



**COMMITTEE OF THE WHOLE
AGENDA
MONDAY APRIL 20, 2026 AT 5:00 P.M.**

**DR. S. F. MONESTIME MUNICIPAL COUNCIL CHAMBERS
160 WATER STREET, MATTAWA ON**

<p>Zoom Meeting Access: 1-647-374-4685 Meeting ID Code: 822 2157 4516 Passcode: 231942</p>

- 1. Meeting Called to Order**
- 2. Announce Electronic Participants**
- 3. Adoption of Agenda**
 - 3.1 To Adopt the agenda as presented or amended
- 4. Disclosures of a Conflict of Interest**
- 5. Presentations and Delegations**
- 6. Notice of Motions**
 - 6.1 Change of start time for April 27th, 2026 meeting
- 7. Information Reports – Motions**
 - 7.1 2026 Municipal Operating & Capital Budget – Report # 26-20R
Report from Paul Laperriere, CAO/Treasurer
- 8. In Camera (Closed) Session**
- 9. Return to Regular Session**
- 10. Motions Resulting from Closed Session**
- 11. Adjournment**
 - 11.1 Adjournment of the meeting

DATE: MONDAY APRIL 20, 2026

3.1

THE CORPORATION TOWN OF MATTAWA

MOVED BY COUNCILLOR _____

SECONDED BY COUNCILLOR _____

BE IT RESOLVED THAT this meeting agenda dated Monday April 20, 2026 be adopted.

DATE: MONDAY APRIL 20, 2026

6.1

THE CORPORATION TOWN OF MATTAWA

MOVED BY COUNCILLOR _____

SECONDED BY COUNCILLOR _____

BE IT RESOLVED THAT Council change the start time of the regular meeting of Monday April 27, 2026 to 5:00 p.m.



INFORMATION REPORT

PREPARED FOR: MAYOR BÉLANGER AND MEMBERS OF COUNCIL
PREPARED BY: PAUL LAPERRIERE, CAO/TREASURER
TITLE: 2026 MUNICIPAL OPERATING AND CAPITAL BUDGET
DATE: MONDAY APRIL 20, 2026
REPORT NO: 26-20R

BACKGROUND

Staff have been working on the budget for some time now and we are now ready to present the draft 2026 municipal budget to Council.

ANALYSIS AND DISCUSSION

TIMING:

Strong Mayor Powers states that a budget delivered in February is a mayor's budget with Council having 30 days to make amendments. At the request of Mayor Bélanger, no work was done on the budget until March/April, ensuring that this is a staff prepared budget for presentation to, and approval by, all of Council.

The external financial auditors completed their field work the last week of March and the budget process was in full swing shortly thereafter.

KEY CONSIDERATIONS:

TAXATION:

- Water and sewer rates were established by bylaw in February with a 3% increase.
- Increases to general taxation rates, as per the direction provided in the strategic plan, are to be minimalized.

AGREEMENTS THAT COME INTO EFFECT:

- HSWS New Reservoir funding executed in 2026
- MTO Connecting Link – Main Street Capital project executed in 2026
- Full year of principal payments on Seniors Housing loan
- Cassellholme capital levy

AGREEMENTS THAT EXPIRE IN 2026:

- NORDS funding expired March 31, 2026 (said to be extended 3 yrs starting 2027).
- Ontario Tax Minimization Payment (funding of \$136K/yr) is being phased out with 50% the amount cut back in 2026 and 100% cutback in 2027.
- Collective Agreement ends December 31, 2026
- Garbage Collection Agreement ends December 31, 2026

- Landfill Operations Agreement ends September 30, 2026
- Dorion Road construction period ends October 31, 2026
- Mauril Bélanger Bridge environmental study and detailed structural analysis ends December 31, 2026

RISK CONSIDERATIONS:

ARENA:

The ice making infrastructure is beyond useful life. The brine is leaking worse than ever and it is unknown whether we will make another season. If successful with the brine “plugging” solution, repair costs are under \$10,000 (included in budget). If not successful, we could face a non-ice season next winter. To address this risk, we will apply for NOHFC funding to replace the infrastructure and add a new cement pad. Costs are still unknown at this time but based on discussions with other municipalities, the project is expected to be in the \$500K - \$700K range.

Another alternative is to finance the whole project if we can secure a bank loan. With our existing debt load (especially the Seniors Housing, \$5.6 million), capital projects about to be underway, the liability recorded on our balance sheet due to the capital commitment to Cassellholme (~\$1.8 million) and the annual repayment limit imposed by MMAH, we may not have any borrowing capacity.

Due to these uncertainties, none of the amounts below have been included in the budget. As stated above, we will apply to NOHFC for funding. If unsuccessful, we will seek Council’s direction as to whether we should approach our banker, Infrastructure Ontario or other lender. From a budget perspective, financing charges would be minimal in 2026. Any significant financing charges would affect 2027 and future years.

The table below summarizes and provides a project costing and funding overview.

REPLACEMENT OF ICE MAKING INFRASTRUCTURE AND CEMENT PAD	Project cost		
	Scenario 1	Scenario 2	Scenario 3
A) THROUGH NOHFC:			
Pre-tax cost	500,000	600,000	700,000
HST	65,000	78,000	91,000
Total cost with HST	565,000	678,000	791,000
NOHFC funding (75% to a maximum of \$500,000)	(423,750)	(500,000)	(500,000)
HST rebate	(56,200)	(67,400)	(78,700)
Net project cost to be financed	85,050	110,600	212,300
Annual financing cost	4,253	5,530	10,615
B) THROUGH BANK FINANCING:			
Pre-tax cost	500,000	600,000	700,000
HST	65,000	78,000	91,000
Total cost with HST	565,000	678,000	791,000
Government grants/other funding	-	-	-
HST rebate	(56,200)	(67,400)	(78,700)
Net project cost to be financed	508,800	610,600	712,300

CAPITAL PROJECTS:

Budget includes \$219,500 in construction loans for the major capital projects. Interest charges at 5% have been provided in the budget. As per the comments made above, project financing is not yet assured.

PUBLIC WORKS BUILDING:

The Public Works building is old (circa 1950). The long-term solution is a new building. There is no capacity in the current budget to entertain a new building at this time. Only "traditional" repairs and maintenance costs have been included in this budget.

BUDGET OVERVIEW:

The 2026 budget overview is summarized in the following table:

TOWN OF MATTAWA

Budget Summary

2026 Taxation Year

	2026	2025
REVENUE:		
Government funding	3,917,666	3,878,060
General taxation	2,434,225	2,391,363
Water	1,144,339	1,106,416
Voyageur Days	460,000	500,000
Landfill	313,692	330,682
All others	945,241	911,751
Total revenue	9,215,163	9,118,273
EXPENSES:		
Capital projects	2,720,011	2,618,790
Salaries, benefits and staff expenses	2,457,006	2,431,792
Levies and other mandatory costs	2,247,805	2,307,862
Maintenance of facilities, roads & bridges equipment and vehicles	446,083	403,712
Administration	595,482	575,269
Voyageur Days	460,000	500,000
Utilities	339,895	323,710
Total expenses	9,266,282	9,161,135
(DEFICIT)	(51,119)	(42,862)
INCREASE TO TAX LEVY		
\$ Amount	\$51,119	\$42,862
% increase year over year	2.10%	1.79%

With respect to taxation levy increases, the strategic direction established by current Council through its strategic plan, is to minimize wherever possible tax increases to the residents of Mattawa. The proposed increase aligns with Statistic Canada's projected inflation rate of 2% for 2026.

Despite the low increase in comparison to most, if not all area municipalities, which are in the 4% - 5% range, this budget is a Growth Budget with \$2.7 million in capital expenditures in the current year and a minimum of nearly \$20 million over the next 5 years as summarized below:

5 YEAR CAPITAL FORECAST

	2026	2027	2028	2029	2030	2031	Total
	← (\$ in 000) →						
Main Street	575	2,000	1,760	-	-	-	4,335
Reservoir	600	2,500	2,807	-	-	-	5,907
Bridge*	207	-	500	2,000	2,500	2,000	7,207
All others (see list)	1,338	150	150	150	150	150	2,088
Total 5 Year Forecast	\$2,720	\$4,650	\$5,218	\$2,150	\$2,650	\$2,150	\$19,538

* Intake for Bridge is not out yet. Following the Main Street Connecting Link approval where the capital funds were approved following the completion of the funded study, it is assumed that capital funds for the bridge will also be approved following completion of its detailed study.

RELEVANT POLICY/LEGISLATION:

- Ontario Municipal Act, 2001 – Sections 289 and 290, Requirement to prepare and adopt a budget.
- O. Reg. 530/22: PART VI.1 OF THE OMA

ATTACHMENTS:

Appendix A: Detailed Line by Line Budget

Appendix B: Budget Summary

Appendix C: Departmental Comparison

Appendix D: Salaries, Benefits and Other Staffing Costs

Appendix E: Levies and Other Mandatory Costs

Appendix F: Capital Projects

Appendix G: Capital Project Financing Charges

RECOMMENDATION:

It is recommended that Council receives and accepts this report. It is further recommended that Council approves the 2026 budget as presented.

Motion # 1

BE IT RESOLVED THAT Council of the Town of Mattawa receives report # 26-20R titled 2026 Municipal Operating and Capital Budget.

Motion # 2

BE IT RESOLVED THAT Council approves the 2026 Municipal Operating and Capital Budget and directs the Clerk to bring back a formal by-law for adoption at the regular meeting of Monday May 11, 2026.

Town of Mattawa
 Detailed Line Budget
 For the Period 2026-01-01 to 2026-12-31

Account #	Description	2025		2026
		Budget	Actual	Budget
REVENUE:				
12-100-000-000	100 PROVINCIAL/FEDERAL FUNDING			
12-100-264-000	Hospital Grant	1,425	1,425	1,425
12-120-310-000	Ontario Municipal Partnership Fund (OM	1,416,000	1,406,000	1,540,200
12-120-311-101	Federal Gas Tax Revenue	120,000	145,902	123,206
12-120-311-140	COVID 19 Stream Funding	-	10,000	-
12-120-312-000	OCIF/OMAFRA Formula	180,000	181,927	151,268
12-120-312-002	MDRA Flood Claim(MMAH)	250,000	30,694	-
12-120-312-101	Municipal Tax Mitigation Payment	136,406	136,406	68,203
12-120-312-102	ICIP Dorion Road Provincial Funding	466,133	333,803	132,330
12-120-312-104	ICIP Dorion Road Federal Funding	839,124	600,905	238,219
12-120-312-133	NOHFC Funding - Fitness Ctr & Curling	-	32,390	383,383
12-120-312-351	MTO Connecting Link Funding -Main Str	368,972	166,472	517,500
12-120-312-353	NORDS Funding	-	441,994	-
12-120-312-354	Voyageur Days Grant Funding	70,000	55,000	70,000
12-120-312-355	MTO - Connecting Link - Bridge	-	154,668	185,932
12-120-312-356	MOI - HSWS funding	-	-	438,000
12-120-312-357	MTO - Pothole Program	-	-	38,000
12-120-314-001	Fisheries & Oceans Funding	100,000	-	100,000
12-120-732-106	Other Revenue/Grants	-	694	31,905
12-220-336-000	Regular Levy (Mun Only)	2,434,225	2,422,617	2,434,225
12-220-340-000	No Support Levy	262,285	-	
12-230-343-000	Canada Post(PIL)	8,296	-	8,296
12-230-350-000	Ontario Hydro(PIL)	2,508	-	2,508
12-230-352-000	L.C.B.O.(PIL)	10,750	-	10,750
12-230-353-000	Power Dam Special Payment	11,834	11,834	11,834
12-240-355-000	Reserves Taken Into Revenues	10,000	10,000	10,000
20-210-012-015	OCIF Bank Interest	600	(123)	-
20-210-012-105	Regular Bank Interest	25,000	15,430	5,000
20-210-012-108	Bank Interest on Federal Gas Tax	1,000	(101)	
20-210-014-105	On Gst Rebates/Eht Interest	-	2,332	-
20-210-080-105	On Taxes(Interest)	162,023	219,542	200,000
20-210-315-000	MFIPPA Requests	-	5	
20-210-317-000	Tax Certificates	1,500	1,775	1,500
20-210-318-000	Water Certificates	500	-	
20-210-320-000	Land/Property Tax Sales	10,000	2,500	20,000

Town of Mattawa
Detailed Line Budget
For the Period 2026-01-01 to 2026-12-31

Account #	Description	2025		2026
		Budget	Actual	Budget
20-210-334-000	Council Chamber Usage Fees	7,500	5,442	5,500
20-210-386-106	Food Recyclers	-	900	-
20-210-999-000	Misc Revenue (Office)	-	12,940	7,337
20-210-999-106	Town Charge for NSF Cheques	-	675	-
20-210-999-651	Bell Tower Property Lease	14,458	16,631	16,630
20-210-999-670	Cemetery	5,000	3,888	4,000
20-620-080-105	On Water & Sewages(Interest)	13,500	18,263	18,000
30-300-120-000	Other Provincial Grants	8,230	-	-
30-300-265-104	Corporate Funding - Otther Assistance	10,000	19,700	10,000
30-300-265-104	One-time donation - Fire Association			10,000
30-300-374-000	Fire Department Revenue(Highway Calls	15,000	52,889	65,000
30-300-999-540	Commercial/Residential Inspections	1,800	2,265	2,250
30-300-999-995	Fire Permit Fees	5,300	6,194	6,000
30-310-000-000	310 BY-LAW DEPARTMENT			
30-310-382-111	Lottery Licence - Bingo	1,450	2,492	2,000
30-310-382-112	Lottery Licence - Raffle	1,500	1,155	1,200
30-310-383-000	Refreshment Vehicle Lic.	500	1,200	1,200
30-310-384-000	Hawkers & Peddlers Lic.	-	25	25
30-310-385-000	Taxi Licences	625	750	750
30-310-400-116	By-Law Infractions	-	(1,295)	500
30-310-402-000	Prov Offences Net Rev	5,977	5,977	6,000
30-310-408-000	Dog Tags	750	1,195	1,000
30-310-999-640	Property Clean-up Fees	-	1,848	1,500
30-320-404-120	Building Permit Fees	6,000	8,244	8,500
30-320-404-122	Demolition Permit Fees	-	100	100
30-320-406-000	Legal Inq (Build)	200	-	-
42-420-999-640	Health Card Revenues - Service Ontario	3,725	3,620	-
42-420-999-641	FedEX	-	19	100
42-425-445-106	Voyageur Days Wristband Sales	266,000	215,957	216,025
42-425-445-147	Voyageur Days Bar Sales	100,000	144,926	145,000
42-425-445-148	Voyageur Days Vendors Permits	6,000	6,505	6,800
42-425-445-149	Voyageur Days Merchandise Sales	5,000	1,725	1,475
42-425-445-150	Voyageur Days Sponsorship	42,000	19,500	15,000
42-425-445-152	V-Days Camping	11,000	3,644	5,700
42-430-456-000	MTO Revenues	34,000	32,367	87,202
60-600-492-000	Scrap Metal Revenue	10,000	9,085	9,500
60-600-492-145	Commercial Open Charge Fees	6,050	3,814	4,000

Town of Mattawa
 Detailed Line Budget
 For the Period 2026-01-01 to 2026-12-31

Account #	Description	2025		2026
		Budget	Actual	Budget
60-600-498-603	Landfill Contract Administration	-	124,591	113,392
60-600-999-820	Proceeds of Disposal of Assets	-	400	-
60-601-000-000	601 Bridge Project			-
60-612-488-000	Landfill Shared Services Revenue	186,150	91,797	91,800
60-612-498-000	Landfill Tipping Fees (Rev)	85,000	84,735	90,000
60-614-686-102	Blue Box Prog Funding (Stewardship)	43,082	29,804	-
60-614-686-103	Electronic Depot Revenue	400	1,365	1,500
60-614-686-104	Recycling Depot Revenue and Expenses	-	3,499	3,500
62-620-363-000	Billings - Flat Rate	544,990	545,989	562,369
62-620-364-000	Billings - Metered	93,450	89,966	92,665
62-620-365-000	Billings - Frontage	980	1,041	1,072
62-620-366-000	Billings - Swimming Pools	1,830	3,863	4,000
62-620-367-000	Billings - Sewer Surcharge	463,116	466,246	480,233
62-620-371-000	Open/Close Water	2,050	4,057	4,000
62-620-373-000	Service Line Warranty Revenue	513	-	500
64-640-450-170	Launching Fees (Daily)	1,045	1,296	1,300
64-640-450-171	Launching Fees (Seasonal)	345	399	400
64-640-452-125	Slip Rentals (Docking)	14,000	18,159	18,160
64-640-999-700	Shore Power (Hydro)	-	(865)	-
70-700-424-125	Hall Rentals	6,000	9,976	10,000
70-700-425-125	Ice Rentals	30,500	35,730	36,000
70-700-426-131	NHL Alumni Game	-	(8,124)	-
70-700-426-132	Mattawa Men's Invitational Tournament	-	5,891	-
70-700-428-125	Floor Rentals	500	285	300
70-700-442-645	Advertising Revenue	-	1,479	1,478
70-700-999-000	Other Misc. Revenue(Particpation Grant	8,500	126	-
70-700-999-297	Insurance for Recreation Rentals	-	271	-
70-710-212-101	Summer Student- Rec Federal	16,000	-	7,392
70-710-212-102	Summer Student - Rec Prov	3,850	12,196	15,136
70-710-438-000	Mattawa Sports & Fitness Revenue	4,500	7,833	7,800
70-710-440-125	Ballfield Rental	500	390	400
70-710-442-000	User Agreements	18,288	18,288	18,288
70-710-780-104	Youth Program Revenues and Registrati	10,900	14,809	15,000
70-750-732-104	Other Municipal Contributions	-	403	-
70-760-790-640	Fitness Centre Membership Revenue	33,000	35,341	35,000
80-800-412-000	Committee Of Adjustment Fees	500	1,193	1,000

Town of Mattawa
 Detailed Line Budget
 For the Period 2026-01-01 to 2026-12-31

Account #	Description	2025		2026
		Budget	Actual	Budget
80-800-414-000	Rezoning Fees	1,000	501	1,000
80-800-420-000	Compliance Letters	-	300	-
80-810-999-000	LTC Home Revenue	120,000	-	-
80-840-505-309	Capital Project Financing			219,500
12-220-336-000	Regular Levy (current year increase)			51,119
TOTAL REVENUE		9,161,136	8,589,961	9,266,282

EXPENSES:

10-150-000-000	150 SCHOOL REQUISITIONS			
10-150-120-000	English Public Board	156,771	-	-
10-150-121-000	English Separate Board	45,789	-	-
10-150-122-000	French Public Board	9,231	-	-
10-150-123-000	French Separate Board	50,494	-	-
20-200-530-230	Council Renumeration	86,351	82,672	88,078
20-200-568-243	CPP Pt	-	(8)	
20-200-568-245	E.H.T.	-	(10)	
20-200-584-202	Mayor - Raymond A. Belanger	11,500	14,822	15,000
20-200-584-203	Counc. - Loren Mick	6,000	7,954	2,000
20-200-584-204	Counc. - Laura Ross	250	939	1,500
20-200-584-207	Counc. - Garry Thibert	125	175	175
20-200-584-210	Counc. - Fern Levesque	125	170	175
20-200-584-212	Deputy Mayor - M. Gardiner	1,000	-	500
20-200-584-214	Counc - S. Bigelow	5,000	4,284	2,000
20-200-586-000	Special Donations	-	1,950	1,000
20-210-019-057	General Government Amortization	-	19,635	
20-210-504-306	Credit/Debit Transaction Fees	18,000	17,937	18,000
20-210-504-307	Bank Service Charges	6,500	7,963	8,000
20-210-504-309	Month-End Transit Clearing Acct	-	10,321	-
20-210-512-322	Taxes Written Off	-	3,646	5,000
20-210-512-323	Property Assessment	28,000	28,299	29,074
20-210-512-326	Tax Rebates	-	8,005	4,000
20-210-532-227	Sick/Vacation Payout	7,500	-	
20-210-532-230	Full Time - Office	357,004	331,704	397,515
20-210-532-231	Part Time Staff	-	2,926	
20-210-534-254	Staff Events	4,000	(203)	4,000
20-210-568-240	U.I.C.(F.T.)	10,457	35,301	10,223

Town of Mattawa
 Detailed Line Budget
 For the Period 2026-01-01 to 2026-12-31

Account #	Description	2025		2026
		Budget	Actual	Budget
20-210-568-241	C.P.P.(F.T.)	22,276	82,489	21,778
20-210-568-244	Omers	34,855	116,172	36,062
20-210-568-245	Ontario Health Tax	9,854	33,200	9,633
20-210-568-246	WSIB	15,117	16,142	15,257
20-210-568-247	Employee Health Benefits	68,488	44,482	67,964
20-210-568-250	Clothing	2,545	-	2,492
20-210-570-000	Capital Purchases (G.G.)	18,000	5,439	-
20-210-571-000	Townhall Renovations	-	3,398	10,000
20-210-572-261	IT Contracted Services	15,000	-	10,000
20-210-572-262	Hardware/Software Supplies	15,000	12,573	10,000
20-210-572-263	Financial Software Annual License	15,000	19,445	20,000
20-210-572-265	Software Upgrading	15,000	475	500
20-210-572-390	Website Expenses	2,500	9,487	10,000
20-210-572-392	Town App	-	1,895	1,900
20-210-576-290	Telephone General	6,600	17,185	17,200
20-210-576-291	Telephone Fax	500	(31)	-
20-210-576-292	Postage	6,400	8,294	8,300
20-210-576-293	Photocopier Costs	4,300	10,345	10,350
20-210-576-294	Equipment/Furniture	1,000	124	1,000
20-210-576-296	Internet	12,000	10,443	10,500
20-210-576-297	Insurance	132,000	144,272	145,000
20-210-576-298	Advertising & Subscriptions	6,000	22,060	20,000
20-210-576-299	Office Supplies	11,500	11,728	12,000
20-210-576-307	Interest on Line of Credit	8,000	12,968	13,000
20-210-578-310	Auditor's Fees	20,000	12,924	20,000
20-210-578-312	Legal Fees	18,700	20,281	20,000
20-210-578-314	Human Resources Consultants	20,000	9,242	10,000
20-210-578-315	Integrity Commissioner Investigations	15,000	61	-
20-210-578-316	Organizational Review/strat plan	15,000	78,261	-
20-210-578-317	Consulting Fees	3,500	-	-
20-210-578-318	Meeting Expenses	150	2,624	2,500
20-210-583-000	Health & Safety	300	4,634	2,500
20-210-584-330	Conferences/Training Expenses	20,000	8,726	8,500
20-210-584-331	Travel	1,000	1,364	1,500
20-210-584-332	Registration Fees	1,500	2,887	3,000
20-210-746-280	Building Maintenance	5,000	10,510	10,500

Town of Mattawa
 Detailed Line Budget
 For the Period 2026-01-01 to 2026-12-31

Account #	Description	2025		2026
		Budget	Actual	Budget
20-210-746-281	Heat	3,200	3,723	3,800
20-210-746-282	Hydro	5,800	3,854	3,900
20-210-746-283	Janitors Supplies	600	540	600
20-210-746-284	Office Cleaning	6,200	6,000	6,300
20-210-999-340	Elections	-	-	15,000
20-210-999-341	Association Dues	3,000	4,005	4,000
20-210-999-342	Public Receptions	-	233	250
20-210-999-390	Capital Asset Management Expenses	25,000	28,412	6,000
20-210-999-606	Cemetery	1,000	71	1,000
20-210-999-999	Misc Expenses	5,000	1,486	1,500
20-360-570-000	Flood Emergency(Capital Costs)	265,957	(0)	-
20-360-570-053	Disaster Relief-Calvin	-	(5,071)	-
30-300-019-057	Fire Amortization	-	52,815	-
30-300-506-298	Advertising	125	-	-
30-300-506-402	Books & Material	-	572	500
30-300-509-450	Fire Truck(Reserve)	4,655	4,655	4,655
30-300-536-231	Salary Chief	86,275	87,628	90,634
30-300-538-231	Salary Deputy & Trainer	12,000		12,000
30-300-540-231	Volunteer Firefighters	61,000	58,714	92,000
30-300-556-231	Standby Security	30,292	27,628	-
30-300-568-242	U.I.C.	4,192	139	3,179
30-300-568-243	C.P.P.	8,929	255	6,772
30-300-568-244	Omers	-	364	893
30-300-568-245	Ontario Health Tax	3,950	119	2,996
30-300-568-246	Worker'S Comp	6,060	291	4,744
30-300-568-247	Employee Health Benefits	27,453	10,707	21,134
30-300-568-250	Clothing Allowance	6,092	700	8,096
30-300-568-395	Yearly Medical/Hep B	500	240	500
30-300-568-396	\D\ License	8,400	2,231	2,500
30-300-570-000	Capital Expenditues	12,000	10,972	47,957
30-300-570-471	Repairs To Building	1,000	4,693	1,500
30-300-570-475	Fire Truck	-	75	500
30-300-572-261	IT Services	2,500	1,346	1,350
30-300-576-290	Telephone	2,500	1,873	1,900
30-300-576-296	Fire Hall Internet	4,000	2,946	3,000
30-300-576-297	Insurance	3,075	6,434	6,500

Town of Mattawa
 Detailed Line Budget
 For the Period 2026-01-01 to 2026-12-31

Account #	Description	2025		2026
		Budget	Actual	Budget
30-300-576-298	Advertising & Subscriptions	700	311	325
30-300-576-299	Supplies	3,500	2,420	2,500
30-300-583-000	Health & Safety	500	389	400
30-300-584-268	Training Costs(Chief & Deputy)	1,500	1,712	1,750
30-300-584-269	CPR/First Aid Training	500	1,625	1,200
30-300-584-270	Training Costs (Firefighters)	6,000	4,978	5,000
30-300-584-271	Fire Dept - Training Grounds	-	2,310	2,500
30-300-584-401	Food/Lodging	100	562	500
30-300-584-402	Material	1,000	-	-
30-300-710-280	Fire Hall Maintenance	12,000	14,135	5,000
30-300-710-281	Heat	5,000	4,895	5,000
30-300-710-282	Hydro	1,000	4,973	4,900
30-300-710-410	Supplies for Fire Hall	2,500	412	500
30-300-870-430	Equip Maint	2,000	2,510	2,500
30-300-870-431	Equip Supplies	2,000	6,762	5,000
30-300-870-434	S.C.B.A. Breathable Air	20,000	10,348	17,043
30-300-870-445	Bell Tower Lease Payment	840	1,680	840
30-300-870-446	911 Dispatch Service Fees	4,200	3,373	3,500
30-300-872-430	Bunker Gear Repairs/Maint	2,000	4,172	2,500
30-300-872-432	Equip Chief & Firefighters	18,500	6,979	16,000
30-300-874-433	Paging System Maint	-	2,549	4,600
30-300-874-680	Radio License Renewal	800	416	420
30-300-903-420	Repairs & Maint(2015 Rescue Van)	5,000	5,897	5,000
30-300-903-421	Gas & Oil (2015 Rescue Van)	1,500	1,304	1,350
30-300-904-420	Repairs & Maint (2016 HME Silverfox)	5,000	24,483	5,000
30-300-904-421	Gas & Oil (2016 HME Silverfox)	2,500	3,098	3,100
30-300-905-420	Repairs & Maint (2004 Freightliner)	4,000	3,077	3,100
30-300-905-421	Gas & Oil (2004 Freightliner)	2,300	761	1,000
30-300-922-421	Gas & Oil	-	198	200
30-300-923-421	Diesel and Oil (FD - 2004 Econoline)	-	140	2,150
30-300-926-309	Financing - F150 - Fire Chief	-	2,615	2,400
30-300-926-420	Maintenance-Fire Chief Truck	-	697	700
30-300-926-421	Gas & Oil - Fire Chief Truck	-	5,098	5,200
30-310-406-000	Legal Fees	-	1,526	-
30-310-501-410	Supplies	500	-	-
30-310-508-500	Police Services Board	2,520	3,330	3,400

Town of Mattawa
 Detailed Line Budget
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Account #	Description	2025		2026
		Budget	Actual	Budget
30-310-542-230	Enforcement Officer	78,200	78,521	81,357
30-310-552-231	School Guard Wages	10,000	-	14,000
30-310-568-240	U.I.C.	1,729	76	2,036
30-310-568-241	C.P.P.	3,684	191	4,337
30-310-568-244	Omers	5,764	312	7,182
30-310-568-245	Ontario Health Tax	1,629	66	1,918
30-310-568-246	Worker'S Comp	2,500	108	3,038
30-310-568-247	Employee Health Benefits	11,325	10,520	13,535
30-310-568-250	Clothing	421	153	496
30-310-576-290	Cell Phone	800	397	400
30-310-576-295	Postage	50	121	125
30-310-576-298	Advertising	1,500	78	80
30-310-576-299	Supplies(Office)	100	-	-
30-310-584-330	Conferences/Training Expenses	1,000	417	500
30-310-584-401	Travel(Food & Lodging)(By-ILaw)	-	85	100
30-310-916-420	Repairs & Maint - Ford Escape	1,000	2,555	1,000
30-310-916-421	Gas & Oil - Ford Escape	1,000	578	600
30-310-999-341	Association Fees	175	179	180
30-310-999-535	Emergency Management Costs	150	53	55
30-310-999-603	Contracted Services - Property Clean Up	2,500	346	500
30-320-542-230	Deputy CBO Contracted Services	-	1,061	2,000
30-320-572-261	Computer Hardware Expenses	-	350	150
30-320-576-299	Office Supplies	500	76	100
30-320-584-330	Conferences/Training Expenses	1,000	-	-
30-320-999-341	Association Dues	1,500	643	650
30-340-000-000	OPP Group of Four Contract	581,611	569,971	645,588
30-350-508-000	Requisition(Conservation Authority)	9,385	9,475	9,475
40-400-504-990	Mattawa Hospital Recruitment Contributi	13,770	13,770	13,770
40-400-508-360	Health Unit Levy	65,863	69,156	72,000
40-410-508-361	DNSSAB Levy	251,571	251,571	261,634
40-410-508-362	Casselholme Levy	45,040	44,557	44,557
40-410-508-362	Casselholme Levy (capital portion)	-	-	24,000
40-410-508-363	Golden Age Requisition	9,000	9,600	9,200
42-420-534-230	Full Time	108,784	76,021	67,974
42-420-534-231	Part Time	10,595	-	10,842
42-420-568-240	E.I.	2,640	110	2,714

Town of Mattawa
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 For the Period 2026-01-01 to 2026-12-31

Account #	Description	2025		2026
		Budget	Actual	Budget
42-420-568-241	C.P.P.	5,623	267	5,782
42-420-568-244	Omers	8,799	444	9,574
42-420-568-245	E.H.T.	2,487	95	2,558
42-420-568-246	Worker'S Comp	3,816	156	4,051
42-420-568-247	Employee Health Benefits	17,289	18,225	18,044
42-420-568-250	Clothing	642	-	662
	Benefit allocation to P & R	-	-	(14,676)
42-420-570-000	Capital Purchases(Info)	-	172	-
42-420-572-261	IT Services/Hardware & Software	2,000	350	350
42-420-576-290	Telephone	2,600	299	300
42-420-576-296	Internet Costs	1,200	803	825
42-420-576-298	Advertising & Subscriptions	800	244	250
42-420-576-299	Office Supplies	500	196	200
42-420-728-280	Building Maintenance	2,500	10,654	3,000
42-420-728-281	Heat	1,650	1,342	1,400
42-420-728-282	Hydro	2,800	3,222	3,300
42-420-728-283	Janitorial Supplies	400	429	450
42-420-728-652	Grounds Maintenance	1,000	-	500
42-425-445-691	Voyageur Days Entertainment	370,881	364,592	313,451
42-425-445-692	Voyageur Days Bar Expenses	53,500	76,001	74,206
42-425-445-693	Voyageur Days Merchandise Expenses	-	1,227	1,200
42-425-445-694	Voyageur Days Marketing Expenses	12,500	5,805	5,000
42-425-445-695	Voyageur Days Grounds Expenses	56,500	40,553	48,100
42-425-445-696	Voyageur Days Misc Expenses	2,619	1,297	6,043
42-425-445-697	Voyageur Days Insurance	4,000	3,892	4,000
42-425-445-698	Voyageur Days Accommodation	-	8,316	8,000
42-430-576-299	Office Expenses\Health Card	-	365	-
42-435-245-609	Statues - Repairs & Maintenance	500	264	500
60-600-019-057	Roads Amortization	-	386,805	-
60-600-504-309	Financing charge - F150	2,549	2,549	2,350
60-600-534-230	Public Works Staff	340,912	320,673	407,264
60-600-546-230	Director of Community Services	43,138	46,976	45,317
60-600-550-230	Public Works Supervisor	81,115	71,973	60,900
60-600-568-240	U.I.C.	10,286	405	12,850
60-600-568-241	C.P.P.	21,911	1,001	27,373
60-600-568-244	Omers	34,284	1,491	45,327

Town of Mattawa
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Account #	Description	2025		2026
		Budget	Actual	Budget
60-600-568-245	Ontario Health Tax	9,692	351	12,108
60-600-568-246	Worker'S Comp	14,869	572	19,177
60-600-568-247	Employee Health Benefits	67,366	56,101	85,424
60-600-568-250	Clothing Allowance	2,503	8,159	3,133
60-600-568-251	Vacation	-	30,021	-
60-600-568-252	Stat Holidays	-	13,292	-
60-600-568-253	Sick Time	-	10,364	-
60-600-570-000	Capital Purchases	15,000	881	35,000
60-600-572-262	Computer Supplies	-	94	100
60-600-572-264	IT Services/Hardware & Software	1,000	219	250
60-600-576-290	Telephone	1,000	1,932	1,500
60-600-576-296	Internet	750	706	725
60-600-576-298	Advertising & Subscriptions	250	-	-
60-600-576-299	Office Supplies	2,800	1,659	1,700
60-600-583-000	Health & Safety	2,000	978	1,000
60-600-584-000	Roads Courses And Training	2,500	-	1,500
60-600-584-001	Travel/Meals/Recognition	-	807	500
60-600-624-230	Maintenance - Labour	775	-	-
60-600-624-281	Heat	7,200	4,131	4,200
60-600-624-282	Hydro	6,500	4,432	4,500
60-600-624-410	Garage Supplies	6,000	5,471	5,500
60-600-624-600	Maintenance - Machine Rental	-	161	-
60-600-624-602	Garage Maintenance & Materials	10,000	6,094	7,000
60-600-870-281	Heating Equipment Rental Fees	3,000	1,733	1,800
60-600-870-420	Small Equipment Repairs & Maint	1,000	478	500
60-600-870-421	Small Equipment Gas & Oil	1,200	68	100
60-600-870-430	Small Equipment Maintenance	1,000	621	700
60-600-870-431	Supplies for Equipment	-	1,539	500
60-600-870-432	Dyed Diesel	25,000	13,627	20,000
60-600-870-433	Clear Diesel	20,000	9,254	15,000
60-600-870-680	Radio License Renewal	500	562	575
60-600-870-725	Radio System Repairs & Maint	850	809	900
60-600-999-230	Water Dist Cert (MM-Payroll)	-	145	150
60-600-999-341	Association Fees	-	734	750
60-602-504-309	OILC Financing - HWy 17 Debenture	7,075	6,294	3,988
60-602-620-602	Repairs Material	3,500	4,579	5,000

Town of Mattawa
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Account #	Description	2025		2026
		Budget	Actual	Budget
60-602-622-602	Culvert Material	2,250	3,461	3,500
60-602-626-600	Patch Rental	5,000	-	-
60-602-626-602	Patch Material	8,500	9,288	10,000
60-602-628-602	Resurfacing Material	3,500	13,103	53,000
60-602-630-602	Shoulder Maint Material	-	1,895	2,000
60-602-638-602	Grading Material	-	64	-
60-602-652-602	Curbs & Gutters Material	-	3,397	4,500
60-602-656-602	Signs & Safety Material	1,500	5,405	1,500
60-602-666-602	Sanding & Salting Material	31,000	23,720	30,000
60-602-668-602	S.Fence & Cul. Thaw Material	-	122	-
60-602-670-602	Snow Plow & Removal Material	-	8,130	-
60-602-670-603	Contracted Services(Snow Removal)	55,000	12,125	-
60-602-999-602	Misc Material	250	-	-
60-604-504-309	2023 OILC Debenture Financing - Load	4,886	2,992	4,331
60-604-504-310	2024 Debenture Financing - Grader	15,575	9,626	11,562
60-604-802-430	Repairs & Maint (Volvo Loader) LD-01	-	1,443	-
60-604-803-430	Repairs & Mtnce - CAT Loader	3,500	1,292	2,500
60-604-806-430	Repairs & Maint(Grader) GR-01	10,000	10,373	10,000
60-604-812-421	Gas & Oil (JCB)	700	-	-
60-604-812-430	Repairs & Maint(Backhoe) BH-01	5,000	2,542	2,500
60-604-814-421	Gas & Oil (Mt5 Trackless)	1,600	234	750
60-604-814-430	Repairs & Maint:MT5 Trackless MT-01	7,500	2,261	3,000
60-604-816-430	Repairs & Maint (Packer)	-	287	300
60-604-822-430	Repairs & Maint (Steam Jenny)	-	1,804	1,500
60-604-824-430	Repairs & Maint(Sweeper) SW-01	12,000	1,509	6,000
60-604-874-430	Repairs & Maint (Misc Equipment)	225	56	-
60-604-909-420	Repairs & Maint(17 Freightliner) T-05	10,000	5,709	6,000
60-604-910-420	Repair & MainT(89 Dump Truck) T-02	-	(362)	-
60-604-911-420	Repairs & Maint(01 Freightliner) T-01	10,000	8,221	8,500
60-604-925-420	Repairs & Maint (2012 Ford F150) Unit #	-	1,635	1,800
60-604-925-421	Gas & Oil (2012 Ford F150) Unit #T-08	-	1,850	1,800
60-604-928-420	Repairs and Maint(2019 F-150 T-03)	5,000	824	1,500
60-604-928-421	Gas and Oil(2019 F150 T-03)	5,000	2,124	1,500
60-604-929-420	Repairs & Maint(2019 F150 T-04)	5,000	858	1,500
60-604-929-421	Gas & Oil(2019 F150 T-04)	3,800	3,143	3,500
60-608-019-057	Sewer Amortization	-	268,308	-

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Account #	Description	2025		2026
		Budget	Actual	Budget
60-608-504-823	Lagoon Property Pils	5,290	5,431	5,500
60-608-570-000	Sewer electrical capital			50,000
60-608-570-001	Sewer and Lift Station Capital			200,000
60-608-610-280	Repairs & Maint	-	195	-
60-608-610-282	Hydro	42,500	51,062	51,500
60-608-610-290	Bell Line	500	728	750
60-608-610-880	General Supplies	-	20	-
60-608-612-603	Contracted Services	8,500	263	1,000
60-608-740-282	Hydro For Pumping Stations	12,000	14,645	15,000
60-608-740-602	Pumping Station(Material)	1,000	-	-
60-608-740-603	Contracted Services	-	5,896	3,500
60-608-999-230	Waste Water Empl Certs (Payroll)	1,000	490	500
60-612-386-106	Waste Diversion	-	9,327	-
60-612-509-000	TO LANDFILL RESERVE (TIP FEES)	47,175	42,368	45,000
60-612-576-297	Insurance	6,100	6,427	6,500
60-612-576-298	Advertising	375	(36)	-
60-612-576-299	Office Supplies (landfill)	-	976	100
60-612-578-311	Legal Fees(Landfill)	7,500	7,622	1,000
60-612-578-313	Engineering (Landfill)	20,000	-	25,000
60-612-578-804	Testing (Landfill)	35,000	18,003	37,000
60-612-680-900	Garbage Collection Per Contract	161,788	161,787	168,259
60-612-682-900	Landfill Maintenance Contract	215,000	171,793	208,812
60-612-684-230	Labour	-	40,464	-
60-612-684-600	Equipment & Labour Time	-	83,572	-
60-612-684-602	Materials for Landfill	3,500	6,084	25,000
60-612-684-603	Contracted Services(Landfill)	70,000	-	35,000
60-612-684-610	Landfill Buffer Taxes	1,705	(4,335)	1,800
60-612-684-652	Covering(Sand)	10,000	1,628	100,000
60-612-684-999	Landfill Bin Rental	-	3,000	3,000
60-614-019-057	Recycling Amortization	-	5,164	-
60-614-686-603	Hazardous Waste Disposal(North Bay)	3,850	-	4,300
60-614-686-900	Recycling Collection Per Contract	85,889	85,889	-
60-614-686-905	Contracted Services - Processing	15,000	15,687	20,000
60-999-662-282	Street Lighting - Hydro	13,500	15,022	25,000
60-999-662-602	Street Lighting - Parts	3,500	-	-
60-999-662-603	Street Lighting-Contract Serv	-	5,325	-

Town of Mattawa
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Account #	Description	2025		2026
		Budget	Actual	Budget
62-610-019-056	Water Contra Capital	-	(8,340)	-
62-610-442-000	Municipal Drinking Water License Renew	-	170	-
62-610-532-603	Contracted Services(OCWA)	311,156	347,393	313,320
62-610-570-000	Capital Purchases(Water)	50,000	(0)	50,000
62-610-576-290	Telephone	2,500	1,454	1,500
62-610-576-291	After Hours Emergency Number Fees	3,000	732	1,000
62-610-576-298	Advertising & Subscriptions	-	71	-
62-610-576-299	Office Supplies & Postage	250	192	200
62-610-584-000	Courses And Training	-	330	-
62-610-602-290	Bell Line(Telephone)	-	68	70
62-610-602-430	Repairs & Maint	3,500	21	500
62-610-604-602	Materials(Water)	2,500	9,973	7,500
62-610-604-603	Contract Services (Water Digs)	15,000	42,456	30,000
62-610-606-602	Material	-	2,332	2,000
62-610-606-603	Contracted Services	-	9,748	10,000
62-610-607-282	Reservoir Hydro	2,100	1,376	1,500
62-610-634-602	Hydrants(Material)	15,000	-	7,500
62-610-850-282	Hydro For Water Pumps	68,000	84,954	87,000
62-610-850-296	Water Station Internet Charges	1,000	2,032	2,050
62-610-850-603	Contracted Services(Waterworks Ops)	1,000	-	-
62-610-999-000	Roof Repairs/Maintenance	500	3,608	-
62-610-999-230	Water Dist Empl Certs (Payroll)	3,500	3,243	3,350
62-610-999-603	Contracted Services	4,400	-	4,500
62-610-999-653	CPR Lease Payment for Water Lines	2,696	4,087	2,700
64-640-572-262	IT Hardware and Supplies	1,000	-	-
64-640-576-290	Telephone	500	-	-
64-640-702-602	Material(Docks)	35,000	24,723	25,000
64-640-730-282	Hydro(Shore Power)	1,600	1,580	1,600
64-640-730-410	Gen Supplies	500	1,136	1,200
64-640-730-703	Gen Maint	5,000	1,789	2,500
64-640-870-721	Pump Out (Sewage)	600	1,501	1,750
64-640-870-724	Slips (Docks)	-	9,825	10,000
70-700-019-057	REC Fac Amortization	-	89,844	-
70-700-444-000	Youth Program & Canada Day	8,000	15,858	12,000
70-700-504-309	Financing charge - GMC Sierra	775	775	442
70-700-534-230	Recreation Staff	261,163	169,157	210,746

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Account #	Description	2025		2026
		Budget	Actual	Budget
70-700-534-231	Student Wages	92,106	118,642	4,136
70-700-534-235	Recreation Supervisor	-	47,711	63,977
70-700-546-230	Director of Community Services	43,138	37,198	45,317
70-700-568-240	U.I.C.	9,102	466	7,817
70-700-568-241	C.P.P.	19,389	1,036	16,653
70-700-568-244	Omers	30,338	955	27,576
70-700-568-245	Ontario Health Tax	8,577	400	7,367
70-700-568-246	Worker'S Comp	13,158	4,648	11,667
70-700-568-247	Employee Health Benefits	59,613	33,297	51,971
70-700-568-250	Clothing Allowance	2,215	2,596	1,906
	Benefit allocation from Info Centre			14,676
	Benefit allocation to Summer Pgms			(11,039)
70-700-568-251	Vacation	-	40,063	-
70-700-568-252	Statutory Holiday	-	13,103	-
70-700-568-253	Sick Time	-	8,513	-
70-700-570-471	Arena Improvements	1,500	-	-
70-700-570-999	Capital - Other(RinC)	-	560	-
70-700-572-263	Printer/Hardware/Software Maint	-	167	-
70-700-572-264	IT Services/Hardware & Software	1,500	9,285	9,300
70-700-576-290	Telephone	3,200	440	500
70-700-576-296	Internet Costs	850	1,898	1,900
70-700-576-297	Insurance	400	-	500
70-700-576-298	Advertising & Subscriptions	1,000	3,079	500
70-700-576-299	Office Supplies	1,500	2,347	2,000
70-700-583-000	Health & Safety	1,500	1,188	1,200
70-700-584-000	Membership Fees	-	1,526	1,500
70-700-726-580	Ice Resurfacers Maint	8,500	6,768	7,000
70-700-726-581	Ice Plant Maint	8,500	3,656	10,000
70-700-736-280	Arena Maintenance	40,000	52,331	35,000
70-700-736-281	Heat	13,000	16,178	16,250
70-700-736-282	Hydro	48,000	52,584	53,000
70-700-736-283	Janitor'S Supplies	3,000	2,598	2,650
70-700-736-410	General Supplies	1,000	6,191	4,000
70-700-736-560	Fire Alarm Monitoring/Elevator	1,600	2,760	2,500
70-700-870-430	Equip Maintenance	2,000	41	1,000
70-700-919-420	Repairs & Maint (2012 Ford F150) Unit #	-	2,101	-

Town of Mattawa
Detailed Line Budget
For the Period 2026-01-01 to 2026-12-31

Account #	Description	2025		2026
		Budget	Actual	Budget
70-700-920-420	Repairs & Maint 2022 GMC Sierra	2,500	4,652	2,500
70-700-920-421	Gas & Oil 2022 GMC Sierra	6,300	3,646	3,700
70-700-999-341	Association Fees	200	55	100
70-700-999-999	Recreation Expenses(Memorial Benches	1,000	1,845	1,500
70-710-019-057	Summer students wages	-	-	78,848
	Benefit allocation from Recreation			11,039
70-710-019-057	REC Prog Amortization	-	31,676	-
70-710-448-602	Materials/Supplies/Rep MaintFood Bank	-	2,663	500
70-710-448-603	Contracted Services(Food Bank)	-	361	-
70-710-570-000	Capital(Rec Other)	-	(0)	-
70-710-570-002	Capital (Ballfield)	-	-	-
70-710-570-652	Main St & Green Area Capital	-	36	-
70-710-708-282	Hydro	850	440	500
70-710-708-652	Ballfield Maintenance	250	5,018	1,000
70-710-718-652	Main St & Green Area Maintenance	30,000	31,067	32,000
70-710-760-281	Hot Water Tank Rental (Museum)	225	790	800
70-710-760-282	Hydro (Museum)	5,900	6,682	7,000
70-710-760-652	Maintenance(Museum)	1,500	607	750
70-710-780-431	Program Supplies	300	15	-
70-710-781-106	Fitness Classes Registration	-	(2,800)	(2,800)
70-710-781-107	Inservice Courses/Workshops	-	(420)	(757)
70-710-785-390	Youth Minor Ball Exp	1,500	2,633	2,500
70-710-786-390	Youth Minor Ball Hockey Expenses	-	577	600
70-710-999-370	Tourism Promotion	2,500	6,200	3,100
70-710-999-371	VMUTS Annual Sponsorship	15,000	16,000	-
70-730-000-000	730 SPLASHPAD/TIMMINS PARK			
70-730-720-282	Hydro(Splashpad/Timmins Park)	450	420	500
70-730-720-652	Splashpad/Timmins Park Maint	1,500	698	750
70-750-732-650	Town Subsidy	30,400	-	-
70-750-732-999	Library - Other	-	1,000	-
70-760-570-000	Capital Purchases for Fitness Centre	-	-	447,400
70-760-583-000	Health & Safety for Fitness Centre	-	702	-
70-760-790-280	Maintenance	5,000	12,680	1,500
70-760-790-281	Heat/Heating Equipment	6,000	6,481	6,500
70-760-790-282	Hydro	14,500	13,124	14,000
70-760-790-283	General Expenses	500	324	500

Town of Mattawa
 Detailed Line Budget
 For the Period 2026-01-01 to 2026-12-31

Account #	Description	2025		2026
		Budget	Actual	Budget
70-760-790-290	Telephone	150	709	750
70-760-790-296	Internet	1,800	610	625
70-760-790-651	Lease	(15,000)	(15,000)	(15,000)
80-800-513-000	Planning & Zoning	2,500	100	2,500
80-800-990-315	Official Plan Consulting Fees	100,000	48,360	50,000
80-810-019-056	Planning Contra Capital (Amortization)	-	112,727	-
80-810-570-000	LTC Home Property Purchase	10,000	-	10,000
80-810-570-304	Seniors Housing Debt Repayments	-	-	79,549
80-810-570-900	LTC Home Construction	120,000	(11,105)	21,000
80-810-770-280	RSV Building Maintenance	5,000	10,000	5,000
80-810-770-297	RSV Building Insurance	10,600	12,885	13,000
80-810-770-311	RSV Legal Fees	-	3,258	3,916
80-810-996-000	Capital Expenditures - Dorion	76,000	-	404,020
80-810-996-298	Advertising	-	1,526	-
80-810-999-370	Tourist Promotion	-	450	500
80-810-999-376	Blue Sky Corp/CGIS	-	14,140	14,000
80-820-996-298	Advertising	1,200	1,979	-
80-820-996-311	Legal/Professional Fees	7,500	-	-
80-820-996-313	Project Management Fees - Dorion Road	175,000	-	-
80-820-996-603	Contracted Services	1,223,439	-	-
80-825-986-313	Grant Application - HSWS	2,500	(0)	-
80-825-996-313	Project Management - Municipal Landbank	50,000	494	50,000
80-835-996-313	Project Management Fee - CP Trestle	22,500	124	-
80-840-996-313	Project Management Fee - Brook St	7,500	-	600,000
80-840-996-314	Proj Mgmt Fees	-	476	-
80-845-975-313	Project Management - Main St Con Link	184,873	-	575,000
80-850-975-313	Project Management-MB Bridge - Con Link	225,000	3,543	206,591
80-855-975-313	Project Mgmt Fee - Marina	50,000	42,263	-
80-840-504-309	Capital project financing charges	-	-	27,744
TOTAL EXPENDITURES		9,161,136	7,293,088	9,266,282

TOWN OF MATTAWA**Budget Summary**

2026 Taxation Year

	2026	2025
REVENUE:		
Government funding	3,917,666	3,878,060
General taxation	2,434,225	2,391,363
Water	1,144,339	1,106,416
Voyageur Days	460,000	500,000
Landfill	313,692	330,682
All others	945,241	911,751
Total revenue	9,215,163	9,118,273
EXPENSES:		
Capital projects	2,720,011	2,618,790
Salaries, benefits and staff expenses	2,457,006	2,431,792
Levies and other mandatory costs	2,247,805	2,307,862
Maintenance of facilities, roads & bridges equipment and vehicles	446,083	403,712
Administration	595,482	575,269
Voyageur Days	460,000	500,000
Utilities	339,895	323,710
Total expenses	9,266,282	9,161,135
(DEFICIT)	(51,119)	(42,862)
INCREASE TO TAX LEVY		
\$ Amount	\$51,119	\$42,862
% increase year over year	2.10%	1.79%

TOWN OF MATTAWA

Departmental Comparision

2026 Taxation Year

Department	2026 Budget	2025 Budget	Comments
General Gov't	1,160,028	1,115,697	Wages and benefits increase + inflation
Fire Department	424,488	407,938	
Bylaw	131,441	126,547	
Building	2,900	3,000	
Policing	648,988	581,611	11% year over year increase by OPP.
Levies	434,636	394,629	4% increase by DSSAB
Watermain/Waterfront repairs	42,550	50,000	
Info Centre	118,099	176,625	Restructuring of department
V-Days	460,000	500,000	As approved by council
Public Works	1,032,704	1,042,102	
Landfill	488,212	416,355	Capping of Phase A
Garbage and Recycling	192,559	266,527	Province taken over the recycling
Water/wastewater	852,440	480,302	\$338,000 CAPEX
Recreation	767,017	797,949	
Affordable Housing	132,465	154,300	Roof fixed in 2025; debt assumed in 2026
Connecting Link	781,591	409,873	Main Street and Bridge
Dorion	404,020	1,474,439	Project winding down
Mattawan	-	265,957	2019 MDRA flood funding
New Reservoir	600,000	132,500	
Curling Club & F. C. - capital	447,400	-	
Econ Dev	117,000	102,500	Captured in Info Centre
Capital financing charges	27,744	-	2026 Capital Project financing
School taxes	-	262,284	Netted against No Support Levy in 2026
TOTAL	9,266,282	9,161,135	

TOWN OF MATTAWA

Annualized Salaries, Benefits & Other Staffing Costs
2026 Budget

	2026	2025
Salaries and benefits		
Council	92,482	90,000
General Government	556,522	540,371
Protection	245,448	255,142
Building & Bylaw	113,900	105,251
Public Works	718,873	626,076
Recreation	542,657	561,868
Info Centre	107,524	160,675
School Crossing Guard	14,000	14,000
Other staff costs	65,600	78,409
TOTAL SALARIES & BENEFITS	2,457,006	2,431,792

TOWN OF MATTAWA

Levies and other mandatory costs

2026 Budget

		2026	2025
Opp Municipal Policing		648,988	581,611
Landfill		488,212	424,880
OCWA		313,320	311,156
School Boards			262,285
DNSSAAB		261,634	251,571
Garbage Collection		168,259	161,788
Affordable Seniors Housing		132,465	15,000
Recycling Collection		24,300	85,889
Health Unit		72,000	65,863
Cassellholme - operating	44,557		
Cassellholme - capital	<u>24,000</u>	68,557	45,040
Library		-	35,000
MPAC		29,074	28,000
Doctor Recruitment		13,770	13,770
Conservation Authority		9,475	9,385
Golden Age Club		9,200	9,000
Museum		8,550	7,625
Total		2,247,805	2,307,862
General Municipal levy		2,485,344	2,434,225
Levies and other mandatory costs as a % off general taxation levy		90%	95%

TOWN OF MATTAWA

Capital Projects

2026 Budget

1 .	New Reservoir		600,000
2 .	Main Street Connecting Link		575,000
3 .	Curling Club & Fitness Centre		447,400
4 .	Dorion Road (holdback)		404,020
5 .	Water and Sewer		
	Bissett & Mattawan lift station pumps	200,000	
	Sewer electrical panel	50,000	
	Donald Street water study	50,000	
	John Street water & sewer upgrades	38,000	338,000
6 .	Mauril Bélanger Bridge - Connecting Link		206,591
7 .	Fire Department		
	Emergency vehicles	47,957	
	SBCAs	17,043	
	Bunker Gear	16,000	
	Radios	2,000	83,000
8 .	Public works		
	Lawn cutting equipment	20,000	
	Misc other	15,000	35,000
9 .	Rosemount Valley Suites (roofing holdback)		21,000
10 .	Townhall - various upgrades		10,000
TOTAL CAPITAL EXPENDITURES			2,720,011

TOWN OF MATTAWA

Capital project financing charges
2026 Budget

	Rate	Mths	Amount
1) Existing LOC for capital projects			
Bal beg of year			500,000
Project expenditure for current year			
Project funding for current year			-
Repayments			-
			<hr/>
			500,000
Interest charged	5%	12	25,000
Interest paid			(25,000)
			<hr/>
Bal end of year			500,000
2) Main Street Connecting Link			
Bal beg of year			-
Project expenditure for current year			575,000
Project funding for current year			<u>(517,500)</u>
Repayments			-
			<hr/>
			57,500
Interest charged	5%	3	719
Interest paid			(719)
			<hr/>
Bal end of year			57,500
3) New Water Reservoir			
Bal beg of year			-
Project expenditure for current year			600,000
Project funding for current year			<u>(438,000)</u>
Repayments			-
			<hr/>
			162,000
Interest charged	5%	3	2,025
Interest paid			(2,025)
			<hr/>
Bal end of year			162,000
TOTAL ALL PROJECTS			
Bal beg of year			500,000
Project expenditure for current year			1,175,000
Project funding for current year			<u>(955,500)</u>
Repayments			-
			<hr/>
			719,500
Interest charged			27,744
Interest paid			(27,744)
			<hr/>
Bal end of year			719,500