that are equal to fully twinned highways.

The Government of Ontario is responding and has announced two pivotal initiatives that mark a turning point for Highway 11, offering a clear opportunity for federal collaboration. First, a **pilot project** is scheduled to commence in 2026 on a 2+1 highway segment between **North Bay and Temagami**. Second, the province committed to extending the 2+1 configuration further north, from **Temiskaming Shores to Cochrane**. These two segments lay the groundwork for a scalable, long-term corridor strategy—a shared infrastructure vision well-suited to a federal-provincial nation-building partnership that would see a phased approach to northern Ontario’s highway development:

Data from Statistics Canada (see Appendix A) highlights that a five-year average from 2013 to 2017, over **925,000 truck shipments** were made between Western Canada and the Toronto/Montreal region via two-lane highways in Northern Ontario. By comparison, **960,005** between Toronto and Montréal, **206,574** between Toronto and Hamilton and 96,607 between Toronto and Windsor — routes served by four-lane highways. Put simply, **there is as much transport traffic on Highway 17 and 11 as on the Highway 401 corridor**—but it is forced to spread over narrower, less safe roads.

Priority should be given to Highway 11, as it offers a **preferred westward route** for commercial carriers. Compared to Highway 17, it is less hilly reducing fuel consumption and is not subject to frequent closures caused by Lake Superior’s weather systems. In short, Highway 11 is more reliable and increasingly indispensable to national logistics and supply chains. Highway 11 will also be critical to the rapidly expanding mining and agriculture sectors in the north that depend on a safe and efficient transportation corridor.

Ministry of Transportation **Annual Average Daily Traffic (AADT)** volumes from 2021 confirm this importance:

- **Near Temiskaming Shores:** 7,800
- **Near Englehart:** 6,100
- **Between Kirkland Lake and Cochrane:** 3,200 to 5,500

These figures **meet or exceed international thresholds** for 2+1 highway justification. In fact, Ontario’s Ministry of Transportation and Swedish transport authorities both find 2+1 highways are effective and safe at volumes of up to **18,000–20,000 AADT**, which is well

above the current corridor levels of 3,200–7,800. This places Highway 11 within the model’s ideal “sweet spot”—not only today, but for decades to come.

Moreover, these traffic counts were gathered during the COVID-19 pandemic, when private vehicle use was depressed. Actual normalized volumes are likely even higher.

Despite this high usage and strategic importance, Highway 11 faces challenges stemming from decades of underinvestment. These include:

- **Substandard Road Geometry**
- **Insufficient passing opportunities**
- **Above-average collision and fatality rates**
- **Regular closures due to weather and accidents**

These weaknesses not only endanger lives but also **disrupt freight movement, delay goods, and increase costs** for industries that depend on timely delivery.

The **2+1 model, featuring a crash-rated median barrier and alternating passing lanes every few kilometres, significantly improves safety and traffic flow at a substantially reduced cost compared to** traditional four-lane twinning. This makes it the ideal design for long rural corridors with steady but moderate traffic, such as Highway 11.

Alignment with Prime Minister Carney’s Five Nation-Building Criteria

1. Strengthen Canada’s Autonomy, Resilience, and Security

- **Strategic Defence Logistics:** Highways 17 and 11 support access to key military and NORAD infrastructure, including CFB North Bay. It also offers critical redundancy should either highway become compromised.
- **Nuclear Waste Transport:** The Nuclear Waste Management Organization has identified these highways for the secure transport of used nuclear reactor rods to a planned long-term storage site in Northwestern Ontario. Enhanced road safety is essential.
- **Emergency and Climate Resilience:** These roads play a vital role in wildfire evacuations and emergency response functions that will only grow more urgent with climate change.
- **Critical Minerals Access:** As Canada builds out its critical minerals sector, Highways 17 and 11 are essential for transporting the tools, supplies, and workforce needed to unlock Northern resource potential.

2. Deliver Economic Benefits and Support Growth

- **Economic Resilience and Supply Chain Reliability**
Highways 17 and 11 are a lifeline for national industries such as mining, forestry, agriculture, and manufacturing. Collisions and closures in this corridor disrupt supply chains, delay shipments, and raise costs—undermining productivity and competitiveness. A safer, more reliable route will protect against these losses and help

sustain Canada's industrial and export performance, particularly as interprovincial trade barriers ease and east-west commercial traffic increases.

- **Workforce Access and Regional Efficiency**
Improved traffic flow enhances access for workers, goods, and services, strengthening regional economies and making it easier for businesses to attract and retain talent.
- **Job Creation and Indigenous Participation**
Construction and long-term maintenance will create employment opportunities, with strong potential for Indigenous training, contracting, and equity partnerships.
- **Tourism and Local Business Vitality**
As the primary transportation artery for dozens of rural communities, Highways 17 and 11 support tourism, retail, and service sectors. Safer, faster routes help keep these towns economically viable and socially connected.
- **High Return on Investment**
According to the Northern Policy Institute, the proposed 2+1 pilot for Highway 11 delivers a benefit-cost ratio of **1.0 at 20 years**, rising to **3.6 at 60 years**—clear evidence of enduring value.

3. High Likelihood of Successful Execution

- **Shovel-Ready Projects:** Ontario's North Bay–Temagami pilot is fully designed and poised to go to tender
- **Provincial Commitment Already Secured:** The province has also announced plans to extend the 2+1 model northward between Temiskaming Shores and Cochrane.
- **Proven Design Model:** The 2+1 design has achieved fatality reductions of up to 76% in countries like Sweden, Finland, and Australia. It offers a practical model for safe, efficient travel across long rural corridors. Ontario's projects benefit from this body of international evidence.
- **Faster Cheaper Delivery:** By leveraging existing roadbeds, 2+1 roads require less land acquisition and construction time, avoid significant delays from environmental permitting, and can be implemented in phases. Ontario's own pilot designs incorporate global best practices from around the world.
- **Expandable by Design:** 2+1 highways can be converted to 2+2 highways in the future when traffic volumes warrant it, making 2+1 roads a flexible and cost-efficient steppingstone, ideal for future-proofing national transportation infrastructure.

4. Advance the Interests of Indigenous Peoples

- **Early and Ongoing Engagement:** Highways 17 and 11 intersect the traditional territories of several Indigenous Nations. Their early and ongoing involvement ensures meaningful participation and long-term benefits.
- **Pathways to Economic Reconciliation:** Indigenous-led training, employment, and

- equity stakes can be prioritized into project delivery, creating generational value. With designs that are modular, the Proposal also supports phased contracting and development models.
- **Improved Safety for Remote Access:** Both Highways are a lifeline for many Indigenous communities, enabling access to healthcare, food, education, and evacuation routes. Safer highways are a matter of equity.

5. Contribute to Clean Growth and Climate Objectives

- **Lower Emissions from Freight:** Improved traffic flow reduces idling, braking, and congestion, directly cutting greenhouse gas emissions. Infrastructure for electric vehicle (EV) charging can be integrated into the design.
- **Sustainable Construction Practices:** Ontario's design process is already integrating lower-emission materials and recycled aggregates to help Canada reach its climate goals.
- **Reduced Environmental Footprint:** Compared to full twinning, 2+1 highways use less land, preserve wildlife corridors, and prevent overbuilding—balancing transportation needs with environmental stewardship.

Conclusion

Transforming the Trans-Canada's Highway 17 and its Highway 11 Northern Route into 2+1 corridors is not simply a matter of regional equity—it is a strategic investment in Canada's future. It safeguards our autonomy, strengthens our supply chains, advances reconciliation, and supports economic growth—while reinforcing the vital national bond between northern and southern Canada.

The Federation of Northern Ontario Municipalities believes this project reflects the values and vision of a confident, resilient country—one that invites its northern regions to be equal partners in prosperity.

We now call on the provincial and federal government to build a Trans-Canada Highway worthy of our national ambitions—modern, safe, autonomous, and truly coast-to-coast.

Sincerely,



Danny Whalen
President

cc'd pauline.rochefort@parl.gc.ca
minister.mto@ontario.ca
Patty.Hajdu@parl.gc.ca

Marcus.Powlowski@parl.gc.ca
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Appendix A

Number of Truck Shipments by Routes ^{Note 1}						# of lanes in Ontario
	2013	2014	2015	2016	2017	
Truck shipments to and from major destinations in western Canada to Toronto and Montreal	1,019,899	927,405	986,136	924,682	767,998 NOTE: 5 year average 2013 to 2017= 925,224	2 lanes northern Ontario / 4 lanes southern and eastern segments
Truck shipments to and from Toronto and Montreal	867,321	894,068	1,237,732	916,433	884,474 Note: 5 year average = 960,005	4+ lanes
Truck shipments to and from Toronto and Windsor	67,119	100,507	97,640	80,267	142,502 Note: 5 year average= 97,607	4+ lanes
Truck shipments to and from Toronto and Hamilton	181,567	191,839	186,954	332,986	139,044 Note: 5 year average= 206,514	4+ lanes

Note 1: Statistics Canada. [Table 23-10-0142-01 Origin and destination of transported commodities, Canadian Freight Analysis Framework](#) (see Appendix A). Shipments represent the aggregate number of shipments transported.

From: [MSONorth \(MMAH\)](#)
To: [MSONorth \(MMAH\)](#)
Subject: SAVE THE DATE - 2025 Northern Housing and Homelessness Workshop Series - Session 1 – September 9
Date: Monday, July 28, 2025 9:22:47 AM
Attachments: [2025 Northern Housing and Homelessness Workshop Series - Session 1 - Save the Date - September 9.pdf](#)

Good morning,

We are pleased to invite you to Session 1 of the **2025 Northern Housing and Homelessness Workshop Series:**

Building Blocks – Laying the Foundations for Increased Housing

Event Details:

Date: Tuesday, September 9, 2025

Time: 10:00 a.m. – 12:30 p.m. EDT

Location: Virtual (Microsoft Teams)

Please see the attached **Save the Date** PDF for additional details and registration information.

We look forward to welcoming you to this year's workshop!

Kind regards,

Local Government and Housing Teams

Municipal Services Office – North

Ministry of Municipal Affairs and Housing



SAVE THE DATE

Municipal Services Office- North
Ministry of Municipal Affairs and Housing

2025 Northern Housing and Homelessness Workshop Series

Session 1: Building Blocks: Laying the Foundations for Increased Housing

Date: Tuesday, September 9th (from 10:00am-12:30pm EDT)

Location: Virtual meeting using Microsoft Teams platform

Agenda:

We're gearing up for an exciting and content-rich housing and homelessness workshop! Make sure to mark your calendar - this event will feature the City of Sault Ste. Marie's Community Improvement Plan (CIP), as well as inspiring examples like the Homes for Heroes Foundation's tiny home micro-communities and Nipissing DSSAB's Additional Dwelling Unit program, and practical tools for navigating funding and planning challenges. It's a must-attend for anyone looking to stay on top of housing priorities in the North!

Who Should Attend:

This two-and-a-half-hour session is designed for municipal staff (CAOs, Clerks, Treasurers, and Planners), District Social Services Administration Boards/Service Managers, and Indigenous housing providers who are engaged and interested in housing and homelessness initiatives, as well as the implementation of community housing incentive tools. It serves as a valuable session for anyone interested in learning, delivering services, and collaborating on this important topic area.

Why Attend:

In addition to our impressive lineup of guest speakers, all attendees will gain a deeper understanding of current housing and homelessness issues, as well as valuable contacts among stakeholders.

Please share with other staff who may benefit from this workshop.

Registration Form:

Register before August 25th by clicking on the following link:

Session 1: Building Blocks - Laying the Foundations for Increased Housing

You will receive a pop-up message confirming your registration.

Inquiries:

Steve May, A/Housing Team Lead

MSO North (Sudbury)

Email: steve.may@ontario.ca

Phone: 705-688-8534

Jessica Vail, Housing Team Lead

MSO North (Thunder Bay)

Email: jessica.vail@ontario.ca

Phone: 807-633-6358

From: [FONOM Office/ Bureau de FONOM](#)
Subject: Sustainable Northern Ontario Economic Development course
Date: Tuesday, August 5, 2025 3:14:21 PM
Attachments: [SNOED Insta \(2\).png](#)
[SNOED \(1\).png](#)

Good afternoon

Please share this email with your Councils and Senior Management.

FONOM's mission is to improve the economic and social quality of life for all Northerners and ensure the future of our youth. The FONOM Board believes the Sustainable Northern Ontario Economic Development course, offered in partnership with the North Policy Institute, would be a valuable program for council members and staff.

ONLY fourteen funded spots remaining. The first round of courses was overprescribed; therefore, there are only fourteen funded spots for the next session. They will be limited to one person per municipality. Passcode is FedNor

The Sustainable Northern Ontario Economic Development course provides the foundation you need to understand and promote economic and social development in Northern Ontario.

Le cours sur le développement économique durable du Nord de l'Ontario fournit les bases dont vous avez besoin pour comprendre et promouvoir le développement économique et social du Nord de l'Ontario.

Learn about opportunities and challenges, strategies for economic development, and more!

Apprenez à connaître les possibilités et les défis, les stratégies de développement économique, et plus encore ! provides the foundation you need to understand and promote economic and social development in Northern Ontario.

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Learn about opportunities and challenges, strategies for economic development, and more!

Apprenez à connaître les possibilités et les défis, les stratégies de développement économique, et plus encore !

Talk soon, Mac.

Mac Bain
Executive Director
The Federation of Northern Ontario Municipalities
665 Oak Street East, Unit 306
North Bay, ON, P1B 9E5
Ph. 705-498-9510





Sustainable Northern Ontario Economic Development

SIGN-UP DEADLINE: September 4th, 2025

An online course from **Northern Policy
Institute** that will help you grow your
northern region's economy

Notes
Strategic Plan Work Group
July 9, 2025, Mattawa / Virtual

2:00pm

Attendance

Mayor Bélanger, Deputy Mayor Gardiner, Councillor Levesque, CAO Laperriere, CSD Sarrazin, EA Byers, Clement, IMCG.

Approvals:

Agenda approved
Notes June 25 – to Council meeting, July 14

Community Consultation

Survey 1:

- Survey is being posted electronically today and will be advertised in the Recorder on Saturday.
- Respondents will participate in a \$150 gift certificate draw for the Sid Turcotte Park
- Responses will close at 5:00pm on July 23
- Analysis of results will be forwarded to Work Group members for the next meeting on July 30.

Survey 2 for key respondents:

- List of respondents pending by Melody
- No interviews unless the survey responses indicate otherwise
- Questions for survey 2 will await findings of the Survey 1 analysis

Mission, Vision, Value Statements to Council on July 14

S.W.O.T. Analysis:

Decision to undertake a SWOT awaiting findings from Survey 1

Next Meeting

July 30, 2:00pm

Adjourn: 2:40pm



8.8

RECEIVED

JUL 15 2025

947 Hwy 533
PO Box 610
Mattawa ON P0H 1V0

Telephone 705-744-5680

Email admin@mattawan.ca

July 14, 2025

The Corporation of the Town of Mattawa
PO Box 390
Mattawa ON P0H 1V0
ATTENTION: Mayor and Council

RE: Amalgamation

Dear Mayor Belanger and Councillors,

Thank you for the presentation that you made to the Mayor and Councillors at the June 12th, 2025 Municipality of Mattawan Council meeting.

Attached is the resolution that was passed at the July 10th, 2025 Council meeting where the Council for the Corporation of the Municipality of Mattawan declined to continue any further discussions regarding amalgamation with the Town of Mattawa.

The Council is however, still interested in shared services with the Town of Mattawa, specifically fire protection, and would welcome the conversation to continue regarding this shared service.

Thank you,

JoAnne Montreuil,
Clerk Treasurer,
Municipality of Mattawan

THE CORPORATION OF THE MUNICIPALITY OF MATTAWAN

DATE July 10, 2025

Resolution No. 2025-082

MOVED BY Councillor LAHAYE

SECONDED BY Councillor Bell

BE IT RESOLVED that council direct the clerk to thank the town of Mattawa representatives for their presentation regarding amalgamation. Council is not interested in pursuing this offer at this time.

CARRIED Mayor Peter Murphy

DIVISION VOTE

NAME OF MEMBER OF COUNCIL	YEAS	NAYS
<u>Councillor Bell</u>	<u>✓</u>	<u> </u>
<u>Councillor Edwards</u>	<u>✓</u>	<u> </u>
<u>Councillor Lahaye</u>	<u>✓</u>	<u> </u>
<u>Councillor Lemaire</u>	<u>✓</u>	<u> </u>
<u>Mayor Murphy</u>	<u>✓</u>	<u> </u>

Unanimous vote

Carried

JoAnne Montup
Clerk Treasurer



INFORMATION REPORT

PREPARED FOR: MAYOR BÉLANGER AND MEMBERS OF COUNCIL

PREPARED BY: PAUL LAPERRIERE, CAO/TREASURER

TITLE: ESTABLISHMENT OF A COMMERCIAL INTEREST

DATE: MONDAY AUGUST 11, 2025

REPORT NO: 25-39R

BACKGROUND

At its last regular meeting, Council asked the CAO to prepare a report with respect to Council's authority to restrict or limit the right of a commercial interest from establishing a business within the context of the Municipal Act.

ANALYSIS AND DISCUSSION

Caveat:

The comments presented herein are based solely on research and my understanding of the information that was examined. This report is not in any way a form of a legal opinion whatsoever and is presented only to allow Council to make an informed decision on matters related to the establishment of commercial interests.

Establishing a business:

A business's ability to operate is governed by a combination of federal, provincial/territorial, and municipal legislation, as well as specific regulations and permits. These laws cover various aspects, including incorporation, trade practices, employment, environmental regulations, and consumer protection. Understanding these requirements is crucial for any business to operate legally and successfully.

Specifically:

Federal Legislation:

- **Canada Business Corporations Act (CBCA):**

This Act governs the incorporation and operation of federal corporations. It outlines the requirements for forming a corporation, its structure, and its ongoing obligations.

- **Competition Act:**

This Act regulates trade and commerce, preventing anti-competitive practices and ensuring a fair marketplace.

- **Other Relevant Acts:**

Depending on the nature of the business, other federal legislation may apply, such as those related to specific industries (e.g., banking, telecommunications) or intellectual property.

Provincial/Territorial Legislation:

- **Business Corporations Act (or similar):**

Each province and territory have their own Business Corporations Act that governs the incorporation and operation of businesses registered within that jurisdiction.

- **Specific Industry Regulations:**

Provinces and territories also have specific regulations for different industries, such as construction, healthcare, or retail.

- **Labour Laws:**

These laws govern employment standards, workplace safety, and human rights.

Municipal Legislation:

- **Zoning Bylaws:**

These regulations determine where businesses can operate and what types of businesses are permitted in specific areas.

- **Business Licenses and Permits:**

Municipalities issue licenses and permits for various business activities, ensuring compliance with local regulations.

For the purpose of this report, the premise is that a given business interest has obtained all the necessary federal and/or provincial documents to operate a business and is now seeking to establish the business in a particular municipality. As such, of the requirements listed above, the last two, zoning and licenses/permits, are the relevant ones to be addressed. These are covered under the Ontario Municipal Act (the Act).

Zoning Regulations:

- **Zoning bylaws** dictate how land can be used within a municipality, specifying where different types of businesses can be located.
- For example, a municipality might have zoning regulations that prevent businesses from opening in residential areas or limit the types of businesses allowed in certain commercial zones.
- These regulations can also dictate building setbacks, parking requirements, and building heights, which can affect the feasibility of a business opening in a specific location.

Licensing and Permits:

- **Municipalities require businesses to obtain licenses and permits** to operate.
- These requirements can be used to regulate the types of businesses that can operate and to ensure they meet certain standards.
- For example, a municipality might require a business license for a restaurant to ensure they meet food safety standards or for a construction company to ensure they comply with building codes.

Other Regulations:

- **Municipalities can also regulate businesses through various other bylaws**, such as those related to noise, waste management, and signage.
- These regulations can be used to prevent businesses from opening if they pose a nuisance to the surrounding community or violate other local rules.

Limitations:

- While municipalities can regulate businesses, they cannot generally prohibit them entirely.

In conclusion, while municipalities have the power to regulate businesses, they cannot generally prohibit them outright. They can impose restrictions that make it difficult for businesses to open in certain areas or under certain conditions.

Monopolies:

Section 18 of the Act states: *A municipality shall not confer on any person the exclusive right of carrying on any business, trade or occupation unless specifically authorized to do so under any Act.*

- **Restrictions on Monopolies:**

Section 18(1) states that a municipality cannot create or operate a monopoly in a way that would be inconsistent with other provisions of the Act or other relevant legislation.

- **Exemptions:**

There are specific exemptions outlined in the legislation where municipalities can create monopolies, typically for essential services like utilities or public transportation.

- **Public Interest:**

The overall intent of this section is to prevent municipalities from using their powers to create monopolies that could harm the public by limiting competition or raising prices.

- **Balance:**

Section 18 seeks to strike a balance between municipal autonomy and the need to protect the public from potential abuses of power related to monopolies.

In essence, while municipalities have the power to regulate and even operate certain services, Section 18 provides a safeguard against the unchecked creation of monopolies that could negatively impact the community.

Case Law:

Municipal zoning and bylaws are generally recognized as matters in the purview of municipalities and such authority is granted in the Act.

Limiting the rights of a business to operate or establishing itself in a community can be complex and has been, over time, a hotly debated topic, and one that has been challenged through the courts. Of note, the following cases provide some insight on the types of cases that have been heard by the higher courts.

Challenges as to Zoning Rights:

- **Pacific National Investments Ltd. v. Victoria (City):**

The Supreme Court of Canada ruled that a municipality could be liable for damages if it "down-zoned" land after a developer had already made significant investments based on the previous zoning, especially if there was an implied contractual term that the municipality would not rezone within a reasonable period. This case highlights how a municipality's zoning powers can be limited when they impact existing investments and reasonable expectations.

- **Sanbay Developments Ltd. v. City of London:**

The Supreme Court of Canada examined the municipality's power to rezone land and the potential for judicial review of zoning decisions. The court emphasized that while municipalities have broad zoning powers, these powers are not unlimited and can be subject to challenge if they are unreasonable or discriminatory.

- **Laurentide Motels Ltd. v. Beauport (City):**

The Supreme Court of Canada considered the scope of a municipality's zoning powers and the potential for them to be limited by the courts when they are exercised in an unreasonable or discriminatory manner. The court emphasized the importance of balancing the municipality's planning objectives with the rights of property owners.

Challenges as to Bylaws:

- **R. v. Lewisham London Borough Council, ex parte Shell UK Ltd.:**

This case from the UK, cited by the Supreme Court of Canada, demonstrates how courts can find a municipal by-law invalid if it is deemed unreasonable or if it attempts to regulate a matter that is outside the municipality's jurisdiction.

- **City of Toronto v. Miller Paving Ltd.:**

This case, cited by the Supreme Court, explored the limits of a municipality's power to regulate businesses through by-laws. It emphasized that by-laws must be clear, unambiguous, and within the scope of the municipality's powers.

CONCLUSION:

Generally, municipalities have the power to regulate businesses through zoning bylaws and other regulations, but they shouldn't outright decide who can or cannot start a business, as this could stifle economic growth and entrepreneurship. While municipalities can set rules for how businesses operate, such as where they are located, how they handle waste, and what safety standards they must meet, they shouldn't have the power to arbitrarily prevent businesses from starting.

FINANCIAL IMPLICATIONS:

ATTACHMENTS:

RECOMMENDATION:

It is recommended that Council for the Town of Mattawa receives and accepts this report.

BE IT RESOLVED THAT Council of the Town of Mattawa receives report # 25-39R titled Establishment of a Commercial Interest.



INFORMATION REPORT

PREPARED FOR: MAYOR BÉLANGER AND MEMBERS OF COUNCIL
PREPARED BY: PAUL LAPERRIERE, CAO/TREASURER
TITLE: ANNUAL RENT RENEWAL FOR ROSEMOUNT VALLEY SUITES
DATE: MONDAY AUGUST 11, 2025
REPORT NO: 25-40R

BACKGROUND

Annual rent renewal.

ANALYSIS AND DISCUSSION

At or around this time, we do a rent review to determine the appropriate increase. Last year, a 2.5% increase was approved.

In 2025, the fire alarms were replaced in all units. In addition, roof repairs were done to fix the one section which is at or near end of life. Quotes to fix the roof are in the \$100,000 range. Further, some unit refrigerators are showing signs of failure and had to be replaced. There are others as well.

Given the additional costs and the fact rents are very low, even by affordable housing comparators.

FINANCIAL IMPLICATIONS:

These additional costs are not sustainable and, excluding the roof repairs, will drain all accumulated reserves.

Further, the interest only period ended June 30, 2025 and for the balance of the year, \$38,235 in principal repayments are required to be made.

RELEVANT POLICIES/LEGISLATION:

90 day notice requirement and Community Housing not subject to residential rent restriction

ATTACHMENTS:

RECOMMENDATION:

Given the current investments required and the significantly below market rents, it is proposed that rents, effective November 15, 2025, be increased by 5%.

BE IT RESOLVED THAT Council of the Town of Mattawa receives report # 25-40R titled Annual Rent Renewal for Rosemount Valley Suites.

AND FURTHER THAT Council approve a rental rate increase of 5% for Rosemount Valley Suites effective November 15, 2025.



INFORMATION REPORT

PREPARED FOR: MAYOR BÉLANGER AND MEMBERS OF COUNCIL

PREPARED BY: PAUL LAPERRIERE, CAO/TREASURER

TITLE: QUARTER 2 RESULTS – JUNE 30, 2025

DATE: MONDAY AUGUST 11, 2025

REPORT NO: 25-41R

BACKGROUND

Quarter 2 results as June 30, 2025.

ANALYSIS AND DISCUSSION

The commentary of the analysis of the Q2 results are summarized on the attached report.

FINANCIAL IMPLICATIONS:

Commentary is provided on significant variances from budget.

RELEVANT POLICIES/LEGISLATION:

ATTACHMENTS:

Quarter 2 Results and Commentary.

RECOMMENDATION:

It is recommended that Council for the Town of Mattawa receives and approves this report.

BE IT RESOLVED THAT Council of the Town of Mattawa receives report # 25-41R titled Quarter 2 Results – June 30, 2025.



TOWN OF MATTAWA

Quarterly Results and Commentary

June 30, 2025

TOWN OF MATTAWA

Quarter 2 Results - June 30, 2025

Commentary on Significant Variances from Budget

1. Will be adjusted to actual through year end adjustments. Actual expected to be in-line with budget.
2. This was a 2022 unsubmitted claim which got filed in 2024 and received in 2025.
3. Budget included estimated work against remaining MDRA funding. Likely not going to happen in 2025.
4. Dorion work for 2025 now underway.
5. Grant is approved. Funding to be received after reports are submitted.
6. Draw against deferred revenue for marina repairs and marina proposal development.
7. Balance lesser than previous years respite higher interest rate.
8. Reflects higher arrears.
9. Expected to occur later in the year.
10. Event occurred end of July.
11. Seasonal activity.
12. No YES Program this year and no students from Employment Canada.
13. No deal with buying group so this will not materialize unless a new deal is struck.
14. See taxation levy - budget = expense.
15. Includes \$47K of costs from IMCG re: strat plan and P&P, the costs for which will be covered thru CCBF.
16. Includes marina repairs and marina proposal work (see 6 above). Budgeted MDRA work likely won't happen (see note 3 above).
17. Less than expected to date.
18. Significant unplanned engine repairs (turbo) required to Fire Truck. Sweeper repairs were not required.
19. Included with floor repairs (see note 16).
20. Costs related expected funding for fitness centre including new HVAC,
21. Fees pending from Ontario Land Surveyor.
22. Relates to Dorion Road (see note 4).
23. Bridge assessment work underway.

Town of Mattawa
Budgetary Control
For the Period 2025-01-01 - 2025-06-30

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Account # / Description	Committed	Current	Year to Date	Budget	Variance	%
01-005-045-001 - Interest on Accounts Receivable		110.27	(1,333.90)		(1,333.90)	
100 PROVINCIAL/FEDERAL FUNDING						
12-100-264-000 - Hospital Grant			1,425.00	1,425.00		
Total 100 PROVINCIAL/FEDERAL FUNDING:			1,425.00	1,425.00		
120 PROVINCIAL/FEDERAL/OTHER GRANTS						
12-120-310-000 - Ontario Municipal Partnership Fund (OMPF)			703,000.00	1,416,000.00	(713,000.00)	50.4-
12-120-311-101 - Federal Gas Tax Revenue				120,000.00	(120,000.00)	100.0-
12-120-311-140 - COVID 19 Stream Funding			10,000.00		10,000.00	100.0-
12-120-312-000 - OCIF/OMAFRA Formula				180,000.00	(180,000.00)	100.0-
12-120-312-002 - MDRA Flood Claim(MMAH)				250,000.00	(250,000.00)	100.0-
12-120-312-101 - Municipal Tax Mitigation Payment			136,406.14	136,406.00	0.14	
12-120-312-102 - ICIP Dorion Road Provincial Funding				466,133.00	(466,133.00)	100.0-
12-120-312-104 - ICIP Dorion Road Federal Funding				839,124.00	(839,124.00)	100.0-
12-120-312-351 - MTO Connecting Link Funding			166,472.00	368,972.00	(202,500.00)	54.9-
12-120-312-354 - Voyageur Days Grant Funding				70,000.00	(70,000.00)	100.0-
12-120-314-001 - Fisheries & Oceans Funding				100,000.00	(100,000.00)	100.0-
Total 120 PROVINCIAL/FEDERAL/OTHER GRANTS:			1,015,878.14	3,946,635.00	(2,930,756.86)	74.3-
220 TAXATION (LEVY)						
12-220-336-000 - Regular Levy (Mun Only)			1,312,726.40	2,434,225.20	(1,121,498.80)	46.1-
12-220-340-000 - No Support Levy				262,284.89	(262,284.89)	100.0-
Total 220 TAXATION (LEVY):			1,312,726.40	2,696,510.09	(1,383,783.69)	51.3-
230 PAYMENT IN LIEU(PROVINCIAL TAXES)						
12-230-343-000 - Canada Post(PIL)				8,296.00	(8,296.00)	100.0-
12-230-350-000 - Ontario Hydro(PIL)				2,508.00	(2,508.00)	100.0-
12-230-352-000 - L.C.B.O.(PIL)				10,750.00	(10,750.00)	100.0-
12-230-353-000 - Power Dam Special Payment				11,834.00	(11,834.00)	100.0-
Total 230 PAYMENT IN LIEU(PROVINCIAL TAXES):				33,388.00	(33,388.00)	100.0-
240 FINANCIAL						
12-240-355-000 - Reserves Taken Into Revenues				10,000.00	(10,000.00)	100.0-
20-210-012-015 - OCIF Bank Interest				600.00	(600.00)	100.0-
20-210-012-105 - Regular Bank Interest			11,844.50	25,000.00	(13,155.50)	52.6-
20-210-012-108 - Bank Interest on Federal Gas Tax			49.57	1,000.00	(950.43)	95.0-
20-210-014-105 - On Gst Rebates/Eht Interest			2,332.24		2,332.24	
20-210-080-105 - On Taxes(Interest)		17,715.13	106,781.95	162,023.00	(55,241.05)	34.1-
20-210-317-000 - Tax Certificates		20.00	755.00	1,500.00	(745.00)	49.7-
20-210-318-000 - Water Certificates				500.00	(500.00)	100.0-
20-210-320-000 - Land/Property Tax Sales				28,000.00	(25,500.00)	91.1-
20-210-334-000 - Council Chamber Usage Fees		2,500.00	2,500.00	7,500.00	(4,258.00)	56.8-
20-210-999-000 - Misc Revenue (Office)		475.00	3,242.00			
		10.00	4,108.82		4,108.82	

Notes

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Town of Mattawa
Budgetary Control
For the Period 2025-01-01 - 2025-06-30

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Account # / Description	Committed	Current	Year to Date	Budget	Variance	%
20-210-999-106 - Town Charge for NSF Cheques		90.00	450.00		450.00	
20-210-999-651 - Bell Tower Property Lease			7,616.52	14,457.50	(6,840.98)	47.3-
20-210-999-670 - Cemetery		1,050.00	1,650.00	5,000.00	(3,350.00)	67.0-
Total 240 FINANCIAL:		21,860.13	141,330.60	255,580.50	(114,249.90)	44.7-
620 WATERWASTEWATER BILLINGS						
20-620-080-105 - On Water & Sewages(Interest)		1,165.26	5,459.86	13,500.00	(8,040.14)	59.6-
30-300-120-000 - Other Provincial Grants				8,230.45	(8,230.45)	100.0-
30-300-265-104 - Corporate Funding - Other Assistance				10,000.00	(10,000.00)	100.0-
30-300-374-000 - Fire Department Revenue(Highway Calls)			11,477.13	15,000.00	(3,522.87)	23.5-
30-300-999-540 - Commercial/Residential Inspections		340.00	340.00	1,800.00	(1,460.00)	81.1-
30-300-999-995 - Fire Permit Fees		480.00	5,196.80	5,300.00	(103.20)	2.0-
Total 620 WATERWASTEWATER BILLINGS:		1,985.26	22,473.79	53,830.45	(31,356.66)	58.3-
310 BY-LAW DEPARTMENT						
30-310-382-111 - Lottery Licence - Bingo		165.00	165.00	1,450.00	(1,285.00)	88.6-
30-310-382-112 - Lottery Licence - Raffle		443.12	1,154.90	1,500.00	(345.10)	23.0-
30-310-383-000 - Refreshment Vehicle Lic.			600.00	500.00	100.00	20.0
30-310-384-000 - Hawkers & Peddlers Lic.						
30-310-385-000 - Taxi Licences			725.00	625.00	100.00	16.0
30-310-400-116 - By-Law Infractions			55.00		55.00	
30-310-402-000 - Prov Offences Net Rev		175.00	5,977.07	5,977.00	0.07	
30-310-408-000 - Dog Tags		544.62	1,120.00	750.00	370.00	49.3
30-310-999-640 - Property Clean-up Fees			544.62		544.62	
Total 310 BY-LAW DEPARTMENT:		1,327.74	10,341.59	10,802.00	(460.41)	4.3-
320 BUILDING DEPARTMENT						
30-320-404-120 - Building Permit Fees		1,275.00	4,920.50	6,000.00	(1,079.50)	18.0-
30-320-404-122 - Demolition Permit Fees			100.00		100.00	
30-320-406-000 - Legal Inq (Build)				200.00	(200.00)	100.0-
42-420-999-640 - Health Card Revenues - Service Ontario			1,541.50	3,725.00	(2,183.50)	58.6-
Total 320 BUILDING DEPARTMENT:		1,275.00	6,562.00	9,925.00	(3,363.00)	33.9-
425 INFO - SPECIAL EVENTS						
42-425-445-106 - Voyageur Days Wristband Sales		15,226.00	123,060.24	266,000.00	(142,939.76)	53.7-
42-425-445-147 - Voyageur Days Bar Sales				100,000.00	(100,000.00)	100.0-
42-425-445-148 - Voyageur Days Vendors Permits		2,269.50	4,569.00	6,000.00	(1,431.00)	23.9-
42-425-445-149 - Voyageur Days Merchandise Sales				5,000.00	(5,000.00)	100.0-
42-425-445-150 - Voyageur Days Sponsorship		3,950.00	16,000.00	42,000.00	(26,000.00)	61.9-
42-425-445-152 - V-Days Camping				11,000.00	(11,000.00)	100.0-
Total 425 INFO - SPECIAL EVENTS:		21,445.50	143,629.24	430,000.00	(286,370.76)	66.6-
430 INFORMATION CENTRE - MTO						
42-430-456-000 - MTO Revenues			13,103.89	34,000.00	(20,896.11)	61.5-

Town of Mattawa
Budgetary Control
For the Period 2025-01-01 to 2025-06-30

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Account # / Description	Committed	Current	Year to Date	Budget	Variance	%
Total 430 INFORMATION CENTRE - MTO:						
435 INFO - GOVT FUNDED PROJECTS						
60-600-492-000 - Scrap Metal Revenue		1,263.45	1,263.45	10,000.00	(8,736.55)	87.4-
60-600-492-145 - Commercial Open Charge Fees		1,210.00	4,143.26	6,050.00	(1,906.74)	31.5-
Total 435 INFO - GOVT FUNDED PROJECTS:		2,473.45	5,406.71	16,050.00	(10,643.29)	66.3-
602 ROADS						
612 ENVIRON. SERVICES - LANDFILL						
60-612-488-000 - Landfill Shared Services Revenue				186,150.00	(186,150.00)	100.0- ⁽¹⁾
60-612-498-000 - Landfill Tipping Fees (Rev)		7,800.00	30,636.31	85,000.00	(54,363.69)	64.0- ⁽¹⁾
60-614-686-102 - Blue Box Prog Funding (Stewardship)		15,471.55	15,471.55	43,082.00	(27,610.45)	64.1-
60-614-686-103 - Electronic Depot Revenue			864.75	400.00	464.75	116.2
Total 612 ENVIRON. SERVICES - LANDFILL:		23,271.55	46,972.61	314,632.00	(267,659.39)	85.1-
620 WATER/WASTEWATER BILLINGS						
62-620-363-000 - Billings - Flat Rate		(212.92)	273,177.34	544,989.52	(271,812.18)	49.9-
62-620-364-000 - Billings - Metered			43,333.58	93,450.24	(50,116.66)	53.6-
62-620-365-000 - Billings - Frontage			515.65	980.43	(464.78)	47.4-
62-620-366-000 - Billings - Swimming Pools		500.00	1,429.41	1,830.00	(400.59)	21.9-
62-620-367-000 - Billings - Sewer Surcharge		(220.73)	232,512.30	463,116.13	(230,603.83)	49.8-
62-620-371-000 - Open/Close Water		415.00	1,750.00	2,050.00	(300.00)	14.6-
62-620-373-000 - Service Line Warranty Revenue				513.19	(513.19)	100.0-
64-640-450-170 - Launching Fees (Daily)		70.00		1,045.00	(1,045.00)	100.0-
64-640-450-171 - Launching Fees (Seasonal)			280.00	345.00	(65.00)	18.8-
64-640-452-125 - Slip Rentals (Docking)		5,219.51	17,648.71	14,000.00	3,648.71	26.1
70-700-424-125 - Hall Rentals		875.00	4,137.70	6,000.00	(1,862.30)	31.0-
70-700-425-125 - Ice Rentals			35,460.26	30,500.00	4,960.26	16.3
70-700-428-125 - Floor Rentals				500.00	(500.00)	100.0-
70-700-442-645 - Advertising Revenue			1,500.00		1,500.00	100.0-
70-700-999-000 - Other Misc. Revenue (Participation Grant)				8,500.00	(8,500.00)	100.0-
70-700-999-297 - Insurance for Recreation Rentals		5.40	118.56		118.56	
70-710-212-101 - Summer Student- Rec Federal				16,000.00	(16,000.00)	100.0- ⁽¹²⁾
70-710-212-102 - Summer Student - Rec Prov			8,455.20	3,850.00	4,605.20	119.6
70-710-438-000 - Mattawa Sports & Fitness Revenue		3,773.10	6,473.10	4,500.00	1,973.10	43.9
70-710-440-125 - Ballfield Rental				500.00	(500.00)	100.0-
70-710-442-000 - User Agreements				18,288.00	(18,288.00)	100.0-
70-710-780-104 - Youth Program Revenues and Registrations		2,893.50	2,893.50	10,900.00	(8,006.50)	73.5- ⁽¹⁾
70-760-790-640 - Fitness Centre Membership Revenue		1,957.32	17,924.77	33,000.00	(15,075.23)	45.7-
Total 620 WATER/WASTEWATER BILLINGS:		15,275.18	647,610.08	1,254,857.51	(607,247.43)	48.4-

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80-800-412-000 - Committee Of Adjustment Fees		(1,484.42)	(1,450.84)	500.00	(1,950.84)	390.2-
80-800-414-000 - Rezoning Fees				1,000.00	(1,000.00)	100.0-
80-800-420-000 - Compliance Letters			225.00		225.00	
80-810-999-000 - LTC Home Revenue				120,000.00	(120,000.00)	100.0-
820 ICIP-RECONSTRUCTION OF DORION ROAD						
Total 80 PLANNING & DEVELOPMENT:		(1,484.42)	(1,225.84)	121,500.00	(122,725.84)	101.0-
Revenue Totals:		87,539.66	3,364,900.31	9,179,135.55	(5,814,235.24)	63.3-
10 EDUCATION						
150 SCHOOL REQUISITIONS						
10-150-120-000 - English Public Board				156,770.84	156,770.84	100.0
10-150-121-000 - English Separate Board				45,788.68	45,788.68	100.0
10-150-122-000 - French Public Board				9,231.17	9,231.17	100.0
10-150-123-000 - French Separate Board				50,494.20	50,494.20	100.0
Total 150 SCHOOL REQUISITIONS:				262,284.89	262,284.89	100.0
Total 10 EDUCATION:				262,284.89	262,284.89	100.0
20 GENERAL GOVERNMENT						
200 COUNCIL						
20-200-530-230 - Council Renumeration		4,861.21	33,375.35	86,351.00	52,975.65	61.4
20-200-568-243 - CPP Pt			(8.14)		8.14	
20-200-568-245 - E.H.T.			(9.67)		9.67	
20-200-584-202 - Mayor - Raymond A. Belanger		216.54	10,499.19	11,500.00	1,000.81	8.7
20-200-584-203 - Counc. - Loren Mick			4,564.43	6,000.00	1,435.57	23.9
20-200-584-204 - Counc. - Laura Ross			863.80	250.00	(613.80)	245.5-
20-200-584-207 - Counc. - Garry Thibert		14.55	87.40	125.00	37.60	30.1
20-200-584-210 - Counc. - Fern Levesque			94.60	125.00	30.40	24.3
20-200-584-212 - Deputy Mayor - M. Gardiner				1,000.00	1,000.00	100.0
20-200-584-214 - Counc - S. Bigelow			3,270.09	5,000.00	1,729.91	34.6
20-200-586-000 - Special Donations		2,000.00	2,000.00		(2,000.00)	
Total 200 COUNCIL:		7,092.30	54,737.05	110,351.00	55,613.95	50.4
210 ADMINISTRATION						
20-210-504-306 - Credit/Debit Transaction Fees			5,262.37	18,000.00	12,737.63	70.8
20-210-504-307 - Bank Service Charges			4,125.89	6,500.00	2,374.11	36.5
20-210-504-309 - Month-End Transit Clearing Acct			5,312.07		(5,312.07)	
20-210-512-322 - Taxes Written Off						
20-210-512-323 - Property Assessment			14,149.30	28,000.00	13,850.70	49.5

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20-210-512-326 - Tax Rebates			(4,157.75)	7,500.00	4,157.75	100.0
20-210-532-227 - Sick/Vacation Payout		12,593.96	134,684.72	357,004.00	7,500.00	62.3
20-210-532-230 - Full Time - Office		83.46	1,520.34		222,319.28	
20-210-532-231 - Part Time Staff			(230.00)		(1,520.34)	
20-210-534-254 - Staff Events		1,555.89	15,852.37	4,000.00	4,230.00	105.8
20-210-568-240 - U.I.C.(F.T.)		3,553.35	36,584.37	10,457.00	(5,395.37)	51.6-
20-210-568-241 - C.P.P.(F.T.)		4,528.16	49,738.98	22,276.00	(14,308.37)	64.2-
20-210-568-244 - Omers		1,328.19	13,539.81	34,855.00	(14,883.98)	42.7-
20-210-568-245 - Ontario Health Tax		1,830.33	19,537.31	9,854.00	(3,685.81)	37.4-
20-210-568-246 - WSIB		7,374.10	25,846.23	15,117.00	(4,420.31)	29.2-
20-210-568-247 - Employee Health Benefits				68,488.00	42,641.77	62.3
20-210-568-250 - Clothing			1,689.35	2,545.00	2,545.00	100.0
20-210-570-000 - Capital Purchases (G.G.)				18,000.00	16,310.65	90.6
20-210-572-261 - IT Contracted Services				15,000.00	15,000.00	100.0
20-210-572-262 - Hardware/Software Supplies			11,555.29	15,000.00	3,444.71	23.0
20-210-572-263 - Financial Software Annual License			11,005.63	15,000.00	3,994.37	26.6
20-210-572-265 - Software Upgrading			475.19	15,000.00	14,524.81	96.8
20-210-572-390 - Website Expenses			8,292.36	2,500.00	(5,792.36)	231.7-
20-210-576-290 - Telephone General		148.95	2,592.62	6,600.00	4,007.38	60.7
20-210-576-291 - Telephone Fax			(31.35)	500.00	531.35	106.3
20-210-576-292 - Postage			3,270.19	6,400.00	3,129.81	48.9
20-210-576-293 - Photocopier Costs		473.18	5,864.04	4,300.00	(1,564.04)	36.4-
20-210-576-294 - Equipment/Furniture				1,000.00	1,000.00	100.0
20-210-576-296 - Internet				12,000.00	8,250.26	68.8
20-210-576-297 - Insurance		941.28	3,749.74	132,000.00	(25,567.30)	19.4-
20-210-576-298 - Advertising & Subscriptions		232.43	7,234.98	6,000.00	(1,234.98)	20.6-
20-210-576-299 - Office Supplies		158.33	4,724.33	11,500.00	6,775.67	58.9
20-210-576-307 - Interest on Line of Credit			7,869.88	8,000.00	130.12	1.6
20-210-578-310 - Auditor's Fees		5,088.00	5,088.00	20,000.00	14,912.00	74.6
20-210-578-312 - Legal Fees			(2,239.99)	18,700.00	20,939.99	112.0
20-210-578-314 - Human Resources Consultants		20,970.96	54,512.74	20,000.00	(34,512.74)	172.6-
20-210-578-315 - Integrity Commissioner Investigations				15,000.00	15,000.00	100.0
20-210-578-316 - Organizational Review				15,000.00	15,000.00	100.0
20-210-578-317 - Consulting Fees				3,500.00	3,500.00	100.0
20-210-578-318 - Meeting Expenses				150.00	150.00	100.0
20-210-583-000 - Health & Safety			3,092.54	300.00	(2,792.54)	930.9-
20-210-584-330 - Conferences/Training Expenses			5,027.58	20,000.00	14,972.42	74.9
20-210-584-331 - Travel			527.06	1,000.00	472.94	47.3
20-210-584-332 - Registration Fees			649.75	1,500.00	850.25	56.7

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20-210-746-280 - Building Maintenance		128.21	2,600.55	5,000.00	2,399.45	48.0
20-210-746-281 - Heat		120.20	2,569.10	3,200.00	630.90	19.7
20-210-746-282 - Hydro		279.46	1,847.87	5,800.00	3,952.13	68.1
20-210-746-283 - Janitors Supplies			238.18	600.00	361.82	60.3
20-210-746-284 - Office Cleaning		500.00	3,000.00	6,200.00	3,200.00	51.6
20-210-999-341 - Association Dues			3,255.65	3,000.00	(255.65)	8.5-
20-210-999-390 - Capital Asset Management Expenses		1,399.20	13,920.78	25,000.00	11,079.22	44.3
20-210-999-606 - Cemetery				1,000.00	1,000.00	100.0
20-210-999-999 - Misc Expenses			220.42	5,000.00	4,779.58	95.6
Total 210 ADMINISTRATION:		63,287.64	641,935.79	1,023,346.00	381,410.21	37.3
360 EMERGENCY FLOOD						
20-360-570-000 - Flood Emergency(Capital Costs)			36,023.04	265,957.45	229,934.41	86.5
20-360-570-053 - Disaster Relief-Calvin		136.52	136.52		(136.52)	
Total 360 EMERGENCY FLOOD:		136.52	36,159.56	265,957.45	229,797.89	86.4
Total 20 GENERAL GOVERNMENT:		70,516.46	732,832.40	1,399,654.45	666,822.05	47.6
30 PROTECTION TO PERSONS						
300 FIRE DEPARTMENT						
30-300-506-298 - Advertising				125.00	125.00	100.0
30-300-509-450 - Fire Truck(Reserve)				4,655.00	4,655.00	100.0
30-300-536-231 - Salary Chief		3,318.27	36,486.26	86,275.00	49,788.74	57.7
30-300-538-231 - Salary Deputy				12,000.00	12,000.00	100.0
30-300-540-231 - Volunteer Firefighters		2,810.76	23,780.06	61,000.00	37,219.94	61.0
30-300-556-231 - Standby Security		2,350.00	3,290.00	30,292.00	27,002.00	89.1
30-300-568-242 - U.I.C.			(39.65)	4,192.00	4,231.65	101.0
30-300-568-243 - C.P.P.			(76.51)	8,929.00	9,005.51	100.9
30-300-568-244 - Omers			(99.53)		99.53	
30-300-568-245 - Ontario Health Tax			(34.19)	3,950.00	3,984.19	100.9
30-300-568-246 - Worker'S Comp			(34.11)	6,060.00	6,094.11	100.6
30-300-568-247 - Employee Health Benefits				27,453.00	21,222.98	77.3
30-300-568-250 - Clothing Allowance		1,780.04	6,230.02	6,092.00	6,004.24	98.6
30-300-568-395 - Yearly Medical/Hep B			87.76	500.00	260.00	52.0
30-300-568-396 - ID\ License			240.00	8,400.00	8,034.50	95.7
30-300-570-000 - Capital Expenditures			365.50	30,000.00	(5,976.52)	19.9-
30-300-570-471 - Repairs To Building			35,976.52	1,000.00	1,000.00	100.0
30-300-570-475 - Fire Truck			75.00		(75.00)	
30-300-572-261 - IT Services		429.88	1,345.72	2,500.00	1,154.28	46.2
30-300-576-290 - Telephone		151.45	953.15	2,500.00	1,546.85	61.9
30-300-576-296 - Fire Hall Internet			239.18	4,000.00	3,760.82	94.0

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30-300-576-297 - Insurance			3,665.57	3,075.00	(590.57)	19.2-
30-300-576-298 - Advertising & Subscriptions				700.00	700.00	100.0
30-300-576-299 - Supplies			741.23	3,500.00	2,758.77	78.8
30-300-583-000 - Health & Safety				500.00	500.00	100.0
30-300-584-268 - Training Costs(Chief & Deputy)			214.70	1,500.00	1,285.30	85.7
30-300-584-269 - CPR/First Aid Training				500.00	500.00	100.0
30-300-584-270 - Training Costs (Firefighters)			3,953.37	6,000.00	2,046.63	34.1
30-300-584-401 - Food/Lodging			291.70	100.00	(191.70)	191.7-
30-300-584-402 - Material				1,000.00	1,000.00	100.0
30-300-710-280 - Fire Hall Maintenance		639.78	13,062.90	12,000.00	(1,062.90)	8.9-
30-300-710-281 - Heat		34.97	3,295.41	5,000.00	1,704.59	34.1
30-300-710-282 - Hydro			531.93	1,000.00	468.07	46.8
30-300-710-410 - Supplies for Fire Hall			358.21	2,500.00	2,141.79	85.7
30-300-870-430 - Equip Maint			1,552.20	2,000.00	447.80	22.4
30-300-870-431 - Equip Supplies		71.33	3,539.46	2,000.00	(1,539.46)	77.0-
30-300-870-434 - S.C.B.A. Breathable Air		1,691.27	1,691.27	20,000.00	18,308.73	91.5
30-300-870-445 - Bell Tower Lease Payment				840.00	840.00	100.0
30-300-870-446 - 911 Dispatch Service Fees		211.15	1,266.90	4,200.00	2,933.10	69.8
30-300-872-430 - Bunker Gear Repairs/Maint			812.13	2,000.00	1,187.87	59.4
30-300-872-432 - Equip Chief & Firefighters			4,060.21	18,500.00	14,439.79	78.1
30-300-874-433 - Paging System Maint			2,549.00		(2,549.00)	
30-300-874-680 - Radio License Renewal			416.36	800.00	383.64	48.0
30-300-903-420 - Repairs & Maint(2015 Rescue Van)			3,061.62	5,000.00	1,938.38	38.8
30-300-903-421 - Gas & Oil (2015 Rescue Van)			401.94	1,500.00	1,098.06	73.2
30-300-904-420 - Repairs & Maint (2016 HME Silverfox)		3,279.40	11,320.99	5,000.00	(6,320.99)	126.4-
30-300-904-421 - Gas & Oil (2016 HME Silverfox)			1,805.06	2,500.00	694.94	27.8
30-300-905-420 - Repairs & Maint (2004 Freightliner)			1,983.67	4,000.00	2,016.33	50.4
30-300-905-421 - Gas & Oil (2004 Freightliner)		5.17	324.63	2,300.00	1,975.37	85.9
30-300-926-309 - Financing - F150 - Fire Chief			986.26		(986.26)	
30-300-926-420 - Maintenance-Fire Chief Truck			155.11		(155.11)	
30-300-926-421 - Gas & Oil - Fire Chief Truck			2,571.77		(2,571.77)	
30-310-501-410 - Supplies				500.00	500.00	100.0
30-310-508-500 - Police Services Board			3,330.33	2,520.00	(810.33)	32.2-
30-310-542-230 - Enforcement Officer		3,007.69	32,173.10	78,200.00	46,026.90	58.9
30-310-552-231 - School Guard Wages				10,000.00	10,000.00	100.0
30-310-568-240 - U.I.C.			(20.63)	1,729.00	1,749.63	101.2
30-310-568-241 - C.P.P.			(51.44)	3,684.00	3,735.44	101.4
30-310-568-244 - Omers			(86.05)	5,764.00	5,850.05	101.5
30-310-568-245 - Ontario Health Tax			(17.52)	1,629.00	1,646.52	101.1

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30-310-568-246 - Worker'S Comp			(30.95)	2,500.00	2,530.95	101.2
30-310-568-247 - Employee Health Benefits		1,748.30	6,118.93	11,325.00	5,206.07	46.0
30-310-568-250 - Clothing			152.63	421.00	268.37	63.8
30-310-576-290 - Cell Phone		50.73	154.10	800.00	645.90	80.7
30-310-576-295 - Postage		8.23	16.46	50.00	33.54	67.1
30-310-576-298 - Advertising			77.85	1,500.00	1,422.15	94.8
30-310-576-299 - Supplies(Office)				100.00	100.00	100.0
30-310-584-330 - Conferences/Training Expenses				1,000.00	1,000.00	100.0
30-310-915-421 - Gas & Oil (2010 Ford Ranger)			273.53		(273.53)	
30-310-916-420 - Repairs & Maint - Ford Escape				1,000.00	1,000.00	100.0
30-310-916-421 - Gas & Oil - Ford Escape						
30-310-999-341 - Association Fees			179.00	175.00	(4.00)	2.3-
30-310-999-535 - Emergency Management Costs			52.97	150.00	97.03	64.7
30-310-999-603 - Contracted Services - Property Clean Up			345.98	2,500.00	2,154.02	86.2
30-320-576-299 - Office Supplies				500.00	500.00	100.0
30-320-584-330 - Conferences/Training Expenses				1,000.00	1,000.00	100.0
30-320-999-341 - Association Dues			128.00	1,500.00	1,372.00	91.5
30-340-000-000 - OPP Group of Four Contract			230,695.44	581,611.00	350,915.56	60.3
Total 300 FIRE DEPARTMENT:		21,588.42	446,890.51	1,119,096.00	672,205.49	60.1
350 CONSERVATION AUTHORITY						
30-350-508-000 - Requisition(Conservation Authority)				9,385.00	9,385.00	100.0
Total 350 CONSERVATION AUTHORITY:				9,385.00	9,385.00	100.0
Total 30 PROTECTION TO PERSONS:		21,588.42	446,890.51	1,128,481.00	681,590.49	60.4
40 SOCIAL SERVICES						
400 HEALTH						
40-400-504-990 - Mattawa Hospital Recruitment Contributio			13,769.54	13,769.54		
40-400-508-360 - Health Unit Levy		5,763.00	40,341.00	65,863.00	25,522.00	38.8
Total 400 HEALTH:		5,763.00	54,110.54	79,632.54	25,522.00	32.1
410 FAMILY SERVICES						
40-410-508-361 - DNSSAB Levy		20,964.29	125,785.74	251,571.00	125,785.26	50.0
40-410-508-362 - Casselholme Levy		3,713.08	25,991.54	45,040.00	19,048.46	42.3
40-410-508-363 - Golden Age Requisition			9,000.00	9,000.00		
Total 410 FAMILY SERVICES:		24,677.37	160,777.28	305,611.00	144,833.72	47.4
Total 40 SOCIAL SERVICES:		30,440.37	214,887.82	385,243.54	170,355.72	44.2
42 INFORMATION CENTRE						
420 INFORMATION CENTRE						
42-420-534-230 - Full Time		2,409.82	32,502.69	108,784.00	76,281.31	70.1

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42-420-534-231 - Part Time				10,595.00	10,595.00	100.0
42-420-568-240 - E.I.			(30.59)	2,640.00	2,670.59	101.2
42-420-568-241 - C.P.P.			(75.13)	5,623.00	5,698.13	101.3
42-420-568-244 - Omers			(114.72)	8,799.00	8,913.72	101.3
42-420-568-245 - E.H.T.			(25.98)	2,487.00	2,512.98	101.0
42-420-568-246 - Worker'S Comp			(45.95)	3,816.00	3,861.95	101.2
42-420-568-247 - Employee Health Benefits		3,073.82	10,758.13	17,289.00	6,530.87	37.8
42-420-568-250 - Clothing				642.00	642.00	100.0
42-420-572-261 - IT Services/Hardware & Software				2,000.00	2,000.00	100.0
42-420-576-290 - Telephone			299.45	2,600.00	2,300.55	88.5
42-420-576-296 - Internet Costs			41.14	1,200.00	1,158.86	96.6
42-420-576-298 - Advertising & Subscriptions				800.00	800.00	100.0
42-420-576-299 - Office Supplies				500.00	500.00	100.0
42-420-728-280 - Building Maintenance		219.89	1,518.64	2,500.00	981.36	39.3
42-420-728-281 - Heat		29.95	922.74	1,650.00	727.26	44.1
42-420-728-282 - Hydro		433.39	1,367.73	2,800.00	1,432.27	51.2
42-420-728-283 - Janitorial Supplies		59.63	365.45	400.00	34.55	8.6
42-420-728-652 - Grounds Maintenance				1,000.00	1,000.00	100.0
42-425-445-691 - Voyageur Days Entertainment			2,860.48	370,880.98	368,020.50	99.2
42-425-445-692 - Voyageur Days Bar Expenses			143,316.30	53,500.00	(89,816.30)	167.9-
42-425-445-693 - Voyageur Days Merchandise Expenses			4,393.50		(4,393.50)	
42-425-445-694 - Voyageur Days Marketing Expenses		(745.63)	2,671.82	12,500.00	9,828.18	78.6
42-425-445-695 - Voyageur Days Grounds Expenses			1,465.27	56,500.00	55,034.73	97.4
42-425-445-696 - Voyageur Days Misc Expenses			5.84	2,619.00	2,613.16	99.8
42-425-445-697 - Voyageur Days Insurance				4,000.00	4,000.00	100.0
42-430-576-299 - Office Expenses\Health Card			51.00		(51.00)	
42-435-245-609 - Statues - Repairs & Maintenance				500.00	500.00	100.0
Total 420 INFORMATION CENTRE:		5,480.87	202,247.81	676,624.98	474,377.17	70.1
Total 42 INFORMATION CENTRE:		5,480.87	202,247.81	676,624.98	474,377.17	70.1
60 PUBLIC WORKS						
600 P.W. ADMINISTRATION						
60-600-504-309 - Financing charge - F150			1,116.55	2,549.47	1,432.92	56.2
60-600-534-230 - Public Works Staff		13,944.74	162,833.22	340,912.00	178,078.78	52.2
60-600-546-230 - Director of Community Services		1,659.14	28,190.62	43,138.00	14,947.38	34.7
60-600-550-230 - Public Works Supervisor		3,119.81	34,304.08	81,115.00	46,810.92	57.7
60-600-568-240 - U.I.C.			(181.62)	10,286.00	10,467.62	101.8
60-600-568-241 - C.P.P.			(451.51)	21,911.00	22,362.51	102.1
60-600-568-244 - Omers			(724.78)	34,284.00	35,008.78	102.1

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60-600-568-245 - Ontario Health Tax			(153.42)	9,692.00	9,845.42	101.6
60-600-568-246 - Worker'S Comp			(271.26)	14,869.00	15,140.26	101.8
60-600-568-247 - Employee Health Benefits		12,130.40	40,492.77	67,366.00	26,873.23	39.9
60-600-568-250 - Clothing Allowance			7,136.08	2,503.00	(4,633.08)	185.1-
60-600-568-251 - Vacation		613.76	11,180.04		(11,180.04)	
60-600-568-252 - Stat Holidays		1,524.40	8,265.60		(8,265.60)	
60-600-568-253 - Sick Time		301.15	7,008.88		(7,008.88)	
60-600-570-000 - Capital Purchases			306.64	15,000.00	14,693.36	98.0
60-600-572-262 - Computer Supplies			151.40		(151.40)	
60-600-572-264 - IT Services/Hardware & Software			152.28	1,000.00	847.72	84.8
60-600-576-290 - Telephone		82.88	2,221.36	1,000.00	(1,221.36)	122.1-
60-600-576-296 - Internet			596.11	750.00	153.89	20.5
60-600-576-298 - Advertising & Subscriptions			608.40	250.00	(358.40)	143.4-
60-600-576-299 - Office Supplies			2,311.62	2,800.00	488.38	17.4
60-600-583-000 - Health & Safety			1,272.29	2,000.00	727.71	36.4
60-600-584-000 - Roads Courses And Training				2,500.00	2,500.00	100.0
60-600-624-230 - Maintenance - Labour				775.00	775.00	100.0
60-600-624-281 - Heat		188.68	5,155.59	7,200.00	2,044.41	28.4
60-600-624-282 - Hydro		714.42	4,211.51	6,500.00	2,288.49	35.2
60-600-624-410 - Garage Supplies			2,918.99	6,000.00	3,081.01	51.4
60-600-624-600 - Maintenance - Machine Rental			258.67		(258.67)	
60-600-624-602 - Garage Maintenance & Materials		137.17	938.17	10,000.00	9,061.83	90.6
60-600-870-281 - Heating Equipment Rental Fees			1,157.70	3,000.00	1,842.30	61.4
60-600-870-420 - Small Equipment Repairs & Maint		276.57	399.66	1,000.00	600.34	60.0
60-600-870-421 - Small Equipment Gas & Oil				1,200.00	1,200.00	100.0
60-600-870-430 - Small Equipment Maintenance			996.23	1,000.00	3.77	0.4
60-600-870-431 - Supplies for Equipment		260.37	2,205.22		(2,205.22)	
60-600-870-432 - Dyed Diesel		2,682.70	15,568.42	25,000.00	9,431.58	37.7
60-600-870-433 - Clear Diesel		1,040.39	9,041.79	20,000.00	10,958.21	54.8
60-600-870-680 - Radio License Renewal			900.44	500.00	(400.44)	80.1-
60-600-870-725 - Radio System Repairs & Maint			809.00	850.00	41.00	4.8
60-600-999-341 - Association Fees			734.36		(734.36)	
60-602-504-309 - OILC Financing - HWY 17 Debuture			4,702.85	7,075.00	2,372.15	33.5
60-602-620-602 - Repairs Material				3,500.00	3,500.00	100.0
60-602-622-602 - Culvert Material				2,250.00	2,250.00	100.0
60-602-626-600 - Patch Rental				5,000.00	5,000.00	100.0
60-602-626-602 - Patch Material			8,226.35	8,500.00	273.65	3.2
60-602-628-602 - Resurfacing Material				3,500.00	3,500.00	100.0
60-602-630-602 - Shoulder Maint Material		63.78	63.78		(63.78)	

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60-602-652-602 - Curbs & Gutters Material		1,984.32	1,984.32		(1,984.32)	
60-602-656-602 - Signs & Safety Material			4,438.00	1,500.00	(2,938.00)	195.9-
60-602-666-602 - Sanding & Salting Material			2,309.95	31,000.00	28,690.05	92.6
60-602-670-602 - Snow Plow & Removal Material			6,756.61		(6,756.61)	
60-602-670-603 - Contracted Services(Snow Removal)			12,125.22	55,000.00	42,874.78	78.0
60-602-999-602 - Misc Material				250.00	250.00	100.0
Total 600 P.W. ADMINISTRATION:		40,724.68	392,268.18	854,525.47	462,257.29	54.1
604 MACHINERY						
60-604-504-309 - 2023 OILC Debenture Financing - Loader			2,101.85	4,885.93	2,784.08	57.0
60-604-504-310 - 2024 Debenture Financing - Grader			6,959.46	15,575.38	8,615.92	55.3
60-604-802-430 - Repairs & Maint (Volvo Loader) LD-01			253.61		(253.61)	
60-604-803-430 - Repairs & Mtnce - CAT Loader		437.57	437.57	3,500.00	3,062.43	87.5
60-604-806-430 - Repairs & Maint(Grader) GR-01			7,558.25	10,000.00	2,441.75	24.4
60-604-812-421 - Gas & Oil (JCB)				700.00	700.00	100.0
60-604-812-430 - Repairs & Maint(Backhoe) BH-01		478.84	1,855.97	5,000.00	3,144.03	62.9
60-604-814-421 - Gas & Oil (Mt5 Trackless)			375.00	1,600.00	1,225.00	76.6
60-604-814-430 - Repairs & Maint:MT5 Trackless MT-01		540.00	2,039.12	7,500.00	5,460.88	72.8
60-604-822-430 - Repairs & Maint (Steam Jenny)			1,359.86		(1,359.86)	
60-604-824-430 - Repairs & Maint(Sweeper) SW-01			1,691.99	12,000.00	10,308.01	85.9
60-604-874-430 - Repairs & Maint (Misc Equipment)				225.00	225.00	100.0
60-604-909-420 - Repairs & Maint(17 Freightliner) T-05		54.95	3,972.90	10,000.00	6,027.10	60.3
60-604-910-420 - Repair & Maint(89 Dump Truck) T-02			(361.63)		361.63	
60-604-911-420 - Repairs & Maint(01 Freightliner) T-01		487.85	10,827.31	10,000.00	(827.31)	8.3-
60-604-925-420 - Repairs & Maint (2012 Ford F150) Unit #			2,225.76		(2,225.76)	
60-604-925-421 - Gas & Oil (2012 Ford F150) Unit #T-08			1,434.68		(1,434.68)	
60-604-928-420 - Repairs and Maint(2019 F-150 T-03)			817.62	5,000.00	4,182.38	83.7
60-604-928-421 - Gas and Oil(2019 F150 T-03)			2,569.70	5,000.00	2,430.30	48.6
60-604-929-420 - Repairs & Maint(2019 F150 T-04)		298.82	520.48	5,000.00	4,479.52	89.6
60-604-929-421 - Gas & Oil(2019 F150 T-04)			1,600.91	3,800.00	2,199.09	57.9
Total 604 MACHINERY:		2,298.03	48,240.41	99,786.31	51,545.90	51.7
608 ENVIRON. SERVICES - SEWERS						
60-608-504-823 - Lagoon Property Pils				5,290.00	5,290.00	100.0
60-608-610-282 - Hydro		6,875.74	29,324.24	42,500.00	13,175.76	31.0
60-608-610-290 - Bell Line		64.65	334.60	500.00	165.40	33.1
60-608-612-603 - Contracted Services				8,500.00	8,500.00	100.0
60-608-740-282 - Hydro For Pumping Stations		1,843.51	8,265.97	12,000.00	3,734.03	31.1
60-608-740-602 - Pumping Station(Material)				1,000.00	1,000.00	100.0
60-608-740-603 - Contracted Services		2,690.19	4,827.15		(4,827.15)	
60-608-999-230 - Waste Water Empl Certs (Payroll)		70.00	350.00	1,000.00	650.00	65.0

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60-612-509-000 - TO LANDFILL RESERVE (TIP FEES)				47,175.00	47,175.00	100.0
60-612-576-297 - Insurance			7,331.10	6,100.00	(1,231.10)	20.2-
60-612-576-298 - Advertising				375.00	375.00	100.0
60-612-576-299 - Office Supplies (landfill)		936.19	975.88		(975.88)	
60-612-578-311 - Legal Fees(Landfill)		5,246.74	6,237.39	7,500.00	1,262.61	16.8
60-612-578-313 - Engineering (Landfill)		1,818.96	17,272.86	20,000.00	2,727.14	13.6
60-612-578-804 - Testing (Landfill)				35,000.00	35,000.00	100.0
60-612-680-900 - Garbage Collection Per Contract		13,482.26	80,893.56	161,787.52	80,893.96	50.0
60-612-682-900 - Landfill Maintenance Contract		18,228.88	109,373.28	215,000.00	105,626.72	49.1
60-612-684-602 - Materials for Landfill			3,629.14	3,500.00	(129.14)	3.7-
60-612-684-603 - Contracted Services(Landfill)		42,133.73	69,497.00	70,000.00	503.00	0.7
60-612-684-610 - Landfill Buffer Taxes				1,705.00	1,705.00	100.0
60-612-684-652 - Covering(Sand)				10,000.00	10,000.00	100.0
Total 608 ENVIRON. SERVICES - SEWERS:		93,390.85	338,312.17	648,932.52	310,620.35	47.9
614 ENVIRON. SERVICES - RECYCLING						
60-614-686-603 - Hazardous Waste Disposal(North Bay)				3,850.00	3,850.00	100.0
60-614-686-900 - Recycling Collection Per Contract		9,543.22	57,259.32	85,889.17	28,629.85	33.3
60-614-686-905 - Contracted Services - Processing		969.77	10,021.04	15,000.00	4,978.96	33.2
Total 614 ENVIRON. SERVICES - RECYCLING:		10,512.99	67,280.36	104,739.17	37,458.81	35.8
999 MISC						
60-999-662-282 - Street Lighting - Hydro		1,159.37	7,577.44	13,500.00	5,922.56	43.9
60-999-662-602 - Street Lighting - Parts				3,500.00	3,500.00	100.0
60-999-662-603 - Street Lighting-Contract Serv			172.99		(172.99)	
Total 999 MISC:		1,159.37	7,750.43	17,000.00	9,249.57	54.4
Total 60 PUBLIC WORKS:		148,085.92	853,851.55	1,724,983.47	871,131.92	50.5
62 WATER DEPARTMENT						
610 ENVIRON. SERVICES - WATER						
62-610-019-056 - Water Contra Capital		(5,760.00)	(5,760.00)		5,760.00	
62-610-442-000 - Municipal Drinking Water License Renewal			170.00		(170.00)	
62-610-532-230 - Process and Compliance Technician(Wages)		11,328.30	18,070.32		(18,070.32)	
62-610-532-603 - Contracted Services(OCWA)			127,949.50	311,156.34	183,206.84	58.9
62-610-570-000 - Capital Purchases(Water)		7,501.75	9,547.13	50,000.00	40,452.87	80.9
62-610-576-290 - Telephone		108.94	795.04	2,500.00	1,704.96	68.2
62-610-576-291 - After Hours Emergency Number Fees			731.98	3,000.00	2,268.02	75.6
62-610-576-298 - Advertising & Subscriptions			45.79		(45.79)	
62-610-576-299 - Office Supplies & Postage			129.71	250.00	120.29	48.1
62-610-584-000 - Courses And Training			330.00		(330.00)	
62-610-602-290 - Bell Line(Telephone)			67.74		(67.74)	

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62-610-602-430 - Repairs & Maint				3,500.00	3,500.00	100.0
62-610-604-602 - Materials(Water)		333.92	5,919.09	2,500.00	(3,419.09)	136.8-
62-610-604-603 - Contract Services (Water Digs)			31,712.13	15,000.00	(16,712.13)	111.4-
62-610-606-602 - Material		1,786.63	1,786.63		(1,786.63)	
62-610-606-603 - Contracted Services			6,893.22		(6,893.22)	
62-610-607-282 - Reservoir Hydro		67.08	804.25	2,100.00	1,295.75	61.7
62-610-634-602 - Hydrants(Material)				15,000.00	15,000.00	100.0
62-610-850-282 - Hydro For Water Pumps		6,276.96	43,028.17	68,000.00	24,971.83	36.7
62-610-850-296 - Water Station Internet Charges		77.84	1,100.49	1,000.00	(100.49)	10.1-
62-610-850-603 - Contracted Services(Waterworks Ops)				1,000.00	1,000.00	100.0
62-610-999-000 - Roof Repairs/Maintenance			856.35	500.00	(356.35)	71.3-
62-610-999-230 - Water Dist Empl Certs (Payroll)		250.00	1,542.64	3,500.00	1,957.36	55.9
62-610-999-603 - Contracted Services				4,400.00	4,400.00	100.0
62-610-999-653 - CPR Lease Payment for Water Lines			2,830.70	2,696.00	(134.70)	5.0-
Total 610 ENVIRON. SERVICES - WATER:		21,971.42	248,550.88	486,102.34	237,551.46	48.9
Total 62 WATER DEPARTMENT:		21,971.42	248,550.88	486,102.34	237,551.46	48.9
64 WATERFRONT						
640 WATERFRONT						
64-640-572-262 - IT Hardware and Supplies				1,000.00	1,000.00	100.0
64-640-576-290 - Telephone				500.00	500.00	100.0
64-640-702-602 - Material(Docks)			212.66	35,000.00	34,787.34	99.4
64-640-730-282 - Hydro(Shore Power)		150.69	475.62	1,600.00	1,124.38	70.3
64-640-730-410 - Gen Supplies		36.24	693.04	500.00	(193.04)	38.6-
64-640-730-703 - Gen Maint		78.27	78.27	5,000.00	4,921.73	98.4
64-640-870-721 - Pump Out (Sewage)				600.00	600.00	100.0
64-640-870-724 - Slips (Docks)					(9,708.56)	
Total 640 WATERFRONT:		265.20	11,168.15	44,200.00	33,031.85	74.7
Total 64 WATERFRONT:		265.20	11,168.15	44,200.00	33,031.85	74.7
70 PARKS & RECREATION						
700 MIKE RODDEN ARENA						
70-700-444-000 - Youth Program & Canada Day		7,964.06	7,978.74	8,000.00	21.26	0.3
70-700-504-309 - Financing charge - GMC Sierra			367.84	774.88	407.04	52.5
70-700-534-230 - Recreation Staff		8,460.62	59,253.24	261,163.00	201,909.76	77.3
70-700-534-231 - Student Wages		768.60	27,310.62	92,106.00	64,795.38	70.4
70-700-534-235 - Recreation Supervisor		2,342.40	10,306.56		(10,306.56)	
70-700-546-230 - Director of Community Services		1,659.13	11,613.94	43,138.00	31,524.06	73.1
70-700-568-240 - U.I.C.			(67.71)	9,102.00	9,169.71	100.7

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70-700-568-241 - C.P.P.			(140.30)	19,389.00	19,529.30	100.7
70-700-568-244 - Omers			(177.94)	30,338.00	30,515.94	100.6
70-700-568-245 - Ontario Health Tax			(57.79)	8,577.00	8,634.79	100.7
70-700-568-246 - Worker'S Comp		27.37	874.17	13,158.00	12,283.83	93.4
70-700-568-247 - Employee Health Benefits		5,014.88	18,280.24	59,613.00	41,332.76	69.3
70-700-568-250 - Clothing Allowance		87.74	2,320.91	2,215.00	(105.91)	4.8-
70-700-568-251 - Vacation		323.62	4,146.30		(4,146.30)	
70-700-568-252 - Statutory Holiday		1,083.05	6,091.80		(6,091.80)	
70-700-568-253 - Sick Time		213.20	5,717.70		(5,717.70)	
70-700-570-471 - Arena Improvements				1,500.00	1,500.00	100.0
70-700-570-999 - Capital - Other(RinC)			559.67		(559.67)	
70-700-572-264 - IT Services/Hardware & Software			88.91	1,500.00	1,411.09	94.1
70-700-576-290 - Telephone		35.00	(33.91)	3,200.00	3,233.91	101.1
70-700-576-296 - Internet Costs			632.80	850.00	217.20	25.6
70-700-576-297 - Insurance				400.00	400.00	100.0
70-700-576-298 - Advertising & Subscriptions			305.02	1,000.00	694.98	69.5
70-700-576-299 - Office Supplies			1,388.67	1,500.00	111.33	7.4
70-700-583-000 - Health & Safety			284.32	1,500.00	1,215.68	81.1
70-700-726-580 - Ice Resurfacer Maint			2,874.85	8,500.00	5,625.15	66.2
70-700-726-581 - Ice Plant Maint			992.16	8,500.00	7,507.84	88.3
70-700-736-280 - Arena Maintenance		2,729.07	28,847.52	40,000.00	11,152.48	27.9
70-700-736-281 - Heat		84.25	13,607.62	13,000.00	(607.62)	4.7-
70-700-736-282 - Hydro		4,291.85	32,220.62	48,000.00	15,779.38	32.9
70-700-736-283 - Janitor'S Supplies		286.79	1,566.40	3,000.00	1,433.60	47.8
70-700-736-410 - General Supplies		1,300.89	2,864.03	1,000.00	(1,864.03)	186.4-
70-700-736-560 - Fire Alarm Monitoring/Elevator		57.99	1,993.81	1,600.00	(393.81)	24.6-
70-700-870-430 - Equip Maintenance				2,000.00	2,000.00	100.0
70-700-919-420 - Repairs & Maint (2012 Ford F150) Unit #T			1,137.86		(1,137.86)	
70-700-920-420 - Repairs & Maint 2022 GMC Sierra			2,862.20	2,500.00	(362.20)	14.5-
70-700-920-421 - Gas & Oil 2022 GMC Sierra			1,734.59	6,300.00	4,565.41	72.5
70-700-999-341 - Association Fees				200.00	200.00	100.0
70-700-999-999 - Recreation Expenses(Memorial Benches)			161.70	1,000.00	838.30	83.8
Total 700 MIKE RODDEN ARENA:	36,730.51		247,907.16	694,623.88	446,716.72	64.3
710 RECREATION PROGRAMS						
70-710-448-602 - Materials/Supplies/Rep MaintFood Bank)	2,179.19		2,662.54		(2,662.54)	
70-710-448-603 - Contracted Services(Food Bank)	360.64		360.64		(360.64)	
70-710-570-002 - Capital (Ballfield)						
70-710-708-282 - Hydro	59.37		182.89	850.00	667.11	78.5
70-710-708-652 - Ballfield Maintenance	23,228.76		23,412.43	250.00	(23,162.43)	9265.0-

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Account # / Description	Committed	Current	Year to Date	Budget	Variance	%
70-710-718-652 - Main St & Green Area Maintenance		11,544.64	14,195.06	30,000.00	15,804.94	52.7
70-710-760-281 - Hot Water Tank Rental (Museum)			107.55	225.00	117.45	52.2
70-710-760-282 - Hydro (Museum)		327.89	4,111.47	5,900.00	1,788.53	30.3
70-710-760-652 - Maintenance(Museum)		226.87	290.54	1,500.00	1,209.46	80.6
70-710-780-431 - Program Supplies			14.68	300.00	285.32	95.1
70-710-781-106 - Fitness Classes Registration		1,566.00	(1,734.00)		1,734.00	
70-710-781-107 - Inservice Courses/Workshops		(1,550.00)	(1,550.00)		1,550.00	
70-710-785-390 - Youth Minor Ball Exp				1,500.00	1,500.00	100.0
70-710-786-390 - Youth Minor Ball Hockey Expenses		559.68	559.68		(559.68)	
70-710-999-370 - Tourism Promotion				2,500.00	2,500.00	100.0
70-710-999-371 - VMUTS Annual Sponsorship			16,000.00	15,000.00	(1,000.00)	6.7-
Total 710 RECREATION PROGRAMS:		38,503.04	58,613.48	58,025.00	(588.48)	1.0-
730 SPLASHPAD/TIMMINS PARK						
70-730-720-282 - Hydro(Splashpad/Timmins Park)		40.47	206.74	450.00	243.26	54.1
70-730-720-652 - Splashpad/Timmins Park Maint				1,500.00	1,500.00	100.0
Total 730 SPLASHPAD/TIMMINS PARK:		40.47	206.74	1,950.00	1,743.26	89.4
750 CULTURAL						
70-750-732-650 - Town Subsidy			137.38	30,400.00	30,400.00	100.0
70-750-732-999 - Library - Other			137.38	30,400.00	(137.38)	
Total 750 CULTURAL:			137.38	30,400.00	30,262.62	99.6
760 CURLING CLUB						
70-760-570-000 - Capital Purchases for Fitness Centre			8,000.00		(8,000.00)	
70-760-583-000 - Health & Safety for Fitness Centre			702.14		(702.14)	
70-760-790-280 - Maintenance		1,964.50	14,522.84	5,000.00	(9,522.84)	190.5-
70-760-790-281 - Heat/Heating Equipment		20.92	3,854.29	6,000.00	2,145.71	35.8
70-760-790-282 - Hydro		685.31	6,961.07	14,500.00	7,538.93	52.0
70-760-790-283 - General Expenses			276.46	500.00	223.54	44.7
70-760-790-290 - Telephone		78.05	318.11	150.00	(168.11)	112.1-
70-760-790-296 - Internet			45.35	1,800.00	1,754.65	97.5
70-760-790-651 - Lease				(15,000.00)	(15,000.00)	100.0-
Total 760 CURLING CLUB:		2,748.78	34,680.26	12,950.00	(21,730.26)	167.8-
800 PLANNING						
80-800-513-000 - Planning & Zoning			100.00	2,500.00	2,400.00	96.0
80-800-990-315 - Official Plan Consulting Fees		3,746.04	27,326.14	100,000.00	72,673.86	72.7
Total 800 PLANNING:		3,746.04	27,426.14	102,500.00	75,073.86	73.2
810 DEVELOPMENT						
80-810-570-000 - LTC Home Property Purchase			10,000.00	10,000.00		
80-810-570-900 - LTC Home Construction				120,000.00	120,000.00	100.0
80-810-670-603 - Connecting Links-Contracted Services			6,886.01		(6,886.01)	

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Account # / Description	Committed	Current	Year to Date	Budget	Variance	%
80-810-770-280 - RSV Building Maintenance			9,158.40	5,000.00	(4,158.40)	83.2-
80-810-770-297 - RSV Building Insurance			14,713.90	10,600.00	(4,113.90)	38.8-
80-810-996-000 - Capital Expenditures - Dorion			76,048.42	76,000.00	(48.42)	0.1-
80-810-999-376 - Blue Sky Corp/CGIS			6,522.02		(6,522.02)	
80-820-996-298 - Advertising				1,200.00	1,200.00	100.0
80-820-996-311 - Legal/Professional Fees				7,500.00	7,500.00	100.0
80-820-996-313 - Project Management Fees - Dorion Road		32,864.46	135,093.63	175,000.00	39,906.37	22.8
80-820-996-603 - Contracted Services				1,223,439.00	1,223,439.00	100.0
80-825-986-313 - Grant Application - HSWS		13,160.11	16,284.14	2,500.00	(13,784.14)	551.4-
80-825-996-313 - Project Management - Muniiciapl Landbank		3,968.64	39,184.93	50,000.00	10,815.07	21.6
Total 810 DEVELOPMENT:		49,993.21	313,891.45	1,681,239.00	1,367,347.55	81.3
830 333 MAIN ST						
80-835-996-313 - Project Management Fee - CP Trestle			3,288.12	22,500.00	19,211.88	85.4
80-840-996-313 - Project Management Fee - Brook St			7,469.18	7,500.00	30.82	0.4
80-840-996-314 - Proj Mgmt Fees			475.73		(475.73)	
80-845-975-313 - Project Management - Main St Con Link		5,942.78	69,706.14	184,873.00	115,166.86	62.3
80-850-975-313 - Project Management-MB Bridge - Con Link		6,812.83	15,029.95	225,000.00	209,970.05	93.3
80-855-975-313 - Project Mgmt Fee - Marina		4,782.72	20,924.40	50,000.00	29,075.60	58.2
Total 830 333 MAIN ST:		17,538.33	116,893.52	489,873.00	372,979.48	76.1
Total 70 PARKS & RECREATION:		149,300.38	799,756.13	3,071,560.88	2,271,804.75	74.0
Expense Totals:		447,649.04	3,510,185.25	9,179,135.55	5,668,950.30	61.8
Net Surplus (Deficit):		(360,109.38)	(145,284.94)		(145,284.94)	



INFORMATION REPORT

PREPARED FOR: MAYOR BÉLANGER AND MEMBERS OF COUNCIL

PREPARED BY: SHAWN HONGELL, FIRE CHIEF

TITLE: FIRE DEPARTMENT UPDATES

DATE: AUGUST 11, 2025

REPORT NO: 25-42R

BACKGROUND

Fire Department updates.

ANALYSIS AND DISCUSSION

COMMERCIAL DZ LICENCING

Since the spring of 2025, the Mattawa Fire Department has been able to get 6 firefighters DZ certified. An instructor from Transport Training Centres of Canada was hired to come to the firehall to complete the hours of training and the course itself with the firefighters. The total number of firefighters with DZ licenses stands at 12.

RECRUITMENT

Since late winter of 2024, the Mattawa Fire Department has put on a recruitment campaign, including on all social media platforms, in the hopes of recruiting new members. As of summer 2025, the Mattawa Fire Department has been able to recruit 8 new members, and the total number of firefighters now stands at 17.

BUILDING REPAIRS

The firehall was in desperate need of exterior repairs. The contract went out to tender, and work was completed in July 2025. The work included re-shingling the roof around the front and side entrance, siding around the front and side entrance, repairing all damaged and missing soffit and fascia. Eavestrough and downspouts were added to prevent future water damage to the facility.

The broken interlock was removed from the front entrance, and it was then paved by our Public Works Department.

In addition, interior renovations were completed with the installation of gear drying capacity.

SAMUEL DE CHAMPLAIN PROVINCIAL PARK

The Mattawa Fire Department extends the utmost gratitude towards its members and Town of Mattawa staff for the role that everyone played in the Samuel De Champlain Provincial Park emergency.

FIRE EXTINGUISHER TRAINING

The Mattawa Fire Department has secured a contract with the Mattawa Hospital and Algonquin Nursing Home to provide fire extinguisher training for all its staff at both facilities.

BBQ

As an acknowledgement for their service, Town of Mattawa is hosting a BBQ at the Lion's Den for Fire Department members and their families at the end of August.

FINANCIAL CONSIDERATION:

All costs incurred are within the budget for the year.

RELEVANT POLICY/LEGISLATION:

ATTACHMENTS:

RECOMMENDATION:

It is recommended that Council for the Town of Mattawa receives and accepts this report.

BE IT RESOLVED THAT Council of the Town of Mattawa receives report # 25-42R titled Fire Department Update.

THE CORPORATION TOWN OF MATTAWA

MOVED BY COUNCILLOR _____

SECONDED BY COUNCILLOR _____

BE IT RESOLVED THAT this Council proceed in Camera at _____ in order to address a matter pertaining to:

- ☐ a) security of the property of the municipality or local board;
- ☐ b) personal matters about an identifiable individual, including municipal or local board employees;
- ☒ c) a proposed or pending acquisition or disposition of land by the municipality or local board;
- ☐ d) labour relations or employee negotiations;
- ☐ e) litigation or potential litigation, including matters before administrative tribunals, affecting the municipality or local board;
- ☐ f) advice that is subject to solicitor-client privilege, including communications necessary for that purpose;
- ☐ g) a matter in respect of which a council, board, committee or other body has authorized a meeting to be closed under another Act;
- ☐ h) information explicitly supplied in confidence to the municipality or local board by Canada, a province or territory or a Crown agency of any of them;
- ☒ i) a trade secret or scientific, technical, commercial, financial or labour relations information, supplied in confidence to the municipality or local board, which, if disclosed, could reasonably be expected to prejudice significantly the competitive position or interfere significantly with the contractual or other negotiations of a person, group of persons, or organization;
- ☐ j) a trade secret or scientific, technical, commercial or financial information that belongs to the municipality or local board and has monetary value or potential monetary value; or
- ☐ k) a position, plan, procedure, criteria or instruction to be applied to any negotiations carried on or to be carried on by or on behalf of the municipality or local board.

DATE: MONDAY AUGUST 11, 2025

16.1

THE CORPORATION TOWN OF MATTAWA

MOVED BY COUNCILLOR _____

SECONDED BY COUNCILLOR _____

BE IT RESOLVED THAT the regular meeting reconvene at _____ p.m.

DATE: MONDAY AUGUST 11, 2025

18.1

THE CORPORATION TOWN OF MATTAWA

MOVED BY COUNCILLOR _____

SECONDED BY COUNCILLOR _____

BE IT RESOLVED THAT the August 11, 2025 meeting adjourn at _____ p.m.