



**REGULAR MEETING OF COUNCIL
AGENDA
MONDAY APRIL 27, 2026 AT 5:00 P.M.**

**DR. S. F. MONESTIME MUNICIPAL COUNCIL CHAMBERS
160 WATER STREET, MATTAWA ON**

**Zoom Meeting Access: 1-647-374-4685
Meeting ID Code: 822 2157 4516
Passcode: 231942**

- 1. Meeting Called to Order**
- 2. Announce Electronic Participants**
- 3. Adoption of Agenda**
 - 3.1 To Adopt the agenda as presented or amended
- 4. Disclosures of a Conflict of Interest**
- 5. Presentations and Delegations**
 - 5.1 Audrey Gribbons, NPSC & Jamie Thomson, Re-Nature Foundation – Outdoor Learning Spaces & Tree Planting (Virtual Presentation)
 - 5.2 Baker Tilly SNT LLP – Presentation of the Town of Mattawa 2025 Consolidated Financial Statement
- 6. Adoption of Minutes**
 - 6.1 Regular Meeting of April 13, 2026
 - 6.2 Committee of the Whole Meeting of April 20, 2026
 - 6.3 To adopt the minutes as presented or amended
- 7. Notice of Motions**
 - 7.1 Adoption of 2025 Consolidated Financial Statement
 - 7.2 North Bay Mattawa Conservation Authority Sale of Assets
 - 7.3 Creation of Northern Ontario Policing Grant
- 8. Correspondence**
 - 8.1 Municipality of South Huron – Request for Provincial Legislation Amendments, Health and Safety Concerns
 - 8.2 Township of North Dumfries – Architectural Conservancy of Ontario Proposal

- 8.3 Regional Municipality of Waterloo – Community Safety and Well-Being Plan
- 8.4 Municipality of Calvin – Ontario Veterinary College Enrollment Capacity
- 8.5 Municipality of Calvin – Resolution City of North Bay to Purchase Escarpment Lands from Conservation Authority
- 8.6 AMO – 2026 Delegation Meeting Requests Open until May 21
- 8.7 FONOM - Letter from Ontario Minister of Transportation & the Minister of Northern Economic Development & Growth on Highway 11 & 17
- 8.8 North Bay Mattawa Conservation Authority – Media Release City of North Bay to Purchase Escarpment Lands from Conservation Authority
- 8.9 Municipal Engineers Association – Harmonization of Municipal Road Construction Standards
- 8.10 Northwatch - Transportation of High-Level Radioactive Waste on Our Highway
- 8.11 City of Pickering – Call to Action for Justice and Protection of Canada’s Children
- 8.12 Calvin Connects – Coffee House Open Mic Night Donation

9. Information Reports – Motions

- 9.1 John Street Roadside Safety – Report # 26-20R
Report from Councillor Spencer Bigelow
- 9.2 Collaborative OPP Meeting – Report # 26-21R
Report from Councillor Laura Ross

10. By-Laws

- 10.1 By-law 26-11 – Fire Protection Agreement with Ontario Power Generation
BEING a By-law to execute a mutual agreement with Ontario Power Generation to provide fire services at the Otto Holden Dam located at 770 Highway 656 in the Municipality of Mattawan.

11. Old Business

- 11.1 Library Proposal from Report # 26-01R
- 11.2 Rosemount Valley Suites Rental Rates from Report # 26-16R

12. New Business

- 12.1 Councillor Bigelow – Arts & Culture Economic Development Report 25-46R
- 12.2 Councillor Bigelow – Pumpkinfest at Explorers Point Report 25-50R

13. Questions from Public Pertaining to Agenda

14. In Camera (Closed) Session

- 14.1 Adoption of Previous Closed Meeting Minutes

14.2 Cassellholme Board of Management vs Castle Arms

In accordance with the Municipal Act, 2001 Section 239 (2)(e)

- e) litigation or potential litigation, including matters before administrative tribunals, affecting the municipality or local board

14.3 Cassellholme Board of Management Exit Strategy

In accordance with the Municipal Act, 2001 Section 239 (2)(e)

- e) litigation or potential litigation, including matters before administrative tribunals, affecting the municipality or local board

15. Return to Regular Session

15.1 That the Council Return to Regular Session

16. Motions Resulting from Closed Session

17. Adjournment

17.1 Adjournment of the meeting

DATE: MONDAY APRIL 27, 2026

3.1

THE CORPORATION TOWN OF MATTAWA

MOVED BY COUNCILLOR _____

SECONDED BY COUNCILLOR _____

BE IT RESOLVED THAT this meeting agenda dated Monday April 27, 2026 be adopted.



Request Form for Presentation Before Council

Person(s) to Appear: _____

Preferred Date: _____

Alternate Date: _____

General Outline of Subject Matter: (10 Minutes allotted for Presentation)

Person Requesting Appearance (if different from those appearing):

Name: _____

Title/Organization: _____

Telephone No.(s): _____

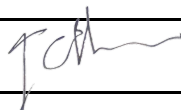
Email (s): _____

Have you spoken to Municipal Staff concerning this matter prior to requesting audience with Council? Yes No

If yes, which department and staff have you spoken with: _____

What action are you hoping will result from your presentation: _____

Date Submitted: _____

Signature of Person Requesting Appearance: _____ 

This form may be submitted to the Clerk’s Office by email to clerk@mattawa.ca or in person.

** Anyone wishing to conduct a laptop presentation must provide an electronic version of the presentation by 12:00 p.m. (Noon) on the Wednesday prior to the scheduled Meeting of Council to clerk@mattawa.ca.

DISCLAIMER

Please note that submission of this form does not guarantee the approval of your request for a presentation. In addition, all information submitted will be considered to be public information and therefore subject to full disclosure, under the *Municipal Freedom of Information and Protection of Privacy Act*, R.S.O. 1990, c. M. 56, as amended and any successor legislation thereto.

Personal information collected through this form is pursuant the authority of the *Municipal Freedom of Information and Protection of Privacy Act*, R.S. O. 1990, Chapter M.56, as amended, and will be used to create the Council Agenda and will become a public document. Questions about this collection should be directed to the Municipal Clerk, 160 Water Street, Mattawa ON P0H 1V0 (705) 744-5611.



March 30th, 2026

His Worship, Mayor Raymond Bélanger,
The Town of Mattawa,
160 Water St. (PO Box 390),
Mattawa, ON, P0H 1V0

Dear Mayor Bélanger,

Re-Nature Foundation is a Not-for-Profit foundation dedicated to providing outdoor learning spaces to students across the country. Our program builds living learning spaces for schools and follows through with a two-year staff mentorship program to help teachers and facilities staff make the most of the new space so that children can spend more learning time outside.

We are very excited to announce that we are planning projects in The Town of Mattawa in partnership with the Nipissing-Parry Sound Catholic District School Board!

For this project, we will be building outdoor classrooms at Twelve NPSC schools, including St. Victor Catholic Elementary School. The project will include chalk boards, student seating, and 50 trees for shade and shelter, as well as other features to assist with outdoor learning and ecological regeneration.

We are not asking the municipality to provide funding.

Instead, a portion of our funding comes from the Federation of Canadian Municipalities' "Growing Canada's Community Canopies" fund. This initiative is a fund-matching program, so recipients must spend money on trees to receive funding. **To qualify for the GCCC initiative as a Not-For-Profit foundation, Re-Nature must obtain a resolution of support in each municipality where we intend to plant trees.** (We will be drawing on the program for about \$50,000 per school, from the \$10M cap).

To that end we have provided a resolution text, attached below. Please also find a short introduction to the projects and letters of support.

We look forward to working with the Town and school board to give the students in the community a new place to spend time outside under the trees!

Jamie Thomson
Director of Development,
Re-Nature Foundation.



Resolution of Support Text:

Whereas, The Town of Mattawa has the following interest: Improving our schoolyards by creating outdoor learning spaces and tree canopy environments; and

Whereas, The Re-Nature Foundation is undertaking the "**Growing Nipissing-Parry Sound Catholic District School Board Canopies with Re-Nature**" which will be building an outdoor learning space and planting trees at the elementary school within the municipality.

Now Be it Resolved that the **Council of The Town of Mattawa** acknowledges and supports the funding opportunity from the Federation of Canadian Municipalities' "Growing Canada's Community Canopies" initiative for the "**Growing Nipissing-Parry Sound Catholic District School Board Canopies with Re-Nature**" program, which will be building learning spaces and planting trees at the elementary schools in the municipality, in partnership with **The Town of Mattawa.**

And that Council also recognizes that the lifetime contribution from the "Growing Canada's Community Canopies" initiative will not exceed \$10 million for tree planting within our municipality, inclusive of a maximum contribution of \$1 million for infrastructure activity costs, and that if approved this project will be counted towards that limit.

Re-Nature
FOUNDATION



Growing Schoolyard Canopies with Re-Nature

The Re-Nature Schoolyard Canopies Program aims to enrich the educational experience for children across Canada through the creation of outdoor learning spaces and the planting of tree canopies to provide shade and shelter.

Our Goal: Every school in Canada will have its own forest and outdoor learning space, and every teacher will have the support they need to use it.

For more information, please view [Your School & Re-Nature Foundation](https://www.renature.org/) at <https://www.renature.org/>



Our Approach to Funding School Yard Planting Projects:

Our collaborative partnership with the school board will allow us to apply for federal funding under the Federation of Canadian Municipalities' "Growing Canada's Community Canopies" (GCCC) program. This program offers a 50% match for our tree planting costs, and will enable us to establish vital green infrastructure, enhancing staff and student well-being, and providing invaluable hands-on learning environments for the next generation.

Re-Nature's work will be funded in part by federal grant programs, but Re-Nature also provides funding and brings outside funders on board to complete the funding of the projects.

Included Materials:

With this package you will find the following elements:

- An introduction to Re-Nature, the program, our work & goals.
- An example site plan and list of features planned for the school sites.



Municipal Council Resolutions

The Federation of Canadian Municipalities (FCM) delivers the Green Municipal Fund (GMF), a program funded by the Government of Canada that supports municipal sustainability. A specific initiative under the GMF is “Growing Canada's Community Canopies” (GCCC), which provides funding and resources for communities to enhance their forests.

To be eligible for the “Growing Canada’s Community Canopies” grant program, applicants must provide a resolution drafted and adopted by each municipal council partnering on the project.

The scope of our initiative:

- Re-Nature is applying for a tree-planting grant from the federally funded program.
- Re-Nature is requesting \$50,000 in federal grant support per school site.
- Re-Nature is asking the council to acknowledge that the funding we receive will be part of the maximum \$10M allowed within each municipality.
- The federal grant support will significantly reduce the cost of the integrated forest which is an important part of the successful outdoor learning environments we intend to build for the schools.

Site Plan and Feature List

We've provided an example project site plan to illustrate what all the school sites included in the initiative will get, and how outdoor learning features might be distributed across a site to encourage student-led gathering and spark moments of experiential learning.

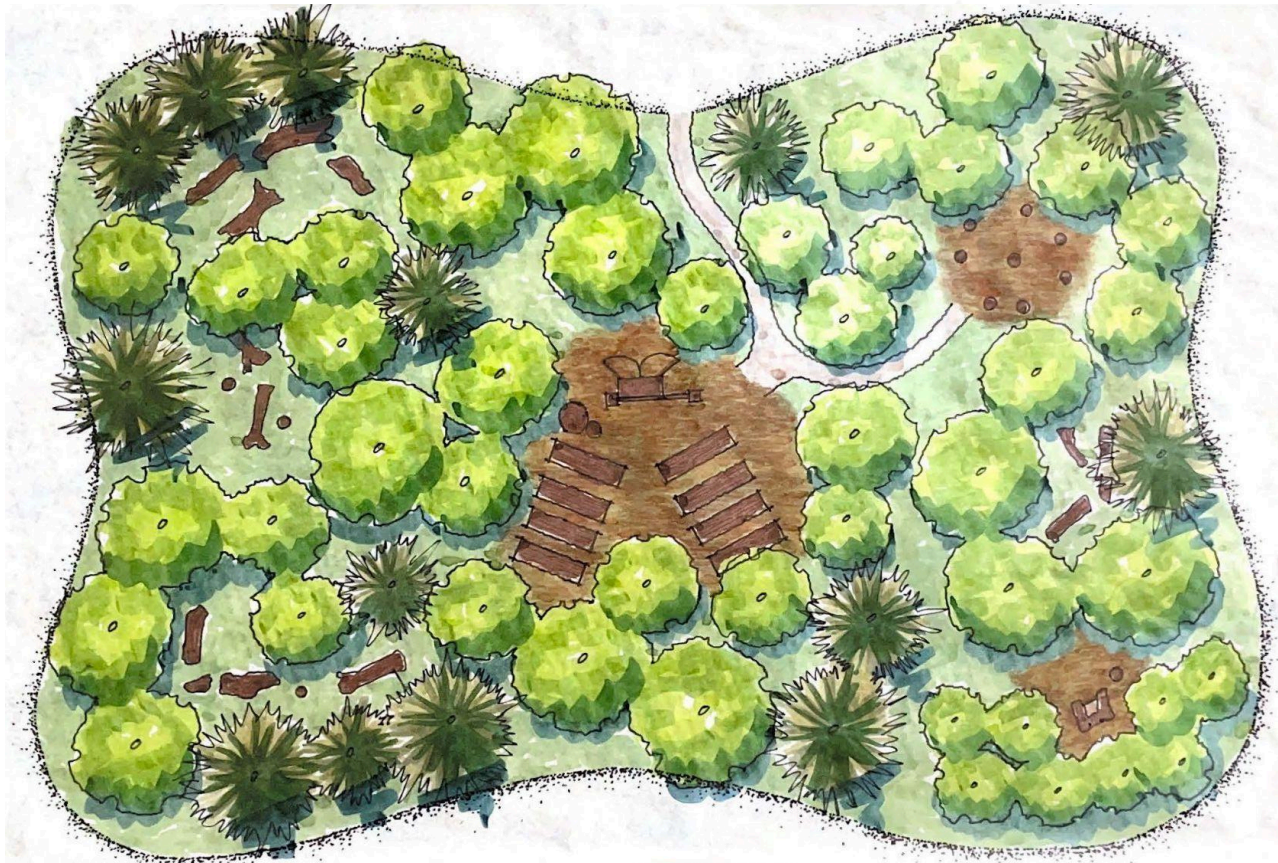
Multiple Zones

An 8500 sq. ft. site can support several multi-use learning zones, each with a focal point supporting various pedagogical approaches. Features are spaced to allow for full-class and group activities without excessive distraction from other zones.

- blackboard with curriculum cabinet & teacher station, with seating for 20-30 students
- a talking circle for up 5-10 students
- one-to-one seating pockets for teacher-student mentoring
- multiple informal seating arrangements using reclaimed local logs in ecological restoration zones

“**Ecological Restoration**” zones make the most of the available space. These are informal areas equipped with large logs (18-inches in diameter) for seating, student-led learning or simply for play. Some of these logs will be cut into additional stools to help create more points of interest throughout the zones. The features in these areas will help focus student social interaction and they'll also contribute to the forest environment as they eventually become part of the soil of the site.

Example Project Plan:



Key Features of the Outdoor Learning Spaces

The pedagogical foundation of this site plan emphasizes experiential and inquiry-based learning. The focal points and zones are framed by trees, which provide shade, habitat, and the living backdrop for the spaces. These natural elements are accompanied by features meant to enhance learning and play:

- 1 post-mounted blackboard with curriculum cabinet secured to the blackboard posts
- 8 milled benches
- 1 teacher station
- 8 sculpted stump seats
- 1 carved chair or spiral bench
- 100 linear feet of Ecological Restoration logs. (18-inch diameter logs up to 8 feet long), scattered across the zones to serve as seating, incidental focal points and group work. Some cut into stump stools.
- 50 or more single stem and multi-stem trees

An introduction to Re-Nature's Philosophies.

A Schoolyard... Or A Parking Lot?



If more of our schoolyards aren't shaded by resilient forest in the next ten years, it will simply be too hot for the kids to be outside.

Our children deserve better.

To thrive, a regenerative forest requires a minimum of 15 square feet per daily student user. While more is better, for most schools in Canada, this equates to 50 single and multi-stemmed trees covering 7500-8500 square feet per schoolyard forest.

Re-Nature's Four Guiding Principles:

Teachers will take their children outside if there is a forest to provide shade, a classroom to teach in, a mentor to lean on, and a curriculum to teach.





Confirmation of Project Support with the Nipissing-Parry Sound Catholic District School Board.

March 30th, 2026

To Whom It May Concern,

As Founder and Director of the Re-Nature Foundation, I confirm our full organizational support for the Growing Canada's Community Canopies (GCCC) grant application in alignment with the Nipissing-Parry Sound Catholic District School Board (NPSCDSB). Please consider this letter a formal confirmation of our commitment and readiness to cooperate in this initiative.

The GCCC program resonates with Re-Nature's mission to create inclusive, climate-resilient community spaces that provide children with direct, daily access to nature. This project supports tree planting, encourages environmental stewardship and provides children with more opportunities to spend productive learning time outside.

The proposed planting sites will include a minimum of 50 trees, along with natural log features to support programming, environmental literacy, and connection. The regenerative forest system will grow into permanent infrastructure and become a beloved part of the community—restoring biodiversity, improving soil and air quality, and contributing to stormwater management & heat island effect mitigation.

Re-Nature's delivery model includes mentorship and training for teachers, program staff, and facilities personnel to ensure long-term care and essential time spent in the regenerative forest and outdoor activity space. We will also provide resources and continued professional learning that equip communities to integrate nature into their programming and stewardship practices.

Re-Nature Foundation looks forward to delivering this work in close cooperation with NPSCDSB. We are prepared to meet the environmental, program, and community-building goals of the GCCC program in this undertaking.

Sincerely,

A handwritten signature in blue ink that reads "Adam B". The signature is written over a horizontal line.

Adam Bienenstock

Founder & Business Director at Re-Nature Foundation

March 30, 2026

His Worship Mayor Raymond A. Belanger
Town of Mattawa
160 Water St,
Mattawa ON P0H 1V0

Dear Mayor Belanger,

On behalf of the Nipissing-Parry Sound Catholic District School Board (NPSC), I am writing to express support for our upcoming program, "Growing NPSC Schoolyard Canopies with Re-Nature" in partnership with Re-Nature Foundation.

We are currently endorsing a Re-Nature application to the Federation of Canadian Municipalities' (FCM) "Growing Canada's Community Canopies" initiative. This funding is vital to our goal of planting trees and constructing natural outdoor learning spaces across our school properties in the Nipissing-Parry Sound District.

This initiative is designed to create unique and inspiring environments for our students. By transforming our schoolyards, we aim to:

- Provide valuable outdoor learning opportunities and improved conditions for school communities.
- Significantly enhance the green space and tree canopy within our wider communities.
- Ensure that our school properties become a regenerative part of the natural landscape.

As the landowners, the NPSC has fully affirmed our commitment to planting these trees and maintaining the forest as it grows. However, the success of our application to the FCM relies heavily on demonstrating strong community backing including a Resolution of Support from the Municipal Council, required to unlock the federal funding for the tree planting program.

We would be honoured to include this Resolution of Support from Town of Mattawa in our application package. Your endorsement would signal to the Federation of Canadian Municipalities that this project aligns with the values and environmental goals of the broader Nipissing-Parry Sound community.

If you have any questions regarding the specific sites or the Re-Nature partnership, please do not hesitate to contact our Project Lead, Jamie Thomson, Director of Development at 289-680-0518, or at jamie@renature.org.

Thank you for your time and for your continued partnership in supporting our students and our environment.


Paula Mann

Director of Education



Outdoor Learning Partnership Proposal with Re-Nature



WHY WE ❤️ OUTDOOR LEARNING





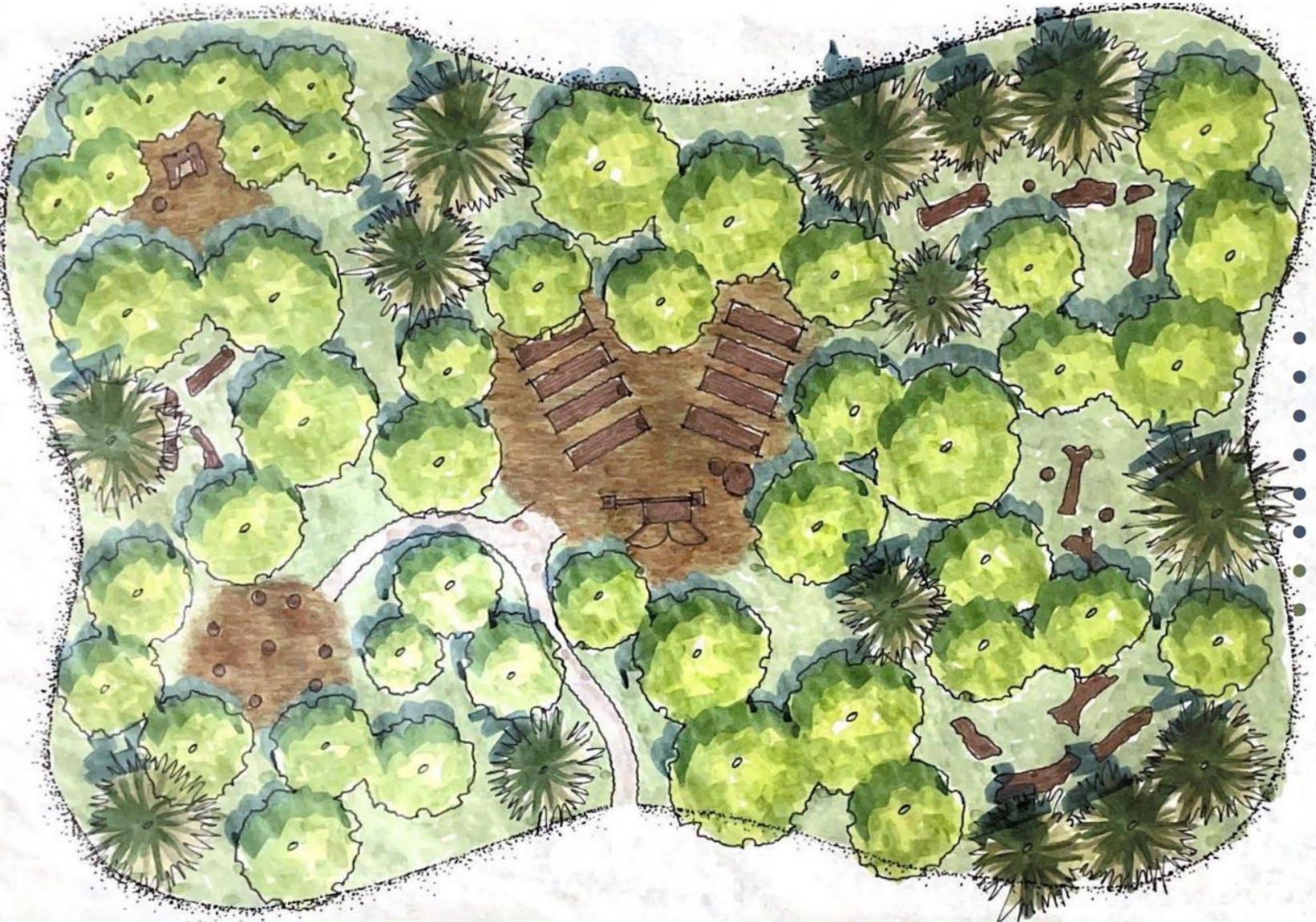
Impactful and engaging education often comes through experiential learning opportunities.

Re-Nature is a Canadian non-profit organization that creates regenerative landscapes for schools – addressing mental health, climate change and education equity.

Re-Nature's goal is that every school in Canada will have its own forest and outdoor learning space, and every educator will have the support they need to use it.



Sample Design



- 1 blackboard
- 1 curriculum cabinet
- 8 milled benches
- 1 teacher station
- 8 sculpted stump seats
- 1 carved chair or spiral bench
- 100 feet Eco Restoration logs.
- 50+ trees

Nature
FOUNDATION

Four Guiding Principles



Educators will take their children outside if there is a forest to provide shade, a classroom to teach, a mentor to lean on, and a curriculum to teach.

The Role of the Municipality

- Support Near North District School Board and Nipissing Parry Sound Catholic District School Board in applying for the "Growing Canada's Community Canopies" (GCCC) program through the Federation of Canadian Municipalities (FCM) via resolution tonight.
- The lifetime value of the GCCC is 10 million dollars per municipality and each school board is asking to access \$50,000 per school site.

There is no cost to the municipality

Next Steps

- Pass a resolution of support from participating municipalities
- Complete applications for FCM's GCCC program for the schools where we have municipal support
- If approved for the grants, design and install the outdoor learning spaces Spring/Summer/Fall 2027





Emily Samuel
System Principal

emily.samuel@nearnorthschools.ca



Audrey Gribbons
Superintendent

gribbona@npsc.ca

**The Corporation of the
Town of Mattawa**

**Independent Auditor's Report and
Financial Report**

December 31, 2025

draft FS for discussion with Paul

**The Corporation of the
Town of Mattawa**

Financial Report

December 31, 2025

Management Report

Independent Auditor's Report

Consolidated Statement of Financial Position 1

Consolidated Statement of Operations and Accumulated Surplus 2

Consolidated Statement of Cash Flows 3

Consolidated Statement of Change in Net Debt 4

Notes to the Consolidated Financial Statements 5-27

Management's Responsibility for the Consolidated Financial Statements

The accompanying consolidated financial statements of The Corporation of the Town of Mattawa (the "Town") are the responsibility of the Town's management and have been prepared in accordance with Canadian Public Sector Accounting Standards established by the Public Sector Accounting Board of the Chartered Professional Accountants of Canada, as described in Note 1 to the consolidated financial statements.

The preparation of consolidated financial statements necessarily involves the use of estimates based on management's judgment, particularly when transactions affecting the current accounting period cannot be finalized with certainty until future periods.

The Town's management maintains a system of internal controls designed to provide reasonable assurance that assets are safeguarded, transactions are properly authorized and recorded in accordance with Canadian Public Sector Accounting Standards established by the Public Sector Accounting Board of the Chartered Professional Accountants of Canada, and reliable financial information is available on a timely basis for preparation of the consolidated financial statements. These systems are monitored and evaluated by management. Council meets with management and the external auditor to review the consolidated financial statements and discuss any significant financial reporting or internal control matters prior to their approval of the consolidated financial statements.

The consolidated financial statements have been audited by Baker Tilly SNT LLP, independent external auditor appointed by the Town. The accompanying Independent Auditor's Report outlines their responsibilities, the scope of their examination and their opinion on the Town's consolidated financial statements.

CAO/Treasurer
April 27, 2026

Independent Auditor's Report

**To the Members of Council, Inhabitants and Ratepayers of
The Corporation of the Town of Mattawa**

Opinion

We have audited the consolidated financial statements of The Corporation of the Town of Mattawa, which comprise the consolidated statement of financial position as at December 31, 2025, and the consolidated statements of operations and accumulated surplus, cash flows, and change in net debt for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of The Corporation of the Town of Mattawa as at December 31, 2025, and its consolidated results of operations and its consolidated cash flows for the year then ended in accordance with Canadian Public Sector Accounting Standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Town in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independent Auditor's Report (continued)

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian Public Sector Accounting Standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Town's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Town or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Town's financial reporting process.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Town's internal control.

Independent Auditor's Report (continued)

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements (continued)

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Town's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Town to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

North Bay, Ontario
April 27, 2026

CHARTERED PROFESSIONAL ACCOUNTANTS,
LICENSED PUBLIC ACCOUNTANTS

The Corporation of the Town of Mattawa
Consolidated Statement of Financial Position
December 31, 2025

	<u>2025</u>	<u>2024</u>
		(Restated note 3)
Financial Assets		
Cash (note 4)	\$ 122,119	\$ 355,659
Taxes receivable	1,919,759	1,496,311
Accounts receivable (note 5)	<u>734,915</u>	<u>3,628,289</u>
	<u>2,776,793</u>	<u>5,480,259</u>
Liabilities		
Temporary borrowing (note 4)	499,470	499,470
Accounts payable and accrued liabilities (note 6)	956,334	2,483,160
Deferred revenues - other (note 7)	691,279	1,120,742
Deferred revenues - obligatory reserve funds (note 8)	1,253	84,613
Municipal debt (note 9)	7,465,107	7,599,481
Employee future benefits payable (note 10)	119,825	132,373
Asset retirement obligations (note 11)	<u>265,524</u>	<u>259,285</u>
	<u>9,998,792</u>	<u>12,179,124</u>
Net Debt	<u>(7,221,999)</u>	<u>(6,698,865)</u>
Non-Financial Assets		
Tangible capital assets (note 12)	26,470,272	24,880,036
Prepaid expenses	132,605	204,010
Inventories	<u>39,198</u>	<u>20,542</u>
	<u>26,642,075</u>	<u>25,104,588</u>
Accumulated Surplus (note 13)	<u>\$ 19,420,076</u>	<u>\$ 18,405,723</u>
Contingencies (note 14)		
Commitments (note 15)		

Approved by:

The accompanying notes are an integral part of these consolidated financial statements.

The Corporation of the Town of Mattawa
Consolidated Statement of Operations and Accumulated Surplus
For The Year Ended December 31, 2025

	<u>2025</u>		<u>2024</u>
	<u>Budget</u> (unaudited)	<u>Actual</u>	<u>Actual</u> (Restated note 3)
Revenues			
Net taxation	\$ 2,561,157	\$ 2,597,376	\$ 2,496,192
User charges	1,302,899	1,341,031	1,267,715
Government grants and transfers - Provincial (note 16)	1,576,587	1,561,124	1,448,579
Government grants and transfers - Federal	116,000	-	48,023
Government grants and transfers - Municipal	204,438	110,055	197,153
Other	886,583	1,004,837	861,596
Total revenues	<u>6,647,664</u>	<u>6,614,423</u>	<u>6,319,258</u>
Expenses			
General government	1,135,332	1,360,920	1,588,884
Protection services	1,149,190	1,086,179	925,511
Transportation services	1,333,492	1,155,774	1,272,361
Environmental services	1,416,050	1,700,151	1,585,755
Health services	79,633	82,926	79,633
Social and family services	305,611	305,728	299,857
Recreation and cultural services	978,669	953,748	905,595
Planning and development	972,318	1,058,334	962,081
Total expenses	<u>7,370,295</u>	<u>7,703,760</u>	<u>7,619,677</u>
Annual deficit before other	(722,631)	(1,089,337)	(1,300,419)
Other			
Government grants and transfers related to capital - Provincial	1,265,105	1,341,948	2,250,676
Government grants and transfers related to capital - Federal	959,124	807,471	2,250,479
East Nipissing District Home for the Aged redevelopment commitment	-	(45,729)	(43,711)
Annual surplus	1,501,598	1,014,353	3,157,025
Accumulated surplus, beginning of year, as previously stated	18,405,723	18,405,723	16,221,146
Prior period adjustment (note 3)	-	-	(972,448)
Accumulated surplus, end of year	<u>\$ 19,907,321</u>	<u>\$ 19,420,076</u>	<u>\$ 18,405,723</u>

The accompanying notes are an integral part of these consolidated financial statements.

The Corporation of the Town of Mattawa
Consolidated Statement of Cash Flows
For The Year Ended December 31, 2025

	<u>2025</u>	<u>2024</u>
		(Restated note 3)
Operating transactions		
Annual surplus	\$ 1,014,353	\$ 3,157,025
Cash provided by (applied to)		
Non-cash items:		
East Nipissing District Home for the Aged redevelopment commitment	45,729	43,711
Accretion expense and remeasurement adjustment	6,239	6,329
Amortization of tangible capital assets	966,974	940,039
Loss on disposal of tangible capital assets	11,740	-
Change in non-cash working capital balances		
Increase in taxes receivable	(423,448)	(599,283)
Decrease (increase) in accounts receivable	2,893,374	(2,009,377)
Increase (decrease) in accounts payable and accrued liabilities	(1,526,826)	1,517,572
Increase (decrease) in deferred revenues - other	(429,463)	615,104
Decrease in deferred revenues - obligatory reserve funds	(83,360)	(436,067)
Decrease (increase) in prepaid expenses	71,405	(143,779)
Increase in inventories	(18,656)	(2,114)
Decrease in employee future benefits payable	(12,548)	(11,007)
Cash provided by operating transactions	<u>2,515,513</u>	<u>3,078,153</u>
Capital transactions		
Acquisition of tangible capital assets	<u>(2,568,950)</u>	<u>(4,348,618)</u>
Cash applied to capital transactions	<u>(2,568,950)</u>	<u>(4,348,618)</u>
Financing transactions		
Increase in temporary borrowing	-	499,470
Municipal debt issued	60,636	56,611
Municipal debt repaid	<u>(240,739)</u>	<u>(192,959)</u>
Cash provided by (applied to) financing transactions	<u>(180,103)</u>	<u>363,122</u>
Decrease in cash	(233,540)	(907,343)
Cash, beginning of year	<u>355,659</u>	<u>1,263,002</u>
Cash, end of year	<u><u>\$ 122,119</u></u>	<u><u>\$ 355,659</u></u>

The Corporation of the Town of Mattawa
Consolidated Statement of Change in Net Debt
For The Year Ended December 31, 2025

	<u>2025</u> <u>Budget</u>	<u>2025</u> <u>Actual</u>	<u>2024</u> <u>Actual</u> <small>(Restated note 3)</small>
Annual surplus	\$ 1,501,598	\$ 1,014,353	\$ 3,157,025
Amortization of tangible capital assets	966,974	966,974	940,039
Loss on disposal of tangible capital assets	-	11,740	-
Acquisition of tangible capital assets	(2,459,603)	(2,568,950)	(4,348,618)
Change in prepaid expenses	-	71,405	(143,779)
Change in inventories	-	(18,656)	(2,114)
Decrease (increase) in net debt	8,969	(523,134)	(397,447)
Net financial debt, beginning of year, as previously stated	(6,698,865)	(6,698,865)	(5,328,970)
Prior period adjustment (note 3)	-	-	(972,448)
Net debt, end of year	\$ (6,689,896)	\$ (7,221,999)	\$ (6,698,865)

The Corporation of the Town of Mattawa
Notes to the Consolidated Financial Statements
December 31, 2025

1. Significant Accounting Policies

These consolidated financial statements of the Town are the representation of management prepared in accordance with accounting policies recommended by the Public Sector Accounting Board of the Chartered Professional Accountants of Canada. Since precise determination of many assets and liabilities is dependent upon future events, the preparation of periodic consolidated financial statements necessarily involves the use of estimates and approximations. These have been made using careful judgement.

(a) Basis of Consolidation

- (i) These consolidated financial statements reflect the financial assets, liabilities, non-financial assets, accumulated surplus, revenues and expenses of the Town and include the activities of all committees of Council and of the John Dixon Public Library.

All inter-fund assets and liabilities and revenues and expenses have been eliminated.

(ii) Non-Consolidated Entities

The following joint local boards are not consolidated:

North Bay Parry Sound District Health Unit
District of Nipissing Social Services Administration Board
East Nipissing District Home for the Aged

(iii) Accounting for School Board Transactions

The Town is required to collect and remit education support levies in respect of residential and other properties on behalf of the area school boards. The Town has no jurisdiction or control over the school boards operations. Therefore, taxation, other revenues, expenses, assets and liabilities with respect to the operations of the school boards are not reflected in the accumulated surplus of these consolidated financial statements.

(b) Basis of Accounting

(i) Accrual Basis

The accrual basis of accounting recognizes revenues as they become available and measurable; expenses are recognized as they are incurred and measurable as a result of receipt of goods or services and the creation of a legal obligation to pay.

The Corporation of the Town of Mattawa
Notes to the Consolidated Financial Statements
December 31, 2025

1. Significant Accounting Policies (Continued)

(b) Basis of Accounting (Continued)

(ii) Cash

The Town's policy is to disclose bank balances under cash, including bank overdrafts with balances that fluctuate frequently from being positive to overdrawn and term deposits with maturities of three months from the date of acquisition or less or those that can be readily convertible to cash.

(iii) Deferred Revenues

Deferred revenues represent user charges and fees that have been collected for which the related services have yet to be performed. Revenue is recognized in the period when the services are performed.

(iv) Deferred Revenues - Obligatory Reserve Funds

The Town receives certain government grants, transfers and other revenues under the authority of legislation. These funds, by their nature, are restricted in their use and, until applied to specific expenses, are recorded as deferred revenues. Amounts applied to qualifying expenses are recorded as revenue in the fiscal period they are expended.

(v) Employee Future Benefits

The Town makes contributions to the Ontario Municipal Employees Retirement Fund (OMERS) which is a multi-employer contributory defined benefit program with contributions expensed as incurred. The costs of other retirement benefits are determined using the projected benefit method prorated on services and management's best estimate of retirement ages of employees and health benefits costs. The liabilities are discounted using current interest rates on long-term bonds.

The Corporation of the Town of Mattawa
Notes to the Consolidated Financial Statements
December 31, 2025

1. Significant Accounting Policies (Continued)

(b) Basis of Accounting (Continued)

(vi) Asset Retirement Obligations

Asset retirement obligations represent the legal obligations associated with the retirement of a tangible capital asset that result from its acquisition, construction, development, or normal use.

The liability associated with an asset retirement obligation is measured with reference to the best estimate of the amount required to ultimately remediate the liability at the consolidated financial statement date to the extent that all recognition criteria are met. Asset retirement obligations are only recognized when there is a legal obligation for the Town to incur costs in relation to a specific tangible capital asset, when the past transaction or event causing the liability has already occurred, when economic benefits will need to be given up in order to remediate the liability and when a reasonable estimate of such amount can be made. The best estimate of the liability includes all costs directly attributable to the remediation of the asset retirement obligation, based on the most reliable information that is available as at the applicable reporting date. Where cash flows are expected over future periods, the liability is recognized using a present value technique.

When a liability for an asset retirement obligation is initially recognized, a corresponding adjustment to the related tangible capital asset is also recognized. Through the passage of time in subsequent reporting periods, the carrying value of the liability is adjusted to reflect accretion expenses incurred in the current period. This expense ensures that the time value of money is considered when recognizing outstanding liabilities at each reporting date. The capitalized asset retirement cost within tangible capital assets is also simultaneously depreciated on the same basis as the underlying asset to which it relates.

At remediation, the Town derecognizes the liability that was established. In some circumstances, gains or losses may be incurred upon settlement related to the ongoing measurement of the liability and corresponding estimates that were made and are recognized in the consolidated statement of operations and accumulated surplus.

The Corporation of the Town of Mattawa
Notes to the Consolidated Financial Statements
December 31, 2025

1. Significant Accounting Policies (Continued)

(b) Basis of Accounting (Continued)

(vii) Segmented Information

The Town reports its segmented information on functional areas and programs in its consolidated financial statements similar to reporting reflected as part of the Ontario Financial Information Return. These functional areas represent segments for the Town:

General Government

General government is comprised of Council, administration, and Ontario Property Assessment.

Protection Services

Protection is comprised of police, fire and other protective services.

Transportation Services

Transportation services are responsible for road maintenance, culverts, bridges, winter control and streetlights.

Environmental Services

Environmental services include water supply and distribution, wastewater treatment, waste and recycling services.

Health Services

Health services include public health services.

Social and Family Services

Social and family services include social assistance, long-term care, paramedic services, social housing and child care services.

Recreation and Cultural Services

Recreation and cultural services include parks and recreation, recreation facilities, culture and libraries.

Planning and Development

Planning and development manages development for residential and business interests as well as services related to the Town's economic development programs.

The Corporation of the Town of Mattawa
Notes to the Consolidated Financial Statements
December 31, 2025

1. Significant Accounting Policies (Continued)

(b) Basis of Accounting (Continued)

(viii) Non-Financial Assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations. The change in non-financial assets during the year, together with the annual surplus (deficit), provides the Consolidated Change in Net Debt for the year.

i) Tangible Capital Assets

Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset, and legally or contractually required retirement activities. The costs, less residual value, of the tangible capital assets are amortized on a straight-line basis over their estimated useful lives as follows:

Land improvements	20 years and landfill capacity
Buildings	25 to 50 years
Machinery and equipment	5 to 20 years
Vehicles	8 to 20 years
Roads and bridges	10 to 100 years
Water and sewer	50 years
Computer hardware and software	5 years

One half of the annual amortization is charged in the year of acquisition and in the year of disposal.

Assets under construction are not amortized until the asset is available for productive use.

Tangible capital assets received as contributions are recorded at their fair value at the date of receipt and also are recorded as revenue.

The Corporation of the Town of Mattawa
Notes to the Consolidated Financial Statements
December 31, 2025

1. Significant Accounting Policies (Continued)

(b) Basis of Accounting (Continued)

(viii) Non-Financial Assets (Continued)

ii) Inventories

Inventories held for consumption are recorded at the lower of cost and replacement cost.

iii) Prepaid Expenses

Prepaid expenses represent amounts paid in advance for a good or service not yet received. The expense is recognized once the goods have been received or the services have been performed.

(ix) Taxation and Other Revenues

Property tax billings are prepared by the Town based on assessment rolls issued by the Municipal Property Assessment Corporation ("MPAC") and in accordance with the provisions of the Municipal Act, 2001. Tax rates are established annually by Council, incorporating amounts to be raised for local services and amounts the Town is required to collect on behalf of the Province of Ontario in respect of education taxes.

A normal part of the assessment process is the issue of supplementary assessment rolls which provide updated information with respect to changes in property assessment. Once a supplementary assessment roll is received, the Town determines the taxes applicable and renders supplementary tax billings. Taxation revenues are recorded at the time tax billings are issued.

Assessment and the related property taxes are subject to appeal. Tax adjustments as a result of appeals are recorded when the result of the appeal process is known or based on management's best estimates.

The Town is entitled to collect interest and penalties on overdue taxes. These revenues are recorded in the period the interest and penalties are levied.

User charges are recognized in the period in which the revenue relates.

Other income is recognized as revenue when earned. Fines and fees are recognized as revenue when collected.

The Corporation of the Town of Mattawa
Notes to the Consolidated Financial Statements
December 31, 2025

1. Significant Accounting Policies (Continued)

(b) Basis of Accounting (Continued)

(x) Government Grants and Transfers

Government grants and transfers are recognized in the consolidated financial statements in the period in which events giving rise to the transfer occurs, providing the transfers are authorized, any eligibility criteria have been met, and reasonable estimates of the amounts can be made, except when and to the extent that stipulations associated with the transfer give rise to a liability. Transfers are recognized as deferred revenue when transfer stipulations give rise to a liability. The transfer revenue is recognized in the consolidated statement of operations and accumulated surplus as the stipulations giving rise to the liabilities are settled.

(xi) Estimates

The preparation of consolidated financial statements in conformity with Canadian Public Sector Accounting Standards requires management to make estimates and assumptions. These estimates and assumptions are based on management's best information and judgment and may differ significantly from actual results.

(xii) Financial Instruments

Financial instruments are classified at either fair value or amortized cost.

Financial instruments classified at amortized cost include cash, accounts receivable, temporary borrowing, accounts payable and accrued liabilities, and municipal debt. They are initially recorded at their fair value and subsequently carried at amortized cost using the effective interest rate method, less impairment. Transaction costs are added to the carrying value of the instrument.

The Corporation of the Town of Mattawa
Notes to the Consolidated Financial Statements
December 31, 2025

2. Measurement Uncertainty

Certain items recognized in the consolidated financial statements are subject to measurement uncertainty. The recognized amounts of such items are based on the Town's best information and judgment.

- The amounts recorded for the financial liability related to the East Nipissing District Home for the Aged redevelopment commitment are based on management's estimate of the Town's share of future obligations and are subject to uncertainty due to ongoing project cost overruns and the absence of finalized cost information. Actual results may differ as additional information becomes available.
- The amounts recorded for asset retirement obligations are based on the estimated amount required to ultimately remediate the liability and depend on estimates of usage, remaining life, inflation rates and discount rates.
- The amounts recorded for amortization and opening costs of tangible capital assets are based on estimates of useful life, residual values and valuation rates.

By their nature, these estimates are subject to measurement uncertainty and the effect on the consolidated financial statements of changes in such estimates in future periods could be significant.

The Corporation of the Town of Mattawa

Notes to the Consolidated Financial Statements

December 31, 2025

3. Prior Period Adjustment

During the year, the Town identified that a financial liability related to the East Nipissing District Home for the Aged redevelopment commitment should have been recognized in prior periods. As the obligation existed in prior periods, the financial statements have been retrospectively restated, with a corresponding adjustment to accumulated surplus.

	<u>As previously stated</u>	<u>2024 Adjustments</u>	<u>Restated</u>
Consolidated Statement of Financial Position			
Municipal debt	6,583,322	1,016,159	7,599,481
Accumulated surplus	19,421,882	(1,016,159)	18,405,723
Consolidated Statement of Operations and Accumulated Surplus			
East Nipissing District Home for the Aged redevelopment commitment	-	(43,711)	(43,711)
Adjustments related to adoption of new accounting standards	-	(972,448)	(972,448)
Consolidated Statement of Cash Flows			
Annual surplus	3,200,736	(43,711)	3,157,025
East Nipissing District Home for the Aged redevelopment commitment	-	43,711	43,711
Consolidated Statement of Change in Net Debt			
Annual surplus	3,200,736	(43,711)	3,157,025
Adjustments related to adoption of new accounting standards	-	(972,448)	(972,448)
Note 9 - Municipal debt			
East Nipissing District Home for the Aged redevelopment commitment	6,583,322	1,016,159	7,599,481
Note 13 - Accumulated Surplus			
Municipal debt	(6,583,322)	(1,016,159)	(7,599,481)
Accumulated surplus	19,421,882	(1,016,159)	18,405,723
Note 23 - Segmented Information			
East Nipissing District Home for the Aged redevelopment commitment	-	(43,711)	(43,711)

The Corporation of the Town of Mattawa
Notes to the Consolidated Financial Statements
December 31, 2025

4. Cash and Temporary Borrowing

The Town has authorized credit facilities totaling \$500,000, which is unsecured. As at December 31, 2025, the Town has utilized \$0 (2024 - \$0). The interest is calculated at the bank's prime lending rate. In addition, the Town has an authorized revolving term loan for equipment purchases totaling \$250,000. As at December 31, 2025, the Town has utilized \$0 (2024 - \$0).

5. Accounts Receivable

	<u>2025</u>	<u>2024</u>
Federal Government	\$ 221,021	\$ 1,742,948
Province of Ontario	415,340	1,768,408
School boards	-	657
User charges	8,641	10,025
Other	<u>89,913</u>	<u>106,251</u>
	<u>\$ 734,915</u>	<u>\$ 3,628,289</u>

6. Accounts Payable and Accrued Liabilities

	<u>2025</u>	<u>2024</u>
Federal Government	\$ 25,276	\$ 20,211
Province of Ontario	31,406	47,810
School Boards	65,638	-
Trade payables	830,722	2,409,319
Accrued interest	<u>3,292</u>	<u>5,820</u>
	<u>\$ 956,334</u>	<u>\$ 2,483,160</u>

The Corporation of the Town of Mattawa

Notes to the Consolidated Financial Statements

December 31, 2025

7. Deferred Revenues - Other

Deferred revenues set-aside for specific purposes are comprised of the following:

	Balance as at December 31, 2024	Amounts received during the year	Recognized as revenues during the year	Balance as at December 31, 2025
Northern Ontario Resource Development Support Fund	\$ 356,456	\$ 83,368	\$ 439,824	\$ -
Ontario Community Infrastructure Fund	14,730	168,157	182,008	879
Fisheries and Oceans Canada	690,400	-	-	690,400
Voyageur Days	59,156	-	59,156	-
Total Deferred Revenues - Other	\$ 1,120,742	\$ 251,525	\$ 680,988	\$ 691,279

8. Deferred Revenues - Obligatory Reserve Funds

A requirement of the Chartered Professional Accountants Canada Public Sector Accounting Handbook, is that obligatory reserve funds be reported as deferred revenues. This requirement is in place as legislation and external agreements restrict how these funds may be used and under certain circumstances these funds may possibly be refunded. The balance in the obligatory reserve funds of the Town are summarized below:

	Balance as at December 31, 2024	Amounts received during the year	Recognized as revenues during the year	Balance as at December 31, 2025
Canada Community - Building Fund	\$ 84,613	\$ 123,389	\$ 206,749	\$ 1,253
Total Deferred Revenues - Obligatory Reserve Funds	\$ 84,613	\$ 123,389	\$ 206,749	\$ 1,253

The Corporation of the Town of Mattawa
Notes to the Consolidated Financial Statements
December 31, 2025

9. Municipal Debt

	<u>2025</u>	<u>2024</u>
Term loan, repayable in interest-only instalments of \$15,938 at the fixed rate of 3.39% until June 30, 2025 followed by monthly instalments of \$22,316, including interest at the fixed rate of 3.39%, maturing June 30, 2027	\$ 5,604,116	\$ 5,641,906
Debenture, repayable in semi-annual instalments of \$50,742, including interest at the fixed rate of 3.24%, maturing July 3, 2027	195,037	287,933
Term loan, repayable in monthly instalments of \$453, including interest at 2.99% maturing September 29, 2027	20,242	31,254
Term loan, repayable in monthly instalments of \$5,857, including interest at the fixed rate of 7.1%, maturing December 15, 2028	189,415	244,127
Term loan, repayable in monthly instalments of \$1,144, including interest at the fixed rate of 4.99%, maturing December 22, 2029	50,619	-
Term loan, repayable in monthly instalments of \$1,068, including interest at the fixed rate of 4.99%, maturing December 29, 2029	45,516	55,783
Term loan, repayable in monthly instalments of \$1,578, including interest at the fixed rate of 3.88%, maturing February 1, 2033	118,274	132,319
Promissory note, non-interest bearing, repayable in annual instalments of \$10,000, maturing December 19, 2043	180,000	190,000
East Nipissing District Home for the Aged redevelopment commitment (i)	<u>1,061,888</u>	<u>1,016,159</u>
	<u>\$ 7,465,107</u>	<u>\$ 7,599,481</u>

The Corporation of the Town of Mattawa

Notes to the Consolidated Financial Statements

December 31, 2025

9. Municipal Debt (Continued)

- (i) The Town is a participating municipality of a northern joint municipal home, The Board of Management for the District of Nipissing East ("Cassellholme"), and is responsible for its share of funding in accordance with the Fixing Long-Term Care Act 2021, S.O. 2021, c. 39, Sched. 1 (the "FLTCA"). During 2022, construction for the redevelopment and expansion of the existing 240-bed long-term care facility commenced and Cassellholme entered into a Financing Agreement with Ontario Infrastructure and Lands Corporation ("OILC") for the redevelopment project. In accordance with the FLTCA, the Town will be responsible for its share of annual principal and interest payments incurred by Cassellholme upon completion of the project, and interest-only payments on the construction loan up to completion. Based on a municipal borrowing rate of 4.41% for a 30-year period plus anticipated construction completion in 2028, the present value of these expected payments commencing in 2026 is \$1,061,888.

Principal instalments required to be paid over the next five years are as follows:

2026	\$ 291,960
2027	5,743,951
2028	118,068
2029	51,224
2030	27,046
Thereafter	<u>1,232,858</u>
Total	<u>\$ 7,465,107</u>

10. Employee Future Benefits Payable

The Town provides certain employee benefits which will require funding in future periods, as follows:

	<u>2025</u>	<u>2024</u>
Accumulated sick leave entitlements	\$ 34,033	\$ 35,374
Vacation pay	<u>85,792</u>	<u>96,999</u>
	<u>\$ 119,825</u>	<u>\$ 132,373</u>

11. Asset Retirement Obligations

	<u>2025</u>	<u>2024</u>
Balance, beginning of year	\$ 259,285	\$ 252,956
Remeasurement adjustment	(503)	-
Accretion expense	<u>6,742</u>	<u>6,329</u>
Balance, end of year	<u>\$ 265,524</u>	<u>\$ 259,285</u>

The Corporation of the Town of Mattawa
Notes to the Consolidated Financial Statements
December 31, 2025

11. Asset Retirement Obligations (Continued)

The asset retirement obligation is as follows:

	<u>2025</u>	<u>2024</u>
Landfill	\$ 180,524	\$ 174,285
Asbestos removal	<u>85,000</u>	<u>85,000</u>
	<u>\$ 265,524</u>	<u>\$ 259,285</u>

Landfill

Under environmental law, there is a requirement for closure and post-closure care of solid waste landfill sites. The main components of the landfill closure plan are final capping using selected specific layers of earthen materials based on an engineered cap design and implementation of a drainage management plan. The post-closure maintenance requirements will involve cap maintenance, installation of monitoring wells, groundwater monitoring, inspections and annual reports.

The reported liability is based on estimates and assumptions with respect to events extending over the estimated remaining useful life using the best information available to management. Future events may result in significant changes to the estimated total expense, capacity used or total capacity and the estimated liability, and would be recognized prospectively, as a change in estimate, when applicable. The most recent waste capacity study for the landfill site was performed in a report dated March 22, 2022.

A cost-sharing agreement is in place with two neighbouring municipalities, the Township of Mattawan and the Township of Papineau-Cameron. All operating expenditures, closure and post-closure expenditures are to be split based on the following breakdown: Mattawa 68.0%, Papineau-Cameron 26.5% and Mattawan 5.5%.

The Town has established an independent landfill reserve of \$684,027 (2024 - 979,969) that could be used to mitigate the future impact of these obligations.

	Estimated Remaining Capacity	Estimated Remaining Life	Post-Closure Care Activities	Inflation Rate	Discount Rate
2025	-% (- m ³)	- years	10 years	3.58%	3.88%
2024	-% (- m ³)	- years	10 years	3.58%	3.88%

Asbestos removal

The Town owns buildings which contain asbestos, and therefore, the Town is legally required to perform abatement activities upon renovation or demolition of these assets. Abatement activities include handling and disposing of the asbestos in a prescribed manner when it is disturbed. The timing of post-closure care cannot yet be reasonably estimated, so no discounting has been applied to the liability.

The Corporation of the Town of Mattawa
Notes to the Consolidated Financial Statements
December 31, 2025

12. Tangible Capital Assets

	Cost			Accumulated Amortization			Net Book Value			
	Balance, beginning of year	Additions	Transfers / Disposals	Balance, end of year	Balance, beginning of year	Amortization	Disposals	Balance, end of year	December 31, 2025	December 31, 2024
Land	\$ 478,585	\$ -	\$ -	\$ 478,585	\$ -	\$ -	\$ -	\$ -	\$ 478,585	\$ 478,585
Land improvements	3,472,600	27,591	-	3,500,191	2,489,692	121,883	-	2,611,575	888,616	982,908
Buildings	9,737,104	45,003	-	9,782,107	2,529,907	193,421	-	2,723,328	7,058,779	7,207,197
Machinery and equipment	4,067,343	45,562	(21,130)	4,091,775	3,120,907	143,888	(13,935)	3,250,860	840,915	946,436
Vehicles	1,922,420	91,534	-	2,013,954	1,044,392	136,913	-	1,181,305	832,649	878,028
Roads and bridges	11,021,691	-	5,018,937	16,040,628	7,378,053	187,209	-	7,565,262	8,475,366	3,643,638
Water and sewer	10,707,997	67,793	-	10,775,790	4,992,561	177,172	-	5,169,733	5,606,057	5,715,436
Computer hardware and software	207,772	-	(9,792)	197,980	179,205	6,488	(5,247)	180,446	17,534	28,567
Assets under construction	4,999,241	2,291,467	(5,018,937)	2,271,771	-	-	-	-	2,271,771	4,999,241
	<u>\$ 46,614,753</u>	<u>\$ 2,568,950</u>	<u>\$ (30,922)</u>	<u>\$ 49,152,781</u>	<u>\$ 21,734,717</u>	<u>\$ 966,974</u>	<u>\$ (19,182)</u>	<u>\$ 22,682,509</u>	<u>\$ 26,470,272</u>	<u>\$ 24,880,036</u>

The Corporation of the Town of Mattawa
Notes to the Consolidated Financial Statements
December 31, 2025

13. Accumulated Surplus

	<u>2025</u>	<u>2024</u>
		(Restated - note 3)
Surplus		
Invested in tangible capital assets	\$ 26,470,272	\$ 24,880,036
General (see note (a) below)	(130,537)	284,826
John Dixon Public Library	-	(84)
Unfunded Liabilities		
Municipal debt	(7,465,107)	(7,599,481)
Asset retirement obligation	(265,524)	(259,285)
Employee future benefits payable	(119,825)	(132,373)
Total surplus	<u>18,489,279</u>	<u>17,173,639</u>
Reserves		
Special purpose reserves		
Fire protection	57,034	52,379
Long-term care	180,000	190,000
Landfill closure	684,027	979,969
Cemetery	9,736	9,736
Total reserves	<u>930,797</u>	<u>1,232,084</u>
Accumulated Surplus	<u>\$ 19,420,076</u>	<u>\$ 18,405,723</u>

(a) General Deficit:

The general surplus (deficit) of \$(130,537) (2024 - \$284,826) at the end of the year is comprised of the following:

	<u>2025</u>	<u>2024</u>
Opening balance	\$ 284,826	\$ (1,209,522)
Annual surplus	1,014,353	3,157,025
Transfer from reserves	301,287	1,843,217
Net change in tangible capital assets	(1,590,236)	(3,408,579)
Decrease in unfunded liabilities	(140,683)	(97,315)
John Dixon Public Library surplus (deficit)	<u>(84)</u>	<u>-</u>
Closing balance	<u>\$ (130,537)</u>	<u>\$ 284,826</u>

The Corporation of the Town of Mattawa
Notes to the Consolidated Financial Statements
December 31, 2025

14. Contingencies

Legal Matters

The Town is involved in certain legal matters and litigations, the outcomes of which are not presently determinable. The loss, if any, from these contingencies will be accounted for in the periods in which the matters are resolved. Council is of the opinion that it is unlikely that any liability, to the extent not provided by insurance or otherwise, would be material in relation to the Town's consolidated financial position.

15. Commitments

Under the terms of existing contracts for services expiring between December 31, 2026 and December 31, 2029, the Town is committed to make minimum payments as follows:

2026	\$ 1,258,466
2027	292,892
2028	298,750
2029	<u>304,725</u>
	<u>\$ 2,154,833</u>

16. Guarantee

In February 2022, the Town passed a by-law authorizing the signing of a Guarantee and Postponement of Claims Agreement with Ontario Infrastructure and Lands Corporation for the redevelopment of Cassellholme (East Nipissing District Home for the Aged). Under the agreement the total construction cost of \$57,695,599 will be financed by the creditor, Ontario Infrastructure and Lands Corporation. Should the debtor, The Board of Management for the District of Nipissing East fail to make payments on the debt, then the nine participating municipal guarantors will each be responsible for repayment of the debt up to their maximum guaranteed proportions per the Postponement of Claims Agreement. The Town's guaranteed proportion of this debt is \$801,969 (1.39%).

The Corporation of the Town of Mattawa
Notes to the Consolidated Financial Statements
December 31, 2025

17. Operations of School Boards

Further to note 1(a)(iii), the taxation, other revenues and expenses of the school boards are comprised of the following:

	<u>2025</u>	<u>2024</u>
Taxation and user charges	<u>\$ 262,465</u>	<u>\$ 262,570</u>
Total amounts received or receivable	<u>262,465</u>	<u>262,570</u>
Requisitions	<u>262,465</u>	<u>262,570</u>
	<u>\$ -</u>	<u>\$ -</u>

18. Contributions to Unconsolidated Joint Local Boards

Further to note 1(a)(ii), the following contributions were made by the Town to these boards:

	<u>2025</u>	<u>2024</u>
North Bay Parry Sound District Health Unit	<u>\$ 69,156</u>	<u>\$ 65,863</u>
District of Nipissing Social Services Administration Board	<u>251,571</u>	<u>245,815</u>
East Nipissing District Home for the Aged	<u>44,557</u>	<u>45,042</u>
	<u>\$ 365,284</u>	<u>\$ 356,720</u>

The Corporation of the Town of Mattawa
Notes to the Consolidated Financial Statements
December 31, 2025

19. Pension Agreements

The Town makes contributions to the Ontario Municipal Employees Retirement Fund (OMERS), which is a multi-employer plan, on behalf of all qualifying members of its staff. The plan is a defined benefit plan which specifies the amount of the retirement benefit to be received by the employees based on the length of service and rates of pay. The OMERS Administration Corporation Board of Directors, representing plan members and employers, is responsible for overseeing the management of the pension plan, including investment of the assets and administration of the benefits. OMERS provides pension services to approximately 665,000 active and retired members and approximately 1,000 employers.

Each year an independent actuary determines the funding status of OMERS Primary Pension Plan ('the Plan') by comparing the actuarial value of invested assets to the estimated present value of all pension benefits that members have earned to date. On December 31, 2025, the estimated accrued pension obligation for all members of the Plan was \$149,575 million (2024 - \$140,766 million). The Plan had an actuarial value of net assets at that date of \$148,253 million (2024 - \$137,853 million) indicating an actuarial deficit of \$1,322 million (2024 - \$2,913 million). The Plan is a multi-employer plan, therefore any pension plan surpluses or deficits are a joint responsibility of Ontario municipal organizations and their employees. As a result, the Town does not recognize any share of the OMERS pension surplus or deficit.

The amount contributed by the Town to OMERS for 2025 was \$119,739 (2024 - \$116,663) for current services and is included as an expense on the Consolidated Statement of Operations and Accumulated Surplus.

On January 1, 2025 the yearly maximum pension earnings increased to \$71,300 from \$68,500 in 2024. The contributions are calculated at a rate of 9.0% (2024 - 9.0%) for amounts up to the yearly maximum pension earnings stated above and at a rate of 14.6% (2024 - 14.6%) for amounts above the yearly maximum pension earnings.

The Corporation of the Town of Mattawa
Notes to the Consolidated Financial Statements
December 31, 2025

20. Financial Instruments

Risks arising from financial instruments and risk management

The Town is exposed to a variety of financial risks including credit risk, liquidity risk and market risk.

There have been no changes from the previous year in the exposure to risk or policies, procedures and methods used to measure the risk.

Credit risk

Credit risk is the risk of losses resulting from a counterparty's failure to honour its contractual obligations. The Town is exposed to credit risk to the extent that accounts receivable and taxes receivable are not collected in a timely manner. The Town's financial assets consisting of cash, accounts receivable are subject to credit risk. The carrying amounts of financial assets on the consolidated statement of financial position represent the maximum credit risk of the Town at the date of the consolidated statement of financial position. The Town does not believe it is subject to significant credit risk.

Liquidity risk

Liquidity risk is the risk that the Town will not be able to meet its financial obligations as they become due. The Town's financial liabilities include temporary borrowing, accounts payable and accrued liabilities, and municipal debt. The Town maintains sufficient resources to meet its obligations. The Town does not believe it is subject to significant liquidity risk.

Market risk

Market risk is the risk of changes in the fair value of financial instruments resulting from fluctuations in the market. The Town is exposed to currency risk, interest risk and price risk to the extent that the fair value of a financial instrument will fluctuate as a result of market factors. The Town's financial instruments consisting of cash, accounts receivable, temporary borrowing, accounts payable and accrued liabilities, and municipal debt are subject to market risk. The Town does not believe it is subject to significant market risk.

The Corporation of the Town of Mattawa
Notes to the Consolidated Financial Statements
December 31, 2025

21. Budget Figures

Budget figures have been provided for comparison purposes and have been derived from the budget approved by Council. The budget approved by Council is based on a model used to manage departmental spending within the guidelines of the model. Given the differences between the model and generally accepted accounting principles established by the Public Sector Accounting Board, the budget figures presented have been adjusted to conform with the basis of accounting that is used to prepare the consolidated financial statements. The budget figures are unaudited.

	<u>2025</u>	<u>2024</u>
Budget By-law surplus for the year	\$ -	\$ -
Add: Acquisition of tangible capital assets	2,459,603	4,033,501
Municipal debt repaid	10,000	10,000
Contributions to reserves	51,830	43,105
Less: Amortization of tangible capital assets	(966,974)	(940,039)
Contributions from reserves	(52,861)	(710,964)
	<u> </u>	<u> </u>
Budget surplus per consolidated statement of operations and accumulated surplus	<u>\$ 1,501,598</u>	<u>\$ 2,435,603</u>

22. Comparative Figures

The presentation of certain accounts of the previous year has been changed to conform with the presentation adopted for the current year.

The Corporation of the Town of Mattawa
Notes to the Consolidated Financial Statements
December 31, 2025

23. Segmented Information

	General Government	Protection Services	Transportation Services	Environmental Services	Health Services	Social and Family Services	Recreation and Cultural Services	Planning and Development	Unallocated	2025 Total
Revenues										
Net taxation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,597,376	\$ 2,597,376
User charges	7,222	4,113	-	1,199,435	-	-	126,341	3,920	-	1,341,031
Government grants and transfers - Provincial	10,000	-	-	44,136	1,425	-	12,196	87,367	1,406,000	1,561,124
Government grants and transfers - Federal	-	-	-	-	-	-	-	-	-	-
Government grants and transfers - Municipal	-	-	-	91,767	-	-	18,288	-	-	110,055
Other	269,845	98,625	400	26,965	3,888	-	30,731	574,383	-	1,004,837
Total revenues	<u>287,067</u>	<u>102,738</u>	<u>400</u>	<u>1,362,303</u>	<u>5,313</u>	<u>-</u>	<u>187,556</u>	<u>665,670</u>	<u>4,003,376</u>	<u>6,614,423</u>
Expenses										
Salary, wages and employee benefits	729,375	283,312	541,969	3,733	-	-	471,085	95,318	-	2,124,792
Materials, contracted services, rents, and financial expenses	611,910	744,887	208,576	1,410,847	82,926	305,728	360,368	659,257	-	4,384,499
Municipal debt charge (interest)	-	5,165	18,424	12,099	-	-	775	191,032	-	227,495
Amortization of tangible capital assets	19,635	52,815	386,805	273,472	-	-	121,520	112,727	-	966,974
Total expenses	<u>1,360,920</u>	<u>1,086,179</u>	<u>1,155,774</u>	<u>1,700,151</u>	<u>82,926</u>	<u>305,728</u>	<u>953,748</u>	<u>1,058,334</u>	<u>-</u>	<u>7,703,760</u>
Annual surplus (deficit) before other	(1,073,853)	(983,441)	(1,155,374)	(337,848)	(77,613)	(305,728)	(766,192)	(392,664)	4,003,376	(1,089,337)
Other										
Government grants and transfers related to capital - Provincial	30,694	-	503,068	-	-	-	32,390	775,796	-	1,341,948
Government grants and transfers related to capital - Federal	-	-	206,566	-	-	-	-	600,905	-	807,471
East Nipissing District Home for the Aged redevelopment commitment	-	-	-	-	-	(45,729)	-	-	-	(45,729)
Annual surplus (deficit)	<u>(1,043,159)</u>	<u>(983,441)</u>	<u>(445,740)</u>	<u>(337,848)</u>	<u>(77,613)</u>	<u>(351,457)</u>	<u>(733,802)</u>	<u>984,037</u>	<u>4,003,376</u>	<u>1,014,353</u>

The Corporation of the Town of Mattawa
Notes to the Consolidated Financial Statements
December 31, 2025

23. Segmented Information (Continued)

	General Government	Protection Services	Transportation Services	Environmental Services	Health Services	Social and Family Services	Recreation and Cultural Services	Planning and Development	Unallocated	2024 Total <small>(Restated - note 3)</small>
Revenues										
Net taxation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,496,192	\$ 2,496,192
User charges	9,902	310	-	1,157,364	-	-	96,189	3,950	-	1,267,715
Government grants and transfers - Provincial	-	8,230	-	16,191	1,425	-	3,816	103,317	1,315,600	1,448,579
Government grants and transfers - Federal	32,257	-	-	-	-	-	15,766	-	-	48,023
Government grants and transfers - Municipal	-	-	-	178,000	-	-	19,153	-	-	197,153
Other	235,047	34,120	16,000	19,425	9,174	-	13,298	534,532	-	861,596
Total revenues	<u>277,206</u>	<u>42,660</u>	<u>16,000</u>	<u>1,370,980</u>	<u>10,599</u>	<u>-</u>	<u>148,222</u>	<u>641,799</u>	<u>3,811,792</u>	<u>6,319,258</u>
Expenses										
Salary, wages and employee benefits	940,390	191,840	574,073	4,505	-	-	399,209	126,172	-	2,236,189
Materials, contracted services, rents, and financial expenses	626,086	692,663	314,917	1,289,726	79,633	299,857	381,584	531,919	-	4,216,385
Municipal debt charge (interest)	-	240	25,928	8,549	-	-	1,084	191,263	-	227,064
Amortization of tangible capital assets	22,408	40,768	357,443	282,975	-	-	123,718	112,727	-	940,039
Total expenses	<u>1,588,884</u>	<u>925,511</u>	<u>1,272,361</u>	<u>1,585,755</u>	<u>79,633</u>	<u>299,857</u>	<u>905,595</u>	<u>962,081</u>	<u>-</u>	<u>7,619,677</u>
Annual surplus (deficit) before other	(1,311,678)	(882,851)	(1,256,361)	(214,775)	(69,034)	(299,857)	(757,373)	(320,282)	3,811,792	(1,300,419)
Other										
Government grants and transfers related to capital - Provincial	749,265	-	565,251	-	-	-	-	936,160	-	2,250,676
Government grants and transfers related to capital - Federal	-	-	565,283	-	-	-	-	1,685,196	-	2,250,479
East Nipissing District Home for the Aged redevelopment commitment	-	-	-	-	-	(43,711)	-	-	-	(43,711)
Annual surplus (deficit)	\$ (562,413)	\$ (882,851)	\$ (125,827)	\$ (214,775)	\$ (69,034)	\$ (343,568)	\$ (757,373)	\$ 2,301,074	\$ 3,811,792	\$ 3,157,025

Consolidated Statement of Financial Position

	Actual 2025	Actual 2024	Over (Under) Prior Year	Comments
Financial Assets				
Cash and cash equivalents	122,119	355,659	(233,540)	generated \$2.5M from operations, reinvested \$2.5k in capital assets, paid net debt of \$180k
Taxes receivable	1,919,759	1,496,311	423,448	very little collection done, one individual who owns a group of properties owes over \$1 million - payment arrangement has been set up
Accounts receivable	<u>734,915</u>	<u>3,628,289</u>	<u>(2,893,374)</u>	timing difference - ICIP receivable is lower
	<u>2,776,793</u>	<u>5,480,259</u>	<u>(2,703,466)</u>	
Liabilities				
Temporary borrowing	499,470	499,470	-	reasonable
Accounts payable and accrued liabilities	956,334	2,483,160	(1,526,826)	less payables/holdback for Dorion
Deferred revenues - other	691,279	1,120,742	(429,463)	\$360K NORDS spent (funds term was ending in March 2026 and had to be used by summer 2025) \$60K since Voyageur days ticket sales on ticket online portal from December were not received until Jan 2026 in CY while in PY they had received money from sales early.
Deferred revenues - obligatory reserve funds	1,253	84,613	(83,360)	usage of the Canada Community Building Funds (gas tax) for various projects this year
Municipal debt	7,465,107	7,599,481	(134,374)	\$240k repayments of debt offset by \$60k for new vehicle loan; \$45K accretion expense
Employee future benefits payable	119,825	132,373	(12,548)	reasonable
Asset retirement obligations	<u>265,524</u>	<u>259,285</u>	<u>6,239</u>	reasonable
	<u>9,998,792</u>	<u>12,179,124</u>	<u>(2,180,332)</u>	
Net Debt	<u>(7,221,999)</u>	<u>(6,698,865)</u>	<u>(523,134)</u>	
Non-Financial Assets				
Tangible capital assets	26,470,272	24,880,036	1,590,236	\$2.5M in additions offset by \$1M in amortization highlights include: - \$1.7M on Dorion construction; \$114k on water; \$140k on Main St; 55k fire vehicle; and various other smaller projects
Prepaid expenses	132,605	204,010	(71,405)	fewer prepaid deposits for Voyageur Days - timing of payments
Inventories	<u>39,198</u>	<u>20,542</u>	<u>18,656</u>	more supplies on hand for the winter
	<u>26,642,075</u>	<u>25,104,588</u>	<u>1,537,487</u>	
Accumulated Surplus	<u>19,420,076</u>	<u>18,405,723</u>	<u>1,014,353</u>	

Consolidated Statement of Operations

	Budget 2025	Actual 2025	Actual 2024	Over (Under) Budget	Comments
Revenues					
Net taxation	2,561,157	2,597,376	2,496,192	36,219	reasonable
User charges	1,302,899	1,341,031	1,267,715	38,132	reasonable
Government grants and transfers	1,897,025	1,671,179	1,693,755	(225,846)	did not use funding from fisheries and oceans; used reserves to offset expenses, resulting in lower shared landfill fees
Other	<u>886,583</u>	<u>1,004,837</u>	<u>861,596</u>	<u>118,254</u>	interest on taxes higher than anticipated; fire calls/emergency response for highway calls are now being recovered
	<u>6,647,664</u>	<u>6,614,423</u>	<u>6,319,258</u>	<u>(33,241)</u>	
Expenses					
General government	1,135,332	1,360,920	1,588,884	225,588	organization review, employee benefits recorded in this department
Protection services	1,149,190	1,086,179	925,511	(63,011)	reasonable
Transportation services	1,333,492	1,155,774	1,272,361	(177,718)	snow removal (less use of contracted services) and fuel/utllities was less than budgeted;
Environmental services	1,416,050	1,700,151	1,585,755	284,101	landfill - chipping/grinding not budgeted, charges for labour/maintance of the landfill; water - higher operating costs for OCWA and emergency repairs
Health services	79,633	82,926	79,633	3,293	reasonable
Social and family services	305,611	305,728	299,857	117	reasonable
Recreational and cultural services	978,669	953,748	905,595	(24,921)	reasonable
Planning and development	<u>972,318</u>	<u>1,058,334</u>	<u>962,081</u>	<u>86,016</u>	didnt budget for RSV interest on loan, offset by higher expenses for the Marina maintenance
	<u>7,370,295</u>	<u>7,703,760</u>	<u>7,619,677</u>	<u>333,465</u>	
Annual deficit before other	(722,631)	(1,089,337)	(1,300,419)	(366,706)	
Other					
Government grants and transfers related to capital	2,224,229	2,149,419	4,501,155	(74,810)	reasonable
East Nipissing District Home for the Aged redevelopment commitment	<u>-</u>	<u>(45,729)</u>	<u>(43,711)</u>	<u>45,729</u>	not a budgeted item
Annual surplus	<u>1,501,598</u>	<u>1,014,353</u>	<u>3,157,025</u>	<u>(487,245)</u>	

Consolidated Statement of Operations - Expenses

	Budget 2025	Actual 2025	Actual 2024	Over (Under) Budget	Comments
Salary, wages and employee benefits	2,309,992	2,124,792	2,236,189	(185,200)	vacant positions for all or part of year - admin for municipal office, communications staff, fire chief position
Materials, contracted services, rents and financial expenses	4,062,469	4,384,499	4,216,385	322,030	
Interest on long-term debt	30,860	227,495	227,064	196,635	interest on Rosement Valley is not budgeted
Amortization	<u>966,974</u>	<u>966,974</u>	<u>940,039</u>	<u>-</u>	
	<u><u>7,370,295</u></u>	<u><u>7,703,760</u></u>	<u><u>7,619,677</u></u>	<u><u>333,465</u></u>	

Reserves

	Actual 2025	Actual 2024
Working capital	-	-
Fire protection	57,034	52,379
Recreation	-	-
Planning and development	-	-
Sick leave	-	-
Long term care	180,000	190,000
Water	-	-
Landfill closure	684,027	979,969
Industrial park	-	-
Cemetary	<u>9,736</u>	<u>9,736</u>
	<u>930,797</u>	<u>1,232,084</u>
General surplus (deficit)	<u>(130,537)</u>	<u>284,826</u>
Available surplus	800,260	1,516,910

Budget Reconciliation

	Budget 2025	Actual 2025	Over (Under) Budget
Municipal Surplus	\$ -	\$ -	\$ -
Adjustments for PSAB compliance			
Municipal debt repaid	10,000	240,739	230,739
Municipal debt issued	-	(60,636)	(60,636)
East Nipissing District Home for the Aged redevelopment commitment	-	(45,729)	(45,729)
Acquisition of tangible capital assets	2,459,603	2,568,950	109,347
Amortization of tangible capital assets	(966,974)	(966,974)	-
Loss on disposal of tangible capital assets	-	(11,740)	(11,740)
Accretion expense	-	(6,239)	-
Change in employee future benefits	-	12,548	12,548
Change in surplus - John Dixon Public Library	-	84	84
Change in general surplus	-	(415,363)	(415,363)
Contributions from reserves	<u>(1,031)</u>	<u>(301,287)</u>	<u>(300,256)</u>
Surplus (deficit) per financial statements	<u>\$ 1,501,598</u>	<u>\$ 1,014,353</u>	<u>\$ (481,006)</u>

THE CORPORATION OF THE TOWN OF MATTAWA

The minutes of the Regular Meeting held Monday April 13, 2026 at 6:00 p.m. in the Dr. S.F. Monestime Council Chambers.

Council Present: Mayor Raymond A. Bélanger
Councillor Mathew Gardiner
Councillor Fern Levesque
Councillor Loren Mick
Councillor Laura Ross
Councillor Garry Thibert

Staff Present: Amy Leclerc, Municipal Clerk
Sabrina Poullas, Deputy Clerk
Paul Laperriere, CAO/Treasurer
Dexture Sarrazin, Director of Community Services
Shawn Hongell, Fire Chief

When a recorded vote is requested and the minutes indicate the recorded vote was "Unanimous" it means all Councillors present and noted above voted in favour unless otherwise indicated.

1. Meeting Called to Order

2. Announce Electronic Participants

3. Adoption of Agenda

3.1 To Adopt the agenda as presented or amended

Resolution Number 26-74

Moved by Councillor Fern Levesque
Seconded by Councillor Garry Thibert

BE IT RESOLVED THAT this meeting agenda dated Monday April 13, 2026 be adopted as amended to remove report # 9.3 John Street Roadside Safety, remove report # 9.4 Conference Attendance Strategies, remove report # 9.5 Collaborative OPP Meeting and re-number the reports following the removal.

CARRIED – unanimous

4. Disclosures of a Conflict of Interest

5. Presentations and Delegations

5.1 BrokerLink - 2026-2027 Municipal Insurance RFP Results (Virtual Presentation)

Councillor Mick arrived at 6:06 p.m.

6. Adoption of Minutes

6.1 Regular Meeting of March 23, 2026

6.2 To adopt the minutes as presented or amended

Resolution Number 26-75

Moved by Councillor Mathew Gardiner
Seconded by Councillor Loren Mick

BE IT RESOLVED THAT Council adopt the minutes of the Regular Meeting of March 23, 2026 as circulated.

CARRIED – unanimous

7. Notice of Motions

7.1 Cancellation of Regular Meeting on Tuesday October 13, 2026

Resolution Number 26-76

Moved by Councillor Mathew Gardiner
Seconded by Councillor Garry Thibert

BE IT RESOLVED THAT Council cancel the Regular Meeting Tuesday October 13, 2026 due to the 2026 Municipal Elections.

CARRIED – unanimous

7.2 Declare May as Community Living Awareness Month

Resolution Number 26-77

Moved by Councillor Loren Mick
Seconded by Councillor Fern Levesque

WHEREAS Community Living Mattawa has provided supports and services to people with developmental disabilities and their families in the Town of Mattawa since 1969.

AND WHEREAS Community Living Mattawa goal is that people with developmental disabilities have every opportunity to participate fully in our community with dignity, independence and acceptance;

AND WHEREAS Community Living Month is a province-wide annual awareness campaign to promote true inclusion for people who have a developmental disability and their families.

BE IT RESOLVED THAT the Council of the Town of Mattawa does hereby proclaim the month of May 2026 as Community Living Awareness Month in the Town of Mattawa.

CARRIED – unanimous

7.3 Permit to Sell Alcohol at Explorer's Point for Voyageur Days

Resolution Number 26-78

Moved by Councillor Fern Levesque
Seconded by Councillor Loren Mick

BE IT RESOLVED THAT Council of the Town of Mattawa permits the sale of alcohol at Explorer's Point on Friday July 24th, Saturday July 25th and Sunday July 26th, 2026 with the understanding that all rules and regulations will be followed as set by the Liquor Control Board of Ontario.

AND FURTHER THAT Council of the Town of Mattawa endorses and supports the 2026 Mattawa Voyageur Days Festival as an event of municipal significance.

CARRIED - unanimous

7.4 Permit Refreshment Vehicles on Explorer's Point for Voyageur Days

Resolution Number 26-79

Moved by Councillor Fern Levesque

Seconded by Councillor Garry Thibert

BE IT RESOLVED THAT refreshment vehicles regulated under By-law 09-14 be permitted to locate at Explorer's Point July 24 to 26, 2026 during Voyageur Days festival as requested by staff. Refreshment vehicle operators will be responsible for the following:

- 1) Obtain all approvals before operating from North Bay and District Health Unit, Fire Dept. and Building Dept. under section 6 and 7 of By-Law 09-14.
- 2) Notify the By-law Department with all approvals no later than July 23, 2026 at 5:00 p.m. prior to installation at Explorer's Point.
- 3) Be responsible to ensure that the immediate area is cleaned at all times.

CARRIED - unanimous

8. Correspondence

- 8.1 City of Mississauga - 2026 School Board Resolution #060-2026
- 8.2 Ministry of Environment, Conservation and Parks - Inspection of Mattawa Drinking Water System 400 Bissett St.
- 8.3 Ministry of Finance - 2026 Budget Announcement
- 8.4 AMO Policy Update - Provincial Budget Spending Priorities and Build Canada Holmes Operating Funding
- 8.5 Ontario Energy Board - Generic Proceeding to Review the 2000 Model Franchise Agreement
- 8.6 FONOM – Annual General Meeting
- 8.7 FONOM - Ministerial Delegation Opportunities (Under 2,500 Population)
- 8.8 FONOM - Housing, Development and Charges Northern Priorities
- 8.9 FONOM - Welcomes Key Northern Investments in Ontario Budget and NORDS Extension
- 8.10 2025 Annual Performance Report - Mattawa Sewage Treatment Lagoon and Sewage Collection System
- 8.11 Franco-Nord Conseil Scolaire Catholique - 2026 School Board Elections
- 8.12 Paul Sullivan Principal, Practice Leader Advocacy and Tax Policy Canada - Unfreeze Ontario the Cost of Inaction
- 8.13 Municipality of Calvin - Mayor Gould's Report on North Bay Mattawa Conservation Authority Assets.

9. Information Reports – Motions

- 9.1 Affordable Senior Housing Committee Mandate – Report # 26-15R
Report from Councillor Garry Thibert

Resolution Number 26-80

Moved by Councillor Garry Thibert
Seconded by Councillor Loren Mick

BE IT RESOLVED THAT Council of the Town of Mattawa receives report # 26-15R titled Affordable Senior Housing Committee Mandate.

CARRIED – Recorded vote and the vote was as follows:

For: Mayor Bélanger, Councillors Gardiner, Mick, Thibert

Against: Councillor Levesque

Resolution Number 26-81

Moved by Councillor Garry Thibert
Seconded by Councillor Loren Mick

BE IT RESOLVED THAT Council directs the CAO/Treasurer to invite Keith Harriman and David Butler to make a presentation to Council at a regular meeting in May 2026 on the creation of a non-profit organization that will run the Rosemount Valley Suites.

CARRIED – Recorded vote and the vote was as follows:

For: Councillors Gardiner, Mick, Thibert

Against: Mayor Bélanger, Councillor Levesque

- 9.2 Rosemount Valley Suites Rental Rates – Report # 26-16R
Report from Councillor Garry Thibert

Resolution Number 26-82

Moved by Councillor Garry Thibert
Seconded by Councillor Loren Mick

BE IT RESOLVED THAT Council of the Town of Mattawa receives report # 26-16R titled Rosemount Valley Suites Rental Rates.

CARRIED – Recorded vote and the vote was as follows:

For: Mayor Bélanger, Councillors Gardiner, Mick, Thibert

Against: Councillor Levesque

Resolution Number 26-83

Moved by Councillor Garry Thibert
Seconded by Councillor Loren Mick

BE IT RESOLVED THAT Council approves the rental rate increase for the Rosemount Valley Suites to the following rates:

Bachelor apartment - monthly rental of \$894 plus \$150 hydro

1 bedroom apartment - monthly rental of \$1,122 plus

1 bedroom apartment plus den apartment - monthly rental of \$1,219 plus \$150 hydro

2 bedroom apartment - monthly rental of \$1,385 plus \$150 hydro

AND FURTHER THAT these rates will only take affect once a current tenant in the apartment has vacated.

TABLED – Recorded vote and the vote was as follows:

For: Mayor Bélanger, Councillors Gardiner, Levesque, Mick

Against: Councillor Thibert

Councillor Ross arrived at 7:21 p.m.

- 9.3 Fire Department Acquisitions – Report # 26-17R
Report from Paul Laperriere, CAO/Treasurer

Resolution Number 26-84

Moved by Councillor Fern Levesque

Seconded by Councillor Laura Ross

BE IT RESOLVED THAT Council of the Town of Mattawa receives report # 26-17R titled Fire Department Acquisitions.

CARRIED – Recorded vote and the vote was as follows:

For: Mayor Bélanger, Councillors Gardiner, Levesque, Ross, Thibert

Against: Councillor Mick

- 9.4 Annual Council Remuneration - Report #26-18R
Report from Paul Laperriere, CAO/Treasurer

Resolution Number 26-85

Moved by Councillor Loren Mick

Seconded by Councillor Garry Thibert

BE IT RESOLVED THAT Council of the Town of Mattawa receive report # 26-18R titled 2026-2027 Annual Council Remuneration.

CARRIED – unanimous

Resolution Number 26-86

Moved by Councillor Mathew Gardiner

Seconded by Councillor Laura Ross

BE IT RESOLVED THAT Council directs staff to post the 2025 Council Remunerations on the municipal website.

CARRIED – 5 members for, 1 member against

- 9.5 2026-2027 Municipal Insurance Renewal - Report # 26-19R
Report from Paul Laperriere, CAO/Treasurer

Resolution Number 26-87

Moved by Councillor Fern Levesque

Seconded by Councillor Laura Ross

BE IT RESOLVED THAT Council of the Town of Mattawa receive report # 26-19R titled 2026-2027 Municipal Insurance Renewal.

CARRIED – Recorded vote and the vote was unanimous

Resolution Number 26-88

Moved by Councillor Loren Mick

Seconded by Councillor Mathew Gardiner

BE IT RESOLVED THAT Council approves the 2026-2027 Municipal Insurance Renewal with Intact Property Entities (IPE) through our municipal broker Brokerlink in the amount of \$153,295 plus applicable taxes.

CARRIED - unanimous

10. By-Laws

11. Old Business

11.1 Library Proposal from Report # 26-01R

12. New Business

13. Questions from Public Pertaining to Agenda

14. In Camera (Closed) Session

Resolution Number 26-89

Moved by Mayor Raymond A. Bélanger,
Seconded by Councillor Fern Levesque

BE IT RESOLVED THAT Council authorized the meeting to be extended past 9:00 pm to discuss the remaining items on the agenda, not to go past 10:00 pm as per the procedural by-law.

CARRIED - unanimous

14.1 Adoption of Previous Closed Meeting Minutes

14.2 Fire Services Protection Agreement

In accordance with the Municipal Act, 2001 Section 239 (2)(k)

k) a position, plan, procedure, criteria or instruction to be applied to any negotiations carried on our to be carried on by on behalf of the municipality or local board

Resolution Number 26-90

Moved by Councillor Loren Mick
Seconded by Councillor Laura Ross

BE IT RESOLVED THAT Council proceed In Camera (Closed) session pursuant to section 239(2) of the Municipal Act, 2001, as amended at 8:15 p.m. in order to address item #14.2 Fire Services Protection Agreement under a position, plan, procedure, criteria or instruction to be applied to any negotiations carried on or to be carried on by or on behalf of the municipality or local board.

CARRIED -5 members for, 1 member against

15. Return to Regular Session

15.1 That the regular session reconvene

Resolution Number 26-91

Moved by Councillor Garry Thibert
Seconded by Councillor Mathew Gardiner

BE IT RESOLVED THAT the regular meeting reconvene at 8:56 p.m.

CARRIED - unanimous

16. Motions Resulting from Closed Session

Resolution Number 26-92

Moved by Councillor Fern Levesque
Seconded by Councillor Loren Mick

BE IT RESOLVED THAT Council approve the agreement between the Mattawa Fire Department and Ontario Power Generation as per the terms set out in the closed session.

AND FURTHER THAT Council directs the Clerk to bring forward a by-law at the next regular meeting to formally adopt the agreement.

CARRIED – Recorded vote and the vote was unanimous

17. Adjournment

17.1 Adjournment of the meeting

Resolution Number 26-93

Moved by Councillor Fern Levesque
Seconded by Councillor Garry Thibert

BE IT RESOLVED THAT the regular meeting adjourn at 8:59 p.m.

CARRIED - unanimous

Mayor

Clerk

THE CORPORATION OF THE TOWN OF MATTAWA

The minutes of the Committee of the Whole Meeting held Monday April 20, 2026, at 5:00 p.m. in the Dr. S.F. Monestime Council Chambers.

Council Present: Mayor Raymond A. Bélanger
Councillor Mathew Gardiner
Councillor Fern Levesque
Councillor Laura Ross
Councillor Garry Thibert
Councillor Spencer Bigelow

Staff Present: Amy Leclerc, Municipal Clerk
Sabrina Poullas, Deputy Clerk
Paul Laperriere, CAO/Treasurer
Dexture Sarrazin, Director of Community Services

When a recorded vote is requested and the minutes indicate the recorded vote was "Unanimous" it means all Councillors present and noted above voted in favour unless otherwise indicated.

1. Meeting Called to Order

2. Announce Electronic Participants

3. Adoption of Agenda

3.1 To Adopt the agenda as presented or amended

Resolution Number 26-94

Moved by Councillor Mathew Gardiner

Seconded by Councillor Spencer Bigelow

BE IT RESOLVED THAT the meeting agenda dated Monday April 20, 2026 be adopted.

CARRIED – unanimous

Councillor Garry Thibert arrived at 5:01 pm

4. Disclosures of a Conflict of Interest

5. Presentations and Delegations

6. Notice of Motions

6.1 Change of start time for April 27th, 2026 meeting

Resolution Number 26-95

Moved by Councillor Laura Ross

Seconded by Councillor Spencer Bigelow

BE IT RESOLVED THAT Council change the start time of the regular meeting of Monday April 27, 2026 to 5:00 p.m.

CARRIED – unanimous

7. Information Reports – Motions

- 7.1 2026 Municipal Operating & Capital Budget – Report # 26-20R
Report from Paul Laperriere, CAO/Treasurer

Resolution Number 26-96

Moved by Councillor Fern Levesque
Seconded by Councillor Laura Ross

BE IT RESOLVED THAT Council for the Town of Mattawa receives report # 26-20R titled 2026 Municipal Operating and Capital Budget.

CARRIED – Recorded vote and the vote was as follows:

For: Mayor Bélanger, Councillors Levesque, Ross, Thibert, Bigelow

Against: Councillor Gardiner

Resolution Number 26-97

Moved by Councillor Laura Ross
Seconded by Councillor Fern Levesque

BE IT RESOLVED THAT Council approves the 2026 Municipal Operating and Capital Budget and directs the Clerk to bring a formal by-law for adoption at the regular meeting Monday May 11, 2026.

CARRIED – Recorded vote and the vote was as follows:

For: Mayor Bélanger, Councillors Levesque, Ross, Thibert, Bigelow

Against: Councillor Gardiner

8. **In Camera (Closed) Session**
9. **Return to Regular Session**
10. **Motions Resulting from Closed Session**
11. **Adjournment**
- 11.1 Adjournment of the meeting

Resolution Number 26-98

Moved by Councillor Garry Thibert
Seconded by Councillor Spencer Bigelow

BE IT RESOLVED THAT this meeting adjourn at 6:07 p.m.

CARRIED – unanimous

Mayor

Clerk

DATE: MONDAY APRIL 27, 2026

6.3

THE CORPORATION TOWN OF MATTAWA

MOVED BY COUNCILLOR _____

SECONDED BY COUNCILLOR _____

BE IT RESOLVED THAT Council adopt the minutes of the regular meeting of April 13, 2026 and committee of the whole meeting of April 20, 2026 as circulated.

DATE: MONDAY APRIL 27, 2026

7.1

THE CORPORATION TOWN OF MATTAWA

MOVED BY COUNCILLOR _____

SECONDED BY COUNCILLOR _____

BE IT RESOLVED THAT Council of the Corporation of the Town of Mattawa formally adopt the 2025 Consolidated Financial Statement as submitted by the municipal audit firm Baker Tilly SNT LLP.

DATE: MONDAY APRIL 27, 2026

7.2

THE CORPORATION TOWN OF MATTAWA

MOVED BY COUNCILLOR _____

SECONDED BY COUNCILLOR _____

BE IT RESOLVED THAT Council of the Corporation of the Town of Mattawa supports a request to the North Bay Mattawa Conservation Authority for full consultation and transparency regarding the sale of assets, and that a formal plan for asset management and future sales be shared with all member municipalities.

THE CORPORATION TOWN OF MATTAWA

MOVED BY COUNCILLOR _____

SECONDED BY COUNCILLOR _____

WHEREAS Municipalities across Northern Ontario face disproportionately high policing costs due to low population densities, geographic isolation, and limited municipal tax bases;

AND WHEREAS many Northern communities rely on the Ontario Provincial Police (OPP) for policing services, while others operate municipal police services that are also experiencing significant cost pressures;

AND WHEREAS recent increases in policing costs have placed unsustainable pressure on municipal budgets, forcing communities to make difficult decisions between maintaining public safety and funding essential municipal services such as infrastructure, roads, water systems, and recreation facilities;

AND WHEREAS Northern Ontario municipalities provide essential services across a vast geographic region while supporting key sectors of Ontario’s economy including mining, forestry, transportation and energy;

AND WHEREAS municipalities require predictable and equitable provincial support to ensure policing costs remain sustainable and communities remain safe.

THEREFORE BE IT RESOLVED THAT Council of the Corporation of the Town of Mattawa call on the Government of Ontario to establish a \$100 million Northern Ontario Policing Grant, phased in over three years, to support the 157 municipalities across Northern Ontario served by both the Ontario Provincial Police and municipal police services;

AND FURTHER THAT the grant include a base funding allocation for all municipalities, with additional funding distributed based on population to ensure equitable support across communities of varying sizes;

AND FURTHER THAT the Province work collaboratively with Northern municipal leaders, including FONOM and NOMA, to design and implement a sustainable funding framework that recognizes the unique economic and geographic realities of Northern Ontario.

AND FURTHER THAT a copy of this resolution be forwarded to the Premier of Ontario, the Minister of the Solicitor General, the Minister of Finance, the Minister of Northern Economic Development and Growth, the Association of Municipalities of Ontario (AMO), the Northwestern Ontario Municipal Association (NOMA), and all Northern Ontario Municipalities.



CORPORATION OF THE MUNICIPALITY OF SOUTH HURON

322 Main Street South P.O. Box 759

Exeter Ontario

N0M 1S6

Phone: 519-235-0310 Fax: 519-235-3304

Toll Free: 1-877-204-0747

www.southhuron.ca

April 9, 2026

Via email: david.piccini@pc.ola.org

Ministry of Labour, Immigration, Training and Skills Development
14th Floor, 400 University Ave
Toronto, ON M7A 1T7

Dear Hon. David Piccini,

Re: Request for Provincial Legislation Amendments, Health and Safety Concerns

Please be advised that South Huron Council passed the following resolution at their April 7, 2026, Regular Council Meeting:

160-2026

Moved By: Ted Oke

Seconded by: Jim Dietrich

That South Huron Council supports the March 13, 2026, correspondence of the Township of Oro Medonte regarding a Request for Provincial Legislation Amendments, Health and Safety Concerns; and

That this supporting resolution and the originating correspondence be circulated to the Minister of Labour, Immigration, Training and Skills Development, the Minister of Transportation, the Minister of Infrastructure, MPP Lisa Thompson, AORS, AMO, and all Municipalities in Ontario.

Result: Carried

Please find attached the originating correspondence for your reference.

Respectfully,

Kendra Webster, Legislative & Licensing Coordinator

Municipality of South Huron

kwebster@southhuron.ca

519-235-0310 x. 232

Encl.

cc: Minister of Transportation, Hon. Prabmeet Singh Sarkaria, prabmeet.sarkaria@pc.ola.org; the Minister of Infrastructure, Hon. Kinga Surma, kinga.surma@pc.ola.org; MPP Lisa Thompson, lisa.thompson@pc.ola.org; AORS, admin@aors.on.ca; AMO, resolutions@amo.on.ca; and all municipalities in Ontario.



—The TOWNSHIP of—
NORTH DUMFRIES

106 Earl Thompson Road, 3rd Floor
 PO Box 1060
 Ayr, ON N0B 1E0

April 14, 2026

Sent via Email: Premier, Minister of Finance, Minister of Citizenship and Multiculturalism, and MPP Brian Riddell, Cambridge, and be circulated to all municipalities in Ontario

RE: Resolution – Architectural Conservancy of Ontario (ACO) Proposal to include \$10M per year in the 2026 provincial budget for Heritage Helping Housing (HHH) grant funding

Please be advised, at the Council Meeting held on April 13, 2026 the Township of North Dumfries Council considered the enclosed resolution received from the Town of Saugeen Shores regarding the Architectural Conservancy of Ontario (ACO) Proposal to include \$10M per year in the 2026 provincial budget for Heritage Helping Housing (HHH) grant funding and adopted the following resolution:

“THAT the Resolution received from the Town of Saugeen Shores regarding the Architectural Conservancy of Ontario (ACO) Proposal to include \$10M per year in the 2026 provincial budget for Heritage Helping Housing (HHH) grant funding be received;

Whereas older buildings have inherent sustainability and provide economic, environmental and social benefits for Ontario communities; and,

Whereas re-use of existing buildings reduces the need for increased infrastructure that accompanies new builds such as sewer and water services, new roads and sidewalks; and,

Whereas re-use of existing building can reduce construction waste and extend the life expectancy of landfills; and,

Whereas keeping older buildings helps a community remain visually richer and enhances identity while building its tourism brand and appeal; and,

Whereas creating a new, application-based, matching grant program of \$10M/year, modelled on an existing Alberta program would incentivize owners and smaller developers to keep, fix and reuse heritage buildings to create new housing; and,

Whereas such a grant program would provide an alternative to the Ontario heritage property tax relief program, which has limited impact on developers and reduces municipal revenues; and,

Whereas such a grant program would provide a simpler and more direct way for heritage building owners to fund renovations or conservation; and,

Whereas Ontario developers surveyed by the National Trust for Canada in 2014 ranked a heritage-revolving fund as their top incentive to encourage heritage development if:

- the grants are simple to apply for and to administer; and,*
- the fund is large enough to meet at least 33% of the demand so that applicants have a reasonable chance of recovering the cost and effort of applying.*

Therefore, be it Resolved That the Council of the Township of North Dumfries endorse the Architectural Conservancy of Ontario (ACO) Proposal to include \$10M per year in the 2026 provincial budget for Heritage Helping Housing (HHH) grant funding, and that this resolution be sent to the Premier, Minister of Finance, Minister of Citizenship and Multiculturalism, and MPP Brian Riddel, Cambridge, and be circulated to all municipalities in Ontario.”

Please feel free to contact me if you have any questions, or concerns.

Sincerely,

Handwritten signature of Ashley Good in blue ink.

Ashley Good, Clerk
Township of North Dumfries
519-632-8800 ext. 122
agood@northdumfries.ca

encl.



Town of Saugeen Shores
600 Tomlinson Drive, P.O. Box 820
Port Elgin, ON N0H 2C0

March 23, 2026

SENT VIA EMAIL

The Honourable Doug Ford
Premier of Ontario
premier@ontario.ca

The Honourable Peter Bethlenfalvy
Minister of Finance
minister.fin@ontario.ca

The Honourable Graham McGregor, MPP
Minister of Citizenship and Multiculturalism
graham.mcgregor@pc.ola.org

RE: Architectural Conservancy of Ontario (ACO) Proposal to include \$10M per year in the 2026 provincial budget for Heritage Helping Housing (HHH) grant funding

At the March 23, 2026, Regular Council meeting for the Town of Saugeen Shores, the attached motion was passed endorsing the Architectural Conservancy of Ontario (ACO) Proposal to include \$10M per year in the 2026 provincial budget for Heritage Helping Housing (HHH) grant funding.

Sincerely,

Hailey Leigh-Mossley
Deputy Clerk
Encl.

cc. MPP Lisa Thompson
All Ontario Municipalities



THE CORPORATION OF THE TOWN OF SAUGEEN SHORES

MOVED BY: C. Grace

RESOLUTION NO: 096-2026

SECONDED BY: M. Myatt

DATE: March 23, 2026

Whereas older buildings have inherent sustainability and provide economic, environmental and social benefits for Ontario communities; and,

Whereas re-use of existing buildings reduces the need for increased infrastructure that accompanies new builds such as sewer and water services, new roads and sidewalks; and,

Whereas re-use of existing building can reduce construction waste and extend the life expectancy of landfills; and,

Whereas keeping older buildings helps a community remain visually richer and enhances identity while building its tourism brand and appeal; and,

Whereas creating a new, application-based, matching grant program of \$10M/year, modelled on an existing Alberta program would incentivize owners and smaller developers to keep, fix and reuse heritage buildings to create new housing; and,

Whereas such a grant program would provide an alternative to the Ontario heritage property tax relief program, which has limited impact on developers and reduces municipal revenues; and,

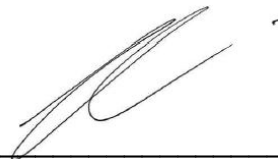
Whereas such a grant program would provide a simpler and more direct way for heritage building owners to fund renovations or conservation; and,

Whereas Ontario developers surveyed by the National Trust for Canada in 2014 ranked a heritage-revolving fund as their top incentive to encourage heritage development if:

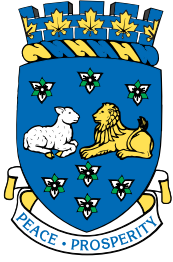
- the grants are simple to apply for and to administer; and,
- the fund is large enough to meet at least 33% of the demand so that applicants have a reasonable chance of recovering the cost and effort of applying.

Therefore, be it Resolved That the Council of the Town of Saugeen Shores endorse the Architectural Conservancy of Ontario (ACO) Proposal to include \$10M per year in the 2026 provincial budget for Heritage Helping Housing (HHH) grant funding, and that this resolution be sent to the Premier, Minister of Finance, Minister of Citizenship and Multiculturalism, and MPP Lisa Thompson, and be circulated to all municipalities in Ontario.

- Carried
- Carried, as amended
- Defeated
- Deferred
- Referred
- Tabled
- Withdrawn



Mayor



April 2, 2026

Hon. Sean Fraser

Minister of Justice and Attorney General of Canada
Legislative Building
284 Wellington Street
Ottawa, Ontario K1A 0H8

Dear Minister Fraser:

Re: Notice of Motion, Councillor C. James re: Community Safety and Well-Being Plan

Please be advised that the Council of the Regional Municipality of Waterloo at their regular meeting held on March 25, 2026, approved the following motion:

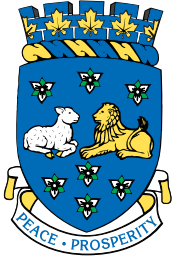
Whereas the Region of Waterloo's Community Safety and Well-Being Plan, developed under the requirements of the Community Safety and Policing Act, identifies systemic racism, hate, and discrimination as critical risk factors impacting community safety, belonging, and well-being;

And whereas the display of a noose is widely recognized as a symbol of racial terror, violence, and intimidation, particularly against Black communities, rooted in the history of anti-Black racism;

And whereas symbols of hate, when displayed publicly, contribute to fear, trauma, and exclusion, and undermine the Region's commitments to equity, inclusion, and proactive prevention within its Community Safety and Well-Being Plan;

And whereas the Government of Canada has introduced Bill C-9 to strengthen tools to address hate-motivated offences, including provisions related to the public display of certain hate symbols;

And whereas the current draft of Bill C-9 does not explicitly include the noose as a prohibited symbol, despite its well-



documented use as an instrument of racial intimidation and its direct relevance to community safety and well-being outcomes;

And whereas addressing hate symbols through federal legislation complements municipal efforts by strengthening upstream prevention, reducing harm, and supporting safer, more inclusive communities;

Therefore be it resolved that:

- 1. The Regional Municipality of Waterloo formally request that the Government of Canada amend Bill C-9 to explicitly include the noose as a prohibited hate symbol within the legislation;**
- 2. This motion be circulated to all Ontario municipalities, the Federation of Canadian Municipalities (FCM), and the Association of Municipalities of Ontario (AMO) for endorsement and support as a measure that strengthens community safety and well-being across jurisdictions.**

Please accept this letter for information purposes only. If you have any questions, please contact Councillor C. James, CJames@regionofwaterloo.ca.

Regards,

Michael Oliveri
Legislative Services Specialist
Region of Waterloo

cc: All Ontario Municipalities, the Federation of Canadian Municipalities (FCM), the Association of Municipalities of Ontario (AMO)



Corporation of the Municipality of Calvin Council Resolution

Date: April 15, 2026

Ontario Veterinary College Enrollment Capacity

Resolution Number: 2026-142

Moved By: Councillor Manson


Seconded By: Councillor Latimer

NOW THEREFORE BE IT RESOLVED THAT Council for the Corporation of the Municipality of Calvin supports the Town of Mattawa and The Town of Papineau-Cameron regarding the Ontario Veterinary College's Enrollment Capacity;

AND FURTHER THAT a copy of this resolution be forwarded to the Ontario Veterinary College; the Canadian Veterinary Medical Association; the Minister of Economic Development, Job Creation and Trade; the Minister of Agriculture, Food and Agribusiness; Minister of Colleges, Universities, Research Excellence and Security; and the Association of Ontario (AMO)..

Results: Passed

CERTIFIED to be a true copy of
Resolution No. 2026-142 passed by the Council of
The Corporation of the Municipality of Calvin
on the 14th day of April, 2026.


Trish Araujo
Deputy Clerk

9.9

DATE: MONDAY MARCH 23, 2026

RESOLUTION NO: 28-66

THE CORPORATION TOWN OF MATTAWA

MOVED BY COUNCILLOR LAURA ROSS

SECONDED BY COUNCILLOR MATHEW GARDINER

BE IT RESOLVED THAT Council for the Town of Mattawa supports the Township of Papineau-Cameron regarding the Ontario Veterinary College's Enrollment Capacity.

AND FURTHER THAT a copy of this resolution be forwarded to the Ontario Veterinary College; the Canadian Veterinary Medical Association; the Minister of Economic Development, Job Creation and Trade; the Minister of Agriculture, Food and Agribusiness; Minister of Colleges, Universities, Research Excellence and Security; the Association of Municipalities of Ontario and all Ontario Municipalities.

Recorded Vote – Yes No

Recorded Vote Requested by:

	Yea	Nay
Mayor Bélanger	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Councillor Gardiner	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Councillor Levesque	<input type="checkbox"/>	<input type="checkbox"/>
Councillor Mick	<input type="checkbox"/>	<input type="checkbox"/>
Councillor Ross	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Councillor Thibert	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Councillor Bigelow	<input checked="" type="checkbox"/>	<input type="checkbox"/>

RA Bélanger

Mayor Raymond A. Bélanger

Deferred Tabled Lost Carried

Declaration of Pecuniary Interest:

Disclosed his/her/their interest(s), vacated he/her/their seat(s), abstained from discussion and did not vote



THE CORPORATION OF THE TOWNSHIP OF PAPINEAU-CAMERON

4861 Highway 17, P.O. Box 630, Mattawa ON P0H 1V0
Office: (705) 744-5610 • Fax: (705) 744-0434 • Garage: (705) 744-5072
E-mail: admin@papineaucameron.ca Website: www.papineaucameron.ca

February 26, 2026

The Ontario Veterinary College
50 Stone Road East
Guelph, ON N1G 2W1

RE: Ontario Veterinary College expansion of enrollment capacity

The Council of The Corporation of The Township of Papineau-Cameron met at their Regular Council Meeting on February 24, 2026 and passed the attached resolution 2026-50 that relates to the Ontario Veterinary College's enrollment capacity.

Yours truly,

Venessa Wilson
Administrative Assistant

Encl: Resolution 2026-50, Township of Papineau-Cameron

Cc: The Ontario Ministry of Agriculture, Food and Agribusiness
The Canadian Veterinary Medical Association
The Honorable Victor Fedeli, MPP, Minister of Economic Development, Job Creation and Trade
The Honorable Trevor Jones, MPP, Minister of Agriculture, Food and Agribusiness
The Honorable Nolan Quinn, MPP, Minister of Colleges, Universities, Research Excellence and Security
Association of Municipalities of Ontario
All Ontario Municipalities



THE CORPORATION OF THE TOWNSHIP OF PAPINEAU-CAMERON

4861 Highway 17, P.O. Box 630, Mattawa ON P0H 1V0
Office: (705) 744-5610 • Fax: (705) 744-0434 • Garage: (705) 744-5072
Website: www.papineaucameron.ca

DATE: February 24, 2026

RESOLUTION NUMBER: 2026-50

MOVED BY:

Shelley Belanger

SECONDED BY:

M Chenier

WHEREAS large animal livestock owners in Northern Ontario have extremely limited access to large animal veterinary services;

AND WHEREAS the cost of large animal veterinary services in Northern Ontario is significantly higher due to long travel distances and the limited number of large animal veterinarians available to service the region;

AND WHEREAS it has come to the attention of the Council of Papineau-Cameron Township that three qualified individuals within our community have applied to the Ontario Veterinary College for large animal veterinary, but were denied admission due to limited enrollment capacity;

THAT the Council of Papineau-Cameron Township formally requests that the Ontario Veterinary College, the Ontario Ministry of Agriculture, Food and Agribusiness, and the Canadian Veterinary Medical Association consider expanding enrollment capacity at the Ontario Veterinary College to allow more qualified applicants to pursue certification as large animal veterinarians.

AND FURTHER THAT a copy of this resolution be forwarded to the Ontario Veterinary College, the Ontario Ministry of Agriculture, Food and Agribusiness, the Canadian Veterinary Medical Association, the Hon. Victor Fedeli MPP Minister of Economic Development, Job Creation and Trade, the Hon. Trevor Jones MPP Minister of Agriculture, Food and Agribusiness, the Hon. Nolan Quinn MPP Minister of Colleges, Universities, Research Excellence and Security, Association of Municipalities of Ontario, and Ontario Municipalities for their consideration and support.

CARRIED:

Robert Corriveau
(Mayor)

NOT CARRIED:

(Mayor)

Recorded Vote (Upon Request of Councillor _____) Section 246 (1) Municipal Act

RECORDED DIVISION VOTE	YES Signature	NO Signature	ABSTAIN Signature
Mayor Robert Corriveau			
Deputy Mayor Shelley Belanger			
Councillor Keith Dillabough			
Councillor Jason Bélanger			
Councillor Mélanie Chenier			

COPY



Corporation of the Municipality of Calvin Council Resolution

Date: April 15, 2026

City of North Bay to Purchase Escarpment Lands from Conservation Authority

Resolution Number: 2026-145

Moved By: Mayor Gould

Seconded By: Councillor Manson

WHEREAS the Council for the Corporation of the Municipality of Calvin has received and discussed Mayor Gould's report regarding the City of North Bay's purchase of Escarpment Lands;
NOW THEREFORE BE IT RESOLVED that the Council for the Corporation of the Municipality of Calvin requests full consultation and transparency from the North Bay-Mattawa Conservation Authority (NBMCA) with all member municipalities regarding the sale of assets, and further requests that a formal asset management plan, including details on future asset sales, be shared with all member municipalities;
AND FURTHER BE IT RESOLVED that a copy of the report and resolution be forwarded to all member municipalities of the North Bay-Mattawa Conservation Authority, as well as to the North Bay Conservation Authority.

Result: Carried

CERTIFIED to be a true copy of
Resolution No. 2026-145 passed by the Council of
The Corporation of the Municipality of Calvin
on the 14th day of April, 2026.

Trish Araujo
Deputy Clerk

9.12

From: Paula Loranger <Paula.Loranger@nbmca.ca>

Sent: April 7, 2026 8:58 PM

To: Paula Loranger <Paula.Loranger@nbmca.ca>

Cc: Liza Vandermeer <Liza.Vandermeer@nbmca.ca>

Subject: Media Release: City of North Bay to Purchase Escarpment Lands from Conservation Authority

**Joint media release between the City of North Bay and North Bay-Mattawa
Conservation Authority**



City of North Bay to Purchase Escarpment Lands from Conservation Authority

North Bay, ON – April 7 – The City of North Bay is purchasing the building and surrounding lands owned by the North Bay-Mattawa Conservation Authority (NBMCA) along the Laurentian escarpment.

The \$1.4 million purchase agreement was backed by the NBMCA Board last week and was approved by Council this evening.

The purchase includes approximately 50 hectares of land, including Laurentian Ski Hill and the Interpretive Centre building, which houses the Conservation Authority's offices.

Full media release attached.

Paula Loranger

Community Relations Coordinator

North Bay-Mattawa Conservation Authority

705-494-5115 (cell)

705-474-5420 ext. 2002



City of North Bay to Purchase Escarpment Lands from Conservation Authority

North Bay, ON – April 7 – The City of North Bay is purchasing the building and surrounding lands owned by the North Bay-Mattawa Conservation Authority (NBMCA) along the Laurentian escarpment.

The \$1.4 million purchase agreement was backed by the NBMCA Board last week and was approved by Council this evening.

The purchase includes approximately 50 hectares of land, including Laurentian Ski Hill and the Interpretive Centre building, which houses the Conservation Authority's offices.

"This agreement provides certainty and long-term stability for the future use of the lands and represents an important investment by the City of North Bay in protecting a regional asset," said Mayor Peter Chirico. "These lands will remain publicly accessible, providing ongoing opportunities for recreation and tourism for area residents and visitors."

NBMCA will remain on-site as a tenant, keeping all programs, services, and staffing in place with no changes for the public or member municipalities.

"This agreement allows NBMCA to continue its important conservation and environmental work on-site without interruption, while focusing resources on our core programs and services," said Lana Mitchell, Chair of the North Bay-Mattawa Conservation Authority. "Working in partnership with the City ensures the land remains protected, accessible, and beneficial for all local communities."

The Laurentian Ski Hill and Snowboard Club will continue operations under a new operating and lease agreement to be negotiated with the City; and the trail network will remain part of the Laurentian Escarpment Community Trails Conservation Area with no changes to availability or public access.

"The City and NBMCA have a shared commitment to conservation, recreation, and community well-being, and are focused on a smooth transition and continued stewardship of the site," said Mayor Chirico.

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Mayor's Report to Council: Sale of North Bay Mattawa Conservation Assets

April 09, 2026

Purpose of Report

This report outlines concerns regarding the recent sale of the Laurentian Escarpment property by the North Bay-Mattawa Conservation Authority (NBMCA), the potential implications of this decision, and the lack of consultation with member municipalities. Additionally, the report addresses concerns about the future of regional assets and calls for improved consultation and transparency in the management and sale of NBMCA's assets.

1. Sale of the Laurentian Escarpment Property – Lack of Consultation with Member Municipalities

The recent sale of the Laurentian Ski Hill property, including the surrounding 50 hectares of land and the Interpretive Centre building, for \$1.4 million has raised concerns. It is recognized that the City of North Bay is levied as a "sole benefactor" of many capital projects within the city, additional park support, and principal repayment on the NBMCA mortgage, and it is understood that not all member municipalities contribute equally to the costs associated with the ski hill infrastructure. However, all municipalities do contribute to the operational costs of the administration building, which forms part of the recent sale to the City of North Bay.

The sale of such an important asset, especially one that houses the administrative offices of NBMCA, was made without adequate consultation with the municipalities that are financially involved. This lack of engagement raises concerns regarding transparency and fairness in the decision-making process. Additionally, the valuation of the property, which includes land, infrastructure, and the interpretive centre, needs to be clarified—specifically, whether a professional appraisal was conducted to ensure the sale price accurately reflects the property's worth.

This sale prompts further questions: Are there other assets held by NBMCA that could be sold off without similar consultation? If so, what process will be followed to ensure all municipalities are consulted prior to decisions being made?

2: Governance and Conflict of Interest Clarification

Because the City of North Bay is both the purchaser of the property and a member municipality with three Council members appointed to and represented on the NBMCA

Board , Council requests clarification regarding how any potential conflict of interest was identified, disclosed, and managed during the decision-making process.

This is not intended to imply wrongdoing. However, it reflects the importance of ensuring that any such transaction is seen to have been handled in a transparent and procedurally sound manner, with full compliance with all applicable governance requirements.

3: Concerns Over Future Asset Sales – such as The Eau Claire Gorge

The Township of Calvin raises concerns about the future of other important regional assets, particularly the Eau Claire Gorge. This unique natural asset, with its recreational and conservation value, is a critical resource for Calvin and the broader region. Given the lack of consultation regarding the sale of the Laurentian Escarpment property, there is increasing uncertainty about whether other assets, such as the Eau Claire Gorge, could be sold off without proper consultation with municipalities like Calvin.

The total book value of NBMCA’s land, buildings, infrastructure, and equipment, according to the audited financial statements for the year ending December 31, 2024, is approximately \$13 million. This substantial value necessitates careful consideration of any future asset sales and calls for a more formalized and transparent process. The lack of consultation on the Laurentian Escarpment property underscores the importance of establishing clear guidelines for future asset management to ensure all stakeholders are consulted before any major decisions are made.

4. Use of Proceeds from the Sale – Distribution to Member Municipalities

An important question arising from the sale of the Laurentian Escarpment property is what will happen to the proceeds, particularly in relation to the member municipalities whose levies contributed to the creation and ongoing maintenance of the properties owned by the NBMCA.

Given that member municipalities, including Calvin, have been directly financially supporting NBMCA through their levies, it is reasonable to ask whether these proceeds will be shared with municipalities that have directly contributed to the property’s existence and upkeep. Will the funds from the sales be used to benefit the entire membership?

Council is not asserting a direct entitlement to the proceeds. Rather, it seeks transparency regarding how the funds will be applied and whether their use will provide a benefit to the broader membership.

Transparency around the use of the proceeds is essential. Specifically, member municipalities should be informed of how the funds will be used, whether they will be reinvested into the NBMCA's operations or services, or if there is any consideration to distribute a portion of the proceeds back to the municipalities that contributed to the asset's value over time.

As part of the consultation process, it is critical that NBMCA provides clear information on the intended use of these funds and whether they will be reinvested in ways that benefit all member municipalities.

5: Concerns Over the 10-Year Lease Agreement

Following the sale of the Laurentian Escarpment property, it has come to light that NBMCA will lease its current administrative office (housed within the Interpretive Centre on the sold property) from the City of North Bay for a 10-year period. The lease terms reportedly include an annual rent of \$140,000 plus utilities, and taxes with annual lease cost increases. Given the uncertainty surrounding the future of the Conservation Authority, particularly with the upcoming provincial amalgamation of conservation authorities, the decision to enter into a 10-year lease raises several concerns.

Firstly, the sale price of \$1.4 million for the property, while providing immediate income, is modest when compared to the long-term financial commitment of the lease. Over the next decade, the total rent paid will exceed the amount received from the sale. The apparent rush to sell, combined with the long-term financial obligation, seems ill-advised, especially given the unresolved future of NBMCA operations.

It is essential for NBMCA to thoroughly assess the long-term implications of the lease and the potential risks associated with the lack of clarity regarding the future structure of conservation authorities. The financial sustainability of NBMCA and the interests of municipalities should be paramount in decision-making.

Request for Answers and Consultation on Future Asset Sales

Given the concerns raised above, it is imperative that NBMCA provide clear and transparent answers to the following:

Formal Documentation: Provide formal documentation on the sale of the Laurentian Escarpment property and the terms of the lease agreement with the City of North Bay.

Valuation Process: Clarify whether a professional appraisal was conducted to determine the sale price of the property.

Consultation Process: Outline the process for consulting member municipalities before any future asset sales, ensuring transparency and equity in decision-making.

Long-Term Asset Management Plan: Share NBMCA's long-term asset management plan, which includes guidelines for asset sales, criteria for decision-making, and mechanisms for consultation with municipalities.

We strongly urge NBMCA to ensure that all member municipalities are consulted and involved in the process before any additional assets are sold. The future of these assets must be managed with transparency, integrity, and a clear understanding of their value to the entire region.

Conclusion

The sale of the Laurentian Escarpment property has raised numerous concerns about the governance, transparency, and financial implications of such decisions. The Township of Calvin seeks assurances that NBMCA will prioritize consultation, transparency, and fairness in the future management of regional assets. We request that the answers to the questions posed above be provided promptly and that NBMCA shares a comprehensive plan with all member municipalities for the management and sale of any future assets.

Recommendation: That Council supports a request to NBMCA for full consultation and transparency regarding the sale of assets, and that a formal plan for asset management and future sales be shared with all member municipalities.

Mayor Gould



Amy Leclerc <amy.leclerc@mattawa.ca>

Delegation Meeting Requests Now Open for AMO 2026

1 message

AMO Education <events@amo.on.ca>

Mon, Apr 20, 2026 at 2:29 PM

Reply-To: events@amo.on.ca

To: clerk@mattawa.ca



AMO 2026 Delegation Meeting Requests Open until May 21

AMO Conference – Ottawa

August 16-19

Hello [% member:first_name default="AMO Member" %],

The Ministry of Municipal Affairs and Housing (MMAH) has launched the delegation meeting request process for the AMO 2026 Conference.

Delegation meetings are 15 minute 1:1 sessions with provincial government representatives. This is your chance to advocate directly for your community's priorities.

You must be registered for the conference to participate in delegation meetings.

Request a Delegation Meeting

How to request a meeting:

- Complete the [Municipal Delegation Request Form](#)
 - Note that you can select your preferred language (French or English) using the globe icon at the top right corner of the form
- Deadline to [submit your request is May 21 at 5 pm EST](#).
- Ensure that you are [registered for AMO 2026](#) (package A is already sold out!).
 - You must be at the conference to participate in your delegation meeting!

What's next? MMAH will follow up directly to confirm the details of your delegation meeting booking.

AMO is not involved in the government delegation meeting process. All inquiries about this process and your meeting requests must be directed to the province via the delegations@ontario.ca email.

Don't forget - choose a caucus when registering for the AMO Conference.

The caucus you choose provides you access to vote for AMO Board members in that caucus, and to the Caucus lunch on Monday, August 17th.

Elected officials are asked to choose one caucus. All other delegates including municipal staff will be assigned to the "non-voting lunch".

The deadline to change caucus selection is July 31, 2026. Changes must be submitted in writing to events@amo.on.ca. Visit the conference page for more information on caucus

Inquires: events@amo.on.ca

*Disclaimer: The Association of Municipalities of Ontario (AMO) is unable to provide any warranty regarding the accuracy or completeness of third-party submissions. Distribution of these items does not imply an endorsement of the views, information or services mentioned.

Association of Municipalities of Ontario

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8.7

Amy Leclerc <amy.leclerc@mattawa.ca>

Fwd: Letter from the Ontario Minister of Transportation and the Minister of Northern Economic Development and Growth

1 message

FONOM Office/ Bureau de FONOM <fonom.info@gmail.com>
Bcc: clerk@mattawa.ca

Mon, Apr 20, 2026 at 4:29 PM

Good afternoon,

I am writing to share a copy of a letter sent today by Prabmeet Singh Sarkaria and George Pirie to Steven MacKinnon regarding the continued widening and improvement of Highways 11 and 17.

In their correspondence, the Ministers highlight the critical importance of these highways as part of the Trans-Canada network, emphasizing their role in supporting national supply chains, economic competitiveness, and emerging opportunities tied to resource development in Northern Ontario. The letter also underscores the growing importance of this corridor to national security and defence readiness.

Importantly, the Province is requesting federal partnership to help accelerate progress, including investment support and a commitment to streamline any duplicative federal review processes that could delay construction.

This aligns closely with FONOM's long-standing advocacy that improvements to Highways 11 and 17 are not only a regional priority but also a matter of national significance—particularly in terms of safety, reliability, and economic resilience.

We wanted to share this letter with you as it represents a continued and strengthening message from the Province to the federal government on an issue that remains a top priority for our membership.

As always, we encourage member municipalities to continue reinforcing this message through your own advocacy efforts.

Please do not hesitate to reach out if you have any questions or would like to discuss further.

Best regards,
Mac

Talk soon, Mac.

Mac Bain
Executive Director
The Federation of Northern Ontario Municipalities
[665 Oak Street East, Unit 306](#)
[North Bay, ON, P1B 9E5](#)
705-498-9510

2026 FONOM Conference

Hosted by the **City of Timmins**
May 11, 12, and 13, 2026, at the
McIntyre Community Centre
85 McIntyre Road, Timmins, Ontario

Helen Keller once said, *"Alone we can do so little; together we can do so much"*.

----- Forwarded message -----

From: **Hartmann, Andrew (MNEDG)** <Andrew.Hartmann@ontario.ca>

Date: Mon, Apr 20, 2026 at 3:46 PM

Subject: Letter from the Ontario Minister of Transportation and the Minister of Northern Economic Development and Growth

To: Dave Plourde <dave.plourde@kapuskasing.ca>, Rick Dumas (mayor@marathon.ca) <mayor@marathon.ca>

Cc: Jason Veltri <admin@noma.on.ca>, FONOM Office/ Bureau de FONOM <fonom.info@gmail.com>, McCormick, Sam (MNEDG) <Sam.McCormick@ontario.ca>, Barry, Tara (MNEDG) <Tara.Barry@ontario.ca>

Good Afternoon Mayor Plourde and Mayor Dumas,

I am sharing the attached letter signed by Minister Pirie and Minister Sarkaria to the federal Minister of Transport, Steven MacKinnon, regarding a request for federal support to accelerate the continued widening of Highways 11 and 17. Please feel free to reach out if you have any questions.

Kind Regards,

Andrew Hartmann

Director of Policy

Office of the Hon. George Pirie, Minister of Northern Economic Development & Growth

Phone: 437-995-7013

Email: andrew.hartmann@ontario.ca

Ministry of Transportation

Office of the Minister
777 Bay Street, 5th Floor
Toronto ON M7A 1Z8

Tel: 416 327-9200

Ministère des Transports

Bureau du ministre
777, rue Bay 5^e étage
Toronto ON M7A 1Z8

Tél : 416 327-9200

**Ministry of Northern Economic Development and Growth**

Office of the Minister
16th Floor, Suite 1600
438 University Avenue
Toronto ON M5G 2K8

Ministère du Développement et de la croissance économique du Nord

Bureau du ministre
16^e étage, bureau 1600
438, avenue University
Toronto ON M5G 2K8

774-2026-131

April 20, 2026

The Honourable Steven MacKinnon
Minister of Transport

TC.MinisterofTransport-MinistredesTransports.TC@tc.gc.ca

Dear Minister MacKinnon,

We are writing to request federal support to accelerate the continued widening of Highways 11 and 17, including federal investment and a commitment to eliminating any duplicative federal review processes that could delay construction.

Highways 11 and 17 are critical transportation corridors and key parts of the Trans-Canada network. By connecting Northern Ontario to the rest of Canada, they play an essential role in building a more competitive, resilient and self-reliant national economy and country.

These highways are vital to moving goods across Canada. Together, they carry 2,000 trucks each day and transport more than \$125 million in goods. As Ontario builds and strengthens trade corridors, they continue to play an important role in this work. They will also help unlock Northern Ontario's full economic potential, including the development and transport of critical minerals and other natural resources the world needs. Reliable and efficient highway capacity is essential to ensure our resources reach markets and to support Ontario's and Canada's competitiveness.

We recognize the federal government's commitment to increasing defence spending and strengthening national security. In the current geopolitical environment, Ontario will continue to punch above its weight when it comes to contributing to Canada's defence industry, and our infrastructure is no exception. Highways 11 and 17 serve as critical infrastructure for economic security, domestic supply chains and defence readiness. As a key east-west corridor through Northern Ontario, they help ensure that military personnel, equipment and essential goods move safely and efficiently across the country.

Ontario has made significant progress along this corridor through four-lane expansion, roadway widening and the launch of North America's first 2+1 highway pilot in the North. However, given the scale and national significance of this corridor, federal support for the continued widening of these highways is more important than ever to ensure this corridor meet the demands of an increasingly competitive economy and an evolving security landscape.

We would welcome the opportunity to discuss this further.

Sincerely,

A handwritten signature in black ink, consisting of a series of loops and a long horizontal stroke extending to the right.

The Honourable Prabmeet Singh Sarkaria
Ontario Minister of Transportation

A handwritten signature in black ink, featuring a large, stylized 'G' followed by a horizontal line and a small flourish.

The Honourable George Pirie
Ontario Minister of Northern Economic
Development and Growth

c: The Honourable David J. McGuinty
Minister of National Defence



8.8

Amy Leclerc <amy.leclerc@mattawa.ca>

Media Release: City of North Bay to Purchase Escarpment Lands from Conservation Authority

1 message

Paula Loranger <Paula.Loranger@nbmca.ca>
To: Paula Loranger <Paula.Loranger@nbmca.ca>
Cc: Liza Vandermeer <Liza.Vandermeer@nbmca.ca>

Tue, Apr 7, 2026 at 8:58 PM

Joint media release between the City of North Bay and North Bay-Mattawa Conservation Authority



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The \$1.4 million purchase agreement was backed by the NBMCa Board last week and was approved by Council this evening.

The purchase includes approximately 50 hectares of land, including Laurentian Ski Hill and the Interpretive Centre building, which houses the Conservation Authority’s offices.

Full media release attached.

Paula Loranger

Community Relations Coordinator

North Bay-Mattawa Conservation Authority

705-494-5115 (cell)

705-474-5420 ext. 2002

2 attachments



**NORTH BAY - MATTAWA
CONSERVATION
AUTHORITY**

image001.png
19K

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Contacts:

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gord.young@cityofnorthbay.ca

Liza Vandermeer
General Manager/Manager, Drinking Water Source Protection
North Bay-Mattawa Conservation Authority
Tel.: 705-474-5420 ext. 2018
Liza.Vandermeer@nbmca.ca



8.9

Amy Leclerc <amy.leclerc@mattawa.ca>

Municipal Engineers Association Comments/Concerns Regarding: OPS Harmonization

1 message

Dan Cozzi <dan.cozzi@municipalengineers.on.ca>

Fri, Apr 10, 2026 at 11:10 AM

To: "mouellet@clarence-rockland.com" <mouellet@clarence-rockland.com>, "sdion@casselman.ca" <sdion@casselman.ca>, "aroy@nationmun.ca" <aroy@nationmun.ca>, "SGirard@hawkesbury.ca" <SGirard@hawkesbury.ca>, "jprudhomme@alfred-plantagenet.com" <jprudhomme@alfred-plantagenet.com>, "alison.collard@champlain.ca" <alison.collard@champlain.ca>, "hvilleeneuve@easthawkesbury.ca" <hvilleeneuve@easthawkesbury.ca>, "joannecamirelaflamme@russell.ca" <joannecamirelaflamme@russell.ca>, "mcardieux@prescott-russell.on.ca" <mcardieux@prescott-russell.on.ca>, "victoria.charbonneau@pembroke.ca" <victoria.charbonneau@pembroke.ca>, "gdombroski@countyofrenfrew.on.ca" <gdombroski@countyofrenfrew.on.ca>, "kzamojski@arnprior.ca" <kzamojski@arnprior.ca>, "jmellon@deepriver.ca" <jmellon@deepriver.ca>, "cao@laurentianhills.ca" <cao@laurentianhills.ca>, "drecoskie@petawawa.ca" <drecoskie@petawawa.ca>, "cerrett@renfrew.ca" <cerrett@renfrew.ca>, "cao@admastonbromley.com" <cao@admastonbromley.com>, 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Cc: MEA President <President@municipalengineers.on.ca>

Dear Municipal Clerk:

The Municipal Engineers Association (MEA) recently provided comments to the Province's plan to Harmonize Ontario Provincial Standards (OPS). The MEA's comments included:

1. Response dated March 29, 2026 to Ontario Regulatory Registry 26-MTO003 - *Harmonization of Municipal Road Construction Standards*. Attached.
2. Letter to the Ministry of Transportation dated March 29, 2026 re: *Harmonization of Municipal Road Construction Standards and Associated Governance Model*. Attached.
3. Delegation to MTO senior staff during the Good Roads Conference on March 31, 2026 (attached briefing note summarizes MEA's concerns).

The MEA Board of Directors recently passed a motion that all Ontario Municipalities be made aware of the MEA's comments and significant concerns regarding *Harmonization of Municipal Road Construction Standards*.

We respectfully request that you please provide this email and the three attachments to your Municipal Council.

Sincerely,




D.M. (Dan) Cozzi P.Eng,
Executive Director



www.municipalengineers.on.ca

The content of this email is provided for general information purposes only and does not constitute legal or other professional advice or an opinion of any kind. Use of the Municipal Engineers Association's (MEA) website and any communications between individuals requesting information and the MEA does not create or constitute, in any way, a professional or business relationship between the MEA, or any individual members, and the individual requesting information. Individuals requesting information from the MEA are advised to seek specific legal or other professional advice from their own legal counsel or other professionals, regarding any specific legal or other issues. While every effort is made to ensure the accuracy of information in this email, the MEA does not warrant or guarantee the quality, accuracy or completeness of any information provided in this email, and the information contained in this email should not be relied upon as accurate, timely or fit for any particular purpose. The MEA also does not guarantee the security or confidentiality of any communications made by e-mail or otherwise through its web site. The MEA does not assume any responsibility for any misinterpretation or misapplication of any information contained in this email or on its website.

3 attachments

-  **MEA Comments to MTO Regulatory Registry.pdf**
271K
-  **MEA letter to MTO March 29 2026.pdf**
279K
-  **Briefing Note.pdf**
94K

BRIEFING NOTE
**OPSS Modernization &
Harmonization Concerns**



TO: Ministry of Transportation of Ontario (MTO)

FROM: Municipal Engineers Association (MEA)

DATE: Tuesday, March 31, 2026

PURPOSE

To convey the MEA's significant concerns regarding the process and substance of MTO's proposed harmonization of the Ontario Provincial Standard Specifications (OPSS), and to request meaningful engagement before implementation proceeds.

BACKGROUND

The OPSS has long been grounded in a collaborative co-stewardship model between MTO and the MEA. Recent unilateral actions by MTO, without prior consultation with municipal stakeholders, are inconsistent with that partnership and risk undermining confidence in the framework. Successful change cannot be achieved without first defining the problem, evaluating solutions, and engaging partners through meaningful consultation.

KEY CONCERNS

1 LACK OF PROBLEM DEFINITION & EVIDENCE

The MEA is unaware of systemic failures in the current OPSS framework justifying the scale or urgency of proposed changes. MTO has not shared analysis, metrics, or benchmarking to support anticipated benefits. Municipalities expect the changes will increase, not reduce, administrative burden and project costs.

2 GOVERNANCE CLARITY & CO-STEWARDSHIP

It is unclear how the proposed model meaningfully differs from the current one, or how the MEA's co-stewardship role will be formally protected. The future of existing MTO/MEA technical committees, which provide critical municipal insight and issue resolution, remains uncertain.

3 EXEMPTIONS & ANNUAL REPORTING

Mandatory reporting and a new exemption approval process introduce material risk to project delivery. Without defined timelines and service standards, municipalities cannot reliably plan Council-approved programs. Blanket exemptions should be available for well-understood, low-risk practices.

4 ONE-SIZE-FITS-ALL LIMITATIONS

Ontario municipalities operate under widely varying conditions including climate, geography, asset profiles, and labour markets. Effective standards must allow appropriate local flexibility to be practical and consistently applied province-wide. A uniform approach risks being neither efficient nor effective.

REQUESTED ACTIONS

- ▶ **Pause implementation** to allow shared problem definition and evaluation of alternatives before proceeding.
- ▶ **Share supporting evidence** including analysis, metrics, and benchmarking used to justify the proposed changes.
- ▶ **Clarify the governance model** and formally embed the MEA's co-stewardship role within the new structure.
- ▶ **Define the exemption process** including review timelines, panel composition, and measurable service standards.
- ▶ **Establish a joint provincial working group** with municipal, MTO, consultant, and contractor representation.

CONCLUSION

The MEA remains committed to the OPSS and to working collaboratively with MTO. Should the MEA continue to be excluded from substantive governance decisions, it will need to re-evaluate its role and level of support for the framework. Transparent, evidence-based, and inclusive engagement is essential to any modernization that strengthens, rather than undermines, the credibility and effectiveness of the OPSS.

March 29, 2026

Municipal Standards Harmonization Office (MSHO)

Subject: MEA Comments to Ontario Regulatory Registry 26-MTO003

We are writing to respond to Ontario Regulatory Registry 26-MTO003 - Harmonization of Municipal Road Construction Standards.

Municipal engineers play a vital role in planning, maintaining, renewing, and constructing municipal infrastructure. Their expertise spans all aspects of municipal infrastructure services - from design and construction to project management and leadership – ensuring the successful delivery of both small and large-scale capital infrastructure projects.

Through its membership, MEA provides specialized knowledge in all areas of municipal engineering in Ontario. In partnership with the Ministry of Transportation Ontario (MTO), MEA co-manages the Ontario Provincial Standards & Specifications (Municipal) and delivers training on Ontario Provincial Standards.

While we support the intent of the regulation to promote consistency, quality, and efficiency across municipal road construction projects, we recommend that additional consideration be given to the time and administrative burden associated with preparing, reviewing, and obtaining exemptions, as well as the cumulative impacts on project delivery arising from project-by-project assessments.

Exemption requests that require detailed technical justification across multiple evaluation criteria can take a considerable amount of time to prepare, particularly for complex or large-scale projects. This work frequently requires the involvement of senior engineering, technical, legal, and procurement resources, diverting limited capacity away from active project delivery. The time required to assemble a complete exemption request should therefore be recognized as a potential schedule, cost, and resourcing risk in its own right.

Equally important is the duration and predictability of the Minister's review and response timelines. When exemptions are assessed on a project-by-project basis without defined service standards or response timelines, projects may experience material delays while awaiting decisions. These delays can produce cascading impacts, including missed construction windows, contractor demobilization and remobilization costs, loss of price certainty, and increased exposure to supply-chain volatility. For time-sensitive or critical

infrastructure projects, even relatively short delays in regulatory decision-making can result in disproportionate impacts to project schedules and budgets.

To better reflect these realities, we recommend that the exemption framework explicitly consider additional criteria, including:

- Administrative and decision-cycle timelines, including the anticipated time required for review and approval and the impact of uncertainty on project planning and procurement;
- Cumulative impacts across multiple projects, particularly where similar exemption requests are repeatedly submitted for comparable project types or conditions;
- Schedule dependency and critical path impacts, including whether delays in exemption approval would directly affect construction sequencing, seasonal work constraints, or contractual obligations; and
- Consistency and precedent considerations, whereby prior approvals for similar circumstances could support streamlined or standardized decision-making, rather than requiring repetitive project-level analysis.

Incorporating these considerations would help ensure that the exemption process supports timely and efficient project delivery while still meeting regulatory objectives. Clear expectations regarding submission requirements and response timelines, as well as opportunities for programmatic or category-based exemptions where appropriate, would significantly reduce risk to project schedules and budgets without compromising safety, performance, or sustainability outcomes.

Looking ahead, and assuming the Ministry is able to successfully deliver the current list of harmonized standards within the proposed timeframe, we agree that the remaining OPSS.MUNI standards should be prioritized for future harmonization based on where the greatest time, cost, and administrative efficiencies can be achieved. In our view, this would include:

- Standards with the highest frequency of use across municipalities, where harmonization would reduce repetitive project-specific reviews, municipal deviations, and contract amendments;
- Standards that routinely generate exemptions, interpretations, or disputes, indicating inconsistency or misalignment that drives additional design effort, approval cycles, or delays;
- Standards that significantly affect project schedules or cost certainty, including those related to materials, construction methods, or inspection requirements that influence procurement and delivery timelines;



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- Standards that overlap or interact closely with those already harmonized, where alignment would enhance system coherence and reduce unintended conflicts or inefficiencies; and
- Standards that affect regional or multi-jurisdictional projects, where inconsistent requirements currently increase coordination challenges and administrative complexity.

A transparent, phased approach, supported by demonstrated progress on the initially harmonized standards, would help ensure that future harmonization efforts are achievable and deliver tangible benefits. Clearly articulating how the Ministry will complete the current scope, and how lessons learned will inform the prioritization of remaining standards, will be essential to achieving intended efficiency gains without overextending implementation capacity.

Thank you for the opportunity to comment on this important initiative. We would welcome continued engagement as the regulation is refined and implemented.

Sincerely,

A handwritten signature in blue ink, appearing to read 'Penelope Palmer', with a long horizontal flourish extending to the right.

Penelope Palmer, P. Eng.,

MEA President 2025 – 2026

(Manager, Strategic Initiatives

Strategic Capital Coordination Office

City of Toronto)

March 29, 2026

Municipal Standards Harmonization Office (MSHO)

**Subject: Harmonization of Municipal Road Construction Standards and
Associated Governance Model**

On behalf of the Municipal Engineers Association (MEA) and our municipal members, we acknowledge the Ministry of Transportation of Ontario's (MTO) ongoing efforts to maintain and modernize the Ontario Provincial Standard Specifications (OPSS). As partners and co-stewards of the OPSS, the MEA recognizes the importance of ensuring these standards remain current, effective, and responsive to the evolving needs of infrastructure delivery across Ontario.

The Municipal Engineers Association (MEA) is a non-profit organization representing more than 1,300 professional engineers working across 110+ Ontario municipalities, along with engineers from provincial agencies, conservation authorities, and consulting firms serving smaller municipalities. With a history spanning over 60 years, MEA was formed through the amalgamation of the City Engineers Association and the County Engineers Association. The association supports excellence in municipal engineering, recognizing the critical role municipal engineers play in planning, delivering, maintaining, and renewing infrastructure. The MEA provides specialized expertise across all areas of municipal engineering and, in partnership with the Ontario Ministry of Transportation (MTO), co-manages the Ontario Provincial Standards & Specifications (Municipal) and delivers related training across the province.

The long-standing success and credibility of the OPSS has been built on a collaborative partnership between the MTO and the MEA, grounded in co-stewardship, shared accountability, and balanced provincial and municipal technical expertise. The recent unilateral actions by the Ministry are inconsistent with the principles of partnership, and collaboration that have historically underpinned the success of the OPSS. Successful change and adoption cannot be achieved without first defining the problem, evaluating solutions and their consequences, and engaging partners through meaningful consultation.

The MEA has significant concerns regarding both the process and substance of the proposed harmonization of standards, including the lack of meaningful engagement with MEA and other municipal stakeholders, and the absence of a clear, shared understanding of the issues driving these proposed changes. These concerns are material and must be addressed if the changes are to be successfully implemented, broadly adopted, and supported over the long term.

Problem Definition, Need for Evidence and Supporting Data

At present, it is unclear what problems or deficiencies the MTO perceives to exist within the current OPSS framework. The MEA and its members are not aware of systemic failures or performance issues that would warrant the breadth, scale, or urgency of the changes being proposed. It is also unclear how these changes are expected to lead to reduced costs, improved efficiency, or better outcomes.

The MEA respectfully requests that the MTO clearly identify the concerns with the current framework, and share any analysis, metrics, benchmarking, or other evidence used to justify the anticipated benefits of the proposed modernization. Municipalities are concerned that the proposed changes will likely increase administrative burden, project complexity, and overall costs rather than achieve the intended efficiencies.

There are legitimate questions being raised about how a one-size-fits-all approach can successfully address the diversity of municipal conditions and requirements across Ontario. There is also apprehension that additional approval steps, reporting requirements, and governance layers will likely introduce project delays, uncertainty, and higher delivery costs without demonstrated public or operational benefit.

Clarification on the Modernized Governance Framework

The MEA respectfully requests clarification on how the proposed governance framework differs in a meaningful way from the current model. Municipal and industry engagement, along with technical input into standards development and review, already occurs through established existing technical committees, working groups, and consultation processes.

To build understanding and confidence, MTO must clearly articulate the added value of the proposed approach, including:

- What new roles, authorities, or decision-making structures would be introduced;
- What changes are anticipated in how standards are prioritized, approved, or updated; and
- How the proposed model will measurably improve efficiency, cost-efficiency, transparency, or consistency compared to the existing framework.

Annual Reporting, Exemptions and Compliance

The MEA understands the proposed framework would require mandatory annual reporting to the MTO including the introduction of a new approval process for exemptions. There are significant concerns related to the administrative burden these processes will put on municipalities, which will in turn affect their ability to deliver

projects and programs successfully in any given budget cycle. The administrative effort this approval process creates, without understanding the process, review requirements or timelines, is not demonstrative of an overall benefit. Clarity on these matters is essential. An opaque or slow exemption process introduces material risk to project delivery, schedules, costs, and contractual certainty.

Further clarification on annual reporting collection is essential to understanding the purpose and anticipated outcomes. Specifically, the MEA is requesting more information on the following:

- The specific purpose of the reporting;
- How the data will be used to inform decisions or policy;
- How reporting will account for local context and project complexity; and
- Will the reporting be the basis to track compliance.

Further clarification on the exemption process is perhaps even more essential, as it presents an even greater risk to successful project delivery if the process is overly burdensome, lengthy and lacks defined service standards. Expectations and timelines will need to be factored when municipalities are building programs for infrastructure renewal and rehabilitation. Even at these early stages, municipalities are flagging risks with their ability to deliver Council approved commitments if the exemption process is not clearly defined, and is not well supported. It is imperative that the MTO clarify the following:

- How exemptions will be reviewed and approved;
- Who will sit on the review panel and how municipal representation will be ensured;
- What service standards or timelines will apply to exemption decisions;
- Would an Ontario municipality continue to be recognized as a sponsor for new or revised standards when requests originate from a non-member; and
- What penalties or consequences are contemplated for non-compliance.

A one-size-fits-all approach does not reflect the realities of infrastructure delivery across Ontario. Municipalities operate under widely differing conditions, including climate, geography, asset profiles, operational constraints, material and labour market availability. Effective standards must allow flexibility to account for these differences if they are to be practical, efficient, and consistently applied province-wide.

In this context, the MEA and several municipalities have raised the need for blanket or standing exemptions in certain circumstances where efficiency can be demonstrably improved without compromising safety or performance. Requiring repeated case-by-case exemption requests for well-understood, low-risk municipal practices is viewed as inefficient and counterproductive. A model that combines clear standards

with appropriate flexibility and blanket approvals would better reflect local conditions and established municipal engineering practices while maintaining safety and performance.

Broader Impacts Across the Infrastructure Delivery Sector

While municipalities are directly affected, it is important to underscore that these proposed changes have far reaching implications beyond municipal owners alone. Designers, consulting engineers, contractors, suppliers, and other industry partners will also be impacted through changes to standards, approvals, contract administration, project schedules, and risk allocation. Successful modernization must therefore consider the full infrastructure delivery ecosystem, not solely municipal compliance obligations.

Partnership, Co-Stewardship, and Governance

The absence of the MEA from MTO's proposed development, roll-out and implementation of a standardized OPSS has raised concerns that the framework will shift toward a centralized, MTO-led model and will no longer function as a true partnership or co-stewardship.

The MEA requires clarity on how our role as co-steward will be explicitly protected and embedded within the proposed governance structure. Without a clearly defined, formalized role in decision-making and oversight, municipal confidence in the governance framework will be significantly undermined.

Further, the MEA seeks immediate clarification on the future role of the existing MTO/MEA specialty committees. These committees provide critical technical review, municipal insight, and issue resolution. It is uncertain whether they will be replaced, duplicated, or marginalized under the new framework, and how authority and accountability will be allocated going forward.

Path Forward and MEA's Ongoing Role

In the spirit of collaboration, the MEA offers the following constructive proposal to support a more effective and broadly supported outcome:

- Pause implementation to allow time for a shared understanding of the issues MTO is seeking to address and to explore whether alternative, more effective solutions exist;
- Pursue targeted harmonization, recognizing that some alignment is beneficial while preserving local flexibility. This should include the use of standardized

requirements where appropriate, complemented by blanket or standing approvals to reduce repetitive exemption requests;

- Map proposed review, approval, and reporting processes in detail and work collaboratively to identify and address pressure points before implementation;
- Establish a provincial working group, with representation from MEA members, MTO staff, and subject matter experts across Ontario, to identify priorities, risks, and opportunities from multiple perspectives;
- Engage consultants and contractors to understand how proposed changes will affect design, construction, procurement, and risk allocation and
- Ensure the process is not rushed, recognizing that thoughtful, inclusive development is essential to achieving sustainable and credible outcomes.

The MEA remains committed to the success of OPSS and to working collaboratively with MTO. However, meaningful partnership requires transparency and evidence-based decision-making, appropriate inclusion in governance, and genuine shared stewardship aligned with municipal realities.

Should the MEA continue to be excluded from the governance model or from substantive decision-making related to OPSS, the MEA will need to re-evaluate its role, partnership, and level of support for the framework moving forward. Our strong preference is to address these issues proactively through dialogue, collaboration, and shared clarity around roles and objectives. Providing the requested data, clarifying governance roles, addressing exemption and compliance concerns, and slowing implementation to allow proper consultation are necessary first steps.

The MEA welcomes the opportunity for prompt discussion and looks forward to working collaboratively to ensure any changes to OPSS strengthen—rather than undermine—the confidence, effectiveness, and partnership that have long defined its success.

Sincerely,



Penelope Palmer, P. Eng.,
MEA President 2025 – 2026
(Manager, Strategic Initiatives
Strategic Capital Coordination Office
City of Toronto)



8.10

Town of Mattawa Info <info@mattawa.ca>

Transportation of High-Level Radioactive Waste on Our Highways - Second Comment Period in Federal Review of NWMO Project Closes May 10

1 message

Northwatch <northwatch.org@gmail.com>
Reply-To: northwatch@northwatch.org
To: Brennain Lloyd <northwatch@northwatch.org>
Bcc: info@mattawa.ca

Mon, Apr 13, 2026 at 3:08 PM

PDF VERSION ATTACHED

Date: April 13, 2026

To: Municipalities of Northeastern Ontario

From: Brennain Lloyd, Northwatch

Re: **Transportation of High-Level Radioactive Waste on Our Highways
Second Comment Period in Federal Review of NWMO Project Closes May 10**

In early January [we wrote to you](#) about the [federal review](#) of the Nuclear Waste Management Organization's plan to transport, process, bury and eventually abandon all of Canada's high-level nuclear waste in northwestern Ontario, letting you know that the review process and the first comment period had been launched.

Several municipalities contributed to that comment period, registering their concern about the risks that will potentially be imposed on their community and expressing support for a full impact assessment, including a robust review of the transportation of the highly radioactive wastes from the nuclear generating stations in southern Ontario and eastern Canada through central and northeastern Ontario to the NWMO's selected site in the northwest. The comments can be viewed on the public registry [HERE](#).

A second comment period was announced on Friday inviting the public and Indigenous people to make submissions by May 10 on draft [guidelines](#).

The purpose of *Guidelines* is to set out what information the Nuclear Waste Management Organization must provide in their *Impact Statement* and supporting documents, which will form the basis of the [impact assessment process](#) and public hearing.

The [draft guidelines](#) released on April 10th will require the Nuclear Waste Management Organization to prepare an impact statement including what the Impact Assessment Agency is describing as "detailed description of the project components and activities" but whether the level of detail and scope of the description will be sufficient is the key question during the 30-day comment period.

The public, municipalities and Indigenous people have been loud and clear that transportation must be included in the impact assessment process, and the Agency has delivered - partially. The draft guidelines require the NWMO to describe their transportation plans, but they need more detail built in to ensure that the review is thorough.

Next Steps

The role and voice of municipalities continue to be important as we move into this second comment period on the *Draft Tailored Impact Statement Guidelines*.

As with the review of the Initial Project Description, a reasonable approach to your municipal review would be to ask whether the draft guidelines include or identify the topics you think are important for this assessment process. For example, do the guidelines require detailed information of project components and their related potential effects or impacts, such as:

- the safety and security of transporting high-level nuclear waste through your region, including road and rail logistics and safety of the containers,
- the risk of radiation exposures and accidental releases connected with nuclear waste transport and transfers, and
- emergency response plans, including during transportation.

We appreciate that municipalities in northern Ontario are dealing with many challenges, and this review process and the NWMO's project more generally adds to your workload. But your voice as local government is important, and your residents rely on you to stand up for their concerns and interests.

Here are three steps you can take as a potentially impacted or concerned municipality:

- Email the Impact Assessment Agency and let them know your municipality wishes to be added to the distribution list for the Impact Assessment of the NWMO's project (Ref. #88774) (email nuclearwaste-dechetsnucleaires@iaac-aeic.gc.ca)
- Comment on the *Draft Tailored Impact Statement Guidelines* by May 10th; we'll be sharing more analysis in the coming weeks to support you in preparing comments
- Many municipalities have already passed resolutions opposing the transportation and burial of nuclear waste in northwestern Ontario, and we encourage all municipalities to take this step (our updated template is [HERE](#)).

What will come next?

Following the May 10 close of the comment period and over the coming months the Impact Assessment Agency will finalize the *Guidelines* and then issue the final *Guidelines* and a "Notice of Commencement of Impact Assessment", which completes the "planning phase" of the review process. Following that, the NWMO will take 1-3 years to produce their *Impact Statement* and supporting documents, which will then become the basis of the impact assessment, including a public hearing expected to take place in 2028 or 2029.

Please let us know how we can assist you. We would be pleased to provide you with additional information and analysis, either through presentations to Council or more informally. More information is available on our project web page [HERE](#) and on April 16th we will be hosting a webinar to share initial analysis; you can register [HERE](#).

Our Backgrounder on Nuclear Waste Transportation and Burial is [HERE](#)

The Draft Tailored Impact Statement Guidelines are [HERE](#) and a summary is [HERE](#)

A sample municipal resolution is [HERE](#)

You can register for our April 16th webinar [HERE](#)

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Northwatch | www.northwatch.org | northwatch@northwatch.org | 705 497 0373

Emails sent to northwatch.org email addresses are forwarded to northwatch.org@gmail.com to enable out-of-office availability.

 **NE-municipalities-April2026.pdf**
196K

NORTHWATCH

Date: April 13, 2026

To: Municipalities of Northeastern Ontario

From: Brennain Lloyd, Northwatch

Re: **Transportation of High-Level Radioactive Waste on Our Highways
Second Comment Period in Federal Review of NWMO Project Closes May 10**

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A second comment period was announced on Friday inviting the public and Indigenous people to make submissions by May 10 on draft [guidelines](#).

The purpose of *Guidelines* is to set out what information the Nuclear Waste Management Organization must provide in their *Impact Statement* and supporting documents, which will form the basis of the [impact assessment process](#) and public hearing.

The [draft guidelines](#) released on April 10th will require the Nuclear Waste Management Organization to prepare an impact statement including what the Impact Assessment Agency is describing as "detailed description of the project components and activities" but whether the level of detail and scope of the description will be sufficient is the key question during the 30-day comment period.

The public, municipalities and Indigenous people have been loud and clear that transportation must be included in the impact assessment process, and the Agency has delivered - partially. The draft guidelines require the NWMO to describe their transportation plans, but they need more detail built in to ensure that the review is thorough.

Next Steps

The role and voice of municipalities continue to be important as we move into this second comment period on the *Draft Tailored Impact Statement Guidelines*.



As with the review of the Initial Project Description, a reasonable approach to your municipal review would be to ask whether the draft guidelines include or identify the topics you think are important for this assessment process. For example, do the guidelines require detailed information of project components and their related potential effects or impacts, such as:

- the safety and security of transporting high-level nuclear waste through your region, including road and rail logistics and safety of the containers,
- the risk of radiation exposures and accidental releases connected with nuclear waste transport and transfers, and
- emergency response plans, including during transportation.

We appreciate that municipalities in northern Ontario are dealing with many challenges, and this review process and the NWMO's project more generally adds to your workload. But your voice as local government is important, and your residents rely on you to stand up for their concerns and interests.

Here are three steps you can take as a potentially impacted or concerned municipality:

- Email the Impact Assessment Agency and let them know your municipality wishes to be added to the distribution list for the Impact Assessment of the NWMO's project (Ref. #88774) (email nuclearwaste-dechetsnucleaires@iaac-aeic.gc.ca)
- Comment on the *Draft Tailored Impact Statement Guidelines* by May 10th; we'll be sharing more analysis in the coming weeks to support you in preparing comments
- Many municipalities have already passed resolutions opposing the transportation and burial of nuclear waste in northwestern Ontario, and we encourage all municipalities to take this step (our updated template is [HERE](#)).

What will come next?

Following the May 10 close of the comment period and over the coming months the Impact Assessment Agency will finalize the *Guidelines* and then issue the final *Guidelines* and a "Notice of Commencement of Impact Assessment", which completes the "planning phase" of the review process. Following that, the NWMO will take 1-3 years to produce their *Impact Statement* and supporting documents, which will then become the basis of the impact assessment, including a public hearing expected to take place in 2028 or 2029.

Please let us know how we can assist you. We would be pleased to provide you with additional information and analysis, either through presentations to Council or more informally. More information is available on our project web page [HERE](#) and on April 16th we will be hosting a webinar to share initial analysis; you can register [HERE](#).

Our Backgrounder on Nuclear Waste Transportation and Burial is [HERE](#)

The Draft Tailored Impact Statement Guidelines are [HERE](#) and a summary is [HERE](#)

A sample municipal resolution is [HERE](#)

You can register for our April 16th webinar [HERE](#)

Sent by Email

April 8, 2026

The Right Honourable Mark Carney
Prime Minister of Canada
80 Wellington Street,
Ottawa, ON K1A 0A2
pm@pm.gc.ca

The Honourable Doug Ford
Premier of Ontario
Legislative Building, Queen's Park Room 281
Toronto, ON M7A 1A1
premier@ontario.ca

Subject: Corr. 01-26
Megha Trivedi, Clerk-Treasurer, Township of Prince
Re: Call to Action for Justice and Protection of Canada's Children

The Council of The Corporation of the City of Pickering considered the above matter at a Meeting held on March 23, 2026 and adopted the following resolution:

1. That Corr. 01-26, from Megha Trivedi, Clerk-Treasurer, Township of Prince, dated February 10, 2026, regarding a Call to Action for Justice and Protection of Canada's Children, be received and endorsed; and,
2. That a copy of this resolution be forwarded to the Right Honourable Mark Carney, Prime Minister of Canada, The Honourable Doug Ford, Premier of Ontario, The Honourable Doug Downey, Attorney General, The Honourable Michael Kerzner, Solicitor General, The Honourable Sean Fraser, Minister of Justice and Attorney General, the Federation of Canadian Municipalities (FCM), and all municipalities in Ontario.

Should you require further information, please do not hesitate to contact the undersigned at 905.420.4660, extension 2019.

A copy of the original correspondence is attached for your information.

Yours truly



Susan Cassel

City Clerk

SC:am

Encl.

Copy: The Honourable Sean Fraser, Minister of Justice and Attorney General
The Honourable Michael Kerzner, Solicitor General
The Honourable Doug Downey, Solicitor General
All Ontario Municipalities
Federation of Canadian Municipalities (FCM)

Chief Administrative Officer



The Corporation of the Township Of Prince
3042 Second Line West, Prince Township, Ontario P6A 6K4
Office 705-779-2992 Fax:705-779-2725

February 10th ,2026

The Right Honourable Mark Carney, P.C., M.P. Prime Minister of Canada
Office of the Prime Minister
80 Wellington Street
Ottawa, ON K1A 0A2
Mark.carney@parl.gc.ca

RE: Call to Action for Justice and Protection of Canada's Children

Dear Prime Minister,

Please be advised that at the Regular Council Meeting on February 10th , 2026, Council for the Corporation of the Township of Prince passed the following resolution, supporting the resolution from the Township of Brudenell, Lyndoch and Raglan.

Resolution Number: 2026 - 33

Moved by: Councillor M. Christenson

Seconded by: Councillor J. Weir

BE IT RESOLVED THAT Council for the Township of Prince support the Township of Brudenell, Lyndoch and Raglan's resolution regarding a call to action for Justice and Protection of Canada's Children;

AND FURTHER THAT this resolution be forwarded to Prime Minister of Canada, Premier of Ontario, the Attorney General of Ontario, Solicitor General of Ontario, the Minister of Justice and Attorney General of Canada, the Federation of Canadian Municipalities and all municipalities in Ontario.

Carried.

Sincerely,

Megha Trivedi
Clerk-Treasurer
Township of Prince



**TOWNSHIP OF
BRUDENELL, LYNDOCH AND RAGLAN**

42 Burnt Bridge Road, PO Box 40
Palmer Rapids, Ontario K0J 2E0
TEL: (613) 758-2061 · FAX: (613) 758-2235

February 4, 2026

The Right Honourable Mark Carney, P.C., M.P. Prime Minister of Canada
Office of the Prime Minister
80 Wellington Street
Ottawa, ON K1A 0A2
Mark.carney@parl.gc.ca

RE: Call to Action for Justice and Protection of Canada's Children

Dear Prime Minister,

Please be advised that at the Regular Council Meeting on February 4th, 2026, Council for the Corporation of the Township of Brudenell, Lyndoch and Raglan passed the following resolution, supporting the resolution from the Town of Aylmer.

Resolution No: 2026-02-04-05
Moved by: Councillor Quade
Seconded by: Councillor Banks

“Be it resolved that the Council for the Corporation of the Township of Brudenell, Lyndoch and Raglan support the Town of Aylmer’s resolution regarding a Call to Action for Justice and Protection of Canada’s Children.

And further that this resolution be forwarded to the Prime Minister of Canada, Premier of Ontario, the Attorney General of Ontario, Solicitor General of Ontario, the Minister of Justice and Attorney General of Canada, Renfrew Nipissing Pembroke MPP and MP, the Federation of Canadian Municipalities and all municipalities in Ontario.”

Carried.

Sincerely,

Tammy Thompson
Deputy Clerk
Township of Brudenell, Lyndoch and Raglan

January 15, 2026

The Right Honourable Mark Carney, P.C., M.P. Prime Minister of Canada
Office of the Prime Minister
80 Wellington Street
Ottawa, ON
K1A 0A2
Mark.carney@parl.gc.ca

Dear Prime Minister

Re: Support for the City of Welland's Call to Action for Justice and Protection of Canada's Children

At their Regular Meeting of Council on January 15, 2026, the Council of the Town of Aylmer endorsed the following resolution:

Whereas the Town of Aylmer supports the City of Welland's call to action for justice and protection of Canada's children; and,

Whereas the safety and well-being of children is a fundamental responsibility shared by all levels of government; and,

Whereas recent incidents involving sexual offences against children have deeply affected communities across Ontario and Canada, raising serious concerns about public safety and the adequacy of existing legislative protections; and,

Whereas violent sexual crimes against children represent some of the most serious offences under the Criminal Code of Canada and have lifelong impacts on victims, families, and communities; and,

Whereas municipalities play a critical role in advocating for policies that protect residents and promote safe communities; and,

Whereas there is a growing concern that gaps in bail, sentencing, parole eligibility, and offender monitoring allow high-risk individuals to re-enter communities pre-maturely, placing children at continued risk;

Now therefore be it resolved that the Council of the Town of Aylmer formally urges all levels of government to review and strengthen legislation and policies related to violent and sexual offences against children, including but not limited to:

1. **Bail and Sentencing Provisions** - ensuring that individuals charged with or convicted of violent sexual offences against children are subject to the strictest possible bail conditions and sentencing outcomes that reflect the severity of these crimes;
2. **Parole and Early Release** - limiting parole eligibility, statutory release, or other forms of early release for offenders convicted of sexual offences against children who pose ongoing risks to public safety;
3. **Sex Offender Monitoring** - strengthening the National Sex Offender Registry and related provincial tools to improve accuracy, enforcement, and timely access to information for law enforcement; and
4. **Victim and Community Safety** - prioritizing the protection of children and community safety within the justice system above administrative or procedural efficiencies;

And be it further resolved that copies of this resolution be forwarded to:

The Premier of Ontario
The Attorney General of Ontario
The Solicitor General of Ontario
The Prime Minister of Canada
The Minister of Justice and Attorney General of Canada
Member of Provincial Parliament, Rob Flack
Member of Parliament, Andrew Lawton
The Federation of Canadian Municipalities (FCM) and;
All 444 Ontario Municipalities

And be it further resolved that Council encourages municipalities to adopt similar resolutions to work collaboratively to present a unified municipal voice advocating for stronger protections for children across Canada.

Yours sincerely,

Owen Jaggard
Director of Legislative Services/Clerk | Town of Aylmer
46 Talbot Street West, Aylmer, ON N5H 1J7
519-773-3164 Ext. 4913 | Fax 519-765-1446
ojaggard@town.aylmer.on.ca | www.aylmer.ca

CC:

Hon. Doug Ford doug.fordco@pc.ola.org
Hon. Doug Downey doug.downey@pc.ola.org
Hon. Michael S. Kerzner michael.kerzner@pc.ola.org
Hon. Sean Fraser sean.fraser@parl.gc.ca



The Corporation of the Town of Aylmer
46 Talbot Street West, Aylmer, Ontario N5H 1J7
Office: 519-773-3164 Fax: 519-765-1446
www.aylmer.ca

Hon. Rob Flack rob.flack@pc.ola.org

Mr. Andrew Lawton andrew.lawton@parl.gc.ca

Mayor Frank Campion c/o Theresa Ettore Theresa.ettore@welland.ca

Federation of Canadian Municipalities resolutions@fcm.ca

All municipalities



OFFICE OF THE MAYOR
FRANK CAMPION
60 East Main Street
Welland, Ontario
L3B 3X4
Phone: 905-735-1700
Fax: 905-735-1543

December 2, 2025

Subject: A Call to Action: Standing Together for Justice and the Protection of Canada's Children

Dear Fellow Mayors,

I write to you today not only as the Mayor of Welland, but as a member of a community that has been deeply shaken by an unthinkable act in August 2025: the brutal sexual assault of a three-year-old child. This tragedy has horrified our residents, leaving families in grief and disbelief, and compelling us as leaders to confront the uncomfortable truth that our justice system is failing to adequately protect our most vulnerable.

While no policy can erase the trauma this child and their family will endure, we have a moral obligation to act. This moment demands leadership from all of us, to raise our collective voices and ensure that meaningful reform takes place.

I urge you to join me in calling on provincial and federal governments to take immediate and decisive action by advancing the following measures:

- The full and expedited implementation of recent federal bail and sentencing reforms, so that new provisions designed to protect the public—particularly victims of violent sexual crimes—are applied swiftly and consistently across all jurisdictions.
- Strengthening bail and sentencing provisions so that individuals charged with, or convicted of, violent sexual crimes face the strictest possible conditions, including limits on early release in cases of extreme brutality.
- That parole eligibility for sexual offences against children reflects the full gravity of these crimes, limiting conditional or early release for offenders who pose ongoing risks to community safety.
- Strengthening the National Sex Offender Registry, providing communities and police with timely, accurate information and effective tools to safeguard residents.

Canadians must be able to trust that our justice system prioritizes public safety—especially the safety of children—above all else. Communities like ours cannot bear the weight of knowing that legislative gaps may allow dangerous offenders to harm again.

I am calling on you, my colleagues in municipalities across Canada, to:

1. Pass council resolutions urging your respective provincial governments to review and strengthen laws protecting children from violent offenders.
2. Collaborate through FCM and provincial municipal associations to bring a united municipal voice to Ottawa and all legislatures across the country, advocating for the timely implementation and continued enhancement of justice reforms.
3. Engage your local MPs, MPPs/MLAs, and their governments to advocate for continued legislative and judicial reform.

4. Support awareness and prevention efforts within your communities to reinforce the safety and well-being of every child.

Together, we can create a wave of leadership that demands justice and refuses complacency. The protection of children transcends politics and geography; it is a shared duty that defines who we are as a nation.

Thank you for standing with us in this urgent cause. I would welcome the opportunity to coordinate efforts with you and your councils to move this national call forward.

With respect and solidarity,



Frank Campion
Mayor of Welland

RECEIVED

APR 16 2026



From: Calvin Connects Volunteer Association
infocalvinconnects@gmail.com

March 4, 2026

Town of Mattawa
160 Water Street
Mattawa, ON P0H 1V0

Dear Council & Staff,

My name is Margaret, and I am a volunteer for Calvin Connects Volunteer Association.

Calvin Connects is a volunteer-run, non-profit community group established in 2025 to bring neighbours together in Calvin Township through free, family-friendly events such as community potlucks, seasonal gatherings, clean-up days, Game Nights, and holiday events. Our goal is to strengthen rural community connection and create welcoming opportunities for residents of all ages.

On Saturday, May 23rd, we will be hosting our first Coffee House Open Mic Night at the Calvin Community Centre. The evening will feature local performers, coffee and desserts for sale, and a silent auction to help fund future community programming.

We are respectfully requesting the donation of a gift card or a pair of wristbands for the Voyageur Days Music Festival to include in our Silent Auction.

All proceeds from the auction will go directly back into free community events hosted by Calvin Connects. As a fully volunteer-led organization without municipal funding, we rely on partnerships and community generosity to continue offering programming at no cost to residents.

In appreciation of your support, we would be pleased to:

- Recognize the Town of Mattawa and Voyageur Days as a Silent Auction supporter at our event
- Acknowledge your contribution on our social media and promotional materials

We appreciate the work the Town of Mattawa does in hosting Voyageur Days and supporting regional community spirit, and we thank you for considering our request.

Warm regards,

Margaret Gauthier,
on behalf of Calvin Connects Volunteer Association
mgauthier96@hotmail.com

705 - 218 - 0891



INFORMATION REPORT

PREPARED FOR: MAYOR BÉLANGER AND MEMBERS OF COUNCIL

PREPARED BY: COUNCILLOR SPENCER BIGELOW

TITLE: JOHN STREET ROADSIDE SAFETY

DATE: MONDAY APRIL 27, 2026

REPORT NO: 26-20R

BACKGROUND

Safety concerns related to transport/commercial vehicle parking along John Street in Mattawa. John Street serves as a key local roadway that connects directly to Highway 17, a major provincial route with consistent traffic, including commercial transport vehicles. This safety concern is for Town of Mattawa residents, local and thru highway traffic (school buses), and the transport/commercial operators.

Key Safety Concerns

Obstructed Highway Visibility

- Parked transport trucks reduce sightlines for drivers – has been 5+ parked commercial vehicles at a time
- Motorists attempting to merge or turn may be unable to clearly see oncoming traffic
 - This is especially dangerous given commercial vehicles merging with oncoming traffic

Hazardous Turning and Merging Movements

- Vehicles entering or exiting must navigate around parked trucks
- This can force drivers to:
 - Make wider or unexpected turns
 - Enter traffic lanes without full visibility.
- Increased risk of side-impact or merging collisions.
- Transports often merge across highway to park.

Roadway Narrowing

- Large transport trucks parked along the roadside reduce usable lane width
- Winter conditions limit shoulder access and force transports onto the road
- This creates difficulty for:
 - Two-way traffic flow
 - Larger vehicles attempting to pass – changing lanes as they are forced to give more room
 - Causes traffic to slow down – if anticipated
- In some cases, vehicles may cross the center line, increasing collision risk

Increased Risk for Highway Traffic

- Congestion or confusion on John Street can spill back toward Highway 17 – merging transports on and off highway/John Street.
- Vehicles slowing or stopping near the highway access point increase the risk of:
 - Rear-end collisions

- Sudden braking incidents
- Highway drivers may not anticipate slow or obstructed traffic at the junction
 - Non-resident traffic aren't anticipating these roadside conditions
 - Resident traffic anticipate merging transports, pedestrian/operators crossing street etc. and should not have to – operators should not be at risk of motorists

Nighttime and Low-Visibility Conditions

- Parked transport trucks are harder to see in low-light or poor weather conditions
- Limited lighting increases the likelihood of:
 - Late reaction times
 - **Collisions with parked or moving vehicles**

Mattawa Fire and Emergency Services

In 2025 there were MTO highway calls involving Mattawa Fire and other services directly impacting flow of traffic – putting volunteer members at risk as statistically more emergency fatalities occur with motorists on highways. This also increases risk of MVC for local/highway thru traffic (school buses)

Ontario Statistics: Vehicles Striking Parked or Roadside Vehicles

Ontario Ministry of Transportation Road Safety Annual Report (ORSAR):

Ontario data also shows high numbers of collisions where vehicles strike objects along the roadside:

- In **2021**, there were **over 10,000 collisions involving unattended (parked) vehicles**.
- In **2022**, there were: **14,287 collisions involving fixed objects** (including roadside Transports).
- 2024/2025 statistics not yet confirmed, however:
 - Thousands of collisions occur in **parking and roadside environments** annually (based on municipal and prior ORSAR trends)
- Drivers frequently:
 - Misjudge distance
 - Fail to see stationary vehicles
 - Strike parked vehicles and leave

These figures demonstrate that parked vehicles, particularly large transport trucks, represent a significant and well-documented roadway hazard, especially near highway access points

ANALYSIS AND DISCUSSION

What can be done: **Municipal resolution → request to MTO → provincial approval → signage → enforcement**

Communicate with MTO to advocate for improved roadside conditions (signage) and or solution(s):

Short-Term Measures

- Install **“No Truck Parking” signage** along critical sections of John Street – until long-term measures implemented
- Add **visibility markers or reflective signage** near highway access points – non-local traffic can anticipate
- Conduct a **traffic and safety assessment** of the John Street/Highway 17 connection

Long-Term Measures

- Appropriate **signage for designated truck parking area**
- Only **permit a certain number of roadside transports** at a given time – marked by signage and painted lines
- **Implement/enforce** By-law for commercial roadside parking

The Municipal Act, 2001 provides Council with the mandate to address matters affecting the safety and well-being of residents, including traffic concerns. In practice, municipalities across Ontario routinely pass resolutions identifying local safety issues and formally request that MTO implement measures on provincial highways within their boundaries.

Under Ontario law:

- Parking on provincial highways is controlled by the province
- Restrictions become enforceable when:
 - MTO installs signage; OR
 - Approves the restriction

As shown in Regulation 604 under the Highway Traffic Act Ontario:

- Parking can be prohibited where **“signs... indicating a prohibited parking area” are erected by the Ministry**

Similar example:

In the community of Mindemoya (Central Manitoulin), the municipality dealt with **parking problems on roads that are also provincial highways (Highway 551 & 542)**.

What they did:

- Raised concerns through council and local committees
- Worked with:
 - Ministry of Transportation of Ontario (MTO)
 - Ontario Provincial Police (OPP)
 - Requested changes to parking controls

Result: Effective in getting larger no parking signs installed and no parking lines on the pavement

Considerations

The effect/impact these measures have on local businesses – Tim Hortons, Home Hardware etc.

FINANCIAL IMPLICATIONS

RELEVANT POLICY/LEGISLATION

ATTACHMENTS

No physical attachment, go to website:

<https://www.ontario.ca/document/ontario-road-safety-annual-reports-orsar>

RECOMMENDATION

#1 It is recommended to accept this report

#2 Motion to communicate with MTO to advocate/initiate measures

Motion # 1

BE IT RESOLVED THAT Council of the Town of Mattawa receives report # 26-20R titled John Street Roadside Safety.

Motion # 2

BE IT RESOLVED THAT Council directs staff to communication with MTO to advocate / initiate measures.



INFORMATION REPORT

PREPARED FOR: MAYOR BÉLANGER AND MEMBERS OF COUNCIL

PREPARED BY: COUNCILLOR LAURA ROSS

TITLE: COLLABORATIVE OPP MEETING

DATE: MONDAY APRIL 27, 2026

REPORT NO: 26-21R

BACKGROUND

Council has appointed Councillor Laura Ross to the Mattawa Regional OPP Detachment Board and has been attending meetings since 2022.

ANALYSIS AND DISCUSSION

The Mattawa Regional OPP Detachment Board attended a biannual collective policy services board meeting on February 26, 2026.

Attached is the meeting notes for Council's information.

FINANCIAL CONSIDERATION

RELEVANT POLICY/LEGISLATION:

ATTACHMENTS:

OPP North Bay/Powassan/Mattawa Detachments Biannual Collective Meeting Notes

RECOMMENDATION:

It is recommended that Council for the Town of Mattawa receives this report.

BE IT RESOLVED THAT Council of the Town of Mattawa receives report # 26-21R titled Collaborative OPP Meeting.

Home

Insert

Draw

Layout

Review

View

References

Ontario Provincial Police

North Bay/Powassan/Mattawa Detachments

Biannual Collective PSB Meeting

Thursday February 26th, 2026 @5PM

OPP members in Attendance:

- A/Inspector Andrew Kraemer Interim Detachment Commander
- A/S/Sgt Scott Hardwick Interim Detachment Manager
- Sgt Rene Taylor NER Coordinator Community Mobilization & Engagement
- Cst Kyler Brouwer Detachment Community Engagement Officer

Guests:

- Kim Jones Executive Director of Near North Crime Stoppers
Will attend at events to present information and swag, volunteer organization, Nation wide anonymous organization separate from Police services.

Topics for discussion:

Kim Jones

- How our communities can benefit from a partnership between Boards and Crime Stoppers
Would like PSB's to promote and educate the program.

Rene Taylor

- Follow up from the last meeting on the subject matter, presenters under her portfolio and how to connect them with the communities.
Youth Police Initiative for youth ages 15-18. Also, good response with CamSave Program, 8 registered in Mattawa, 2 in Eau Claire, 2 in Bonfield, 2 in Corbeil and 108 in North Bay. Anyone with a door camera can register to be available for contact should OPP need help in your area.

Kyler Brouwer

- Introduction and how his role can support the objectives and strategies of the boards
Kyler spoke about presentation in schools on topics such as bullying, online safety, consent, elder abuse etc. He also spoke of creating a card to on vehicle visors with contact information for OPP emergency and non-emergency issues.



Aptos (Body)



aA



A/Inspector Kraemer

- Presentation on Detachment Commander Performance Feedback document & Process Presented on action plan priorities and an operational plan moving forward.

Group Discussion on Challenge Coins

Members discussed the possible effects of the Toronto activity with the OPP and how it is affecting both morale and public perceptions and trust. Discussions on OPP members are like family and have had to debrief about the disappointment in their fellow members. Spoke about Robert Fields Principals of Policing book promoting community within the forces.

Members spoke about the weapons buy back program and Ontario not participating in the program and its challenges. Most have owners have volunteered firearms and brought into the detachments.

The other topic discussed was the transport collisions specifically in the north and problems with Commercial vehicle licencing and recommendations to a graduated licencing system. Also spoke about the 2 & 1 highway systems coming to the north.

Round table



DATE: MONDAY APRIL 27, 2026

10.1

THE CORPORATION TOWN OF MATTAWA

MOVED BY COUNCILLOR _____

SECONDED BY COUNCILLOR _____

BE IT RESOLVED THAT Council of the Corporation of the Town of Mattawa adopt By-Law 26-11 being a by-law to execute a mutual agreement with Ontario Power Generation to provide fire services at the Otto Holden Dam located at 770 Highway 656 in the Municipality of Mattawan.

THE CORPORATION OF THE TOWN OF MATTAWA

BY-LAW NUMBER 26-11

BEING a By-law to execute a mutual agreement with Ontario Power Generation to provide fire services at the Otto Holden Dam located at 770 Highway 656 in the Municipality of Mattawan.

WHEREAS pursuant to Section 8 of the Municipal Act, 2001, S.O. 2001, c. 25 as amended, empowers and authorizes a municipality to enter into an agreement to enable them to govern their affairs as they consider appropriate;

AND WHEREAS the Town of Mattawa Fire Department received a formal request from Ontario Power Generation

AND WHEREAS the Municipal Council for the Corporation of the Town of Mattawa deems it necessary to enter into an Agreement with the Corporation of the Township of Papineau-Cameron to use the Mike Rodden Arena and Community Centre, or alternate facility, as evacuation centre if required during a community emergency.

NOW THEREFORE the Council of the Corporation of the Town of Mattawa enacts as follows:

1. **THAT** the Mayor, CAO/Treasurer and Fire Chief are hereby authorized to execute the Agreement with Ontario Power Generation to provide fire services at the Otto Holden Dam located at 770 Highway 656 in the Municipality of Mattawan.
2. **THAT** the Agreement with Ontario Power Generation shall be attached hereto as "Schedule A" (together with it's appendices).
3. **THAT** this agreement shall be effective from the date of signing, and shall remain in effect in accordance with the terms of the Agreement subject to any amendments thereto or the termination of said Agreement.
4. **THAT** this By-law shall become ratified upon the signing thereof of both parties.

READ A FIRST and SECOND TIME, this 27th day of April, 2026.

READ THIRD TIME and FINALLY PASSED, this 27th day of April, 2026.

Mayor

Clerk

FIRE PROTECTION SERVICES AGREEMENT BETWEEN

**The Corporation of the Town of Mattawa (Mattawa Fire Department) AND
Ontario Power Generation - Otto Holden Dam (Mattawan, Ontario)**

(Ontario Power Generation are hereinafter called "OPG")

1. PARTIES

This Agreement is made this ____ day of _____ 2026, between:
The Corporation of the Town of Mattawa and Ontario Power Generation (OPG) - Otto Holden Dam, located in the Municipality of Mattawan, Ontario, 770 ON-656, Mattawan ON P0H 1V0.

2. PURPOSE

The purpose of this Agreement is to define the provision of fire protection, rescue services, emergency response, and related support services by the Mattawa Fire Department to the Otto Holden Dam facility operated by OPG in Mattawan, Ontario. This agreement ensures: Timely emergency response, defined operational expectations, Cost recovery and billing structure, Compliance with Ontario Fire Protection and Prevention Act (FPPA).

3. SCOPE OF SERVICES

The Mattawa Fire Department agrees to provide emergency services including, but not limited to:

- Fire Suppression,
- Structural fires,
- Industrial fires, Electrical/pole fires,
- Wildland/brush fires on OPG property up to an acre in size within gated compound of OPG buildings, if conditions worsen MNRF shall be contacted,
- Rescue Services,
- Confined space rescue,
- Water/ice rescue,
- Technical rescue (as resources permit),
- First medical response (as per departmental level of service),
- Hazardous Materials Response up to as per departmental level of service,
- Initial defensive operations in accordance with departmental training and NFPA/OFM guidelines,

Standby coverage for maintenance/Hot work operations

- Fire watch services (by separate billing arrangement),
- Emergency planning consultation (by separate billing arrangement),
- Yearly fire extinguisher training for all OPG staff (by separate billing arrangement).

4. RESPONSE AREA & DISPATCH

OPG Otto Holden Dam shall be included in the Mattawa Fire Department's automatic aid/response coverage area as defined by CACC/DSAB dispatching services and all emergency calls shall be dispatched via 911. Mattawa Fire Department response shall be based on available staffing and apparatus at time of call (volunteer Fire Department).

5. LEVEL OF SERVICE LIMITATIONS

OPG acknowledges that Mattawa Fire Department is a:

- Volunteer/ Paid-On-Call Fire Department,
- Emergency response agency (not an on-site industrial brigade).

Response is subject to:

- Staffing availability,
- Weather conditions,
- Concurrent emergency calls,
- Equipment capability,
- Safety risk assessment conducted by the Incident Commander (Recommendations from the Fire Chief or Deputy Fire Chief),
- Cost recovery and fees,
- Annual Retainer

OPG agrees to pay an annual fire protection retainer fee of:

\$20,000 CAD per calendar year and be renewed on the 1st of January with annual revision/cost Analysis, if required.

Fee-for-Service Billing

Charges may include:

- Consumables (foam, absorbents, medical supplies) if applicable,
- Mutual aid cost recovery (if required),
- A current fee schedule shall be attached as Schedule "A" for reference.

6. TRAINING & PRE-INCIDENT PLANNING

OPG agrees to:

- Provide site access for pre-plans and familiarization tours,
- Share emergency response plans and hazard information,
- Conduct joint training exercises (recommended annually),
- Provide SOS sheets and dam-specific hazard documentation,
- Mattawa Fire Department will: Maintain pre-incident plans for the facility,
- Participate in joint emergency exercises where feasible.

7. SITE ACCESS & SECURITY

OPG shall ensure:

- 24/7 emergency gate access, pin code or keys for Fire apparatus/Fire personal during all emergencies,
- Knox Box or secure key access system,
- Site escort procedures (if required),
- Clear OPG/ (Stakeholder- if applicable) emergency contact list.

8. INCIDENT COMMAND & AUTHORITY

At all emergency incidents:

The Mattawa Fire Department Incident Commander shall have operational control of fire and rescue operations, OPG representatives will act as technical advisors of OPG. Unified Command may be established for complex incidents in accordance with ICS/IMS (Incident Command System/Incident Management System)

9. LIABILITY & INSURANCE

The Town of Mattawa shall maintain liability insurance as required under municipal standards. OPG shall maintain appropriate commercial liability insurance for facility operations. Each party agrees to indemnify and hold harmless the other except in cases of gross negligence.

10. TERM OF AGREEMENT

This Agreement shall be valid for 1 year from the date of signing and may be renewed upon mutual written consent on anniversary date of new year.

Fire Service agreement to be prorated from the effective date that the agreement comes into effect.

11. TERMINATION

Either party may terminate this agreement with:

- 90 days written notice
- Immediate termination in case of breach of terms.

12. COMPLIANCE & LEGISLATION

This Agreement shall comply with:

- Ontario Fire Protection and Prevention Act (FPPA)
- Occupational Health and Safety Act (OHSA)
- NFPA operational standards (as adopted) by the Ontario Fire Marshal guidelines.

13. CONTACT REPRESENTATIVES

Town of Mattawa - Fire Department
Fire Chief: Shawn Hongell
Address: 411 Pine St, Mattawa ON P0H 1V0
Phone: 705-303-3036
Email: shawn.hongell@mattawa.ca

Ontario Power Generation - Otto Holding Dam
Site Manager: _____
Emergency Contact: _____
Phone: _____
Email: _____

14. SIGNATURES

Dated this _____ day of _____, 2026

For the Corporation of the Town of Mattawa

Mayor Raymond A. Bélanger

Paul Laperriere, CAO/Treasurer

Shawn Hongell, Fire Chief

Dated this _____ day of _____, 2026

For Ontario Power Generation

Name/Title:

Name/Title:

Appendix 'A' to By-law 26-11

Appendix "A" – Fee for Service Rates

The following rates apply to emergency response, fire protection services, standby coverage, and related services provided by The Mattawa Fire Department under this Agreement. All charges are calculated from the time apparatus and personnel are dispatched until they return to service.

1. Apparatus and Equipment Rates as per MTO rates - 2026

Apparatus / Equipment	Rate
Pumper / Engine	Per Hour \$ 570.50
Rescue Unit	Per Hour \$ 570.50
Tanker / Water Tender	Per Hour \$ 570.50
Command / Support Vehicle	Per Hour \$ 570.50
Personal Vehicle responding	Per hour \$ 0.00

2. Emergency Response Services

Service	Unit	Rate
Fire Suppression Response	Per Incident	\$ 0.00
Fire Alarm Investigation	Per Call	\$ 0.00
Technical Rescue Response	Per Incident	\$ 0.00
Hazardous Materials Response	Per Incident	\$ 0.00
Medical First Response	Per Incident	\$ 0.00
Water Rescue	Per Incident	\$ 0.00
Wildland/brush fire up to an acre in size within OPG gates.	Per Incident	\$ 0.00

3. Standby Fire Protection Services as per MTO rates - 2026

Service	Unit	Rate
Firefighter/Officer Standby Coverage	Per Hour	\$ 0.00
Per Fire Apparatus Standby	Per Hour	\$ 570.50
Per personal vehicle responding standby	Per Hour	\$ 0.00

4. Consumable Materials (as per MTO rates 2026)

Item	Unit	Rate
Medical Supplies	Per medical bag	\$ 150.00-250.00/per use.
Absorbent / Spill Containment Materials	Per bag	\$ 20.00
hazmat supplies	Per kit	\$ 20.00 up to 1000.00
Foam Concentrate	Per jug	\$ 629.04

5. Specialized Services

Service	Unit	Rate
Fire Investigation Services	Per Hour	\$ 0.00
Fire Safety Inspection	Per Inspection	185.00 (2026 rate)
Training Services – <u>Service can be provided at an agreed rate.</u>		

6. Additional Charges

- Any specialized equipment, contracted services, ie: mutual aid etc., or materials not listed above will be billed/charges where applicable.
- Rates may be reviewed annually and adjusted by the Mattawa Fire Department or Municipality to reflect operational costs.
- A minimum charge of one (1) hour per apparatus response.



INFORMATION REPORT

PREPARED FOR: MAYOR BÉLANGER AND MEMBERS OF COUNCIL

PREPARED BY: COUNCILLOR SPENCER BIGELOW

TITLE: ARTS & CULTURE ECONOMIC DEVELOPMENT

DATE: MONDAY SEPTEMBER 8, 2025

REPORT NO: 25-46R

BACKGROUND

The Arts & Culture sector supports a strong Ontario economy (2022 \$26.31 Billion GDP which was 45% of Canada's total Arts & Culture sector GDP).

Arts & Culture Tourism Impacts –

- **Arts & Culture Tourists Spend More**
 - 13% of unique trips included arts and culture activities those trips accounted for 30% of tourist spending in the province.
- **Arts & Culture Tourists Stay Longer**
 - 40% of Canadian arts and culture visitors made trips of three days or more while only 13% of non-arts and culture visitors did the same.
- **Arts & Culture is 1/8th of all tourist trips to or within Ontario**
 - Over 18.4 million unique tourist's trips in Ontario included arts and culture activities.

ANALYSIS AND DISCUSSION

Arts & Culture Festival

- Supports Community Well-being
- Includes the Arts in Economic Development Strategies
- Supports Existing Local Arts Initiatives
- Integrates Arts into Town Planning
- Creates Dedicated Arts Funding Streams
- Supports Main Street Economy & Promotes Beautification

Mattawa Block Party – Arts & Culture Festival

- Art
- Culinary
- Music



Main street closure – Ex: IDA to Dollarama allows through traffic using side streets

- 15+ Food Trucks - this # puts us on the map, vendor participation fees etc.
- Battle of the Bands – stage on main street, local/non-local groups, prize winnings, crowd voting, 2 day event, win a slot at Voyageur days
- All Vendors/Makers Market – Local and Surrounding
- Activity & Artisan Markets
- Theatre Arts – stage on main street
- Street Magicians/Street Entertainers
- Local Buskers
- Beer Gardens
- Local Business Booths
- Car show/motorcycles etc.
- Indigenous groups
- Canoe making etc.
- Main Street business involvement
- Dedicated kid zone on main street
- Local/Surrounding Artists Mural
- Museum Involvement
- Fire Department Involvement – Public Education / Kids
- Promote Voyageur Days
- Allow camping/trailers along Mattawan etc.
- Involve Local Business's in packages – hotels, restaurants etc.



Main Considerations

- Increased **tourism and foot traffic** to main street businesses.
- Promote main street beautification.
- Opportunities for **youth and community groups** to fundraise.
- Promotes **local talent and entrepreneurship**.
- Promotes community well-being while including tourists.
- Positions Mattawa as a seasonal cultural and culinary destination.

FINANCIAL CONSIDERATION

Budget Summary (Preliminary)

Item	Estimated Cost
Permits & Administration	\$3,000
Entertainment & Performers	\$7,000
Marketing & Promotion	\$5,000
Infrastructure & Rentals	\$10,000
Security & First Aid	\$2,000
Waste Management	\$1,500
Miscellaneous Contingency	\$1,500
Total Estimated Cost	\$30,000
	● After Grants ~\$10-15K

Funding Sources: Sponsorships, vendor fees, tourism grants, local business partnerships.

- **ONTARIO GRANTS**

1. **Experience Ontario (Provincial Tourism Grant)**
2. **Marquee Event Program**
3. **Celebrate Ontario / Reconnect**
4. **Ontario Trillium Foundation (OTF)**

ATTACHMENTS

RELEVANT POLICY/LEGISLATION

RECOMMENDATIONS

Council approves this report and agrees to speak about this during budget deliberations

BE IT RESOLVED THAT Council of the Town of Mattawa receives report # 25-46R titled Arts & Culture Economic Development.

AND FURTHER THAT Council directs the Mayor and CAO/Treasurer to include this report into the 2026 Municipal Operating Budget deliberations.

DATE: MONDAY SEPTEMBER 8, 2025

RESOLUTION NO: 25-171

THE CORPORATION TOWN OF MATTAWA

MOVED BY COUNCILLOR LAURA ROSS

SECONDED BY COUNCILLOR FERN LEVESQUE

BE IT RESOLVED THAT Council of the Town of Mattawa receives report # 25-46R titled Arts & Culture Economic Development.

AND FURTHER THAT Council directs the Mayor and CAO/Treasurer to include this report into the 2026 Municipal Operating Budget deliberations.

Recorded Vote – Yes ___ No X

Recorded Vote Requested by:

	Yea	Nay
Mayor Bélanger	<u>X</u>	___
Councillor Gardiner	<u>X</u>	___
Councillor Levesque	<u>X</u>	___
Councillor Mick	<u>X</u>	___
Councillor Ross	<u>X</u>	___
Councillor Thibert	<u>X</u>	___
Councillor Bigelow	<u>X</u>	___

RA Bélanger

Mayor Raymond A. Bélanger

Deferred ___ Tabled ___ Lost ___ Carried X

Declaration of Pecuniary Interest:

Disclosed his/her/their interest(s), vacated he/her/their seat(s), abstained from discussion and did not vote



INFORMATION REPORT

PREPARED FOR: MAYOR BÉLANGER AND MEMBERS OF COUNCIL

PREPARED BY: COUNCILLOR SPENCER BIGELOW

TITLE: PUMPKINFEST AT EXPLORERS POINT

DATE: MONDAY SEPTEMBER 22, 2025

REPORT NO: 25-50R

BACKGROUND

A new Halloween community tradition.

ANALYSIS AND DISCUSSION

Pyramid structure that holds lit up decorated pumpkins situated at the point. Pumpkins are designed by students & by community donation. Pyramid is lit up the week of Halloween. Pumpkins purchased by the town, the structure funded by town + local/surrounding businesses with marketing opportunity. Pyramid structure to be modular – taken apart and stored.

Have the high school garden support the community endeavour by growing Giant Pumpkins (Dill's Atlantic Giant).

A total of 3 pyramids to be constructed – 2x 20' and 1x25'.

The future – Mattawa Crawl to the Point 'Pumpkinfest'

- After trick or treat/downtown festivities
- Costume contest
- Music
- Culinary and more

FINANCIAL CONSIDERATION:

1x 20' ~ \$3500

Pumpkins \$2000

RELEVANT POLICY/LEGISLATION:

ATTACHMENT:

RECOMMENDATION:

It is recommended to accept this report and initiate the first pyramid and pumpkins this October.



BE IT RESOLVED THAT Council of the Town of Mattawa receives report # 25-50R titled Pumpkinfest at Explorers Point.

AND FURTHER THAT Council approves the purchase of pyramid and pumpkins for October 2025 and directs the recreation staff to erect one pyramid with pumpkins.

AND FURTHER THAT Council supports Pumpkinfest as an annual event to be organized by the Parks and Recreation Department with a costume contest, music, food vendors and more beginning in 2026.

DATE: MONDAY SEPTEMBER 22, 2025

RESOLUTION NO: 25-179

THE CORPORATION TOWN OF MATTAWA

MOVED BY COUNCILLOR LOREN MICK

SECONDED BY COUNCILLOR MATHEW GARDINER

BE IT RESOLVED THAT Council amends resolution no: 25-180 by removing and further that Council approves the purchase of pyramid and pumpkins for October 2025 and directs the recreation staff to erect one pyramid with pumpkins.

Recorded Vote – Yes ___ No X

Recorded Vote Requested by:

	Yea	Nay
Mayor Bélanger	<u>X</u>	___
Councillor Gardiner	<u>X</u>	___
Councillor Levesque	<u>X</u>	___
Councillor Mick	<u>X</u>	___
Councillor Ross	<u>X</u>	___
Councillor Thibert	<u>X</u>	___
Councillor Bigelow	<u>X</u>	___

RA Bélanger

Mayor Raymond A. Bélanger

Deferred ___ Tabled ___ Lost ___ Carried X

Declaration of Pecuniary Interest:

Disclosed his/her/their interest(s), vacated he/her/their seat(s), abstained from discussion and did not vote

DATE: MONDAY SEPTEMBER 22, 2025

RESOLUTION NO: 25-180

THE CORPORATION TOWN OF MATTAWA

MOVED BY COUNCILLOR SPENCER BIGELOW

SECONDED BY COUNCILLOR LAURA ROSS

BE IT RESOLVED THAT Council of the Town of Mattawa receives report # 25-50R titled Pumpkinfest at Explorers Point.

AND FURTHER THAT Council approves the purchase of pyramid and pumpkins for October 2025 and directs the recreation staff to erect one pyramid with pumpkins.

AND FURTHER THAT Council supports Pumpkinfest as an annual event to be organized by the Parks and Recreation Department with a costume contest, music, food vendors and more beginning in 2026.

RESOLUTION NOT VOTED ON AFTER AMENDMENT

Recorded Vote – Yes X No

Recorded Vote Requested by:

MAYOR BÉLANGER

	Yea	Nay
Mayor Bélanger	___	___
Councillor Gardiner	___	___
Councillor Levesque	___	___
Councillor Mick	___	___
Councillor Ross	___	___
Councillor Thibert	___	___
Councillor Bigelow	___	___

RA Bélanger

Mayor Raymond A. Bélanger

Deferred Tabled Lost Carried

Declaration of Pecuniary Interest:

Disclosed his/her/their interest(s), vacated he/her/their seat(s), abstained from discussion and did not vote

DATE: MONDAY APRIL 27, 2026

14.0

THE CORPORATION TOWN OF MATTAWA

MOVED BY COUNCILLOR _____

SECONDED BY COUNCILLOR _____

BE IT RESOLVED THAT Council proceed In Camera (Closed) session pursuant to section 239(2) of the Municipal Act, 2001, as amended at _____ p.m. in order to address Item #14.2 Cassellholme Board of Management vs Castle Arms and Item # 14.3 Cassellholme Board of Management Exit Strategy both under litigation or potential litigation, including matters before administrative tribunals, affecting the municipality or local board.

DATE: MONDAY APRIL 27, 2026

15.1

THE CORPORATION TOWN OF MATTAWA

MOVED BY COUNCILLOR _____

SECONDED BY COUNCILLOR _____

BE IT RESOLVED THAT the regular meeting reconvene at _____ p.m.

DATE: MONDAY APRIL 27, 2026

17.1

THE CORPORATION TOWN OF MATTAWA

MOVED BY COUNCILLOR _____

SECONDED BY COUNCILLOR _____

BE IT RESOLVED THAT this regular meeting adjourn at _____ p.m.